

Introduction

This document is a compilation of the initial Strategic Planning process consultation work results that were produced by the firm of Arrington-Marlowe, LLC with the Pinellas County Board of County Commissioners (adopted February 14, 2006) and the county-wide, collaborative efforts of the newly established six Strategic Focus Area teams over the past eight months, as follows:

- Effective Government,
- Economic Development, Redevelopment and Housing,
- Environment, Open Spaces, Recreation and Culture,
- Health and Human Services,
- Public Safety, and
- Transportation, Utilities and Stormwater

A graphic showing the composition of the Strategic Focus Area teams is on the following page.

The Organizational Assessment portion of this document and each of the leading Strategic Plan documents within the various sections of this document that follow were produced by Arrington-Marlowe and adopted by the Board.

The remaining portions of this Strategic Planning document have been developed by the county's six Strategic Focus Area teams, as follows:

- Strategic Business Plans, to specify the next steps involved in accomplishing the county's strategic goals (the second documents in each section of the book),

Each of the Strategic Business Plans is organized by the following:

- Overview of the Strategic Focus Area
 - Summary of Situational Analysis
 - Strategic Plan Goals
 - Strategy Execution and Proposed Deliverables
 - Organizational Capacity Requirements
- Strategy Maps, to show the alignment between the levels of work involved (the third and final document in each section of the book, ledger sized), and
 - Balanced Scorecards, to show how we are planning to measure the county's success in achieving our Strategic Plan (Appendix).