
COUNTY ADMINISTRATOR ENTERPRISE FUNDS

The four (4) self-supporting enterprise activities under the Board of County Commissioner's appropriation are within the administrative purview of the County Administrator. These four activities are: The St. Petersburg-Clearwater International Airport, the Water System, the Sewer System, and Solid Waste Management. During the 1990s, consolidation of the Sewer System, the Water System, and Solid Waste Management was initiated to streamline operations and flatten the organization. These three departments have been merged into an organizational unit termed Pinellas County Utilities. The operating budget for Utilities is reflected in the Utilities Service Fund.

AIRPORT

Description

The St. Pete-Clearwater International Airport is responsible for operating and maintaining the runways, buildings, equipment, and vehicles belonging to the Airport, and providing fire protection services. The airport provides a full range of aviation services and high quality facilities which support Pinellas County's transportation and commerce infrastructure and maintains facilities used by the Federal Aviation Administration and the U.S. Customs Service. The airport is expected to serve approximately 800,000 total passengers in FY08. The airport is entirely self-supporting by its own user fees, and Federal and State Grant revenue. In addition to the aviation operations, the Airport also operates the Airco Golf Course, which provides ancillary revenue for the Airport. No Pinellas County property tax revenue is used for the operations of the St. Petersburg-Clearwater International Airport.

Goals & Objectives

- * Provide daily scheduled airline service to major U.S. and Canadian cities with 11 daily flights.
- * Air cargo shipments continue to grow and are expected to exceed 28,000 tons annually.
- * Visitors traveling through the Airport spend over \$128 million annually in Pinellas County.
- * The total annual financial benefit of the Airport to Pinellas County is over \$784 million annually.
- * The major project for FY 2008 is to commence phased development construction for the Airport terminal on a "pay-as-you-go" basis.
- * Meet and exceed customer satisfaction relating to "Golf Experience" at Pinellas County's only public golf course.

Vital Areas of Concentration include:

- * Expanding existing scheduled and charter airline passenger service, and developing new passenger service within the United States, Canada, United Kingdom and Europe.
- * Expansion and development of Corporate and General Aviation.
- * Continuing development of Airport's existing vacant land to generate new real estate revenue opportunities.
- * Finalize the initial phase of the terminal renovation project design and begin construction based on "pay-as-you-go" financing.
- * Enact new aircraft noise procedures which will reduce noise exposure to surrounding communities and continue to maintain open communication with the public.
- * Update the Airport's website and provide enhanced airport newsletters for the local communities, airport tenants, and general public.
- * Continuation of timely communication to the local community, Airport tenants, and general public through newsletters, emails, press releases, and the Airport's website.

Balanced Scorecard Performance Measures:

Strategic Focus Area	Strategic Direction	Performance Measure	FY06 Actual	FY07 Budget	FY08 Budget
<i>Strategic Plan Linkage</i>					
Effective Government	Enhance Community Engagement	Community Relations: Publish Newsletters for Public and Airport Tenants	4	4	3
Effective Government	Develop Workforce of the Future	Facilities: Percentage of Facility employees attending job enhancement training	60%	60%	60%
Effective Government	Competitive Programs & Services	Airport Real Estate: Percentage increase in ground lease rental income	(.1%)	2.4%	2.5%
Effective Government	Competitive Programs & Services	Reserves: Maintain cash reserves at 10% of operating and capital expenses	24.2%	21.9%	41.4%
Effective Government	Competitive Programs & Services	Services: Cleaning cost per enplaned passenger	\$1.77	\$1.85	\$1.50
Effective Government	Competitive Programs & Services	Airco Golf Course: Net Golf annual operating profit	\$9,964	\$64,820	\$41,550
Public Safety	Enhance EMS & Fire Services	Fire / Rescue: Number of ARFF drills accomplished	24	12	16
Transportation, Utilities & Stormwater	Increase Airport Utilization	Airport Operations: Annual FAA certification inspection discrepancies (no more than)	0	1	1
Transportation, Utilities & Stormwater	Increase Airport Utilization	Total number of enplaned passengers	188,680	200,000	400,000

