
COUNTY ADMINISTRATOR ENTERPRISE FUNDS

The four (4) self-supporting enterprise activities under the Board of County Commissioner's appropriation are within the administrative purview of the County Administrator. These four activities are: The St. Petersburg-Clearwater International Airport, the Water System, the Sewer System, and Solid Waste Management. During the 1990s, consolidation of the Sewer System, the Water System, and Solid Waste Management was initiated to streamline operations and flatten the organization. These three departments have been merged into an organizational unit termed Pinellas County Utilities. The operating budget for Utilities is reflected in the Utilities Service Fund.

AIRPORT

Description

The Airport Department is responsible for operating and maintaining the St. Petersburg-Clearwater International Airport's runways, buildings, equipment, vehicles, and provides fire protection services. The airport provides a full range of aviation services and high quality facilities which support Pinellas County's transportation and commerce infrastructure. The department maintains facilities used by the Federal Aviation Administration and the U.S. Customs Service. The airport is expected to serve approximately 462,000 passengers in FY06 & 400,000 passengers in FY07, with more than 208,000 movements of passenger & cargo airlines, Coast Guard, corporate and general aviation aircraft traffic. The airport is entirely self-supporting by its own user fees, and Federal and State Grant revenue. In addition to the aviation operations, the Airco Golf Course, operated by the Department of Culture, Education, and Leisure, is located on Airport property. No Pinellas County property tax revenue is used for the operations of the St. Petersburg-Clearwater International Airport.

Goals & Objectives

- * Provide daily scheduled airline service to major U.S. and Canadian cities with 5 daily flights.
- * Air cargo shipments continue to grow and are expected to exceed 24,000 tons annually.
- * Visitors traveling through the Airport spend over \$128 million annually in Pinellas County.
- * The total annual financial benefit of the Airport to Pinellas County is over \$784 million annually.
- * The major project for FY 2007 is to finalize phased development design for the Airport terminal.
- * Meet and exceed customer satisfaction relating to "Golf Experience" at Pinellas County's only public golf course.

Vital Areas of Concentration include:

- * Expanding existing scheduled and charter airline passenger service, and developing new passenger service within the US and Canada.
- * Developing new airline passenger markets in the United Kingdom and Europe.
- * Expanding and developing Corporate and General Aviation.
- * Continuing development of Airport's existing vacant land to generate new real estate revenue opportunities.
- * Phased terminal design concepts and finalize initial phased development design based on "Pay-As-You-Go" financing.
- * Update the Airport's website and provide enhanced airport newsletters for the local communities, airport tenants, and general public.
- * Continuation of timely communication to the local community, Airport tenants, and general public through newsletters, emails, press releases, and the Airport's website.

Balanced Scorecard Performance Measures:

Strategic Focus Area	Strategic Direction	Performance Measure	FY05 Actual	FY06 Budget	FY07 Budget
<i>Customer Perspective</i>					
Efficient Government	Quality of Service Delivery	Publish Quarterly Newsletter for Public and Airport Tenants	4	4	4
Infrastructure / Transportation	Manage Aviation Resources	Ground lease occupancy rate	91.5	94.2	88.2
Quality of Life	Enhance Position on Quality of Life	Average number of noise complaints per 10,000 "operations" (an operation is a take off or landing).	28.3	28.3	18.4
<i>Financial Perspective</i>					
Efficient Government	Maximize Benefit / Cost	Net revenues / expenses per ground lease acre	906.82	\$164.82	\$196.53
Efficient Government	Maximize Benefit / Cost	Percentage increase in ground lease revenue	12.6	5.5	2.3
Efficient Government	Maximize Benefit / Cost	Maintain cash reserves at 10% of operating and capital expenses	33.7%	5.8%	24.2%
Efficient Government	Maximize Benefit / Cost	Net Golf operating profit/loss per round	2.52	3.80	2.92
<i>Internal Process Perspective</i>					
Efficient Government	Improve Productivity	Percentage increase / decrease in enplaned passengers	-43.4	-54.7	-13.5
Efficient Government	Improve Productivity	Percentage increase/decrease in cargo tons shipped	17.8	.5%	23.1
Efficient Government	Improve Productivity	Percentage change in number of golf rounds played	9.3%	5.1%	2.0%
Efficient Government	Improve Productivity	Percentage increase/decrease in aircraft operations	7	-2.1	-1.9

