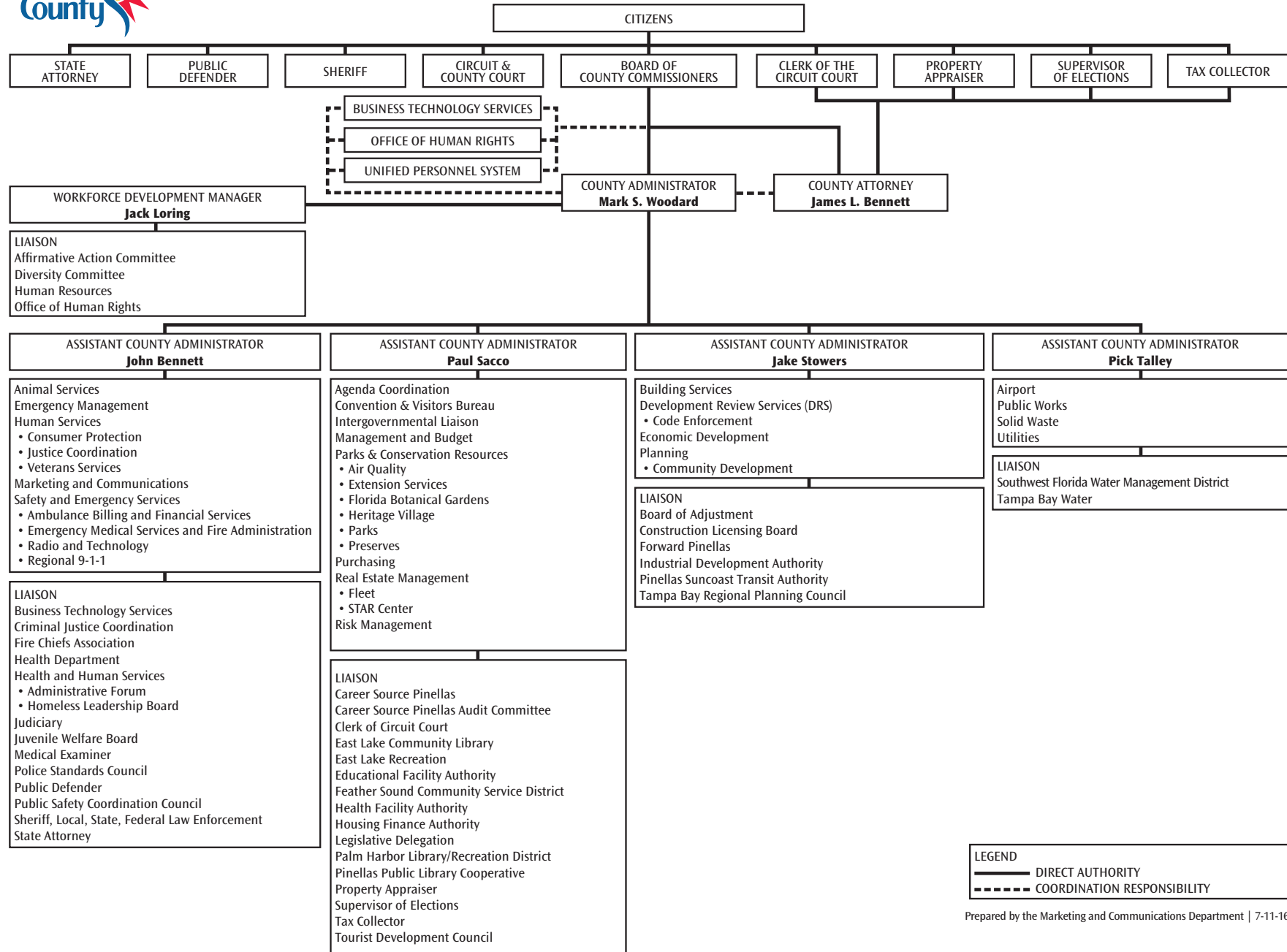

BUDGET SUMMARY TABLE OF CONTENTS

Pinellas County Organization Chart.....	B-2
Description of Pinellas County Government	B-3
Budget at a Glance.....	B-4
Appropriations and Sources	B-5
Property Tax Rates and Revenue	B-6
Sources and Uses Graphics.....	B-7
Appropriations by Function and Activity.....	B-8
Operating Budget Comparison	B-10
Capital Budget Comparison.....	B-12
Operating and Capital Summary	B-12
Operating and Capital Graphics	B-13
Resources and Balances.....	B-14
Total Fund Budgets	B-16
Department/Agency Budgets by Fund Types	B-18
Schedule of Budget Transfers	B-20
Long Term Debt Structure for Pinellas County	B-21
Debt Service Summary.....	B-22
Personnel Position Comparison	B-25
Personnel Position Comparison Summary	B-26
Economic Trends and Major Revenues.....	B-27
Population	B-27
Number of Visitors - St. Petersburg/Clearwater	B-28
Unemployment Statistics	B-29
Total Labor Force.....	B-30
Housing Units Permitted	B-31
Taxable Value: New Construction.....	B-32
Taxable Value: Countywide	B-33
County-wide Property Tax Collections and Property Tax Rates	B-34
Taxable Value: MSTU.....	B-35
MSTU Property Tax Collections and Property Tax Rates	B-36
Taxable Sales	B-37
1/2 Cent Sales Tax and State Revenue Sharing	B-38
Penny for Pinellas	B-39
Local Option Gas Tax	B-40
Tourist Development Tax.....	B-41
General Fund Beginning Fund Balance	B-42



Government Organizational Chart



A DESCRIPTION OF PINELLAS COUNTY GOVERNMENT

Pinellas County was established in 1912 and is located at the approximate midpoint of the west coast of Florida, bounded on the east by Tampa Bay and on the west by the Gulf of Mexico. The County contains a total area of 439 square miles, of which approximately 280 square miles are land and the balance is water area. With a 2015 estimated permanent population of 944,971, Pinellas County ranks sixth in terms of county population. With the second smallest total land area, Pinellas County is the most densely populated county in Florida with 3,375 people per square land mile. There are 24 incorporated municipalities in Pinellas County. St. Petersburg is the largest city in the County with a 2015 estimated population of 256,681. Clearwater, the County seat, is the second largest city, with a 2015 estimated population of 110,679. Approximately 274,411 people reside within unincorporated Pinellas County.

Seven-Member Commission Elected to Govern County

Pinellas County is a political subdivision of the State of Florida. In October 1980, the voters approved a Home Rule Charter for Pinellas County. In accordance with this Charter, the Board of County Commissioners is the legislative body of county government responsible for the formulation of policy. The County Administrator, a professional appointed by the Board, and his staff are responsible for the implementation of those policies. On November 2, 1999, Pinellas County voters changed the composition of the Board from five at large members to a seven member Commission. Four of the members are elected from single member districts and three are elected at large.

Commissioners Serve on Other Boards

The Board of County Commissioners also serves as the Emergency Medical Services Authority, Fire Protection Authority, Economic Development Authority and the Water and Navigation Authority. Individual Board members serve on various other boards, authorities, and commissions, including: Tampa Bay Regional Planning Council, Tampa Bay Water, Business Technology Services Board, Forward Pinellas (Metropolitan Planning Organization), Pinellas County Cultural Council, Pinellas Suncoast Transit Authority, Election Canvassing Board, Juvenile Welfare Board, and the Tourist Development Council.

Elected Officials

Elected Officials include the Board of County Commissioners, the Judiciary, the State Attorney, Public Defender and five Constitutional Officers: the Clerk of the Circuit Court, the Property Appraiser, the Sheriff, the Supervisor of Elections, and the Tax Collector. Constitutional Officers are elected to administer a specific function of County government and are directly accountable to the public for its proper operation. The Board funds all or, in some cases, a portion of the operating budgets of the Elected Officials. The Constitutional Officers maintain separate accounting systems and budgets.

Other Government Agencies

Based on the degree of budgetary authority, taxing authority, and reporting and alignments with independent boards/councils, several other governmental entities also have their budget reviewed and approved by the Board of County Commissioners. These independent agencies include: Business Technology Services, Construction Licensing Board, Human Resources, and the Office of Human Rights. The budgets of these agencies and the Constitutional Officers, as well as the County portion of support for Courts, are included in this document.

Role of the County Administrator

In 1964, Pinellas was the first Florida County to adopt the Commission/Administrator form of Government. The County Administrator is appointed by the Board of County Commissioners and is responsible for carrying out the directives and policies of the Board. The County Administrator is also responsible for the management and supervision of all functions and personnel under the Board of County Commissioners in accordance with section 4.01 of the Pinellas County Charter.

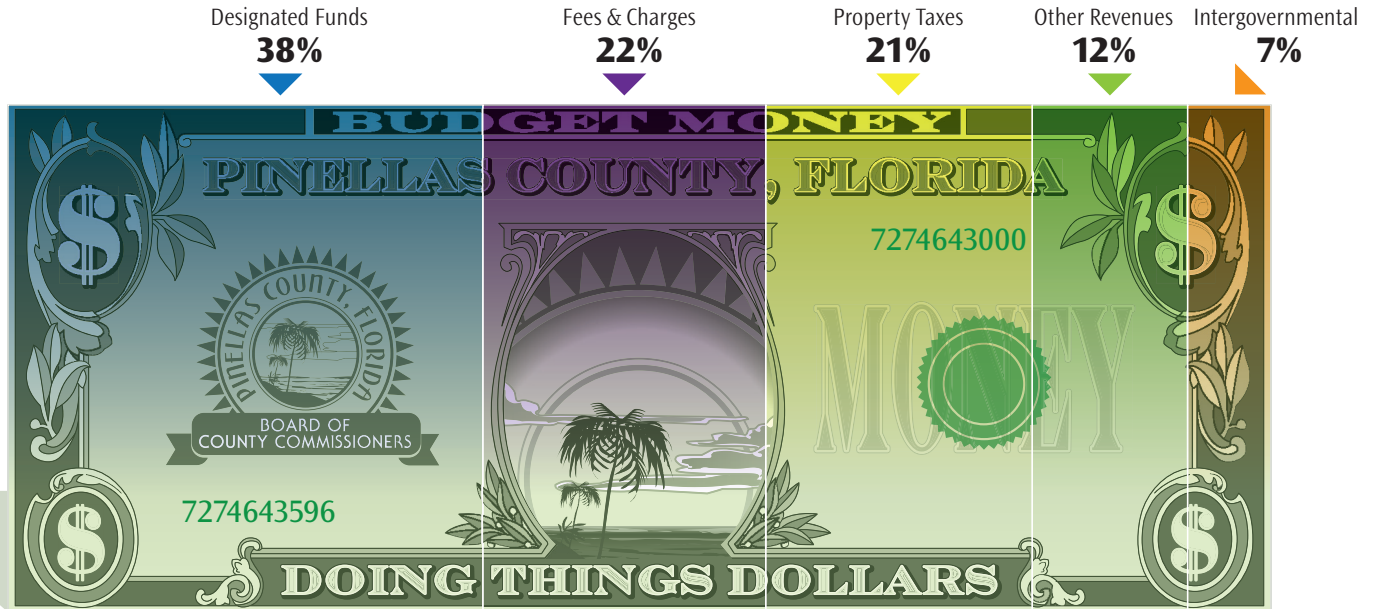


BUDGET FY2017

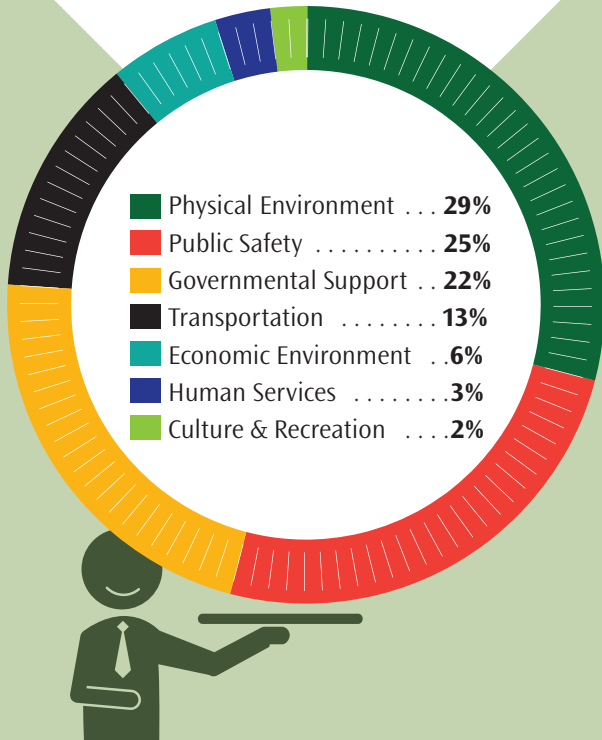
PROPOSED \$2,185,397,210

Pinellas County is *Doing Things* for citizens every day through prudent management of the county budget.

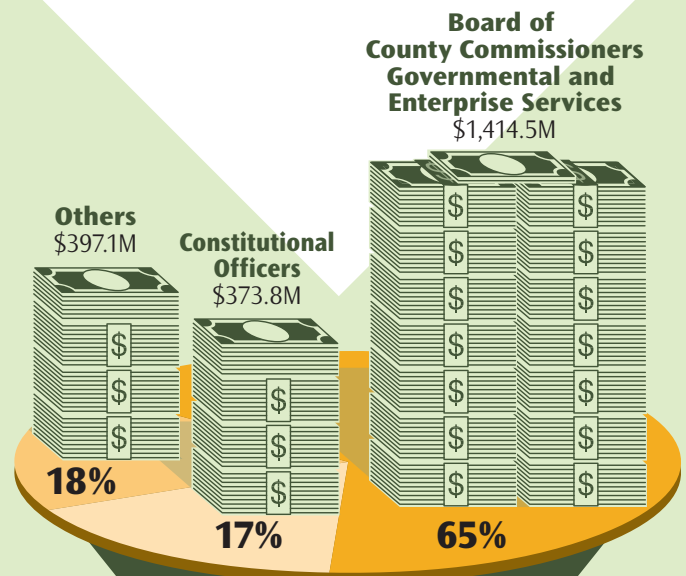
Anticipated County Resources *(Including Fund Balances)*



Major County Services Cost Summary *(Including Reserves)*



Organization Cost Summary *(In Millions)*



For more information



Pinellas County Management & Budget
(727) 464-3596 · www.pinellascounty.org/budget

PINELLAS COUNTY BUDGET FY17 PROPOSED \$2,185,397,210

APPROPRIATIONS	ORGANIZATION COST SUMMARY (In Millions)						
	Board of County Commissioners \$1,414.5 – 64.7%			Constitutional Officers \$373.8 – 17.1%			Others \$397.1 – 18.2%
	<u>Budget Summary</u>	<u>Operating Costs</u>	<u>CIP Costs</u>	<u>Budget Summary</u>	<u>Operating Costs</u>	<u>CIP Costs</u>	<u>Budget Summary</u>
	* Board County Comm.	\$ 1.8		* Clerk of the Court	\$ 10.9		Operating costs: \$391.4
	* County Attorney	4.6		* Property Appraiser	10.6		CIP Costs: \$ 5.7
	* County Administrator:			* Sheriff	282.5	\$ 44.0	Includes Independent and
	Enterprise Services	358.0	\$ 289.8	* Supervisor of Elections	6.6		Special purpose agencies
	(Self-supporting			* Tax Collector	19.2		such as:
	Services for Water,						* Court Support
	Sewer, Solid Waste and						* General Government
SOURCES	Airport)						* Voted Fire Districts
	Governmental Services	553.7	206.6				* Other Voted Districts
	(Parks, Road Maintenance,						* Unified Personnel System
	EMS, etc.)						* Business Technology
							Services
							* Risk Financing
MAJOR COUNTY SERVICES COST SUMMARY (Including Reserves)							
Physical Environment		Governmental Support	Public Safety	Transportation	Economic Environment	Human Services	Culture & Recreation
\$633.1		\$489.0	\$552.4	\$273.2	\$122.3	\$73.2	\$42.2
29.0%		22.4%	25.3%	12.5%	5.6%	3.3%	1.9%
ANTICIPATED COUNTY RESOURCES (Including Fund Balances)							
Intergovernmental (including State & Federal)		Fees & Charges	Other Revenues	Property Taxes	Designated Funds		
\$144.0		\$489.0	\$269.6	\$461.1	\$821.7		
6.6%		22.4%	12.3%	21.1%	37.6%		
Examples:		Examples:	Examples:	Major Millages:	Examples:		
* State Revenue Sharing		* Enterprises Charges	* Local Option Taxes	* County-wide 6.2535	* Bond Proceeds		
* Grants		* Government Charges	* Judgments, Fines and Forfeitures	* Municipal Services 2.0857	* "Pay as you go" Reserves		
* State Gas Taxes		* Miscellaneous Fees	* Interest and Rents	* Library Cooperative 0.5000	* Reserve – Fund Balance		