Explanatory Notes

AIRPORT

Operating Budget Comparison

	FY06 Actual	Revised FY07	Projected FY07	Adopted FY08
PERSONAL SERVICES	\$3,931,725	\$4,469,710	\$4,486,080	\$4,667,100
OPERATING EXPENSES	\$4,506,939	\$4,663,930	\$4,821,920	\$5,332,670
CAPITAL OUTLAY	\$52,866	\$80,500	\$110,700	\$117,700
RESERVES	\$0	\$4,123,620	\$0	\$7,904,830
Total Operating Budget	\$8,491,530	\$13,337,760	\$9,418,700	\$18,022,300

Permanent Full Time Positions

72

72

Analysis

The St. Petersburg-Clearwater Airport is an enterprise that does not receive property taxes and is not limited in its growth by the property tax restrictions passed by the state legislature. All revenues to operate the airport come from user fees. The Airport continues to grow and expand its customer base since the downturn after 9-11. The FY08 Budget reflects an increase of \$4,684,540 or 35.1% over the FY07 Revised Budget. Excluding reserves, the FY08 Budget increased \$903,330. Personal Services reflects an increase of \$197,390 or 4.4%, primarily due to the annual market survey and salary and benefits increases. Operating Expenses reflects an increase of \$668,740 or 14.3%, primarily due to increased security costs, risk allocations, a new fuel tank vault, new signage, WiFi services, utilities repair costs, and real estate commissions associated with land acquisitions. Capital Outlay and Capital Improvements total \$8,533,700. Of this amount, \$117,700 is for replacement equipment. The \$8.4 million capital budget reflects a decrease of \$1,198,660 primarily due to the pending completion of the runway extension project. Ongoing projects include Terminal Departure Modifications, New Parallel General Aviation Runway, Airco Feasibility Study, Resurface Runway 4/22 Design, Airfield Drainage Design, Parking Lot Expansion Permits, Aviation Leasehold Taxiways, and Resurfacing and Restriping Runways.

AIRPORT - CAPITAL PROJECTS

Description

This section provides a listing of the capital projects associated with the St. Petersburg-Clearwater International Airport. Many of these projects receive funding in the form of grants from the Federal Aviation Administration (FAA) and the Florida Department of Transportation (FDOT). These projects will only commence when the appropriate Grant is issued.

Goals & Objectives

The major project for FY 2008 is:

- * Terminal Construction - Finalize initial terminal design concepts and commence construction based on "Pay-As-You-Go" for phase 1 of the public departure areas.

Other projects are:

- * Environmental Assessment for Parallel GA Runway 17/35 - Finalize the environmental assessment to determine necessity for future construction of new general aviation parallel runway to ease runway capacity constraints.

- * Resurface Runway 4/22 - Commence design for the rehabilitation

- * Airfield Drainage Rehabilitation - Commence design for the rehabilitation of the airfield drainage system

- * There are other various projects to provide new taxiways to flightline development areas and road modifications.

Explanatory Notes

Operating Budget Comparison

	FY06 Actual	Revised FY07	Projected FY07	Adopted FY08
CAPITAL OUTLAY	\$11,719,745	\$9,614,660	\$6,976,800	\$8,416,000
Total Operating Budget	\$11,719,745	\$9,614,660	\$6,976,800	\$8,416,000

Permanent Full Time Positions

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Analysis

Total FY08 Expenses for Capital Improvement at PIE are \$8,416,000. This includes: Terminal Departure Modifications (\$7,000,000), New Parallel GA Runway (\$238,000), Airco Feasibility Study (\$248,000), Resurface Runway 4/22 Design (\$300,000), Airfield Drainage Design (\$300,000), Parking Lot Expansion Permits (\$30,000), Aviation Leasehold Taxiways (\$250,000) and Resurfacing and Restriping the Runways (\$50,000).