AIRPORT

<i>Learning and Growth Perspective</i>					
Effective Government	Enhance Employee Development	Percentage of employees completing annual training	60.3	50	60

Explanatory Notes

Operating Budget Comparison

	FY05 Actual	Revised FY06	Projected FY06	Adopted FY07
PERSONAL SERVICES	\$3,892,148	\$4,206,880	\$4,073,150	\$4,469,710
OPERATING EXPENSES	\$4,546,820	\$5,087,210	\$4,843,040	\$4,663,930
CAPITAL OUTLAY	\$20,816	\$55,100	\$93,100	\$80,500
RESERVES	\$0	\$1,776,230	\$0	\$4,123,620
Total Operating Budget	\$8,459,784	\$11,125,420	\$9,009,290	\$13,337,760

Permanent Full Time Positions	69	70
--------------------------------------	-----------	-----------

Analysis

Excluding Reserves, the FY07 Budget reflects a decrease of \$135,050 or 1.4% from the FY06 Revised Budget primarily due to difficulties associated with the post-9/11 impact on the airline industry, higher fuel costs, and heavy competition among small carriers resulting frequent industry bankruptcies. Personal Services reflect an increase of \$262,830 or 6.3%, primarily due to the annual market survey and benefits increases. Operating Expenses reflect a decrease of \$423,280 or 8.3%, primarily due to an energy savings plan, adjustments to contracts, and reduced repair and maintenance costs. Capital Outlay of \$80,500 is for Airport Operations equipment such as truck and trailer replacements..

AIRPORT - CAPITAL PROJECTS

Description

This section provides a listing of the capital projects associated with the St. Petersburg-Clearwater International Airport. Many of these projects receive funding in the form of grants from the Federal Aviation Administration (FAA) and the Florida Department of Transportation (FDOT). These projects will only commence when the appropriate Grant is issued.

Goals & Objectives

* The major projects for FY 2007 is:

Terminal Design - Phased terminal design concepts and finalize initial phased development design based on "Pay-As-You-Go" for phase 1 of the public arrival and departure areas.

* Other projects are:

Environmental Assessment for Parallel GA Runway 17/35 - Environmental assessment to determine necessity for future construction of new general aviation parallel runway to ease runway capacity constraints.

* There are other various projects to provide new taxiways to flightline development areas and road modifications.

Explanatory Notes

Operating Budget Comparison

	FY05 Actual	Revised FY06	Projected FY06	Adopted FY07
CAPITAL OUTLAY	\$5,119,198	\$21,462,600	\$15,949,600	\$7,806,000
Total Operating Budget	\$5,119,198	\$21,462,600	\$15,949,600	\$7,806,000

Permanent Full Time Positions

0

0

Analysis

Total FY07 Expenses for Capital Improvement at PIE are \$7,806,000. This includes; 17/35 Runway Extension (\$2,100,000), Terminal Departure Expansion (\$4,750,000), New Parallel GA Runway (\$438,000), Airco Feasibility Study (\$298,000), AFSS Building Renovation (\$170,000), and Resurfacing and Restriping the Runways (\$50,000).

Many of these projects receive funding in the form of grants from the Federal Aviation Administration (FAA) and the Florida Department of Transportation (FDOT). These projects will only commence when the appropriate Grant is issued.

UTILITIES SERVICE FUND

Description

The Utilities Service Fund is a budget convention used by Pinellas County Utilities to account for consolidated departmental services provided to each of the three (3) enterprise activities. The operating expenditures and reserves for the consolidated services are allocated to the Water System, the Sewer System and Solid Waste Management. The Utilities Service Fund represents the full operating cost of Utilities. Each of the individual enterprise systems (Water, Sewer and Solid Waste) fund their respective share of these consolidated operations.

Goals & Objectives

* See the individual Enterprise Systems pages for Goals and Objectives.