PROPERTY TAX RATES AND REVENUE

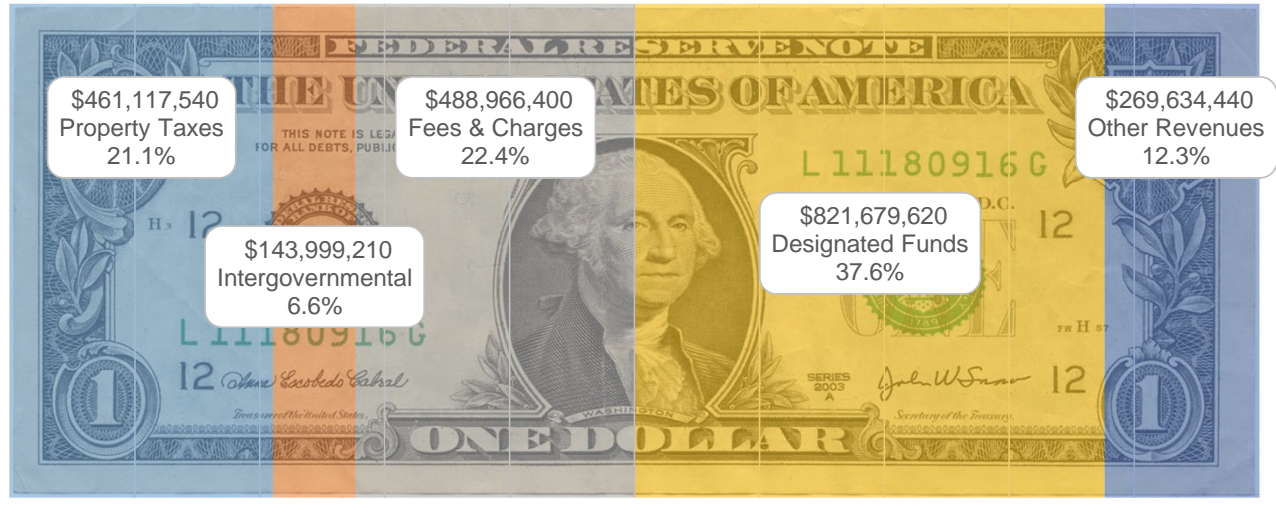
	FY16				FY17			
	Tax Rate (Millage)	Taxable Value of 1 Mill	Ad Valorem Calculated @ 100%	Budgeted Revenue @ 95%	Tax Rate (Millage)	Taxable Value of 1 Mill	Ad Valorem Calculated @ 100%	Budgeted Revenue @ 95%
<u>Countywide</u>								
General Fund	5.2755	63,693,961	336,017,490	319,216,620	5.2755	68,275,528	360,187,549	342,178,180
Special Revenue								
Health	0.0622	63,693,961	3,961,764	3,763,680	0.0622	68,275,528	4,246,738	4,034,410
Emergency Medical Services	<u>0.9158</u>	59,352,977	<u>54,355,457</u>	<u>51,637,690</u>	<u>0.9158</u>	<u>63,896,768</u>	<u>58,516,660</u>	<u>55,590,830</u>
Total B.C.C. Countywide	6.2535	n/a	394,334,711	374,617,990	6.2535	n/a	422,950,948	401,803,420
<u>Dependent MSTU Special Districts</u>								
Municipal Service Taxing Unit	2.0857	15,774,699	32,901,290	31,256,230	2.0857	16,663,101	34,754,230	33,016,520
Public Library Cooperative-MSTU	0.5000	9,615,728	4,807,864	4,567,480	0.5000	10,139,263	5,069,631	4,816,150
Palm Harbor Rec. & Library Dst	0.5000	3,666,879	1,833,440	1,741,770	0.5000	3,917,371	1,958,685	1,860,760
Feather Sound Community Svs Dst	0.5000	273,378	136,689	129,860	0.5000	296,994	148,497	141,080
East Lake Library Svcs District	0.2500	2,585,631	646,408	614,090	0.2500	2,699,952	674,988	641,240
East Lake Recreation Svcs District	0.2500	2,585,631	646,408	614,090	0.2500	2,699,952	674,988	641,240
<u>Fire Protection Districts</u>								
Belleair Bluffs	1.7320	314,146	544,101	516,900	1.7320	332,145	575,275	546,520
Clearwater	3.2092	953,641	3,060,426	2,907,410	3.2092	1,016,687	3,262,753	3,099,620
Dunedin	2.9222	317,643	928,216	881,810	2.9222	333,046	973,228	924,570
Gandy	2.2977	54,331	124,837	118,600	2.2977	56,630	130,118	123,620
Largo	3.5609	567,490	2,020,774	1,919,740	3.5609	592,925	2,111,348	2,005,790
Pinellas Park	3.0163	273,213	824,093	782,890	3.1976	280,877	898,134	853,230
Safety Harbor	2.8118	72,148	202,865	192,730	2.8118	77,514	217,954	207,060
Tarpon Springs	2.3745	183,453	435,609	413,830	2.3745	191,596	454,946	432,200
Seminole	1.9581	2,446,651	4,790,788	4,551,250	1.9581	2,618,927	5,128,122	4,871,720
High Point	2.6700	706,084	1,885,245	1,790,990	2.6700	751,140	2,005,544	1,905,270
Tierra Verde	1.9118	838,801	1,603,620	1,523,440	1.9118	885,507	1,692,912	1,608,270
South Pasadena	0.9137	123,455	112,801	107,170	0.9137	129,223	118,071	112,170

Property taxes, also known as “Ad Valorem” (according to value) taxes, are assessed on real property and on tangible personal (business) property. The tax rate is expressed in “mills”. One mill is one dollar of taxes for each thousand dollars of taxable value. For example, a tax rate of 5.9 mills on a taxable value of \$100,000 yields \$590 in taxes. The taxable values as of January 1 are established annually by the County Property Appraiser and certified for budget purposes in June. Final taxable values are certified following the appeal and adjustment process.

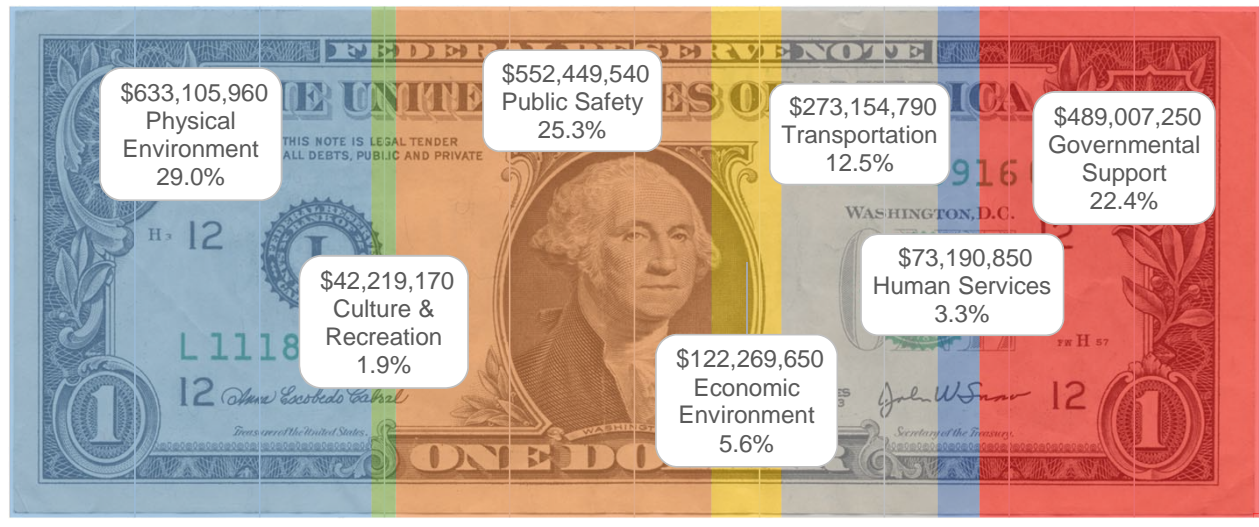
The millage rate is approved annually by the Board of County Commissioners by resolution as part of the budget process. This process must follow the “Truth in Millage” (TRIM) law (Ch. 200.065 F.S.), including timing, advertisement, and conduct of public hearings. By Florida Law, local governments must budget at least 95% of the calculated revenue for property taxes. The difference from 100% allows for collection fees, discounts, and revenue that is not received during the fiscal year.

SOURCES & USES

FY2017 Sources: \$2,185,397,210



FY2017 Uses: \$2,185,397,210



APPROPRIATIONS BY FUNCTION & ACTIVITY

	FY16 Budget	FY17 Request	Change	+/- %
Court-Related Expenditures				
Court Administration - Circuit Juvenile	465,890	444,120	(21,770)	
Court Administration - Probate	503,200	135,800	(367,400)	
Courthouse Facilities	2,772,000	5,650,000	2,878,000	
Drug Court-Circuit Criminal	600,000	675,000	75,000	
Guardian Ad Litem-Circuit Juvenile	55,260	38,350	(16,910)	
Information Systems	7,543,980	9,328,600	1,784,620	
Legal Aid	360,770	360,770	0	
Pre-Filing Alternative Dispute Resolution Programs	663,850	678,290	14,440	
Public Defender Administration	838,770	858,060	19,290	
Public Law Library	261,860	258,310	(3,550)	
Trial Court Law Clerks/Legal Support	715,390	961,900	246,510	
Total Court-Related Expenditures	14,780,970	19,389,200	4,608,230	31.2%
Culture/Recreation				
Cultural Services	523,690	552,120	28,430	
Libraries	6,214,980	6,522,200	307,220	
Parks and Recreation	35,938,470	35,123,120	(815,350)	
Special Recreation Facilities	20,930	21,730	800	
Total Culture/Recreation	42,698,070	42,219,170	(478,900)	-1.1%
Economic Environment				
Employment Opportunity and Development	801,370	782,450	(18,920)	
Housing and Urban Development	30,945,940	29,903,180	(1,042,760)	
Industry Development	74,968,870	90,944,470	15,975,600	
Veteran's Services	645,500	639,550	(5,950)	
Total Economic Environment	107,361,680	122,269,650	14,907,970	13.9%
General Government				
Comprehensive Planning	4,837,350	5,015,070	177,720	
Debt Service Payments	19,188,220	14,897,750	(4,290,470)	
Executive	1,225,200	1,497,850	272,650	
Financial and Administrative	61,072,130	63,623,670	2,551,540	
Legal Counsel	4,650,820	4,648,720	(2,100)	
Legislative	102,096,580	90,922,040	(11,174,540)	
Non-Court Information Systems	48,410,650	52,758,600	4,347,950	
Other General Governmental Services	223,158,590	236,254,350	13,095,760	
Total General Government	464,639,540	469,618,050	4,978,510	1.1%
Human Services				
Health Services	58,862,780	54,018,340	(4,844,440)	
Mental Health Services	2,174,600	2,272,800	98,200	
Other Human Services	6,604,070	7,404,270	800,200	
Public Assistance Services	7,915,560	9,495,440	1,579,880	
Total Human Services	75,557,010	73,190,850	(2,366,160)	-3.1%
Physical Environment				
Conservation and Resource Management	27,888,830	29,014,270	1,125,440	
Flood Control/Stormwater Management	34,098,020	39,904,360	5,806,340	
Garbage/Solid Waste Control Services	317,772,540	285,822,550	(31,949,990)	
Sewer/Wastewater Services	117,785,440	127,526,270	9,740,830	
Water Utility Services	131,272,780	150,838,510	19,565,730	
Total Physical Environment	628,817,610	633,105,960	4,288,350	0.7%

APPROPRIATIONS BY FUNCTION & ACTIVITY

	FY16 Budget	FY17 Request	Change	+/- %
Public Safety				
Ambulance and Rescue Services	131,933,710	141,738,730	9,805,020	
Consumer Affairs	1,228,800	1,133,920	(94,880)	
Detention and/or Correction	15,335,260	47,233,810	31,898,550	
Emergency and Disaster Relief Services	21,610,150	22,381,830	771,680	
Fire Control	26,975,880	28,377,000	1,401,120	
Law Enforcement	268,788,580	286,370,410	17,581,830	
Medical Examiners	5,514,080	6,052,760	538,680	
Other Public Safety	5,703,050	4,480,590	(1,222,460)	
Protective Inspections	12,392,390	14,680,490	2,288,100	
Total Public Safety	489,481,900	552,449,540	62,967,640	12.9%
Transportation				
Airports	61,530,400	71,135,830	9,605,430	
Road and Street Facilities	173,267,260	202,018,960	28,751,700	
Total Transportation	234,797,660	273,154,790	38,357,130	16.3%
Total all Functions & Activities	2,058,134,440	2,185,397,210	127,262,770	6.2%

OPERATING BUDGET COMPARISON

	FY16 @5/31/16	FY17 Request	Change	+/-%
Board of County Commissioners				
Board of County Commissioners	1,827,460	1,808,800	(18,660)	-1.0%
County Attorney	4,650,820	4,648,720	(2,100)	0.0%
County Administrator - Governmental				
County Administrator	1,681,370	2,048,800	367,430	
Animal Services	5,442,270	5,835,930	393,660	
Building Services	8,625,240	10,889,090	2,263,850	
Development Review Services	4,290,500	4,591,040	300,540	
Economic Development	2,741,530	2,998,230	256,700	
Emergency Management	1,218,070	1,319,100	101,030	
Engineering & Technical Support *	1,622,830	0	(1,622,830)	
Human Services	69,425,150	67,186,220	(2,238,930)	
Management and Budget	4,039,090	4,173,080	133,990	
Marketing & Communications	2,546,770	2,925,450	378,680	
Parks and Conservation Resources	23,407,730	23,060,100	(347,630)	
Planning	22,801,710	24,285,040	1,483,330	
Public Works	86,492,830	98,259,580	11,766,750	
Purchasing	1,862,630	1,963,710	101,080	
Real Estate Management	63,957,260	61,074,260	(2,883,000)	
Safety & Emergency Services	152,121,590	162,969,010	10,847,420	
Risk Financing Administration	10,322,620	10,025,810	(296,810)	
Tourist Development	<u>55,243,280</u>	<u>70,080,170</u>	<u>14,836,890</u>	
Total County Administrator Governmental	517,842,470	553,684,620	35,842,150	6.9%
County Administrator - Enterprise				
Airport	35,611,690	45,316,420	9,704,730	
Sewer System	79,992,490	77,859,480	(2,133,010)	
Solid Waste Management	131,899,810	142,399,000	10,499,190	
Water System	<u>91,007,290</u>	<u>92,375,570</u>	<u>1,368,280</u>	
Total County Administrator - Enterprise	338,511,280	357,950,470	19,439,190	5.7%
Total County Administrator	856,353,750	911,635,090	55,281,340	6.5%
Total Board of County Commissioners	862,832,030	918,092,610	55,260,580	6.4%
NOTE: Engineering & Technical Support changed to Utilities & Solid Waste Capital during FY16.				

OPERATING BUDGET COMPARISON

	FY16 @5/31/16	FY17 Request	Change	+/-%
<i>Constitutional Officers</i>				
Clerk of the Circuit Court	10,664,670	10,896,630	231,960	
Property Appraiser	10,206,200	10,598,110	391,910	
Sheriff	265,197,400	282,511,690	17,314,290	
Supervisor of Elections	7,592,670	6,613,410	(979,260)	
Tax Collector	<u>18,054,180</u>	<u>19,180,120</u>	<u>1,125,940</u>	
<i>Total Constitutional Officers</i>	311,715,120	329,799,960	18,084,840	5.8%
<i>Other</i>				
<i>Court Support Services</i>				
Criminal Justice Information System	4,437,240	5,402,740	965,500	
Judiciary (including Law Libraries)	4,137,720	4,110,610	(27,110)	
Public Defender	999,410	1,203,100	203,690	
State Attorney	<u>255,990</u>	<u>264,510</u>	<u>8,520</u>	
<i>Total Court Support Services</i>	9,830,360	10,980,960	185,100	1.9%
<i>Independent Agencies</i>				
Business Technology Services	40,007,240	43,386,130	3,378,890	
Construction Licensing Board	1,953,790	1,656,010	(297,780)	
Human Resources	3,595,100	4,092,310	497,210	
Human Rights, Office of	<u>1,101,340</u>	<u>1,113,080</u>	<u>11,740</u>	
<i>Total Independent Agencies</i>	46,657,470	50,247,530	3,590,060	7.7%
<i>Support Funding</i>				
Drug Abuse Trust	110,170	109,940	(230)	
East Lake Library Services District	662,600	691,990	29,390	
East Lake Recreation Services District	661,040	690,700	29,660	
Employee Health Benefits	103,590,910	116,971,420	13,380,510	
Feather Sound Community Services District	316,430	326,060	9,630	
Fire Protection Districts	26,791,950	28,043,010	1,251,060	
General Government	131,296,240	125,130,410	(6,165,830)	
Health Department	4,050,090	4,402,110	352,020	
Lealman CRA Trust	0	360,650	360,650	
Lealman Solid Waste Collection and Disposal	1,575,330	1,663,320	87,990	
Medical Examiner	5,401,810	5,877,520	475,710	
Palm Harbor Community Services District	1,876,290	2,004,330	128,040	
Public Library Cooperative	4,797,390	5,023,200	225,810	
Risk Financing Liability/Workers Compensation	35,821,120	37,520,420	1,699,300	
Street Lighting Districts	<u>1,375,930</u>	<u>1,374,680</u>	<u>(1,250)</u>	
<i>Total Support Funding</i>	318,327,300	330,189,760	11,862,460	3.7%
<i>Total Other</i>	374,815,130	391,418,250	16,603,120	4.4%
<i>TOTAL OPERATING BUDGET</i>	1,549,362,280	1,639,310,820	89,948,540	5.8%