Many of these projects receive funding in the form of grants from the Federal Aviation Administration (FAA) and the Florida Department of Transportation (FDOT). These projects will only commence when the appropriate Grant is issued.

UTILITIES SERVICE FUND

Description

The Utilities Service Fund is a budget convention used by Pinellas County Utilities to account for consolidated departmental services provided to each of the three (3) enterprise activities. The operating expenditures and reserves for the consolidated services are allocated to the Water System, the Sewer System and Solid Waste Management. The Utilities Service Fund represents the full operating cost of Utilities. Each of the individual enterprise systems (Water, Sewer and Solid Waste) fund their respective share of these consolidated operations.

Goals & Objectives

* See the individual Enterprise Systems pages for Goals and Objectives.

Balanced Scorecard Performance Measures:

Strategic Focus Area	Strategic Direction	Performance Measure	FY06 Actual	FY07 Budget	FY08 Budget
<i>Strategic Plan Linkage</i>					
Effective Government	Develop Workforce of the Future	Average # training hours per employee (1)	29	25	16
Effective Government	High Quality Customer Service	# of water & sewer customer service disruptions per 1,000 customer accounts	1.02	.77	.77
Effective Government	Improve Productivity	% of work for planned maintenance versus unplanned	44	50	55
Effective Government	Improve Productivity	Increase in reclaimed water distribution, in Millions of Gallons per Day (MGD) (per calendar year)	19.3	24.5	24.5
Effective Government	Competitive Programs & Services	# Risk Mgt claims submitted Utilities-wide	177	175	168
Effective Government	Competitive Programs & Services	% Return on assets - Solid Waste	5.4	6	6
Effective Government	Competitive Programs & Services	% Return on Assets - Sewer	1.3	2.2	2.2
Effective Government	Competitive Programs & Services	% Return on assets - Water	-3.1	2.2	2.2
Effective Government	Competitive Programs & Services	% debt ratio, combined Water & Sewer	17.1	<16	<16
Effective Government	Enhance Solid Waste Management	Net megawatts sold	447,454	462,000	462,000
Effective Government	Provide High Quality Drinking Water	% of potable water unaccounted for	5.6	<7	<7
Transportation, Utilities & Stormwater	Enhance Solid Waste Management	% of eligible customers participating in conservation and recycling programs (Solid Waste) (calendar year)	54.9	72.1	62
Transportation, Utilities & Stormwater	Enhance Solid Waste Management	% Plant availability/total hours	89.1	>90	>90
Transportation, Utilities & Stormwater	Expand Sanitary Sewer Systems	# of utility related waterway closings	12	10	<10
Transportation, Utilities & Stormwater	Provide High Quality Drinking Water	% of eligible customers participating in conservation and recycling programs (Alternate Water) (calendar year)	85	78	93
Transportation, Utilities & Stormwater	Provide High Quality Drinking Water	# of gallons per day of potable water saved by water conservation projects (in Millions of Gallons per Day) (MGD)	2.12	8.23	2.86
Transportation, Utilities & Stormwater	Provide High Quality Drinking Water	# of violations that result in official notice from regulatory agencies	0	0	0
Transportation, Utilities & Stormwater	Provide High Quality Drinking Water	# of gallons of water consumption/capita/day	90	90	90

UTILITIES SERVICE FUND

Explanatory Notes

See the individual Enterprise Systems pages for additional analysis.

(1) Due to budget reductions in FY08, this measure is anticipated to decrease.