Balanced Scorecard Performance Measures:

Strategic Focus Area	Strategic Direction	Performance Measure	FY05 Actual	FY06 Budget	FY07 Budget
<i>Customer Perspective</i>					
Efficient Government	Quality of Service Delivery	# of water & sewer customer service disruptions per 1,000 customer accounts	0.62	0.77	0.77
Efficient Government	Quality of Service Delivery	# Risk Mgt claims submitted Utilities-wide	199	189	175
Efficient Government	Quality of Service Delivery	# of violations that result in official notice from regulatory agencies	0	0	0
Environmental Quality	Improve Air / Water Quality	Increase in reclaimed water distribution, in Millions of Gallons per Day (MGD) (per calendar year)	19.1	22.5	24.5
<i>Financial Perspective</i>					
Sufficient Revenue	Improve Projections & Mgmt. Information	% debt ratio, combined Water & Sewer	15.5%	<16.0%	<16.0%
Sufficient Revenue	Improve Projections & Mgmt. Information	% Return on assets - Water	-4.3%	2.2%	2.2%
Sufficient Revenue	Improve Projections & Mgmt. Information	% Return on assets - Solid Waste	5.8%	6.0%	6.0%
Sufficient Revenue	Improve Projections & Mgmt. Information	% Return on Assets - Sewer	1.7%	2.2%	2.2%
<i>Internal Process Perspective</i>					
Efficient Government	Improve Productivity	% of work for planned maintenance versus unplanned	n/a	47%	50%
Efficient Government	Improve Productivity	Net megawatts sold	453,023	462,000	462,000
Efficient Government	Improve Productivity	% of potable water unaccounted for	10.8%	<7.0%	<7.0%
Environmental Quality	Environ. Friendly County Practices	% of eligible customers participating in conservation and recycling programs (Alternate Water) (calendar year)	61%	68%	78%
Environmental Quality	Environ. Friendly County Practices	% of eligible customers participating in conservation and recycling programs (Solid Waste) (calendar year)	62.1%	68.1%	72.1%
Environmental Quality	Environ. Friendly County Practices	% Plant availability/total hours	88.7%	>90.0%	>90.0%
Environmental Quality	Environ. Friendly County Practices	# of gallons per day of potable water saved by water conservation projects (in Millions of Gallons per Day) (MGD)	3.23	5.58	8.23
Environmental Quality	Environ. Friendly County Practices	# of utility related waterway closings	10	10	10
Environmental Quality	Environ. Friendly County Practices	# of gallons of water consumption/capita/day	93	91	90

UTILITIES SERVICE FUND

<i>Learning and Growth Perspective</i>					
Effective Government	Enhance Employee Development	Average # training hours per employee	20	24	25

Explanatory Notes

See the individual Enterprise Systems pages for additional analysis.

Operating Budget Comparison

	FY05 Actual	Revised FY06	Projected FY06	Adopted FY07
PERSONAL SERVICES	\$36,926,536	\$42,650,200	\$40,154,790	\$45,313,750
OPERATING EXPENSES	\$120,309,952	\$133,583,210	\$126,753,730	\$149,948,790
DEBT SERVICE	\$21,958	\$50,000	\$50,000	\$50,000
GRANTS & AIDS	\$431,658	\$1,150,000	\$486,760	\$950,000
Total Operating Budget	\$157,690,104	\$177,433,410	\$167,445,280	\$196,262,540

Permanent Full Time Positions

631

636

Analysis

The FY07 budget reflects an increase of \$18,829,130 or 10.6% over the FY06 Revised Budget. This amount includes five issues totaling \$615,910. These issues add five new positions in support of the following functional areas within the Utilities organization: one Craftworker II position for \$42,730 within the Facilities and Security Management Department to assist in the maintenance of Utilities facilities for all building structures; one Management Analyst position for \$89,040 within the Administrative Services Customer Services Department to provide technical support in the administration of the new Customer Information System (CIS); one Traffic Control Monitor position for \$41,060 to assist with the increased workload due to the expansion of the service area, service level and additional certification requirements within the Support Services General Maintenance Department (GMD); and one Solid Waste Program Assistant and one Solid Waste Technician, which were approved and added to the FY06 budget to assist with Solid Waste Operations for a total of \$87,080. In addition, there are ten temporary positions for \$356,000 being funded within the Repair and Maintenance Services GMD supporting the multi-year cable installation project. Personal Services shows a \$2,663,550 or 6.2% increase due to the new positions being added in the issues above and the annual market survey and employee benefits. Operating Expenses reflect an increase of \$16,365,580 or 12.3% due primarily to a \$9.3 million increase for consulting and contract services for facility operations and support, an increase of \$3.0 million in intergovernmental charges, an increase of \$2.1 million for utility services, and a \$1.9 million increase for operating supplies and repair and maintenance services. Grants & Aids includes \$500,000 in aid to government agencies to reimburse those municipalities participating in Pinellas County Utilities' recycling programs, \$150,000 for the shallow well reimbursement program, and \$300,000 for the commercial, industrial and institutional water conservation program.