CAPITAL BUDGET COMPARISON

	FY16 @5/31/16	FY17 Request	Change	+/- %
Board of County Commissioners				
County Administrator - Governmental				
Physical Environment	30,366,220	31,291,800	925,580	
Culture & Recreation	12,745,000	11,957,250	(787,750)	
Economic Environment	3,050,000	1,300,000	(1,750,000)	
General Government	6,442,800	6,233,000	(209,800)	
Human Services	9,538,000	7,000,000	(2,538,000)	
Public Safety	3,278,530	2,202,600	(1,075,930)	
Transportation	70,328,010	97,667,760	27,339,750	
Reserves	51,341,370	48,961,460	(2,379,910)	
Other Non Project Items	<u>120,000</u>	<u>0</u>	<u>(120,000)</u>	
Total County Administrator - Governmental	187,209,930	206,613,870	19,403,940	10.4%
County Administrator - Enterprise				
Airport	25,918,710	25,763,600	(155,110)	
Solid Waste Management	184,320,490	141,727,420	(42,593,070)	
Water System	40,265,490	58,394,010	18,128,520	
Sewer System	<u>56,095,540</u>	<u>63,937,490</u>	<u>7,841,950</u>	
Total County Administrator - Enterprise	306,600,230	289,822,520	(16,777,710)	-5.5%
Total Board of County Commissioners	493,810,160	496,436,390	2,626,230	0.5%
Courts & Jails				
Courts & Jails - General Government Services	2,772,000	5,650,000	2,878,000	
Courts & Jails - Public Safety	<u>12,190,000</u>	<u>44,000,000</u>	<u>31,810,000</u>	
Total Courts & Jails	14,962,000	49,650,000	34,688,000	231.8%
TOTAL CAPITAL	508,772,160	546,086,390	37,314,230	7.3%

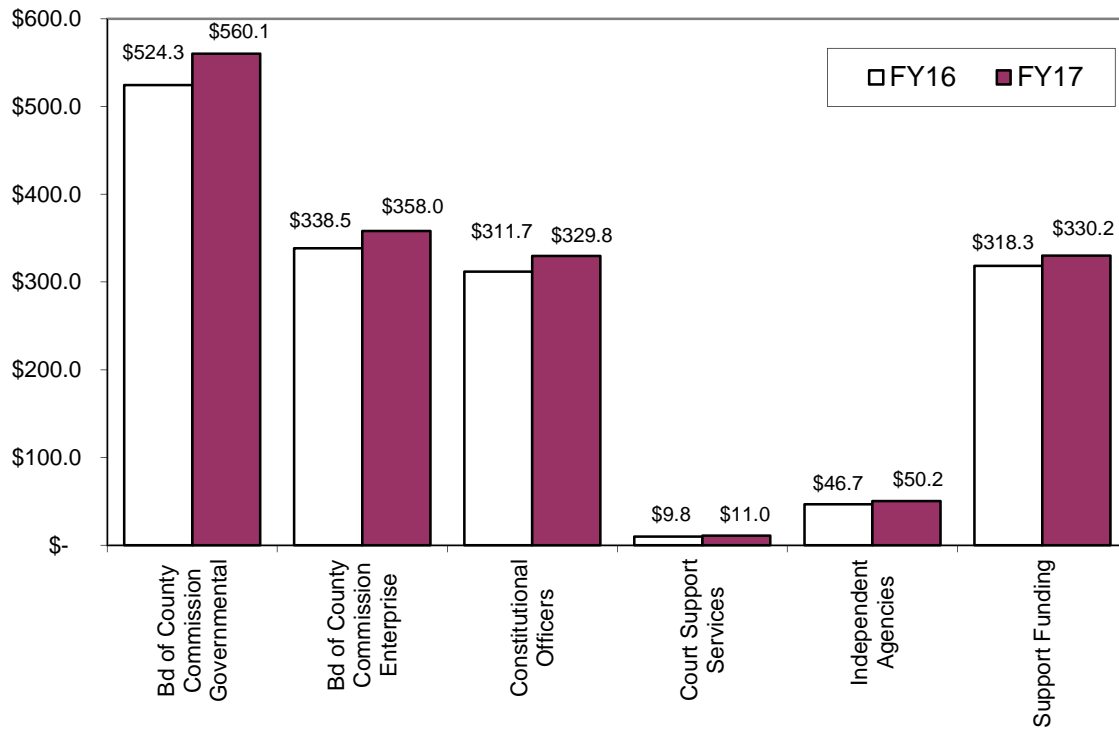
OPERATING & CAPITAL SUMMARY

	FY16 @5/31/16	FY17 Request	Change	+/- %
Board of County Commissioners - Governmental	711,530,680	766,756,010	55,225,330	7.8%
Board of County Commissioners - Enterprise	645,111,510	647,772,990	2,661,480	0.4%
Constitutional Officers *	323,905,120	373,799,960	49,894,840	15.4%
Court Support Services *	12,602,360	16,630,960	4,028,600	32.0%
Independent Agencies	46,657,470	50,247,530	3,590,060	7.7%
Support Funding	318,327,300	330,189,760	11,862,460	3.7%
TOTAL OPERATING & CAPITAL	2,058,134,440	2,185,397,210	127,262,770	6.2%

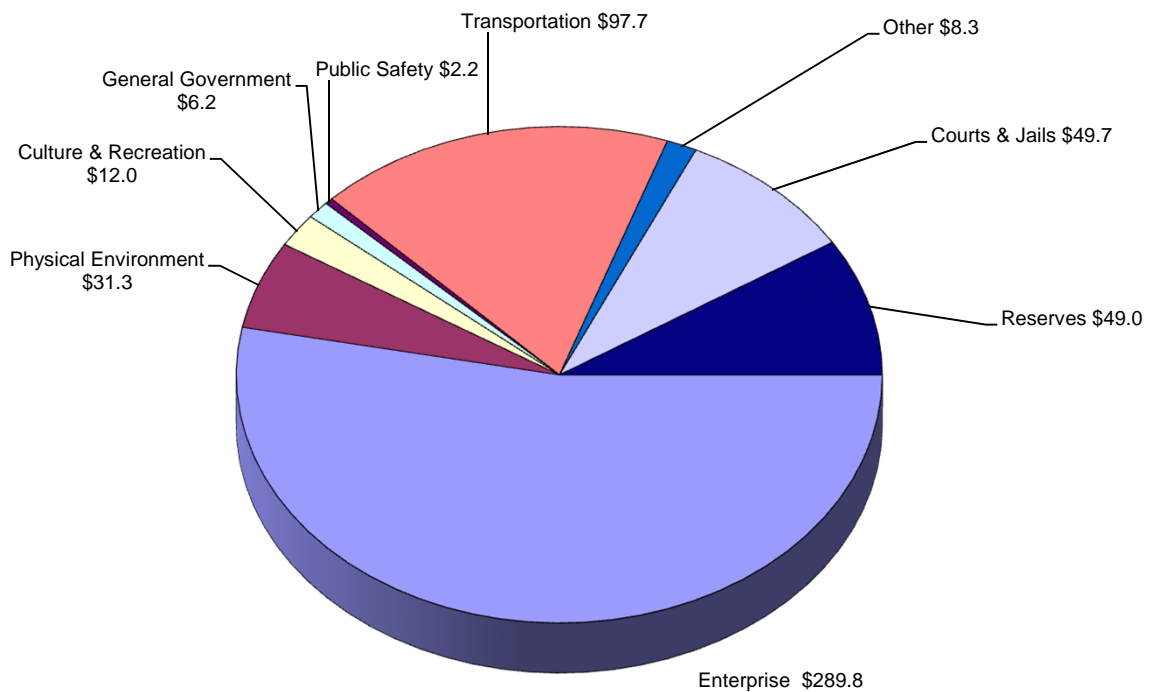
* Constitutional Officers includes Courts & Jails (Public Safety) capital. Court Support includes Courts & Jails (General Government Services) capital.

OPERATING AND CAPITAL

Operating Budget Comparison (shown in millions)



FY17 Capital Projects (shown in millions)



Pinellas County Resources and Balances

Title	FY16 Budget	FY17 Budget	Change	+/- %
Taxes				
Ad Valorem Taxes	430,493,060	461,117,540	30,624,480	7.1%
Communication Svcs	10,000,000	9,800,000	(200,000)	(2.0)%
Local Business Taxes	702,710	712,500	9,790	1.4%
Sales, Use & Fuel Taxes	149,865,280	158,484,820	8,619,540	5.8%
Taxes Total	591,061,050	630,114,860	39,053,810	6.6%
License and Permits				
Licenses	60,650	62,920	2,270	3.7%
Permits, Fees, Spec Assessments	26,999,350	28,572,110	1,572,760	5.8%
License and Permits Total	27,060,000	28,635,030	1,575,030	5.8%
Intergovernmental Revenue				
Federal Grants	17,003,600	29,544,670	12,541,070	73.8%
Grants from Local Governments	5,656,280	5,159,240	(497,040)	(8.8)%
Shared Revenue-Local	595,650	608,000	12,350	2.1%
State Grants	21,478,620	25,336,110	3,857,490	18.0%
State Share Revenue	77,493,050	83,351,190	5,858,140	7.6%
Intergovernmental Revenue Total	122,227,200	143,999,210	21,772,010	17.8%
Charges for Services				
Charges for Svc-Gen Govt	1,270,520	1,432,600	162,080	12.8%
Chg for Svc-Culture/Recreation	5,027,760	5,202,280	174,520	3.5%
Chg for Svc-Economic Environment	44,500	9,500	(35,000)	(78.7)%
Chg for Svc-Gen Govt	536,590	599,710	63,120	11.8%
Chg for Svc-Human Svc	2,106,870	2,874,800	767,930	36.4%
Chg for Svc-Other	9,742,050	10,534,180	792,130	8.1%
Chg for Svc-Physical Environment	242,606,760	249,089,050	6,482,290	2.7%
Chg for Svc-Public Safety	78,261,530	83,362,500	5,100,970	6.5%
Chg for Svc-Transportation	3,497,320	3,834,670	337,350	9.6%
Court Related Revenue	4,160,350	4,012,730	(147,620)	(3.5)%
Internal Svc Chgs	116,054,250	118,767,160	2,712,910	2.3%
Charges for Services Total	463,308,500	479,719,180	16,410,680	3.5%
Excess Fees - Constitutional Officers				
County Officer Fees	8,223,120	9,247,220	1,024,100	12.5%
Excess Fees - Constitutional Officers Total	8,223,120	9,247,220	1,024,100	12.5%
Fines and Forfeitures				
Judgements and Fines	2,151,160	1,934,410	(216,750)	(10.1)%
Fines and Forfeitures Total	2,151,160	1,934,410	(216,750)	(10.1)%
Interest Earnings				
Interest & Other Earnings	2,506,120	4,141,230	1,635,110	65.2%

Pinellas County Resources and Balances

Title	FY16 Budget	FY17 Budget	Change	+/- %
Interest Earnings Total	2,506,120	4,141,230	1,635,110	65.2%
Rents, Surplus and Refunds				
Contributions-Private Sources	2,926,190	152,000	(2,774,190)	(94.8)%
Rents & Royalties	15,307,800	16,770,990	1,463,190	9.6%
Sale & Disp of Assets	1,548,060	12,120,820	10,572,760	683.0%
Sales of Surplus Materials	877,740	1,741,270	863,530	98.4%
Rents, Surplus and Refunds Total	20,659,790	30,785,080	10,125,290	49.0%
Other Misc. Revenue				
Other Miscellaneous Revenues	32,915,780	27,732,550	(5,183,230)	(15.7)%
Other Misc. Revenue Total	32,915,780	27,732,550	(5,183,230)	(15.7)%
Non-Operating Revenue				
Capital Contribution-Federal	14,850,840	0	(14,850,840)	(100.0)%
Capital Contribution-Other	6,498,440	3,941,120	(2,557,320)	(39.4)%
Capital Contribution-Private	864,500	3,380,100	2,515,600	291.0%
Capital Contribution-State	2,287,400	0	(2,287,400)	(100.0)%
Grants&Donations-Federal	87,600	87,600	0	0
Non-Operating Revenue Total	24,588,780	7,408,820	(17,179,960)	(69.9)%
Beginning Fund Balance				
O2477001 FB-Otr Rsv-Housing Pr	2,633,490	0	(2,633,490)	(100.0)%
O2710201 FB-Unrsv-Cntywide-Beg	674,287,920	627,795,940	(46,491,980)	(6.9)%
O2710202 FB-Unrsv-Mstu-Beg	11,359,550	172,270	(11,187,280)	(98.5)%
O2760001 NA-Unrestricted	0	54,939,890	54,939,890	0
O2810001 Fund Balance-Restricted	75,038,150	24,907,670	(50,130,480)	(66.8)%
O2820001 Fund Balance-Committed	113,830	591,800	477,970	419.9%
O2830001 Fund Balance-Assigned	0	7,106,460	7,106,460	0
O2840001 Fund Balance-Unassigned	0	106,165,590	106,165,590	0
Beginning Fund Balance Total	763,432,940	821,679,620	58,246,680	7.6%
Report Total	2,058,134,440	2,185,397,210	127,262,770	6.2%

Total Fund Budgets

FUND	FY16 Budget	FY17 Request	Change	+/- %
GENERAL FUND	641,025,660	659,605,650	18,579,990	2.9%
<u>SPECIAL REVENUE FUNDS</u>				
County Transportation Trust	54,452,750	59,331,970	4,879,220	9.0%
Health Department	4,050,090	4,402,110	352,020	8.7%
Pinellas County Health Program	4,700,000	3,174,960	(1,525,040)	(32.4)%
Emergency Medical Service	131,933,710	141,738,730	9,805,020	7.4%
Community Development Grant	14,031,220	14,109,910	78,690	0.6%
State Housing Initiatives Partnership (SHIP)	5,173,130	7,288,920	2,115,790	40.9%
Gifts for Animal Welfare Trust	636,090	513,570	(122,520)	(19.3)%
Tree Bank	94,880	128,360	33,480	35.3%
Public Library Cooperative	4,797,390	5,023,200	225,810	4.7%
School Crossing Guard Trust	98,350	101,310	2,960	3.0%
Intergovernmental Radio Communication	855,620	728,600	(127,020)	(14.8)%
STAR Center	9,409,630	8,234,320	(1,175,310)	(12.5)%
Emergency Communications 911 System	12,522,250	12,351,610	(170,640)	(1.4)%
Community Housing Trust	1,387,000	311,330	(1,075,670)	(77.6)%
Building Services	8,701,670	10,995,330	2,293,660	26.4%
Tourist Development Council	59,093,630	74,060,460	14,966,830	25.3%
Fire Districts	26,791,950	28,043,010	1,251,060	4.7%
Construction Licensing Board	1,998,870	1,656,010	(342,860)	(17.2)%
Air Quality - Tag Fee	1,935,140	2,027,670	92,530	4.8%
Palm Harbor Community Services District	1,876,290	2,004,330	128,040	6.8%
Feather Sound Community Services District	316,430	326,060	9,630	3.0%
East Lake Library Services District	662,600	691,990	29,390	4.4%
East Lake Recreation Services District	661,040	690,700	29,660	4.5%
Drug Abuse Trust	110,170	109,940	(230)	(0.2)%
Lealman Community Redevelopment Agency Trust	0	360,650	360,650	0
Street Lighting District	1,375,930	1,374,680	(1,250)	(0.1)%
Special Assessment - Paving	1,391,080	0	(1,391,080)	(100.0)%
Special Assessments - Dredging	173,930	0	(173,930)	(100.0)%
Lealman Solid Waste Collection & Disposal District	1,575,330	1,663,320	87,990	5.6%
Surface Water Utility Fund	22,990,830	28,546,530	5,555,700	24.2%
Special Assessment - Drainage	1,076,600	10,370	(1,066,230)	(99.0)%
Subtotal	374,873,600	409,999,950	35,126,350	9.4%

Total Fund Budgets

FUND	FY16 Budget	FY17 Request	Change	+/- %
<u>CAPITAL IMPROVEMENT FUNDS</u>				
Capital Projects	198,451,930	257,235,570	58,783,640	29.6%
Transportation Impact Fee	1,655,640	3,600,020	1,944,380	117.4%
Subtotal	200,107,570	260,835,590	60,728,020	30.3%
<u>INTERNAL SERVICE FUNDS</u>				
Business Technology Services	40,007,240	43,386,130	3,378,890	8.4%
Fleet Management	23,066,340	21,637,710	(1,428,630)	(6.2)%
Risk Financing	46,143,740	47,546,230	1,402,490	3.0%
Employee Health Benefits	103,590,910	116,971,420	13,380,510	12.9%
Subtotal	212,808,230	229,541,490	16,733,260	7.9%
<u>ENTERPRISE FUNDS</u>				
Airport Funds	61,530,400	71,135,830	9,605,430	15.6%
Water Funds	153,352,630	173,005,890	19,653,260	12.8%
Sewer Funds	175,116,550	171,945,610	(3,170,940)	(1.8)%
Solid Waste Funds	341,220,300	314,182,230	(27,038,070)	(7.9)%
Subtotal	731,219,880	730,269,560	(950,320)	(0.1)%
Total Budget All Funds	2,160,034,940	2,290,252,240	130,217,300	6.0%
less Budgeted Transfers	(101,900,500)	(104,855,030)	(2,954,530)	2.9%
TOTAL NET BUDGET FOR ALL FUNDS	2,058,134,440	2,185,397,210	127,262,770	6.2%