Operating Budget Comparison

	FY06 Actual	Revised FY07	Projected FY07	Adopted FY08
PERSONAL SERVICES	\$38,341,401	\$45,313,750	\$42,594,830	\$42,195,290
OPERATING EXPENSES	\$121,278,873	\$149,948,790	\$140,284,020	\$143,005,610
DEBT SERVICE	\$34,450	\$50,000	\$50,000	\$50,000
GRANTS & AIDS	\$404,100	\$950,000	\$625,000	\$1,200,000
Total Operating Budget	\$160,058,824	\$196,262,540	\$183,553,850	\$186,450,900

Permanent Full Time Positions

636

593

Analysis

Excluding Reserves, the FY08 Budget reflects a decrease of \$9,811,640 or 5.0% from the FY07 Revised Budget. This amount includes three program changes totaling \$1,323,700 for the Solid Waste Division. The first program change is for a Beach Recycling Program for \$568,700 that includes general consulting for \$60,000, contract services for \$162,000, operating supplies for \$101,200 and capital equipment for \$245,500 for a new front-load garbage truck and cubic yard boxes. The second program change is in support of the Countywide Litter Control Program for \$630,000 to help with the countywide beautification efforts. The third program change is in support of the Countywide Curbside Recycling Program for \$125,000, which will cover the costs of a consultant to study the potential initiative to offer residential curbside recycling on a countywide basis, including the unincorporated and municipal residents. Personal Services decreased by \$3,118,460 or 6.9%, due to the deletion of 42 permanent full-time positions and 30 temporary part-time positions, and the transfer of one full-time permanent Utilities Safety Coordinator position to Risk Management. Operating Expenses decreased by \$6,943,180 or 4.6%. Included in these operating decreases are \$1.0 million in contract services for facility operations and support, \$815,220 for realignment of lease generators to debt service, \$2.5 million due to a contractor now purchasing natural gas at Solid Waste, and \$1.2 million in Operating Supplies due to the purchase of the customer information system software in FY07 rather than FY08. Grants and Aids includes \$750,000 in aid to government agencies to reimburse municipalities participating in Pinellas County Utilities' recycling programs, \$150,000 for shallow well reimbursement program, and \$300,000 for the commercial, industrial and institutional water conservation program. Reserves reflect an increase of \$2,980,860, which includes the \$7,500,000 additional funds that had to be reserved per the agreement with the waste-to-energy contractor.

UTILITIES SERVICE FUND-RESERVE

Description

This section provides a listing of the reserves for the Pinellas County Utilities Service Fund.

Goals & Objectives

See the individual Enterprise Systems pages for Goals and Objectives.

Explanatory Notes

Operating Budget Comparison

	FY06 Actual	Revised FY07	Projected FY07	Adopted FY08
RESERVES	\$0	\$27,979,380	\$0	\$30,960,240
Total Operating Budget	\$0	\$27,979,380	\$0	\$30,960,240

Permanent Full Time Positions	0	0
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Analysis

Reserves are included in budgeted total appropriations for funds; however, they are not expenditures and therefore do not appear in the Actual or Projected columns

FY08 Reserves reflect an increase of \$12,122,910 or 43.33% which includes \$7,500,000 per the agreement with the waste to energy contractor.

SEWER SYSTEM

Description

Utilities consists of the Water System, the Sewer System, and Solid Waste Management. Pinellas County Utilities uses the Utilities Service Fund as a budget convention to account for consolidated departmental services provided to each of the three (3) enterprise activities. The Utilities Service Fund is used to allocate the cost of services to the Water System, the Sewer System and Solid Waste Management. The Sewer System is responsible for the provision of quality, cost effective sewer service to the citizens residing in County sewer service areas by planning, developing, constructing, financing, operating and maintaining sewage collection, transmission, treatment and disposal facilities in accordance with State and Federal laws, rules and regulations. It provides an environmentally safe and sanitary means of collecting and transmitting discharged domestic wastes from residential, commercial and industrial users. The Sewer System provides for the treatment and disposal of objectionable materials and organisms from these wastes in order to protect public health, property and environment.

