

# Fleet Management

- **Fleet Management is responsible for supporting the transportation and equipment needs of Pinellas County.**
- **The preventive maintenance and repair of the County's automobile, light truck, and heavy equipment fleets, emergency generators, pumps and other related emergency management equipment.**
- **The management of the County's vehicle and equipment replacement plan.**
- **The procurement, operation, and management of the County's fuel distribution program (1.2M gallons/year), which includes:**
  - **The operation of 6 major fuel distribution sites with capacities of 12K gallons or greater.**
  - **The operation of 13 satellite fuel distribution sites with capacities less than 1K gallons. Primarily located in County Parks.**

# Overview of Reductions

## **FY10 Reductions:**

**The 20% reduction target of \$2,341,815, was met by staff reductions of 20% or 11 positions, totaling \$754,745 and reductions in fuel expenditures of 40% or \$1,587,070.**

- 1 Senior Office specialist**
- 1 Trades Field Worker**
- 2 Fuel System Specialist**
- 2 Certified Mechanic Supervisors**
- 1 Tire Technician**
- 1 Welding Shop Supervisor**
- 3 Certified Mechanics**
- 11**

# Key Programs & Service Levels

- **Equipment Acquisition:**
- Vehicles and equipment which have met the County's requirements for replacement. Pinellas County's requirements for unit life and utilization exceed federal standards by 42% & 68 % respectively.
- Fleet Standardization efforts have reduced the number of Sedan types in use from 5 to 3 , with light, medium and heavy specialty truck configurations being reduced from 65 to 29.
- Fleet size reduced from 1988 to 1881 units, or 107 units, for a total reduction of 5.3%.

# Key Programs & Service Levels

- **Repair & Maintenance:**
- **Diverse fleet of vehicles & equipment totaling 1881 units.**
  - **49% or 926, Total rolling stock units, i.e. Cars, Light, medium & heavy trucks.**
  - **51% or 955, Total portable and fixed equipment units, i.e. generators, pumps, carts, trailers, marine and heavy earth moving equipment.**
- **Avg. daily fleet availability = 94% compared to industry & ICMA standard of 86%.**
- **Avg. cost per mile for cars & light trucks = \$0.21 per mi. as compared to an ICMA average of \$0.23.**
- **Maintenance and repair support to the County's emergency power program encompassing 181 stationary and portable generators Countywide.**

# Key Programs & Service Levels

- **Inventory Parts:**

- 73% of inventory parts are “just in time” delivery.
- Annual inventory shrinkage <0.78% as compared to the national average of 1- 3%.

- **Fuel:**

- 1.2 million gallons dispensed annually with 100% regulatory compliance.

# Impacts to the Public

- **Fleet Management serves the public through its internal customers.**
- **The downsizing of the fleet coupled with standardization has allowed customers needs to be met without impact to the public.**
- **Capacity to meet the emergency needs of other agencies more limited with closing of 5 fuel sites.**

# Operational Changes

- **Addition of night shift**
- **Extended service intervals**
- **Standardization of Vehicles & Equipment;**  
**includes make, model, accessories, vehicle color**  
**and identification.**
- **Privatization of specific maintenance related**  
**tasks; (i.e. tire repair, custom fabrication,**  
**transmission repair and heavy accident repairs).**
- **Motorpool Implementation for vehicle and**  
**equipment resource sharing**

# Unintended Consequences

- **Reduction in fleet size has allowed for the unanticipated redeployment of vehicles and equipment.**
- **30 reduction units have been redeployed for a cost avoidance in capital purchases of \$659K.**



# Challenges & Lessons Learned

- **Challenges:**

- Organizational reductions and other changes make it difficult to plan for what the fleet organization is to support.

- **Lessons Learned:**

- Change is difficult & challenging
- Must be adaptable; the organizational structure & staff must be flexible to meet the new needs of the organization.
- Implementation of budgetary reductions as soon as possible; (i.e. vehicle & equipment reductions).