FY2017 DEPARTMENT / AGENCY BUDGETS: BY FUND TYPES

Department / Agency	General Fund	Special Revenue Funds	Enterprise / Other Funds	Internal Service Funds	Total
Board of County Commissioners					
Board of County Commissioers (Section C)					
Board of County Commissioners	1,808,800				1,808,800
County Attorney	4,648,720				4,648,720
Total	6,457,520	0	0	0	6,457,520
County Administrator Departments (Section D)					
Airport			71,080,020		71,080,020
Animal Services	5,322,360	513,570			5,835,930
Building Services		10,889,090			10,889,090
County Administrator	1,497,850	331,000	219,950		2,048,800
Development Review Services	4,591,040				4,591,040
Economic Development	2,998,230				2,998,230
Emergency Management	1,319,100				1,319,100
Human Services	64,011,260	3,174,960			67,186,220
Marketing and Communications Department	2,925,450				2,925,450
Office of Management & Budget	4,173,080				4,173,080
Parks and Conservation Resources	20,904,070	2,156,030			23,060,100
Planning	2,803,180	21,710,160			24,513,340
Public Works	14,565,830	87,792,360			102,358,190
Purchasing	1,963,710				1,963,710
Real Estate Management	32,502,230	8,234,320		21,637,710	62,374,260
Risk Financing Administration				10,025,810	10,025,810
Safety and Emergency Services Department	8,288,690	154,680,320			162,969,010
Solid Waste			171,625,860		171,625,860
Tourist Development Council		74,060,460			74,060,460
Utilities Department			223,999,140		223,999,140
Utilities and Solid Waste Capital			263,344,590		263,344,590
Total	167,866,080	363,542,270	730,269,560	31,663,520	1,293,341,430
Constitutional Officers					
Clerk of the Circuit Court and Comptroller	10,896,630				10,896,630
Property Appraiser	10,598,110				10,598,110
Sheriff	282,410,380	101,310			282,511,690
Supervisor of Elections	6,613,410				6,613,410
Tax Collector	19,180,120				19,180,120
Total	329,698,650	101,310	0	0	329,799,960

FY2017 DEPARTMENT / AGENCY BUDGETS: BY FUND TYPES

Department / Agency	General Fund	Special Revenue Funds	Enterprise / Other Funds	Internal Service Funds	Total
Other Departments and Agencies					
Court Support Services (Section F)					
Consolidated Case Management System	5,402,740				5,402,740
Judiciary	4,110,610				4,110,610
Public Defender	1,203,100				1,203,100
State Attorney	264,510				264,510
Total	10,980,960	0	0	0	10,980,960
Independent Agencies (Section G)					
Business Technology Services				43,386,130	43,386,130
Construction Licensing Board		1,656,010			1,656,010
Human Resources	4,092,310				4,092,310
Office of Human Rights	1,113,080				1,113,080
Total	5,205,390	1,656,010	0	43,386,130	50,247,530
Support Funding (Section H)					
Drug Abuse Trust		109,940			109,940
East Lake Library District		691,990			691,990
East Lake Recreation District		690,700			690,700
Employee Health Benefits				116,971,420	116,971,420
Feather Sound Community Services District		326,060			326,060
Fire Protection Districts		28,043,010			28,043,010
General Government	133,519,530				133,519,530
Health Department		4,402,110			4,402,110
Lealman CRA Trust		360,650			360,650
Lealman Solid Waste		1,663,320			1,663,320
Medical Examiner	5,877,520				5,877,520
Palm Harbor Community Services District		2,004,330			2,004,330
Public Library Cooperative		5,023,200			5,023,200
Risk Financing Liability / Workers Compensation				37,520,420	37,520,420
Street Lighting Districts		1,374,680			1,374,680
Total	139,397,050	44,689,990	0	154,491,840	338,578,880
Governmental Capital (Section I)					
	0	10,370	260,835,590	0	260,845,960
Grand Total	659,605,650	409,999,950	991,105,150	229,541,490	2,290,252,240

SCHEDULE OF BUDGET TRANSFERS

TO		FROM	FY16 BUDGET	FY17 REQUEST
General Fund	Building & Development Review Svcs		76,430	-
General Fund	Construction Licensing Board		45,080	-
General Fund	Special Assessments-Paving		1,391,080	-
General Fund	Special Assessments-Dredging		173,930	-
General Fund	Special Assessments-Drainage		1,076,600	10,370
General Fund	Capital Projects		50,000	5,000,000
Subtotal			2,813,120	5,010,370
Community Development	General Fund		739,120	739,120
Emergency Communications 911 System	General Fund		2,900,000	2,900,000
Community Housing Trust	General Fund		200,000	-
Lealman Community Redevelopment Trust	General Fund		-	100,000
Capital Projects	General Fund		-	2,650,000
Capital Projects	Tourist Development Council		3,850,350	3,980,290
Capital Projects	County Transportation Trust		1,753,900	1,598,610
Capital Projects	Transportation Impact Fee		1,535,640	3,600,020
Subtotal			7,139,890	11,828,920
Solid Waste Renewal & Replacement	Solid Waste Revenue & Operating		25,000,000	30,000,000
Water Renewal & Replacement	Water Revenue & Operating		21,729,850	21,867,380
Water Renewal & Replacement	Water Impact Fees		350,000	300,000
Subtotal			22,079,850	22,167,380
Sewer Renewal & Replacement	Sewer Revenue & Operating		23,474,150	18,021,340
Sewer Interest & Sinking	Sewer Revenue & Operating		15,554,370	12,087,900
Subtotal			39,028,520	30,109,240
Employee Health Benefits	General Fund		2,000,000	2,000,000
TOTAL ALL TRANSFERS			101,900,500	104,855,030

LONG-TERM DEBT STRUCTURE FOR PINELLAS COUNTY

Description	Purpose	Principal Outstanding As of 10/01/16	Pledge/ Security	FY17 Principal
GENERAL OBLIGATION BONDS				
No outstanding issues				
NON SELF-SUPPORTING REVENUE DEBT				
No outstanding issues				
SELF-SUPPORTING REVENUE DEBT				
\$42,005,000 Sewer Revenue Bonds, Series 2008A	Expansion of North and South County Reclaimed Water Systems and improvements to W.E. Dunn Water Reclamation Facility and South Cross Water Reclamation Facility	\$39,085,000	Sewer system revenues	\$445,000
\$32,700,000 Sewer Revenue Refunding Bonds, Series 2008B	Refund a portion of outstanding Sewer Revenue Bonds, Series 1998	32,110,000	Sewer system revenues	85,000
\$86,580,000 Sewer Revenue Bonds, Series 2003	Sewer system improvement projects and reclaimed water projects	5,215,000	Sewer system revenues	0
\$20,870,000 Sewer Revenue Refunding Bonds, Series 2011	Refund a portion of outstanding Sewer Revenue Bonds, Series 1998	3,545,000	Sewer system revenues	3,545,000
\$59,510,000 Sewer Revenue Refunding Bonds, Series 2012	Refund a portion of outstanding Sewer Revenue Bonds, Series 2003	52,310,000	Sewer system revenues	2,535,000
\$14,733,000 Sewer Revenue Refunding Note, Series 2016	Refund the outstanding Sewer Revenue Refunding Bonds, Series 2006	14,733,000	Sewer system revenues	1,702,000
SUBTOTAL SELF-SUPPORTING REVENUE DEBT		\$146,998,000		\$8,312,000
TOTAL DEBT ISSUES		\$146,998,000		\$8,312,000

DEBT SERVICE SUMMARY

The County has historically assumed a "pay-as-you-go" philosophy in the funding of infrastructure. However, when circumstances have dictated that this is not a viable approach, the County has utilized the bond market to generate additional capital.

Categories of Debt

There are several categories of governmental debt:

General obligation bonds are backed by the full faith and credit of the local government, and they are required to be approved by voter referenda. Revenues collected from the ad-valorem taxes on real estate and other sources of general revenue are used to service the government's debt. Pinellas County has no general obligation bond issues outstanding at this time.

Self-supporting revenue bonds and notes, unlike general obligation bonds, are financed by those directly benefiting from the capital improvement. Revenue obtained from the issuance of these bonds and notes is used to finance publicly owned facilities, such as water, sewer, and solid waste systems. Charges collected from the users of these facilities are used, in turn, to retire the bond and note obligations. In this respect, the capital project is self-supporting. The debt service payments for the County's enterprise activities are budgeted in their respective funds.

Non-self-supporting revenue bonds, which pledge specific sources of revenue other than ad valorem taxes, are used to fund non-enterprise infrastructure needs. Pinellas County has no bond issues supported from general revenues at this time.

Debt Limitations

The Florida Constitution (Article VII, Section 12) requires County bonds supported by ad valorem taxes to be approved by public referendum. Chapter 130 of the Florida Statutes defines the purposes for which County debt may be issued and also procedural restrictions. There are no statutory limitations on the amount of debt that may be issued in terms of total dollars, millage rates, or percentage of assessed values. Self-supporting revenue bonds are limited by the requirement to maintain adequate revenue streams to cover debt in ratios prescribed by the authorizing Bond Resolutions.

Debt Capacity, Issuance, and Management Policies

The County has established the following budget policies related to debt:

- Minimize debt service costs through the judicious use of available debt instruments, consistent with the desirability of maintaining stable current tax rates and distributing the costs of certain long-lived facilities among all users, present and future.
- Define appropriate uses for debt.
- Define the maximum amount of debt and debt service that should be outstanding at any one time (target financial ratios).
- Maintain a high credit rating while making attempts to strengthen credit rating; identify factors and strategies to address them.
- Consider investment in equipment, land or facilities, and other expenditure actions, in the present, to reduce or avoid costs in the future.
- Capital project proposals should include cost estimates that are as complete, reliable, and attainable as possible.
- Prior to undertaking a capital project, all ongoing Operating & Maintenance (O&M) costs should be identified and considered as part of the policy discussion.

Summary of Existing and Anticipated Debt

There are presently six outstanding debt issues for Pinellas County: the \$86,580,000 Sewer Revenue Bonds, Series 2003; the \$42,005,000 Sewer Revenue Bonds, Series 2008A; the \$32,700,000 Sewer Revenue and Refunding Bonds, Series 2008B; the \$20,870,000 Sewer Revenue Refunding Bonds, Series 2011; the \$59,510,000 Sewer Revenue Refunding Bonds, Series 2012; and the \$14,733,000 Sewer Revenue Refunding Note, Series 2016. The Series 2008A, Series 2008B, Series 2011, and Series 2016 were issued as bank loans.

Existing Debt: Current Self-Supporting (Enterprise) Revenue Bonds:

\$86,580,000 Sewer Revenue Bonds, Series 2003*

These bonds were issued to finance certain capital improvements to the County's Sewer System, to fund the reserve fund requirement for the Series 2003 Bonds through the purchase of a debt service reserve fund surety bond, and to pay related costs and expenses in connection with the issuance of the Series 2003 Bonds. Payments of principal and interest are supported by the net revenues derived from the operation of the County's Sewer System.

\$42,005,000 Sewer Revenue Bonds, Series 2008A*

These bonds were issued in the form of a bank loan to finance improvements at the South Cross and W.E. Dunn Facilities and various improvements to pump stations, force mains and the collection systems as well as the required deposit to the reserve fund and to pay related costs and expenses in connection with the issuance of the Series 2008 Bonds. Payments of principal and interest are supported by the net revenues derived from the operation of the County's Sewer System.

\$32,700,000 Sewer Revenue Refunding Bonds, Series 2008B*

These bonds were issued in the form of a bank loan to refund a portion of the County's outstanding Sewer Revenue and Revenue Refunding Bonds, Series 1998. Payments of principal and interest are supported by the net revenues derived from the operation of the County's Sewer System.

\$20,870,000 Sewer Revenue Refunding Bonds, Series 2011*

These bonds were issued in the form of a bank loan to refund all of the outstanding \$104,795,000 Sewer Revenue and Revenue Refunding Bonds, Series 1998 that were originally issued to refund all of the County's outstanding Sewer Revenue Bonds, Series 1994, and to finance in part the improvement and rehabilitating of the County's regional wastewater treatment facilities located in west central Pinellas County. Payments of principal and interest are supported by the net revenues derived from the operation of the County's Sewer System.

\$59,510,000 Sewer Revenue Refunding Bonds, Series 2012*

These bonds were issued to advance refund a portion of the outstanding \$86,580,000 Sewer Revenue Bonds, Series 2003. Payments of principal and interest are supported by the net revenues derived from the operation of the County's Sewer System.

\$14,733,000 Sewer Revenue Refunding Note, Series 2016*

This note was issued in the form of a bank loan to refund the outstanding principal amount of the County's Sewer Revenue Refunding Bonds, Series 2006 maturing on and after October 1, 2017. Payments of principal and interest are supported by the net revenues derived from the operation of the County's Sewer System.

* Minimum annual debt service coverage of 115% is required by the Bond Resolution rate covenant. If net revenues together with Impact Fees are pledged and legally available to meet the Debt Service requirement, then 125% minimum annual debt service coverage is required.

Anticipated Debt

No new debt issues are included in the FY17 Budget.

Self-Supporting (Enterprise) Revenue Bonds Requirements (in thousands)

Debt Issue		FY17	FY18	FY19	FY20	FY21	Final Fiscal Year of Debt Payments
Sewer Revenue Bonds, Series 2003	Principal	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	FY32
	Interest	\$ 261	\$ 261	\$ 261	\$ 261	\$ 261	
	Total	\$ 261	\$ 261	\$ 261	\$ 261	\$ 261	
Sewer Revenue Bonds, Series 2008A	Principal	\$ 445	\$ 465	\$ 485	\$ 505	\$ 525	FY28
	Interest	\$ 1,748	\$ 1,728	\$ 1,707	\$ 1,690	\$ 1,663	
	Total	\$ 2,193	\$ 2,193	\$ 2,192	\$ 2,195	\$ 2,188	
Sewer Revenue Refunding Bonds, Series 2008B	Principal	\$ 85	\$ 4,025	\$ 4,195	\$ 4,375	\$ 4,560	FY24
	Interest	\$ 1,380	\$ 1,377	\$ 1,204	\$ 1,026	\$ 835	
	Total	\$ 1,465	\$ 5,402	\$ 5,399	\$ 5,401	\$ 5,395	
Sewer Revenue Refunding Bonds, Series 2011	Principal	\$ 3,545	\$ 0	\$ 0	\$ 0	\$ 0	FY17
	Interest	\$ 67	\$ 0	\$ 0	\$ 0	\$ 0	
	Total	\$ 3,612	\$ 0	\$ 0	\$ 0	\$ 0	
Sewer Revenue Refunding Bonds, Series 2012	Principal	\$ 2,535	\$ 2,635	\$ 2,740	\$ 2,850	\$ 2,990	FY31
	Interest	\$ 2,218	\$ 2,116	\$ 2,011	\$ 1,901	\$ 1,759	
	Total	\$ 4,753	\$ 4,751	\$ 4,751	\$ 4,751	\$ 4,749	
Sewer Revenue Refunding Note, Series 2016	Principal	\$ 1,702	\$ 1,736	\$ 1,785	\$ 1,824	\$ 1,862	FY24
	Interest	\$ 324	\$ 287	\$ 248	\$ 209	\$ 169	
	Total	\$ 2,026	\$ 2,023	\$ 2,033	\$ 2,033	\$ 2,031	

PERSONNEL POSITION COMPARISON*

	FY15 Budget	FY16 Budget	Incr/(Decr) FY17 vs FY16	FY17 Budget
<i>Board of County Commissioners</i>				
Board of County Commissioners	14.0	14.0	0.0	14.0
County Attorney	33.0	33.0	0.0	33.0
<i>County Administrator</i>				
Airport	56.0	60.5	1.0	61.5
Animal Services	52.5	53.0	7.0	60.0
Building Services	44.3	49.2	2.2	51.4
County Administrator	5.3	10.7	2.0	12.7
Development Review Services	38.1	43.3	1.1	44.4
Economic Development	17.0	17.0	0.0	17.0
Emergency Management	11.1	13.1	0.4	13.5
Human Services	124.2	107.4	(1.6)	105.8
Marketing and Communications	22.6	24.0	2.0	26.0
Office of Business Support	32.0	0.0	0.0	0.0
Office of Management & Budget	28.7	36.6	0.9	37.5
Parks and Conservation Resources	200.7	202.0	(11.8)	190.2
Planning	33.0	39.0	(2.0)	37.0
Public Works	286.0	375.0	57.2	432.2
Purchasing	18.0	21.0	0.0	21.0
Real Estate Management	155.9	156.9	(0.9)	156.0
Risk Financing Administration	13.0	16.0	2.0	18.0
Safety and Emergency Services	140.4	157.4	23.0	180.4
Solid Waste	73.5	75.6	2.4	78.0
Tourist Development Council	43.6	46.0	1.0	47.0
Utilities and Solid Waste Capital	114.0	42.0	(42.0)	0.0
Utilities	366.9	370.0	34.7	404.7
<i>Total County Administrator</i>	1,876.8	1,915.7	78.6	1,994.3
<i>Total Board of County Commissioners</i>	1,923.8	1,962.7	78.6	2,041.3

* Full-Time Equivalent Positions

NOTE: Utilities and Solid Waste Capital represents the former Office of Engineering and Technical Support that has been realigned into Public Works and Utilities. A majority of the position variances in these departments are related to this change. Please see the department analyses in section D of this Proposed Budget document for additional details.