Goals & Objectives

- * Complete construction of the reclaimed water projects serving the north county service area.
- * Continue ongoing rehabilitation, renovation and replacement of existing sanitary sewage collection, transmission and pumping facilities throughout the system.
- * Complete construction of pump station, force main, and RCW main from/to the newly acquired Town of Belleair sewer system, including improvements to the sewer lift stations and collection system.
- * Begin construction of the Gulf Boulevard Project.
- * Replace Indian Rocks Beach force main to the McKay Creek pumping station.
- * Construct new force main from pump station 054.
- * Complete Asset Management System.
- * Convert SCADA system to full radio transmission from telephone.
- * Complete Chlorine Conversion System.
- * Begin construction of aquifer storage recovery wells for reclaimed water.
- * Complete the lining of Joe's Creek sewer interceptor line.

Explanatory Notes

- * All positions budgeted in the Utilities Service Fund.

Operating Budget Comparison

	FY06 Actual	Revised FY07	Projected FY07	Adopted FY08
OPERATING EXPENSES	\$32,581,824	\$38,973,200	\$39,419,400	\$39,193,130
CAPITAL OUTLAY	\$21,972,399	\$62,882,000	\$49,268,570	\$71,875,560
DEBT SERVICE	\$13,269,950	\$13,286,000	\$13,095,140	\$15,205,680
Total Operating Budget	\$67,824,173	\$115,141,200	\$101,783,110	\$126,274,370

Permanent Full Time Positions

0

0

Analysis

Excluding Transfers and Reserves, the FY08 Budget reflects an increase of \$11,133,170 or 9.7% over the FY07 Revised Budget. Personal Services are not budgeted here, since all of the positions are budgeted in the Utilities Service Fund. Operating Expenses reflect an increase of \$219,930 or less than 1%, primarily due to the reallocation of expenditures associated with the Utilities Service Fund for Administration, Finance & Business Support, Intergovernmental Charges, and Customer Service. Capital Outlay costs reflect an increase of \$8,993,560. Capital Outlay includes \$36.9 million for the north and south county bonded reclaimed water projects, \$2.0 million for upgrades and enhancements to the Supervisory Control and Data Acquisition (SCADA) System, and \$6.0 million for electrical modification in the motors and system upgrades to reduce power usage at South Cross Bayou and reclaimed water storage improvements associated with the W. E. Dunn Water Reclamation Facilities. Debt Service increased \$1.9 million due to a \$61.4 million sewer revenue bond that is anticipated to be issued mid-FY08 to fund the improvements and upgrades associated with the north and south county sewer, reclaimed water, pump station and force mains. Reserves reflect an increase of \$31.9 million due to the anticipated issuance of the \$61.4 million sewer revenue bond.

SEWER SYSTEM-RESERVE/TRANSFERS

Description

This section provides a listing of reserves and transfers funded by the Sewer System in support of consolidated departmental services, debt service requirements and capital projects

Goals & Objectives

See the Sewer System page for Goals and Objectives.

Explanatory Notes

Operating Budget Comparison

	FY06 Actual	Revised FY07	Projected FY07	Adopted FY08
OPERATING EXPENSES	\$0	\$6,495,530	\$0	\$6,490,520
TRANSFERS	\$22,108,630	\$20,879,740	\$20,879,740	\$27,279,460
RESERVES	\$0	\$23,216,020	\$0	\$55,103,300
Total Operating Budget	\$22,108,630	\$50,591,290	\$20,879,740	\$88,873,280

Permanent Full Time Positions

0

0

Analysis

The Operating Expenses reflect the Sewer System's portion of funding Pinellas County Utilities' operating reserves within the Utilities Service Fund. Reserves are included in budgeted total appropriations for funds; however, they are not expenditures and therefore do not appear in the Actual or Projected columns.

FY08 Reserves reflect an increase of \$34,618,270 or 116.51%. The increase is due to issuance of \$63.84 million sewer revenue bonds that results in a bond reserve of \$37.2 million.