UTILITIES SERVICE FUND-RESERVE

Description

This section provides a listing of the reserves for the Pinellas County Utilities Service Fund.

Goals & Objectives

See the individual Enterprise Systems pages for Goals and Objectives.

Explanatory Notes

Operating Budget Comparison

	FY05 Actual	Revised FY06	Projected FY06	Adopted FY07
RESERVES	\$0	\$25,933,280	\$0	\$27,979,380
Total Operating Budget	\$0	\$25,933,280	\$0	\$27,979,380

Permanent Full Time Positions	0	0
--------------------------------------	----------	----------

Analysis

Reserves are included in budgeted total appropriations for funds; however, they are not expenditures and therefore do not appear in the Actual or Projected columns

FY07 Reserves reflect an increase of \$2,046,100 or 7.9%.

SEWER SYSTEM

Description

Utilities consists of the Water System, the Sewer System, and Solid Waste Management. Pinellas County Utilities uses the Utilities Service Fund as a budget convention to account for consolidated departmental services provided to each of the three (3) enterprise activities. The Utilities Service Fund is used to allocate the cost of services to the Water System, the Sewer System and Solid Waste Management. The Sewer System is responsible for the provision of quality, cost effective sewer service to the citizens residing in County sewer service areas by planning, developing, constructing, financing, operating and maintaining sewage collection, transmission, treatment and disposal facilities in accordance with State and Federal laws, rules and regulations. It provides an environmentally safe and sanitary means of collecting and transmitting discharged domestic wastes from residential, commercial and industrial users. The Sewer System provides for the treatment and disposal of objectionable materials and organisms from these wastes in order to protect public health, property and environment.

Goals & Objectives

- * Continue construction of the reclaimed water projects serving the north county service area.
- * Continue ongoing rehabilitation, renovation and replacement of existing sanitary sewerage collection, transmission and pumping facilities throughout the system.
- * Complete construction of pump station, force main, and RCW main from/to the newly acquired Town of Belleair sewer system, including improvements to the sewer lift stations and collection system.
- * Mobilize and begin construction of other subaqueous pipe crossing replacements.
- * Replace Indian Rocks Beach force main to the McKay Creek pumping station.
- * Construct new force main from pump station 054.
- * Initiate inflow/infiltration reduction program.
- * Convert SCADA system to full radio transmission from telephone.
- * Install emergency generators at critical pumping facilities prone to hurricane/storm outages.

Explanatory Notes

- * All positions budgeted in the Utilities Service Fund.

Operating Budget Comparison

	FY05 Actual	Revised FY06	Projected FY06	Adopted FY07
OPERATING EXPENSES	\$30,720,014	\$32,456,600	\$32,625,580	\$38,973,200
CAPITAL OUTLAY	\$16,275,698	\$60,228,000	\$38,042,880	\$62,882,000
DEBT SERVICE	\$13,275,498	\$13,284,350	\$13,284,350	\$13,286,000
Total Operating Budget	\$60,271,210	\$105,968,950	\$83,952,810	\$115,141,200

Permanent Full Time Positions

0

0

Analysis

The FY07 budget reflects an increase of \$9,172,250 or 8.7% over the FY06 Revised Budget. Personal Services are not budgeted here, since all of the positions are budgeted in the Utilities Service Fund. Operating Expenses reflect an increase of \$6,516,600 or 20.1% that are primarily attributable to the following factors: \$3.0 million for the Sewer's System's share of costs for the new Customer Information System (CIS), \$1.6 million increase for general power, sludge removal services, repair and maintenance, and chemicals for South Cross Bayou and W.E. Dunn Water Reclamation Facilities, \$1.3 million increase for the repair and maintenance of the sewer lines, \$0.5 million increase in intergovernmental charges, and \$0.4 million increase in the costs associated with increased volume of laboratory analysis. Capital Outlay totals \$62,882,000, which includes \$29.9 million for the North and South County bonded reclaimed water projects, \$12.7 million for modification, rehabilitation, relocation and extension of sanitary sewer pumping stations, gravity sewer and force mains, \$2.5 million for upgrades and enhancements to the Supervisory Control and Data Acquisition (SCADA) system, and \$12.8 million for upgrades and improvements associated with the South Cross Bayou and W.E. Dunn Water Reclamation Facilities.