PERSONNEL POSITION COMPARISON*

	FY15 Budget	FY16 Budget	Incr/(Decr) FY17 vs FY16	FY17 Budget
<i>Constitutional Officers</i>				
Clerk of the Circuit Court and Comptroller	112.6	115.4	(0.7)	114.7
Property Appraiser	123.0	129.0	1.0	130.0
Supervisor of Elections	35.0	36.0	0.0	36.0
Tax Collector	268.0	268.0	4.0	272.0
Sheriff	2,325.0	2,325.0	15.0	2,340.0
<i>Total Constitutional Officers</i>	2,863.6	2,873.4	19.3	2,892.7
<i>Other</i>				
<i>Court Support</i>				
Judiciary	40.3	39.7	0.8	40.5
<i>Total Court Support</i>	40.3	39.7	0.8	40.5
<i>Independent Agencies</i>				
Business Technology Services	163.1	164.0	(2.0)	162.0
Construction Licensing Board	10.0	11.0	0.0	11.0
Employee Health Benefits	2.0	2.0	0.0	2.0
Fire Protection Districts	1.3	1.3	0.1	1.4
Human Resources	33.1	31.9	1.7	33.6
Medical Examiner	2.0	2.0	0.0	2.0
Office of Human Rights	10.0	10.0	0.0	10.0
<i>Total Independent Agencies</i>	221.5	222.2	(0.2)	222.0
<i>Total Other</i>	261.8	261.9	0.6	262.5
<i>TOTAL POSITIONS</i>	5,049.2	5,098.0	98.5	5,196.5

PERSONNEL POSITION COMPARISON SUMMARY**

	FY15 Budget	FY16 Budget	Incr/ (Decr) FY17 vs FY16	FY17 Budget
<i>Board of County Commissioners</i>	1,923.8	1,962.7	78.6	2,041.3
<i>Constitutional Officers</i>	2,863.6	2,873.4	19.3	2,892.7
<i>Court Support</i>	40.3	39.7	0.8	40.5
<i>Independent Agencies</i>	221.5	222.2	(0.2)	222.0
<i>TOTAL POSITIONS</i>	5,049.2	5,098.0	98.5	5,196.5

**Full-Time Equivalent Positions except Sheriff (Full-Time Permanent Positions).

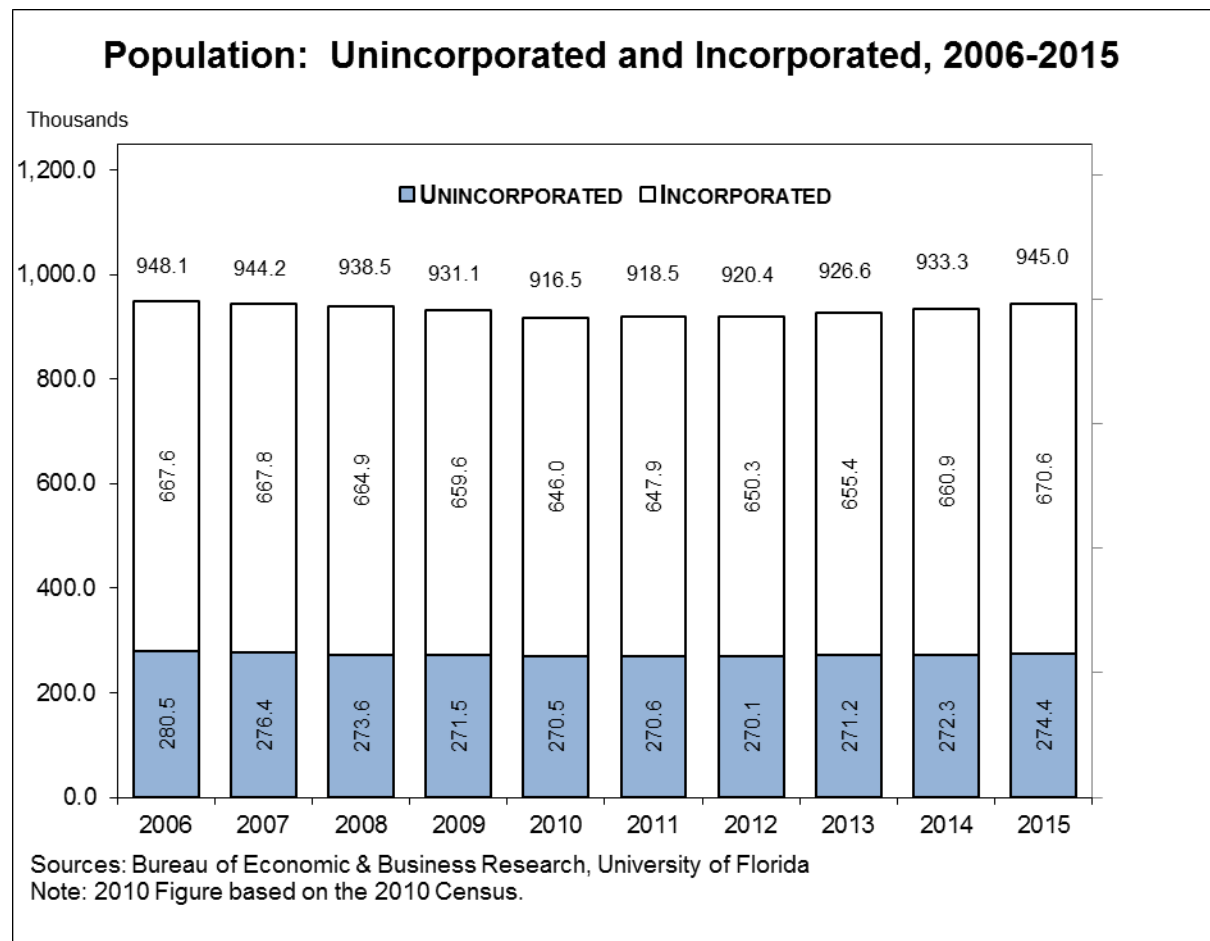
ECONOMIC TRENDS & MAJOR REVENUES

The following section briefly discusses the economic trends and major revenue statistics related to Pinellas County.

For all of the graphics and charts relating to the County's taxable value, the data is presented on a budget year basis. Therefore, the data reflects actual activity occurring through December 31 of the preceding year. However, the 2017 County taxable value is the official 2016 Tax Year estimate from the Pinellas County Property Appraiser. All other data through 2015 is actual annual information.

Population: Unincorporated and Incorporated: Pinellas County's estimated 2015 population of 944,971 reflects a 1.3% increase from its 2014 population estimate. The County's total population is slowly recovering from its measured population loss between the 2000 and 2010 Census. During that 10 year period, Pinellas County was one of two Florida counties to lose population.

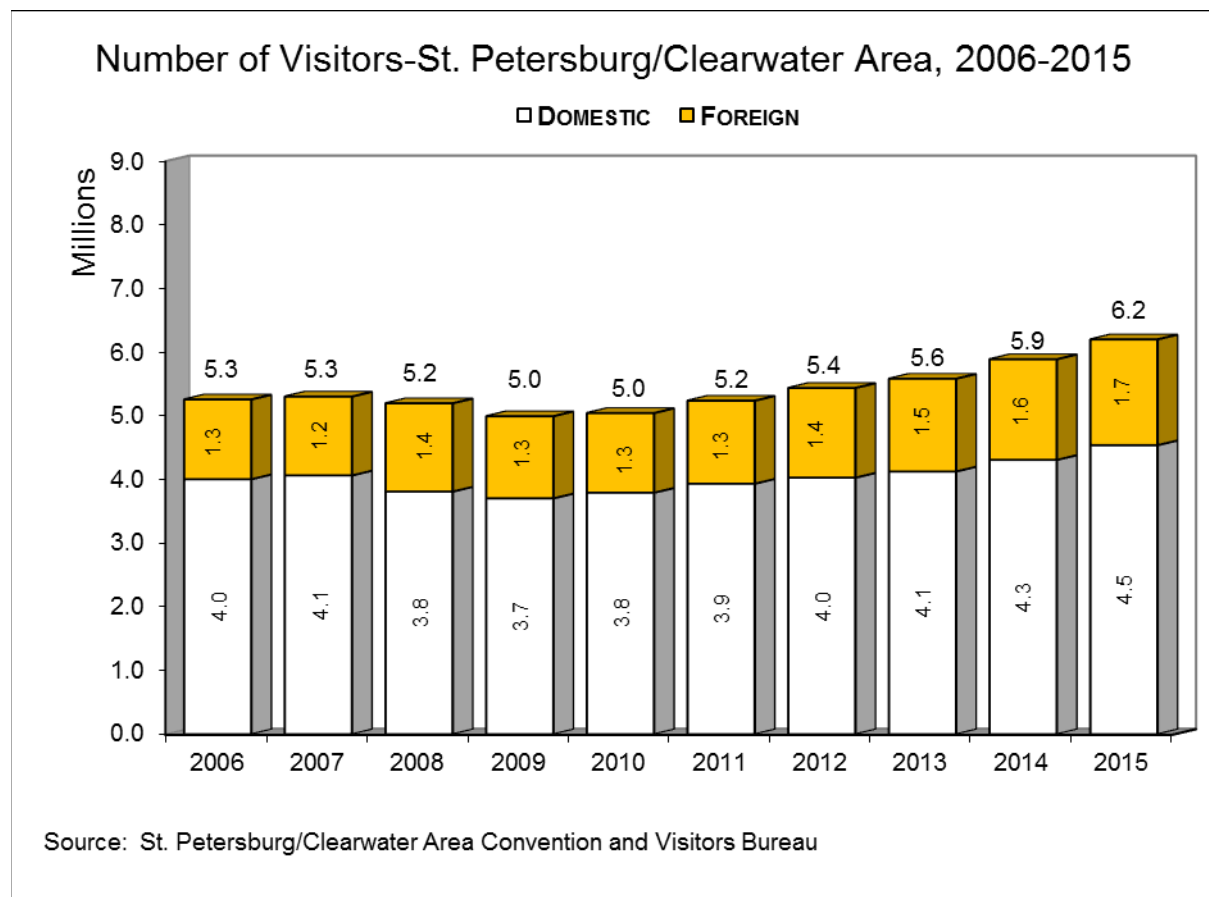
The 2015 population estimate reflects a 3.1% increase, or 28,429 residents, from the 2010 Census' low of 916,542. Total population remains relatively static. This trend relates to the County's land size, patterns in historic development and the predominate type of housing.



ECONOMIC TRENDS & MAJOR REVENUES

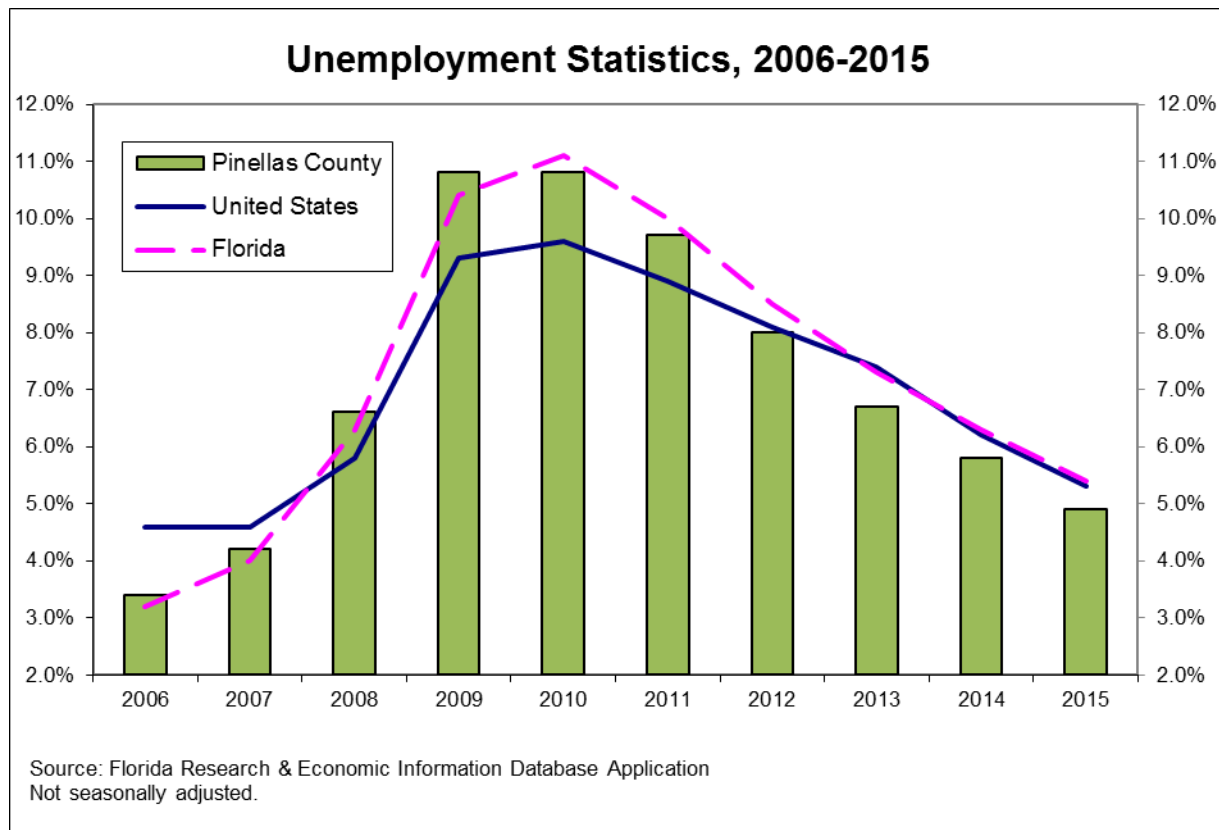
The growth of unincorporated residents between 2014 and 2015 is 0.8%, or from 272,348 residents to 274,411, respectfully. During the same period, the incorporated residents increased by 1.5%, from 660,910 residents to 670,560. The incorporated population as a percentage of the total County population, has increased from 70.4% of the total in 2006 to 71.0% in 2015. This trend of increasing percentages of incorporated population, is a result of voluntary annexation of the unincorporated area; and the municipalities' residential building activity that is shown in the subsequent chart: Housing Units Permitted.

Number of Visitors - St. Petersburg/ Clearwater Area: Tourism is a key indicator of the economic growth and strength of Pinellas County. The number of people visiting Pinellas County in 2015 totaled 6.2M, an 17.0% increase from the 2006 count of 5.3M. Over the same period as the number of foreign visitors increased by 30.8%, from 1.3M to 1.7M; domestic visitors increased by 12.5%, from 4.0M to 4.5M. Tourism is strong. The County obtained Florida's "High Tourism Impact" designation in 2013, 2014 and again in 2015. Due to this designation, the County was allowed to levy an additional one percent of tourism tax. The subsequent Tourist Development Tax chart shows the revenues collected from overnight stays in Pinellas County.