SOLID WASTE MANAGEMENT

Description

Utilities consists of the Water System, the Sewer System, and Solid Waste Management. Pinellas County Utilities uses the Utilities Service Fund as a budget convention to account for consolidated departmental services provided to each of the three (3) enterprise activities. The Utilities Service Fund is used to allocate the cost of services to the Water System, the Sewer System and Solid Waste Management. Solid Waste Management is part of Pinellas County Utilities. The Solid Waste Management system is responsible for the provision of cost effective and environmentally sound disposal of solid wastes for all citizens of Pinellas County through waste-to-energy, recycling and landfill operations. It oversees the operation of the Refuse to Energy Facility that generates electricity which is then sold to Progress Energy.

Goals & Objectives

- * Continue construction of landfill modifications as required by Florida Department of Environmental Protection (FDEP) permit.
- * Continue construction of an administration/education building, warehouse and household electronics and chemical collection center at the Bridgeway Acres Landfill site.
- * Development of Toytown Landfill site.
- * Initiate master site water management program for Bridgeway Acres Landfill.
- * Initiate dredging of Pond "A" to increase storage.
- * Develop a Countywide curbside recycling and litter control program.
- * Develop a beach recycling program.
- * Develop a program for expanded franchise solid waste collection in the unincorporated County.
- * Complete design and construction of slurry wall relocation along 118th Avenue.
- * Begin construction of a collections center building, ash processing building and a hazardous waste storage building.
- * Design gas collection system for landfill.

Explanatory Notes

- * All positions budgeted in the Utilities Service Fund.

Operating Budget Comparison

	FY06 Actual	Revised FY07	Projected FY07	Adopted FY08
OPERATING EXPENSES	\$43,916,844	\$54,216,270	\$49,737,680	\$55,037,050
CAPITAL OUTLAY	\$6,711,541	\$26,578,000	\$31,803,300	\$71,703,900
DEBT SERVICE	\$156,977	\$0	\$0	\$22,410
Total Operating Budget	\$50,785,362	\$80,794,270	\$81,540,980	\$126,763,360

Permanent Full Time Positions

0

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Analysis

Excluding Transfers and Reserves, the FY08 Budget reflects an increase of \$45,969,090 or 56.9% over the FY07 Revised Budget. Personal Services are not budgeted here, since all of the positions are budgeted in the Utilities Service Fund. Operating Expenses reflects an increase of \$820,780 or 1.5%, primarily due to reallocation of expenditures associated with the Utilities Service Fund for Administration, Finance & Business Support, Customer Service and Intergovernmental Charges and the \$2.5 million elimination of the purchase of natural gas due to the new waste-to-energy contract. Capital Outlay costs increased by \$45,125,900. Capital Outlay includes \$42.5 million for waste-to-energy procurement projects with \$21.1 associated with furnace related projects, \$3.2 million for Toytown landfill development improvements, \$5.2 million for redevelopment implementation of the landfill site, \$2.6 million for rehabilitation/replacement of a mini-transfer station, \$3.1 million for Pond "A" dredging, \$3.1 million for Pond "A" embankment stabilization, \$1.7 million for side slope closures to maintain the landfill, and \$3.8 million for the slurry wall realignment per regulations at the landfill site. Debt Service consists of an increase of \$22,410 for the realignment of lease generators to debt service from prior budgetary reporting in operating expenditures. Reserves reflect a decrease of \$29.4 million resulting from an internal transfer from the Solid Waste Surplus Reserve Fund to the Solid Waste Renewal and Replacement Fund in order to fund future Solid Waste capital improvement projects, such as waste-to-energy furnace improvements.

SOLID WASTE-RESERVES/TRANSFERS

Description

This section provides a listing of reserves and transfers funded by Solid Waste Management in support of centralized departmental services, debt service and reserve requirements, and capital projects.

Goals & Objectives

See the Solid Waste Management page for Goals and Objectives.