SEWER SYSTEM-RESERVE/TRANSFERS

Description

This section provides a listing of reserves and transfers funded by the Sewer System in support of consolidated departmental services, debt service requirements and capital projects

Goals & Objectives

See the Sewer System page for Goals and Objectives.

Explanatory Notes

Operating Budget Comparison

	FY05 Actual	Revised FY06	Projected FY06	Adopted FY07
OPERATING EXPENSES	\$0	\$5,409,430	\$0	\$6,495,530
TRANSFERS	\$31,246,090	\$27,993,370	\$27,993,370	\$20,879,740
RESERVES	\$0	\$39,703,570	\$0	\$23,216,020
Total Operating Budget	\$31,246,090	\$73,106,370	\$27,993,370	\$50,591,290

Permanent Full Time Positions

0

0

Analysis

The Operating Expenses reflect the Sewer System's portion of funding Pinellas County Utilities' reserves within the Utilities Service Fund. Reserves are included in budgeted total appropriations for funds; however, they are not expenditures and therefore do not appear in the Actual or Projected columns.

A decrease of \$7,113,630 in Transfers is associated with transfers within the Sewer System funds to support debt service payments for the outstanding Sewer Revenue and Revenue Refunding Bonds, Series 1998 and the Sewer Revenue Bonds, Series 2003 and payments for Capital Improvement projects.

FY07 Reserves reflect a decrease of \$16,487,550 or 41.5%. Expenditures in the Renewal and Replacement Fund and the Sewer Construction Fund for capital projects, specifically the bonded reclaimed water projects, did not reach their appropriated level for FY05 and were carried forward to the FY06 Budget, which caused that fiscal year to be unusually high.

SOLID WASTE MANAGEMENT

Description

Utilities consists of the Water System, the Sewer System, and Solid Waste Management. Pinellas County Utilities uses the Utilities Service Fund as a budget convention to account for consolidated departmental services provided to each of the three (3) enterprise activities. The Utilities Service Fund is used to allocate the cost of services to the Water System, the Sewer System and Solid Waste Management. Solid Waste Management is part of Pinellas County Utilities. The Solid Waste Management system is responsible for the provision of cost effective and environmentally sound disposal of solid wastes for all citizens of Pinellas County through waste-to-energy, recycling and landfill operations. It oversees the operation of the Refuse to Energy Facility that generates electricity which is then sold to Progress Energy.

Goals & Objectives

- * Continue construction of landfill modifications as required by Florida Department of Environmental Protection (FDEP) permit.
- * Continue construction of an administration/education building, warehouse and household electronics and chemical collection center at the Bridgeway Acres Landfill site.
- * Continue development of Toytown Landfill site.
- * Initiate master site water management program for Bridgeway Acres Landfill.
- * Initiate dredging of Pond "A" to increase storage.

Explanatory Notes

- * All positions budgeted in the Utilities Service Fund.

Operating Budget Comparison

	FY05 Actual	Revised FY06	Projected FY06	Adopted FY07
OPERATING EXPENSES	\$44,877,022	\$46,775,460	\$45,583,640	\$54,216,270
CAPITAL OUTLAY	\$2,395,118	\$20,300,000	\$9,829,890	\$26,578,000
DEBT SERVICE	\$23,379,922	\$468,060	\$460,060	\$0
Total Operating Budget	\$70,652,062	\$67,543,520	\$55,873,590	\$80,794,270