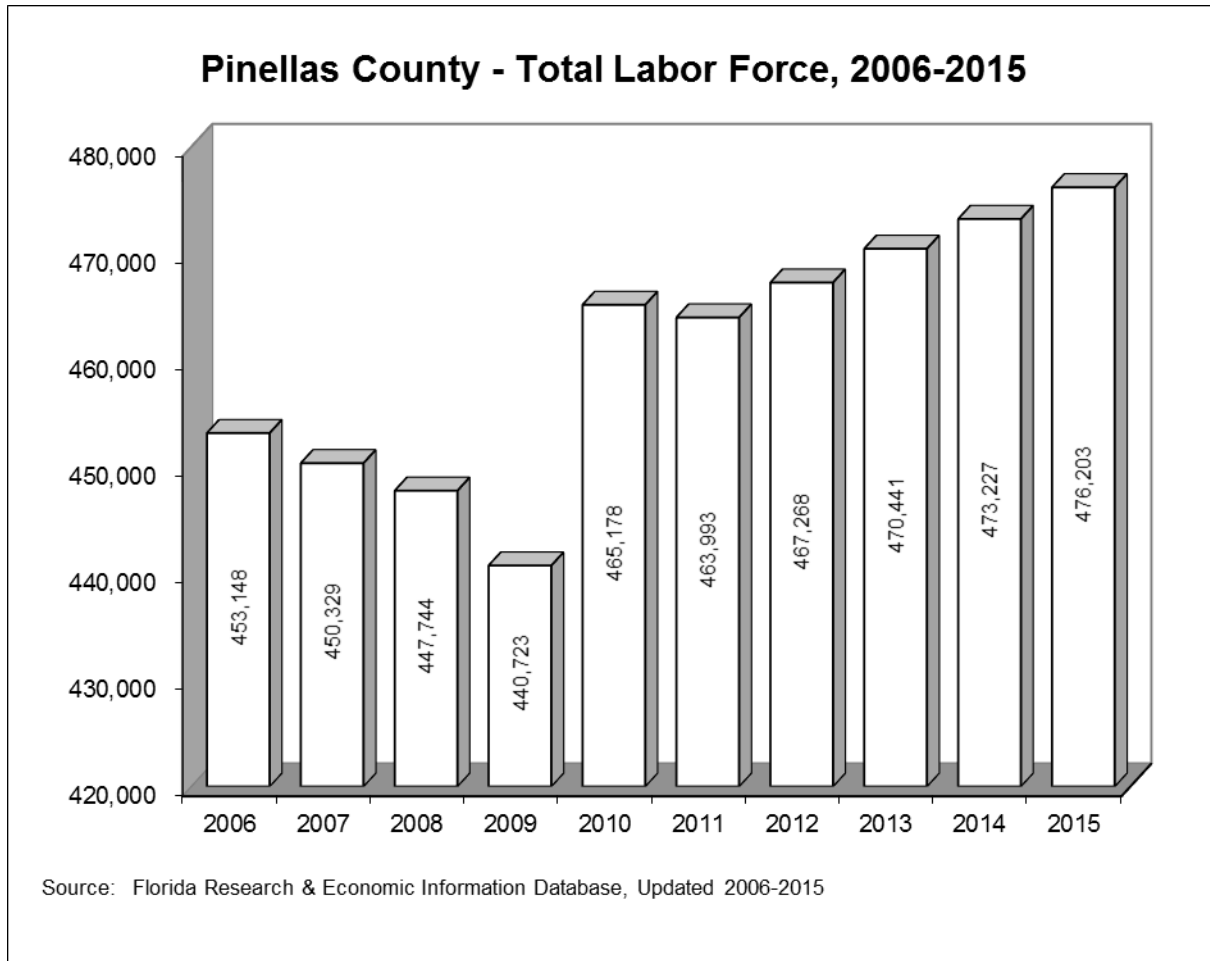
ECONOMIC TRENDS & MAJOR REVENUES

Unemployment Statistics: Starting in 2008 and during the Great Recession (12/2007-6/2009), Pinellas County's unemployment rate was higher than both the United States (US) and the State of Florida rates. The County's unemployment rate in 2009 was 10.8%, which was the highest rate in the decade. In 2012 the County's unemployment rate started to reflect its previous trend prior to the Great Recession, when the County's unemployment rate was less than either the State or the nation. In 2015, the County's unemployment rate of 4.9%, was lower than both of Florida's 5.4% and the US at 5.3%.



ECONOMIC TRENDS & MAJOR REVENUES

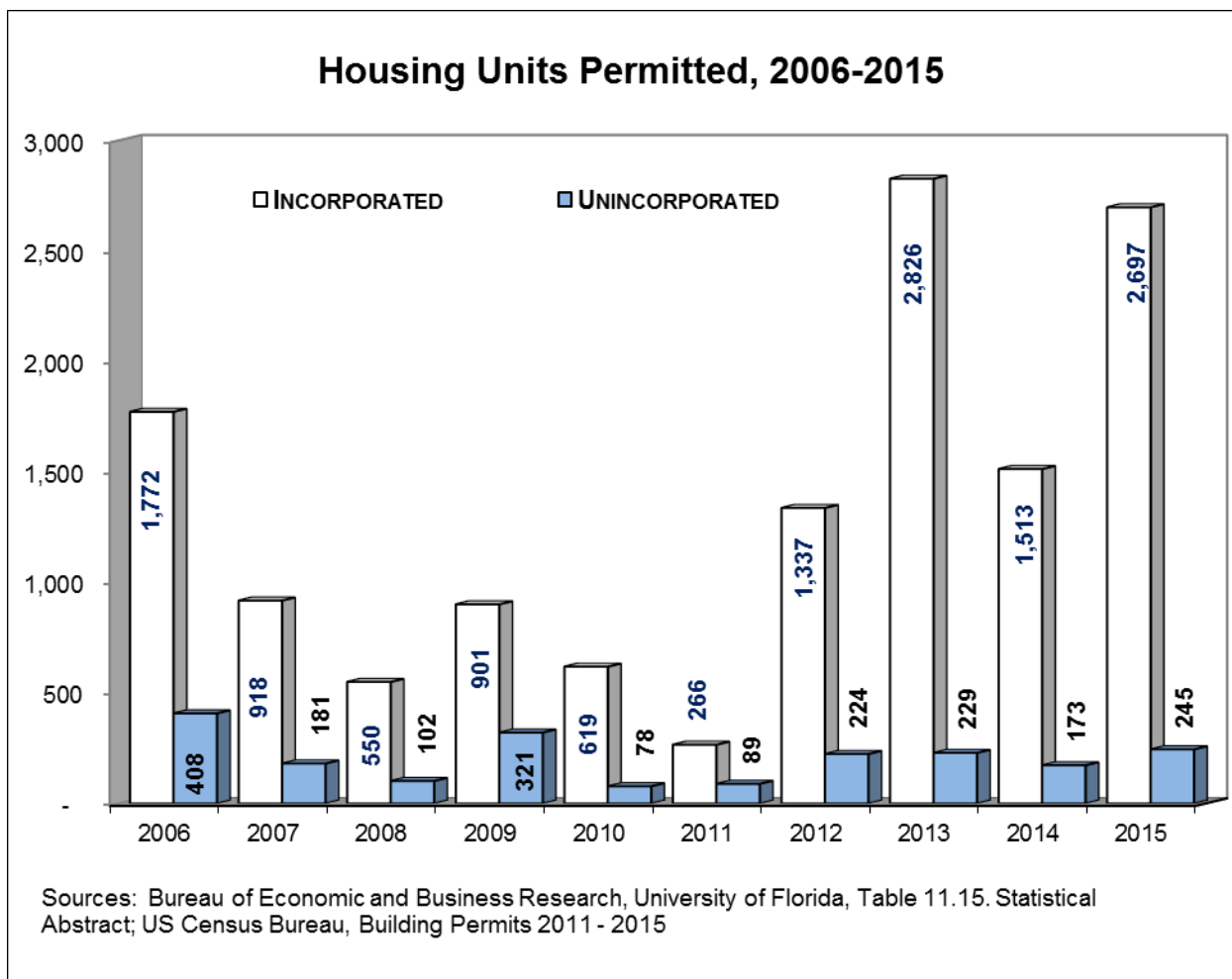
Total Labor Force: The County's labor force declined between 2006 and 2009 with a low of 440,723 participating workers occurring in 2009. Since 2009, the County's labor force has increased modestly due to workers rejoining and/or new workers entering the labor force. In 2015, the County had the 6th largest labor force in the State behind Miami-Dade, Broward, Palm Beach, Hillsborough and Orange counties. An increase of 0.6% or 2,976 workers joined the work force in 2015.



ECONOMIC TRENDS & MAJOR REVENUES

Housing Units Permitted: In 2015, the number of housing units permitted in Pinellas County totaled 2,942, an increase of 74.5% from the 2014 total of 1,686. The majority of permitting activity in 2015 occurred in the incorporated area of the County, 91.7% of the total number. In 2013, housing permitting was at its highest since the Great Recession (12/2007-6/2009).

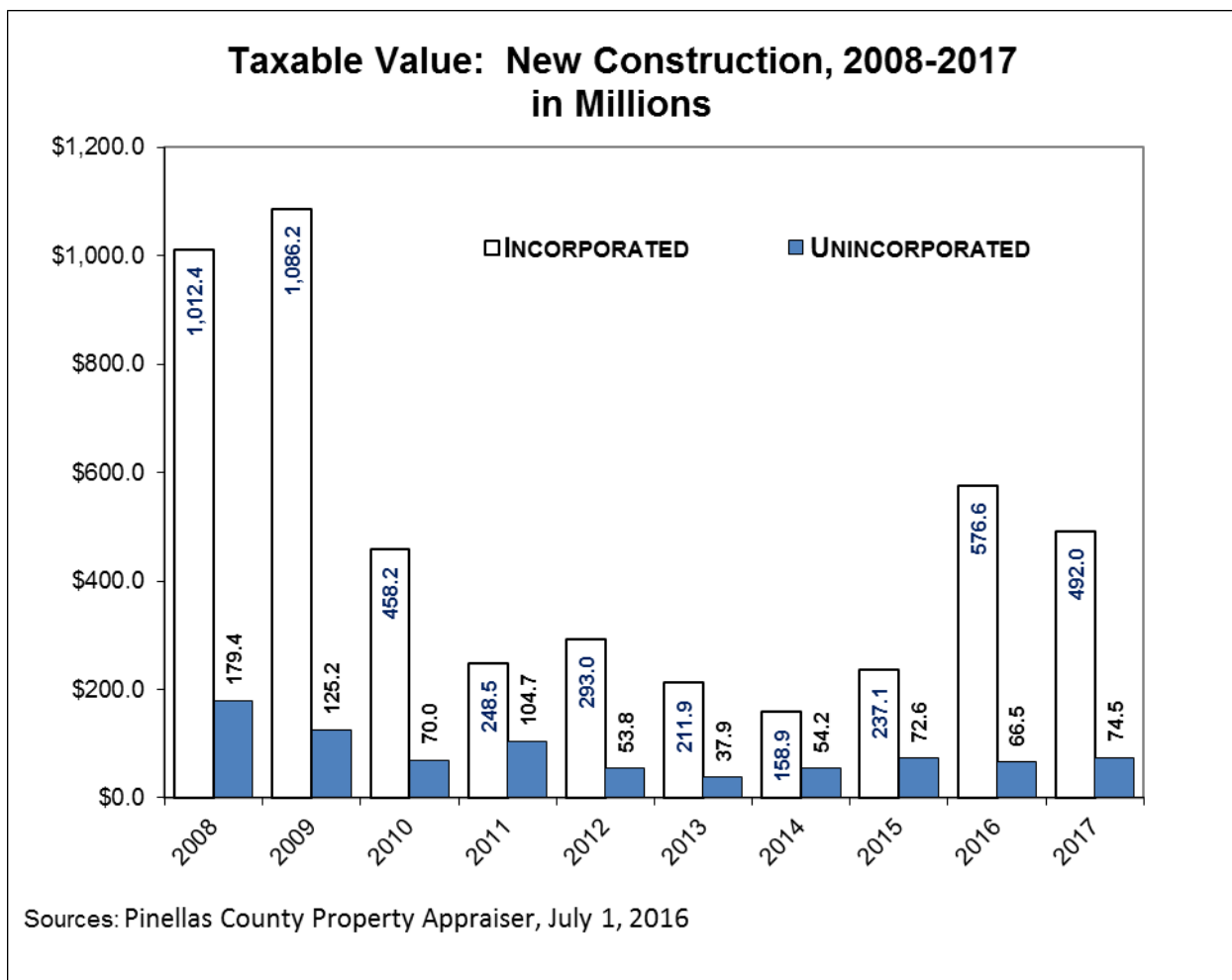
Housing unit permits precede construction and indicate the strength of a prominent industry with high employment. Permitting information could also indicate the level of new construction (square footage) added to future tax rolls. However, a decrease in housing unit permits can reflect the timing of the data collection, and not an “omen” of future industry trends.



ECONOMIC TRENDS & MAJOR REVENUES

Taxable Value – New Construction: The new construction taxable values include both residential and commercial construction that was added to the County's tax rolls. In 2017 (2016 Tax Year), newly completed square footage added \$566.5M of new taxable value. However, the taxable value from new construction was an 11.9% decrease from last year's value, \$643.1M. Only 0.8% of the total taxable value in the County is from new construction.

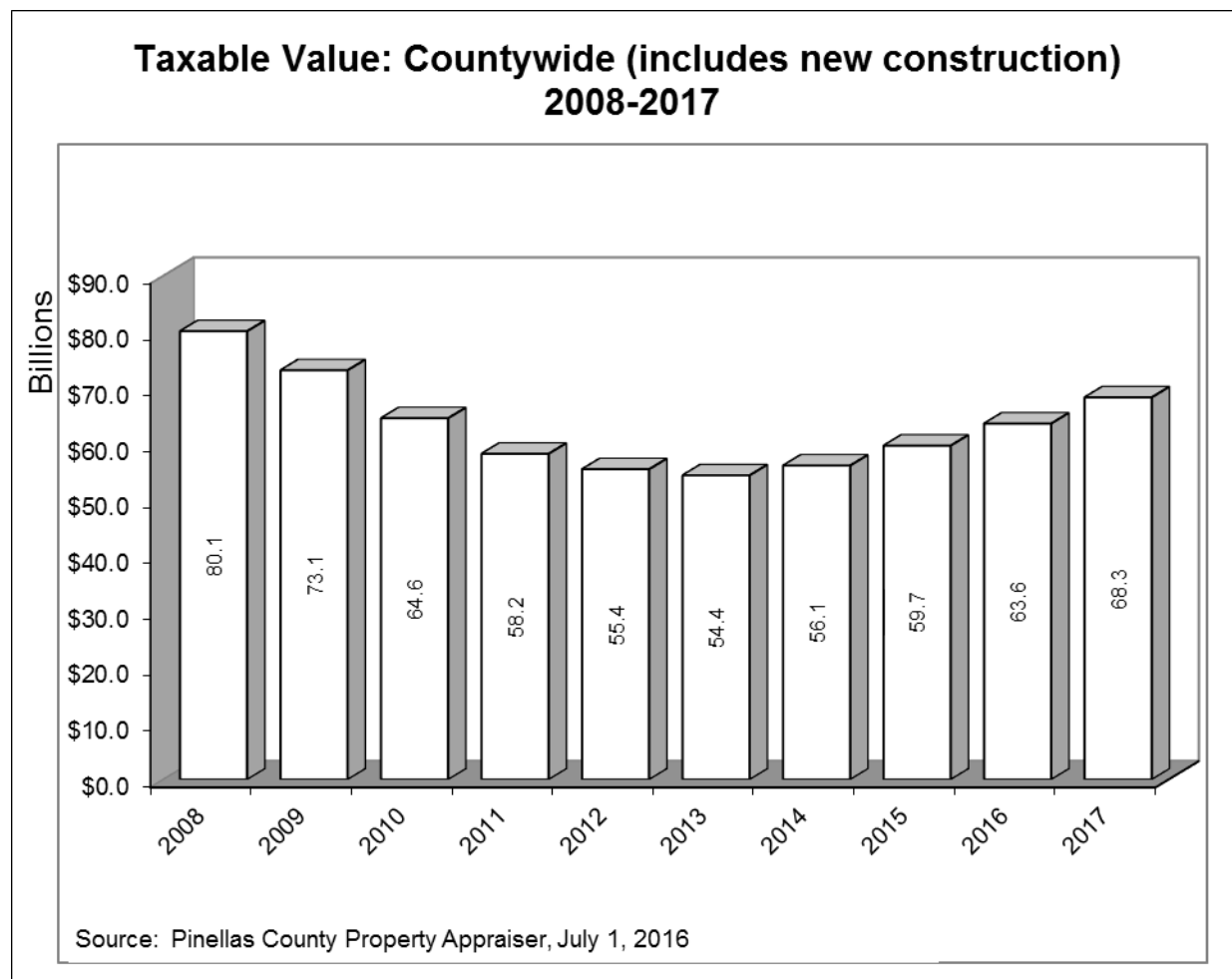
Of the total new construction, \$492.0M was added in the incorporated area (municipalities) and \$74.5M in the unincorporated area. In the unincorporated area, the taxable value from new construction is an increase of 12.0% between 2016 and 2017, while the municipalities experienced a decrease of 14.7%. Of the total taxable value from new construction countywide, 86.8% occurred in the municipalities in 2017. Over the last ten years at least 70.0% or more added taxable value from new construction occurred inside municipalities. The previous Housing Unit Permitting chart showed a similar trend.



ECONOMIC TRENDS & MAJOR REVENUES

Taxable Value - Countywide (includes new construction): In 2008, countywide taxable values were \$80.1B. Years following 2008, declining taxable values occurred. This decrease in taxable values during 2009-2013 was due to several factors: the approval of the State's Constitution Amendment 1 increasing the Homestead Exemption in January 2008; the real estate environment; and new guidelines regarding short sales and foreclosures being used by the Property Appraiser.