Explanatory Notes

Operating Budget Comparison

	FY06 Actual	Revised FY07	Projected FY07	Adopted FY08
OPERATING EXPENSES	\$0	\$9,149,770	\$0	\$9,172,840
TRANSFERS	\$51,257,020	\$92,800,060	\$92,681,900	\$44,525,330
RESERVES	\$0	\$89,088,040	\$0	\$59,661,960
Total Operating Budget	\$51,257,020	\$191,037,870	\$92,681,900	\$113,360,130

Permanent Full Time Positions

0

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Analysis

The Operating Expenses reflect Solid Waste portion of funding Pinellas County Utilities' reserves within the Utilities Service Fund. Reserves are included in budgeted total appropriation for funds; however, they are not expenditures and do not appear in the Actual or Projected columns.

The FY08 Reserves reflects a decrease of \$29,532,320 or 30.06%. This resulted from an internal transfer in FY07 from Solid Waste Surplus Reserve to Solid Waste Renewal and Replacement Fund in order to fund future Solid Waste capital improvement projects.

WATER SYSTEM

Description

Utilities consists of the Water System, the Sewer System, and Solid Waste Management. Pinellas County Utilities uses the Utilities Service Fund as a budget convention to account for consolidated departmental services provided to each of the three (3) enterprise activities. The Utilities Service Fund is used to allocate the cost of services to the Water System, the Sewer System, and Solid Waste Management. The Water System is responsible for the provision of quality, cost effective potable water service to County retail and wholesale customers by planning, developing, constructing, financing, operating and maintaining water treatment and distribution facilities in accordance with State and Federal laws, rules and regulations. The system is continually being upgraded to provide customers with a safe and sufficient water supply for domestic needs as well as an ample supply for fire protection. The system also continues to educate its customers on important water conservation issues.

Goals & Objectives

- * Continue renewal, replacement and improvement program of water distribution mains pursuant to FDOT, PCPW and other municipal governments CIP.
- * Implement rehabilitation/replacement of deteriorated portion of Belcher Road water transmission main.
- * Construct Water Blending Facility including new high service pump station at S.K. Keller site.
- * Begin construction of Gulf Boulevard project.
- * Complete Asset Management System.
- * Complete Chlorine Conversion System.

Explanatory Notes

- * All positions budgeted in the Utilities Service Fund.

Operating Budget Comparison

	FY06 Actual	Revised FY07	Projected FY07	Adopted FY08
OPERATING EXPENSES	\$78,350,845	\$96,551,460	\$88,231,580	\$87,125,840
CAPITAL OUTLAY	\$19,309,627	\$64,061,000	\$16,029,320	\$34,884,900
DEBT SERVICE	\$0	\$5,102,180	\$7,320	\$6,395,210
GRANTS & AIDS	\$0	\$20,000	\$50,000	\$3,346,000
Total Operating Budget	\$97,660,472	\$165,734,640	\$104,318,220	\$131,751,950

Permanent Full Time Positions

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Analysis

Excluding Transfers and Reserves, the FY08 Budget reflects a decrease of \$33,982,690 or 20.5% from the FY07 Revised Budget. Personal Services are not budgeted here, since all of the positions are budgeted in the Utilities Service Fund. Operating Expenses reflects a decrease of \$9,425,620 or 9.8%, primarily attributable to reallocation of expenditures associated with the Utilities Service Fund for Administration, Finance & Business Support, and Customer Service and Intergovernmental Charges and a \$1.8 million decrease due to completion of the low flow toilet program. Capital Outlay reflects a decrease of \$29,176,100, including \$24.6 million for the water blending facility, \$1.0 million for the Belcher Road 48-inch water main project, \$3.2 million for water's contribution to the sewer system's north county reclaimed water system for potable water conservation efforts, and \$4.4 million for water distribution main replacements and relocations. Debt Service includes the current portion of the estimated \$90.0 million water revenue bond that is anticipated to be issued in early FY08 to fund the water blending facility and the Belcher Road 48-inch water main replacement. Grants & Aids increased \$3.3 million, due primarily to the contribution that the Water System is making to the Sewer System as a result of the reduction in potable water from the increased usage in reclaimed water. Reserves reflects an increase of \$48.1 million, due to the anticipated issuance of the \$90.0 million water revenue bond.