Permanent Full Time Positions

0

0

Analysis

The FY07 Budget reflects an increase of \$13,250,750 or 19.6%, over the FY06 Revised Budget. Personal Services are not budgeted here, since all of the positions are budgeted in the Utilities Service Fund. Operating Expenses reflect an increase of \$7,440,810 or 15.9%, primarily attributable to an increase of \$5.9 million for Waste-to-Energy (WTE) facility and landfill operations contract payments and procurement assistance, and an increase of \$1.0 million for utility services. Capital Outlay totals \$26,578,000. Capital Outlay expenditures include \$7.9 million for WTE procurement projects, \$1.7 million for Toytown landfill development improvements, \$3.7 million for redevelopment implementation of the landfill site, \$2.3 million for side slope closures to maintain the landfill, \$2.8 million for the slurry wall realignment per regulations at the landfill site, \$2.1 million for rehabilitation/replacement of a mini-transfer station, \$3.1 million for Pond "A" dredging, and \$2.9 million for various equipment, infrastructure and site upgrades and improvements. Debt service shows a decrease of \$468,060 as the Solid Waste Resource Recovery Revenue Bonds, Series 1996 will be paid off in October 2006.

SOLID WASTE-RESERVES/TRANSFERS

Description

This section provides a listing of reserves and transfers funded by Solid Waste Management in support of centralized departmental services, debt service and reserve requirements, and capital projects.

Goals & Objectives

See the Solid Waste Management page for Goals and Objectives.

Explanatory Notes

Operating Budget Comparison

	FY05 Actual	Revised FY06	Projected FY06	Adopted FY07
OPERATING EXPENSES	\$0	\$7,795,910	\$0	\$9,149,770
TRANSFERS	\$40,480,120	\$51,257,020	\$51,257,020	\$92,800,060
RESERVES	\$0	\$61,492,060	\$0	\$89,088,040
Total Operating Budget	\$40,480,120	\$120,544,990	\$51,257,020	\$191,037,870

Permanent Full Time Positions

0

0

Analysis

The Operating Expenses reflect the Solid Waste System's portion of funding Pinellas County Utilities' reserves within the Utilities Service Fund. Reserves are included in budgeted total appropriations for funds; however, they are not expenditures and therefore do not appear in the Actual or Projected columns.

FY07 Reserves reflect an increase of \$27,595,980 or 44.9%. This resulted from an internal transfer from the Solid Waste Revenue and Operating Fund to the Solid Waste Surplus Reserve Fund to fund future Solid Waste capital improvement projects such as the landfill modifications, sod farm site improvements, Toytown landfill development, and other various equipment, infrastructure and site upgrades and improvements.

WATER SYSTEM

Description

Utilities consists of the Water System, the Sewer System, and Solid Waste Management. Pinellas County Utilities uses the Utilities Service Fund as a budget convention to account for consolidated departmental services provided to each of the three (3) enterprise activities. The Utilities Service Fund is used to allocate the cost of services to the Water System, the Sewer System, and Solid Waste Management. The Water System is responsible for the provision of quality, cost effective potable water service to County retail and wholesale customers by planning, developing, constructing, financing, operating and maintaining water supply, treatment and distribution facilities in accordance with State and Federal laws, rules and regulations. The system is continually being upgraded to provide customers with a safe and sufficient water supply for domestic needs as well as an ample supply for fire protection. The system also continues to educate its customers on important water conservation issues.

Goals & Objectives

- * Complete security improvements and additions to the water treatment, storage and pumping systems.
- * Continue renewal, replacement and improvement program of water distribution mains pursuant to FDOT, PCPW and other municipal governments CIP.
- * Construct additions and improvements to the Logan Station booster pumps and controls systems.
- * Complete construction of an addition to the Utilities Laboratory facility and replace existing roof.
- * Complete construction of modification to water storage tanks to minimize nitrification issues to improve water quality.
- * Implement rehabilitation/replacement of deteriorated portion of Belcher Road water transmission main.
- * Initiate Water Blending Facility design and Construction Manager-at-Risk construction, including new high service pump station at S.K. Keller site.

Explanatory Notes

- * All positions budgeted in the Utilities Service Fund.