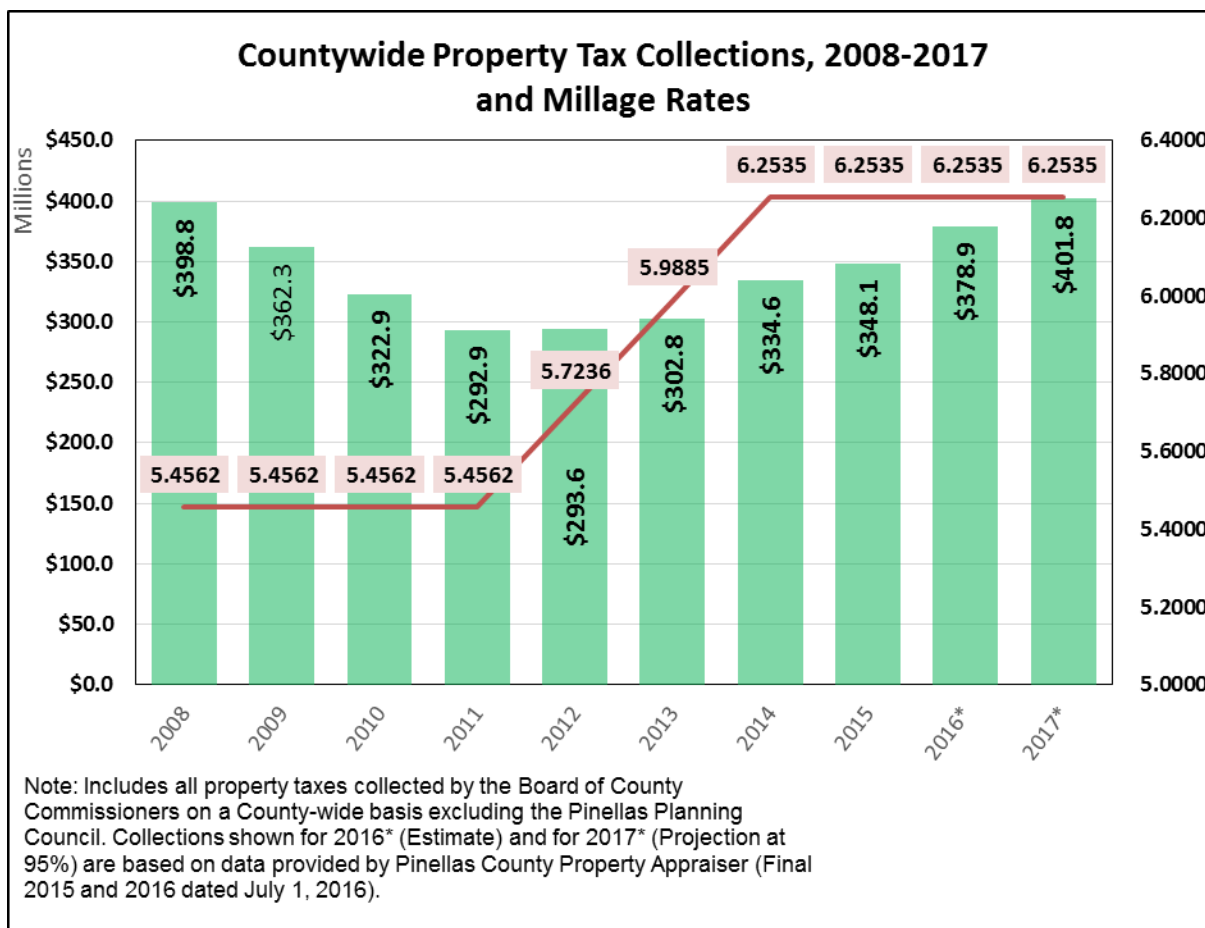
Countywide taxable values are slowly recovering from their low point in 2013, \$54.4B. The estimated increase of 7.4% between 2016 and 2017, is the fourth year of taxable values rising since 2013.



ECONOMIC TRENDS & MAJOR REVENUES

Countywide Collective Property Tax Collections and Collective Millage Rate: Starting in 2008, countywide property tax collections reflected the impact of the State's 2007 Property Tax Reform and the 2008 County millage rate reduction. The decrease in the 2009 collections, primarily resulted from the approval of the State's Constitution Amendment 1 in January 2008 allowing for an increased Homestead Exemption up to \$50,000. Due to the aforementioned regulations and the impact of the Great Recession (12/2007-6/2009) on housing values, the decline in tax collections continued through 2011. In 2012, 2013, and 2014 the countywide millage rate was increased to partially counter this revenue decay effecting the County to provide services. The 2017 property tax collections are projected to be 6.0% greater than the 2016 estimates and are likely to be the "high" of the decade shown.

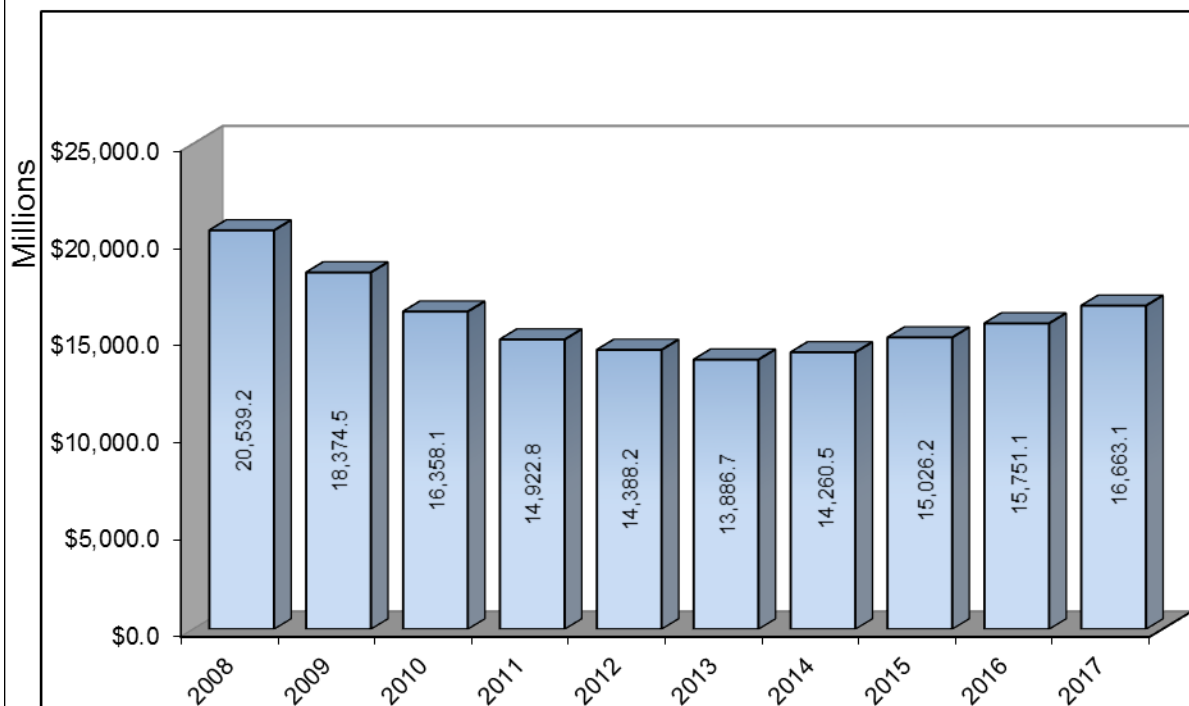
The 2017 countywide collective property tax rate of 6.2535 mills has remained the same since 2014. This aggregate millage rate includes the following: General Fund, 5.2755; Health, 0.0622; and Emergency Medical Services (EMS), 0.9158. Please note that all of the millage rates, with the exception of EMS, are levied on all taxable property. The EMS millage is levied on only real property. The taxable value estimate for all taxable property (real and tangible property) is \$68.3B versus the taxable value estimate of \$63.9B for real property only.



ECONOMIC TRENDS & MAJOR REVENUES

Taxable Value - MSTU (includes new construction): Taxable values within the unincorporated area of the County have increased from \$15.8B in 2016, to an estimate of \$16.7B in 2017. This is an increase of 5.7%. The unincorporated taxable value as a percentage of the total countywide taxable value has decreased from 25.6% in 2008 to 24.4% in 2017. The unincorporated area of the County is also call the Municipal Services Taxing Unit (MSTU); and has a separate millage collected that is used for services within the MSTU.

Taxable Value: MSTU (includes new construction), 2008-2017

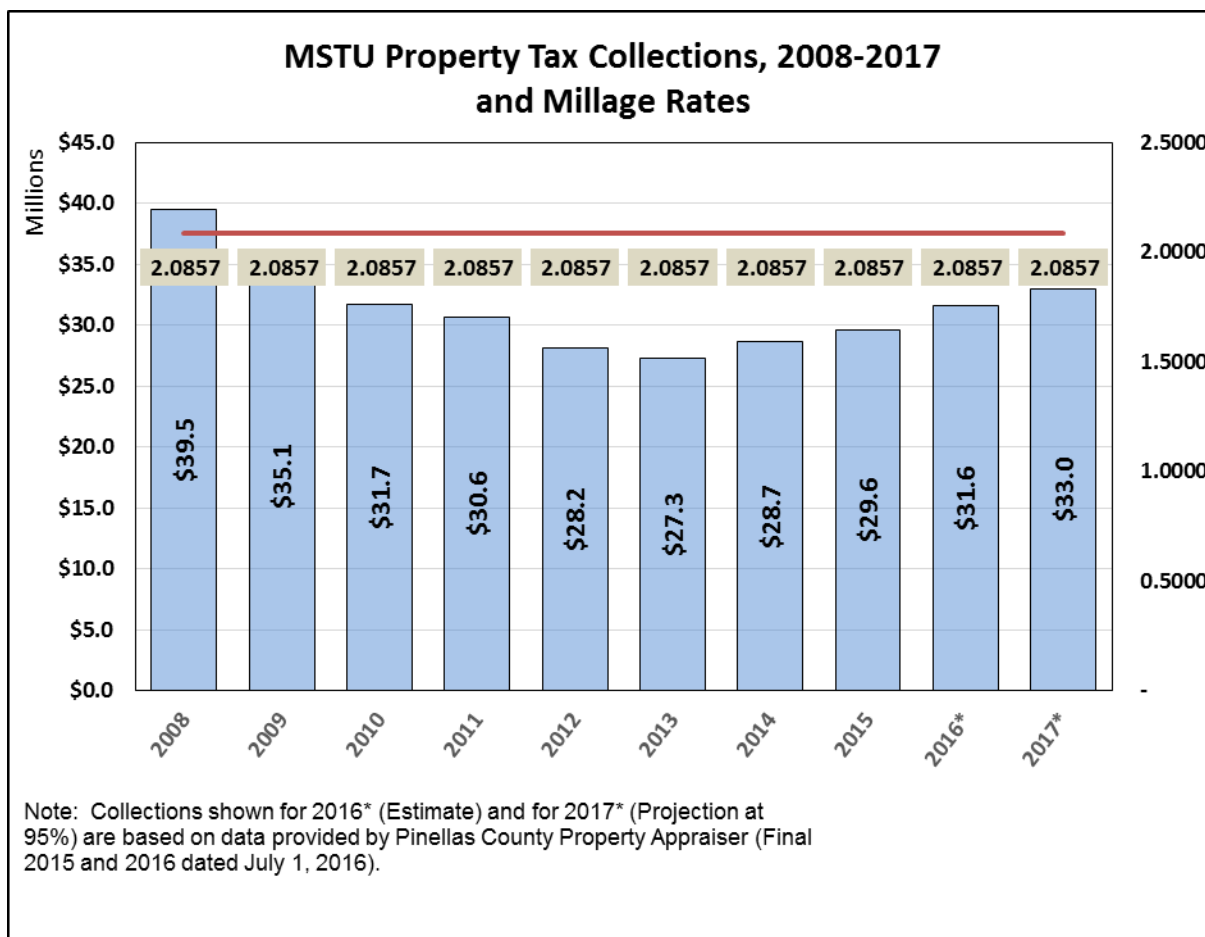


Sources: Pinellas County Property Appraiser, July 1, 2016

ECONOMIC TRENDS & MAJOR REVENUES

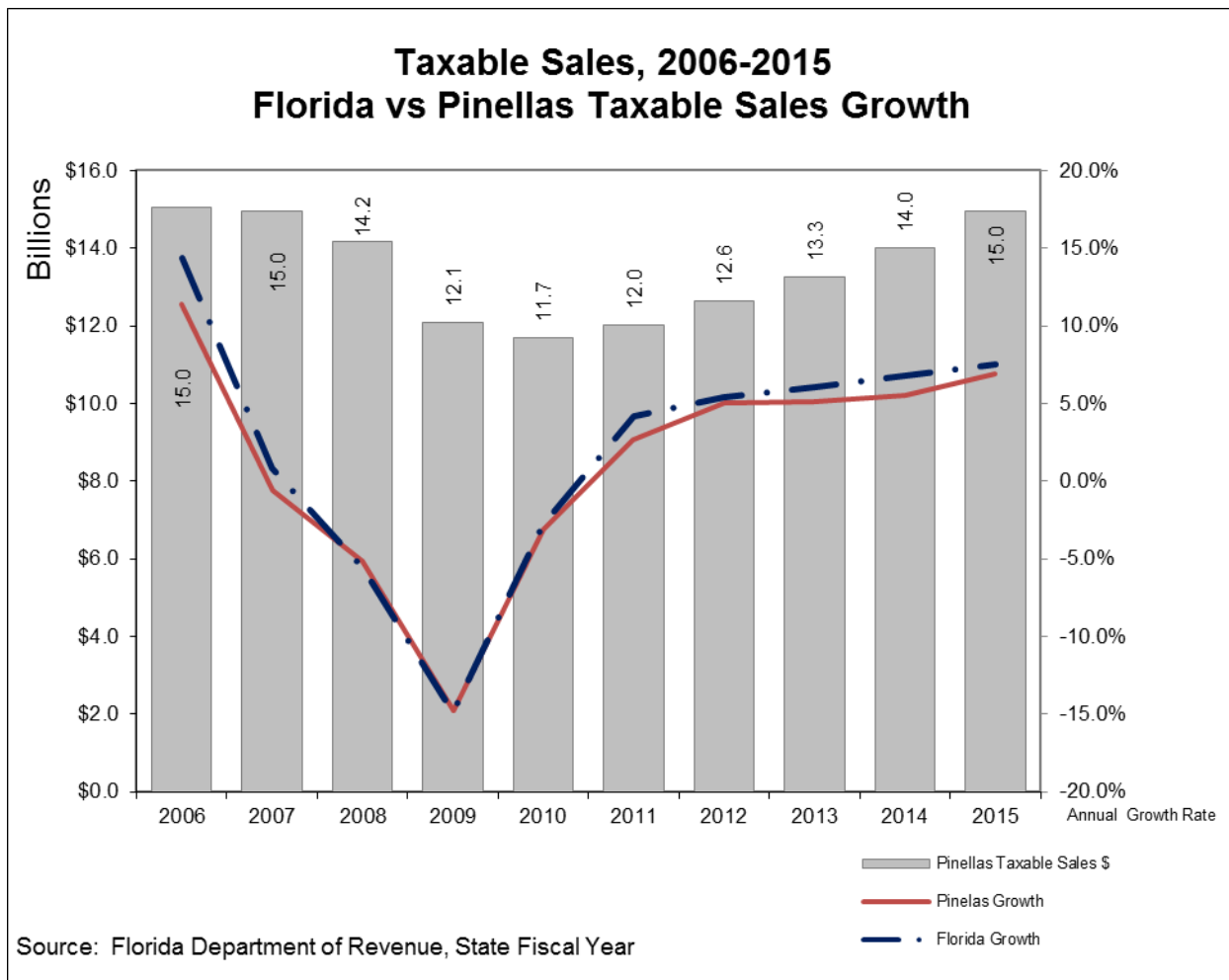
MSTU Property Tax Collections and the MSTU Property Tax Rate: The MSTU property tax collections are a direct result of the MSTU property tax rate and the MSTU taxable value. The 2017 property tax collections are projected to be 4.4% greater than the 2016 estimates and slightly lower than the 2009 actual receipts. The MSTU property tax collections are used to fund a variety of services benefiting only the unincorporated area of the County. These services include, but not limited to, community policing, development review services, and code enforcement.

The proposed 2017 MSTU property tax rate of 2.0857 mills has not changed for the last 10 years. Total collections for the MSTU are still below the collections prior to the Great Recession (12/2007-6/2009).



ECONOMIC TRENDS & MAJOR REVENUES

Taxable Sales: Taxable sales are those sales subject to Chapter 212, F.S. such as sales of goods, but not services (there are exceptions). Taxable sales indicate how strong consumer durable business is in the County. It also gives an indication of current tourism strength. In Pinellas County, taxable sales increased 7.1% to \$15.0B in 2015, from \$14.0B in 2014. Taxable sales appear to have recovered to where they were prior to the Great Recession (12/2007-6/2009), when taxable sales increased every year to a high that occurred in 2006. The chart shows that Pinellas County's actual sales growth is less volatile when compared to the State. This observation is primarily due to the County's population growth is constrained given its land size, current density, limited available undeveloped acreage, and its cost of living.