WATER SYSTEM-RESERVE/TRANSFERS

Description

This section provides a listing of reserves and transfers funded by the Water System in support of centralized departmental services, debt service and reserve requirements, capital projects and payments to Tampa Bay Water.

Goals & Objectives

See the Water System page for Goals and Objectives.

Explanatory Notes

Operating Budget Comparison

	FY06 Actual	Revised FY07	Projected FY07	Adopted FY08
OPERATING EXPENSES	\$0	\$11,776,740	\$0	\$14,293,350
TRANSFERS	\$3,894,950	\$10,264,650	\$5,162,470	\$19,883,380
RESERVES	\$0	\$43,433,230	\$0	\$91,562,290
Total Operating Budget	\$3,894,950	\$65,474,620	\$5,162,470	\$125,739,020

Permanent Full Time Positions

0

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Analysis

The Operating Expenses reflect the Water System's portion of funding Pinellas County Utilities' operating reserves within the Utilities Service Fund. Reserves are included in budgeted total appropriations for funds; however, they are not expenditures and therefore do not appear in the Actual or Projected columns.

FY08 Reserves reflect an increase of \$18,077,640 or 32.74%. The increase is due to issuance of \$90.0 million water revenue bonds that results in a bond reserve of \$18.4 million.

UTILITIES FUNDS
Revenue History
(\$ millions)

	FY01	FY02	FY03	FY04	FY05	FY06
Sewer						
Sewer Service Charges	36.61	36.20	38.69	43.64	44.66	44.34
Wholesale Charges	6.27	7.72	8.96	8.15	8.19	7.79
Reclaimed - Retail	0.29	0.34	0.43	1.04	1.35	1.72
Reclaimed - Wholesale	0.15	0.23	0.19	0.25	0.38	0.40
Tap Fees and Permits	0.02	0.01	0.01	0.06	0.05	0.05
Assessment Collections	0.06	0.02	0.03	-	-	-
Connection (Impact) Fees	2.90	1.77	1.87	1.54	1.47	1.34
Interest Income	7.64	3.33	1.36	1.40	1.59	2.29
Other	0.30	0.44	0.84	0.64	0.80	0.79
Total - Sewer	54.24	50.06	52.38	56.72	58.49	58.72
Solid Waste						
User Fees	37.68	38.01	41.42	40.80	41.49	41.34
Electrical Energy Sales	7.77	7.34	8.48	9.26	10.09	11.65
Electrical Capacity	18.76	19.95	21.21	22.55	23.99	25.51
Recovered Metals	0.46	0.51	0.59	1.03	0.80	0.81
Interest Earnings	3.36	1.65	1.01	1.19	1.24	3.40
Other	0.90	2.21	0.64	0.11	0.14	0.14
Total - Solid Waste	68.93	69.67	73.35	74.94	77.75	82.85
Water						
Retail Rate Revenues	29.71	29.48	37.74	46.39	51.45	56.41
Wholesale Rate Revenues	9.35	9.99	11.81	15.06	15.44	18.42
Capital Improvement Charge	14.07	14.31	3.13	-	-	-
Interest & Other Income	18.83	10.24	7.35	6.23	5.45	3.29
Other Revenues	0.35	0.38	0.50	0.44	0.49	0.61
Total - Water	72.31	64.40	60.53	68.12	72.83	78.73

Source: Pinellas County Utilities Department

Note: This data includes only recurring revenues from core utilities operations. Other revenues are excluded.