Operating Budget Comparison

	FY05 Actual	Revised FY06	Projected FY06	Adopted FY07
OPERATING EXPENSES	\$77,152,883	\$92,972,100	\$83,813,200	\$96,551,460
CAPITAL OUTLAY	\$13,860,182	\$79,577,000	\$35,558,090	\$62,561,000
DEBT SERVICE	\$3,429,464	\$3,062,460	\$18,930	\$5,102,180
GRANTS & AIDS	\$0	\$20,000	\$20,000	\$20,000
Total Operating Budget	\$94,442,529	\$175,631,560	\$119,410,220	\$164,234,640

Permanent Full Time Positions

0

0

Analysis

The FY07 budget reflects a decrease of \$11,396,920 or 6.5% from the FY06 Revised Budget. Personal Services are not budgeted here, since all of the positions are budgeted in the Utilities Service Fund. Operating Expenses reflect an increase of \$3,579,360 or 3.8% primarily attributable to \$1.5 million for the Water System's share of costs for the new Customer Information System (CIS), an increase of \$1.1 million in intergovernmental charges, and \$1.0 million in Operating Expense costs related to serving new customers. Capital Outlay totals \$62,561,000. Capital Outlay includes \$39.2 million for the Water Blending Facility, \$8.0 million for the Belcher Road forty-eight water main replacement project, and \$7.9 million for water distribution main replacements and relocations. An estimated \$80.0 million water revenue bond issuance is anticipated in early FY07 to provide cash for the Water Blending Facility and the Belcher Road forty-eight inch water main replacement project. Debt service reflects the current portion of anticipated water revenue bond debt issuance costs.

WATER SYSTEM-RESERVE/TRANSFERS

Description

This section provides a listing of reserves and transfers funded by the Water System in support of centralized departmental services, debt service and reserve requirements, capital projects and payments to Tampa Bay Water.

Goals & Objectives

See the Water System page for Goals and Objectives.

Explanatory Notes

Operating Budget Comparison

	FY05 Actual	Revised FY06	Projected FY06	Adopted FY07
OPERATING EXPENSES	\$0	\$11,353,190	\$0	\$11,776,740
TRANSFERS	\$57,700,918	\$6,947,930	\$3,894,950	\$10,264,650
RESERVES	\$0	\$45,640,490	\$0	\$44,933,230
Total Operating Budget	\$57,700,918	\$63,941,610	\$3,894,950	\$66,974,620

Permanent Full Time Positions

0

0

Analysis

The Operating Expenses reflect the Water System's portion of funding Pinellas County Utilities' reserves within the Utilities Service Fund. Reserves are included in budgeted total appropriations for funds; however, they are not expenditures and therefore do not appear in the Actual or Projected columns.

FY07 Reserves reflect a decrease of \$707,260 or 1.5%.

UTILITIES FUNDS
Revenue History
(\$ millions)

	FY00	FY01	FY02	FY03	FY04	FY05
Sewer						
Sewer Service Charges	37.74	36.61	36.20	38.69	43.64	44.66
Wholesale Charges	3.66	6.27	7.72	8.96	8.15	8.19
Reclaimed - Retail	0.30	0.29	0.34	0.43	1.04	1.35
Reclaimed - Wholesale	0.17	0.15	0.23	0.19	0.25	0.38
Tap Fees and Permits	0.04	0.02	0.01	0.01	0.06	0.05
Assessment Collections	0.07	0.06	0.02	0.03	-	-
Connection (Impact) Fees	1.85	2.90	1.77	1.87	1.54	1.47
Interest Income	6.54	7.64	3.33	1.36	1.40	1.59
Other	0.40	0.30	0.44	0.84	0.64	0.80
Total - Sewer	50.77	54.24	50.06	52.38	56.72	58.49
Solid Waste						
User Fees	36.94	37.68	38.01	41.42	40.80	41.49
Electrical Energy Sales	6.37	7.77	7.34	8.48	9.26	10.09
Electrical Capacity	17.64	18.76	19.95	21.21	22.55	23.99
Recovered Metals	0.70	0.46	0.51	0.59	1.03	0.80
Interest Earnings	2.60	3.36	1.65	1.01	1.19	1.24
Other	1.23	0.90	2.21	0.64	0.11	0.14
Total - Solid Waste	65.48	68.93	69.67	73.35	74.94	77.75
Water						
Retail Rate Revenues	30.88	29.71	29.48	37.74	46.39	51.45
Wholesale Rate Revenues	10.00	9.35	9.99	11.81	15.06	15.44
Capital Improvement Charge	14.78	14.07	14.31	3.13	-	-
Interest & Other Income	16.82	18.83	10.24	7.35	6.23	5.45
Other Revenues	0.35	0.35	0.38	0.50	0.44	0.49
Total - Water	72.83	72.31	64.40	60.53	68.12	72.83

Source: Pinellas County Utilities Department