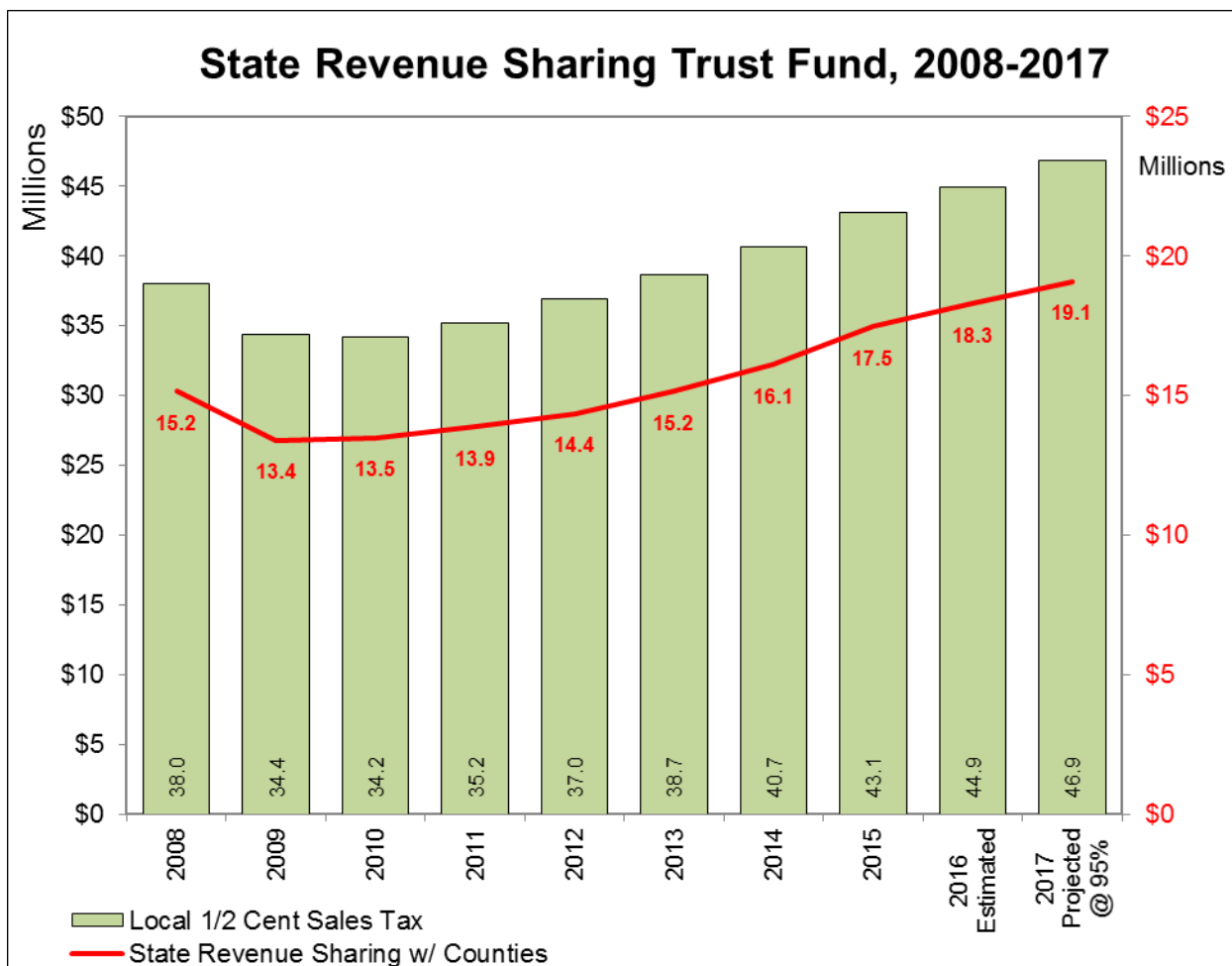


ECONOMIC TRENDS & MAJOR REVENUES

1/2 Cent Sales Tax and Revenue Sharing with Counties: Both the half-cent sales tax and the county revenue sharing receipts are part of the Florida Revenue Sharing Act of 1972. The chart reflects the County's share of the proceeds from both distributions that are allocated based on specific state-mandated formulas. The half-cent sales tax program generates the largest amount of revenue for local governments among the state-shared revenue sources currently authorized by the State Legislature. The State of Florida levies a sales tax of 6.0% on the purchase of consumer goods, with a variety of exemptions for non-prepared food items, prescription drugs, services, etc. The state returns "8.9744 percent" of net sales tax proceeds to the local governments. The County's share is projected to increase 4.5% between 2016 and 2017.

The State's revenue sharing with counties is a portion of the State sales tax and the net State-levied cigarette/tobacco taxes. The County's share of this State revenue sharing program is projected to increase 4.4% between 2016 and 2017.

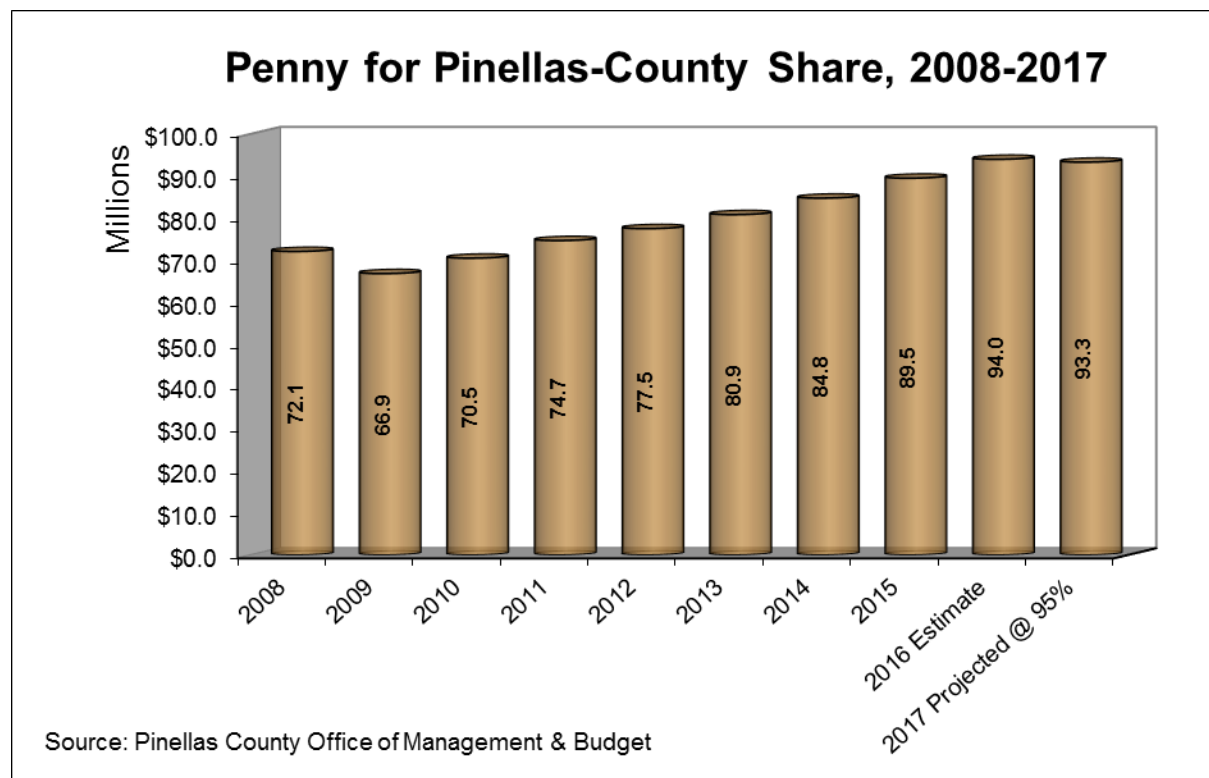
Pinellas County uses these revenues in support of general fund operations.



ECONOMIC TRENDS & MAJOR REVENUES

Penny for Pinellas - County Share: The Penny for Pinellas (Local Infrastructure Sales Tax) was established as a result of a countywide referendum in November 1989, extended until 2010 by a referendum passed in March 1997, and extended again to year 2020 by a referendum passed in March 2007. The surtax is a 1.0% levy on sales (within exemptions) up to \$5,000. The County uses this sales tax revenue for capital projects in the areas of transportation, public safety, parks, environmental protection, storm water management, and government facilities. Of the tax revenue from February 2000 through January 2010, \$80.0M was earmarked for the jail facility and related improvements. The latest 10 year extension started with collections in February 2010 and earmarks \$225.0M for jail and criminal justice related facilities.

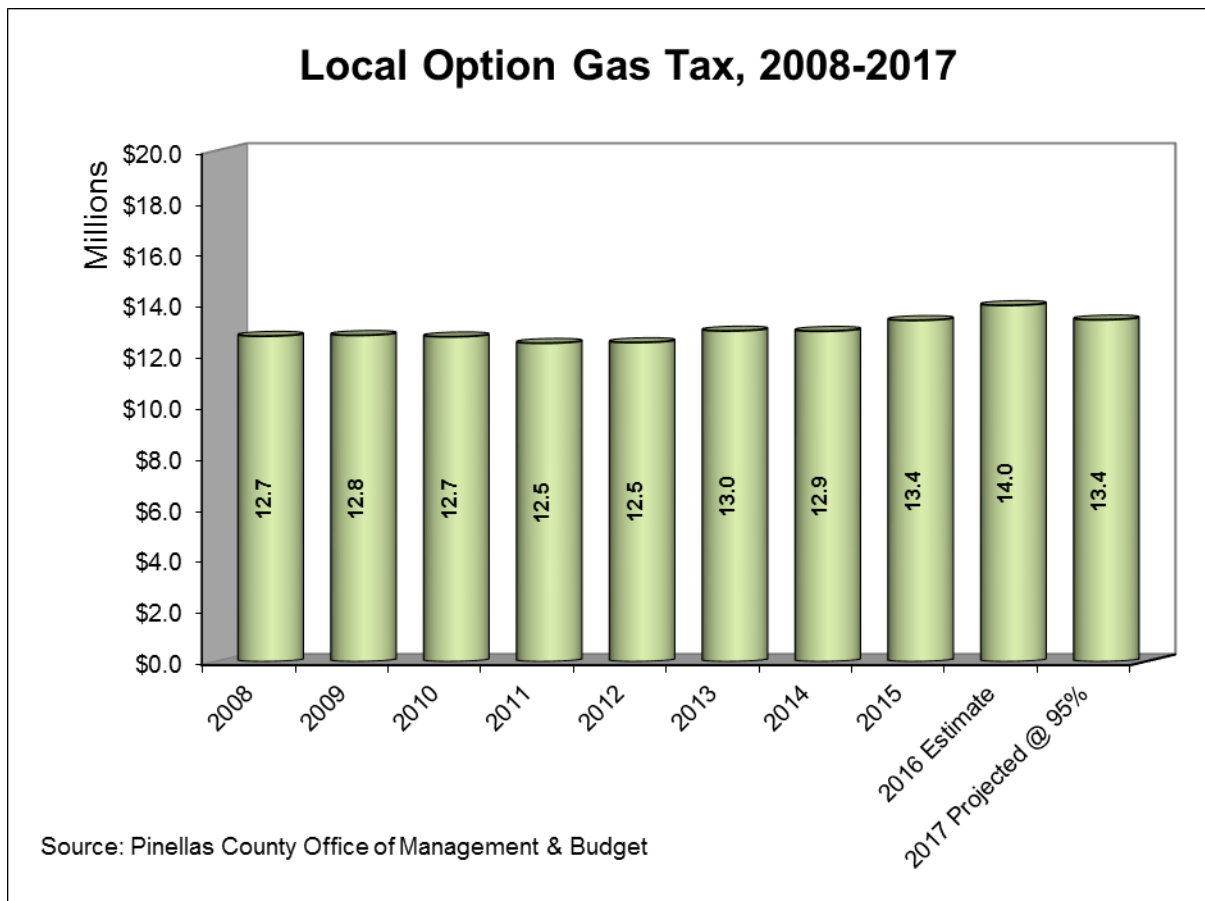
The remaining sales tax revenue is divided between the County's 24 municipalities and the County, pursuant to an interlocal agreement. The chart reflects the County's share of these proceeds. The chart shows that the collection's low occurred in 2009. This was due primarily to the Great Recession and impact to consumer confidence. An upward collection trend starts after 2009 and continues through 2016. The 2016 estimate yields a 5.0% increase in collections from 2015. The 2017 projected amount is slightly lower than 2016 estimate due to the projection being 95.0% of the anticipated 2017 total.



ECONOMIC TRENDS & MAJOR REVENUES

Local Option Gas Tax: In accordance with Section 336.025(7) Florida Statutes, Pinellas County levies six (6) cents per gallon tax on motor fuel sold. The tax is in effect through year 2017. Pursuant to interlocal agreement, the County retains 60.0% of the proceeds from the local option gas tax and the remaining 40.0% is allocated to the municipalities within the County.

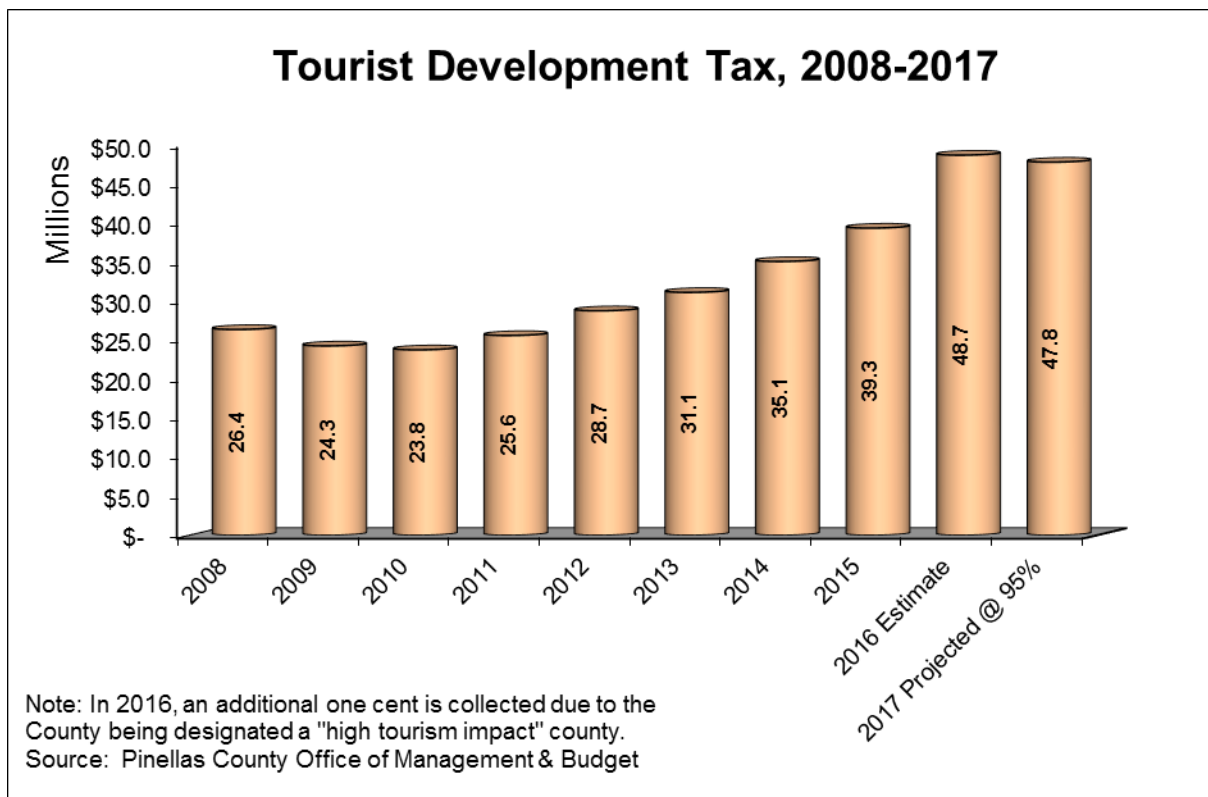
The chart reflects the County share of the proceeds. The County uses the proceeds to fund operations and maintenance of the County's transportation system and transportation capital projects. The chart shows that the collections from this tax is relatively static.



ECONOMIC TRENDS & MAJOR REVENUES

Tourist Development Tax: The County imposes a Local Option Resort/Tourist Tax, also known as the Tourist Development Tax on most rents, leases, or lets which have been contracted for periods of six months or less, or living accommodations in hotels, motels, apartment houses, rooming houses, and mobile home parks. In 1988, the Tourist Development Tax was increased from the initial two (2) percent (levied in 1978) to three (3) percent to provide additional revenue for tourist development activity. Of this additional percent, one-half was earmarked for the Pinellas County Beach Nourishment program. In 1996 the tax was increased from 3 percent to 4 percent. Prior to 2016 with the change of legislation, the fourth percent was restricted to debt service on the City of St. Petersburg's Excise Tax Bond, Series 1993, for its professional franchised sports facility in accordance with the provisions of Section 125.0104(3)(1), Florida Statutes, and an agreement with the City of St. Petersburg. The imposition of the fourth percent provided for the release of proceeds that allowed additional revenue for increased promotional activity and beach nourishment. In 2006, the tax was increased from 4 percent to 5 percent. The fifth percent is exclusively for promoting and advertising tourism internationally, nationally, and in the State of Florida.

The impact of the terrorist attacks on September 11, 2001, resulted in a decline in tourism. Tourism and collections of the tax recovered after 2010. In 2014, the annual growth rate in collections was 12.9%. Robust tourism growth is continuing, and the 2016 estimate reflects an increase of 23.9% from the 2015 actual. The 2016 receipts shown in the chart include the addition of the sixth percent. This additional percent was allowed due to the County being designated a "high tourism impact" county pursuant to Section 125.0104(3)(m), Florida Statutes.



ECONOMIC TRENDS & MAJOR REVENUES

General Fund Beginning Fund Balance: This resource reflects the amount of carry forward revenue the County has at the beginning of each fiscal year in the General Fund. The categories of fund balance are defined in the County's budget policies.

