

STEPHEN M. SPRATT
County Administrator

September 19, 2006

The Honorable Chairman and Members of the
Board of County Commissioners:

In accordance with my statutory responsibilities, I am pleased to present the **Fiscal Year 2007 Annual Operating and Capital Budget** for your consideration.

This financial plan is the result of your input and commitment to the budget process during the extensive Budget Information Sessions held in April, May and June and our September public hearing process. Your direction, help, and cooperation, along with that demonstrated by the Constitutional Officers, Independent Agencies, and my Departments were crucial in preparing this balanced budget. This \$1,927,159,030 budget continues Pinellas County's tradition of prudent fiscal management and responsive public services. It reflects our continued goal to provide high quality services at a reasonable cost to the community. Toward that goal, as a result of continued strength in the County's property tax base, our disciplined approach to ensure recurring expenditures are in line with recurring revenues, and our continued emphasis in identifying efficiencies within our organization, this budget reflects a decrease in the County-wide property tax millage rate from 6.801 mills to 6.100 mills, responding to your direction to provide property tax relief to our citizens. This decrease in the millage rate will be the first millage rate reduction since the 1997 budget year. Even with holding tax rates constant for six years and this decrease, we are able to recommend enhancements in service levels for the Board's priority areas for the fourth straight year. County-wide taxable values have increased by 20.3% compared to last year, which reflects a very strong local economy considering the vast majority of properties are under the Save Our Homes cap on taxable value growth. The budget also reflects no increase in the current 2.356 mills Municipal Services Taxing Unit (MSTU) tax rate that helps fund services delivered exclusively in the unincorporated area. This, coupled with our ability to decrease millage rates for ten of the twelve Fire Service Districts, will keep our MSTU residents tax bills very competitive with our municipal peers.

Upon making these tax rate reductions at this time in light of favorable roll growth, the Board must remain mindful that future tax base growth will likely be much less, and that these lower rates may not be sustainable on a longer term without service level adjustments.

As a whole, the operating budget reflects a \$131.6 million or a 10.2% increase, while the non-recurring capital portion of the budget has increased \$26 million or 5.4%. Much of this increase can be attributed to increases in our Reserves, as a result of our strong current financial position, and savings from previous budgets.

In addition to the feedback received at the Board's Budget Information Sessions, the development of this budget was also guided by the Board's Strategic Plan. The many long hours the Board devoted to that plan is very much reflected in this budget. We believe this budget builds toward the Board's vision of a "standard-setting organization that through collaborative leadership and partnerships helps make Pinellas County a preferred community in which to live, work, and play"; as stated in the Strategic Plan.

The budget reflects the Board's goals and priorities in the following strategic focus areas:

- Public Safety
- Environment, Open Space, Recreation and Culture
- Economic Development, Redevelopment and Housing
- Health and Human Services
- Transportation and Utilities
- Effective Government

In maintaining mission-critical county services and continuing improvements to our infrastructure, this budget continues to be grounded in the following core objectives:

- Exercise careful budget discipline and maintain a strong financial position
- Maintain fees and taxes at competitive levels
- Properly allocate County-wide and MSTU costs to sustain and provide for service improvements in both areas
- Improve productivity and competitive government benefits

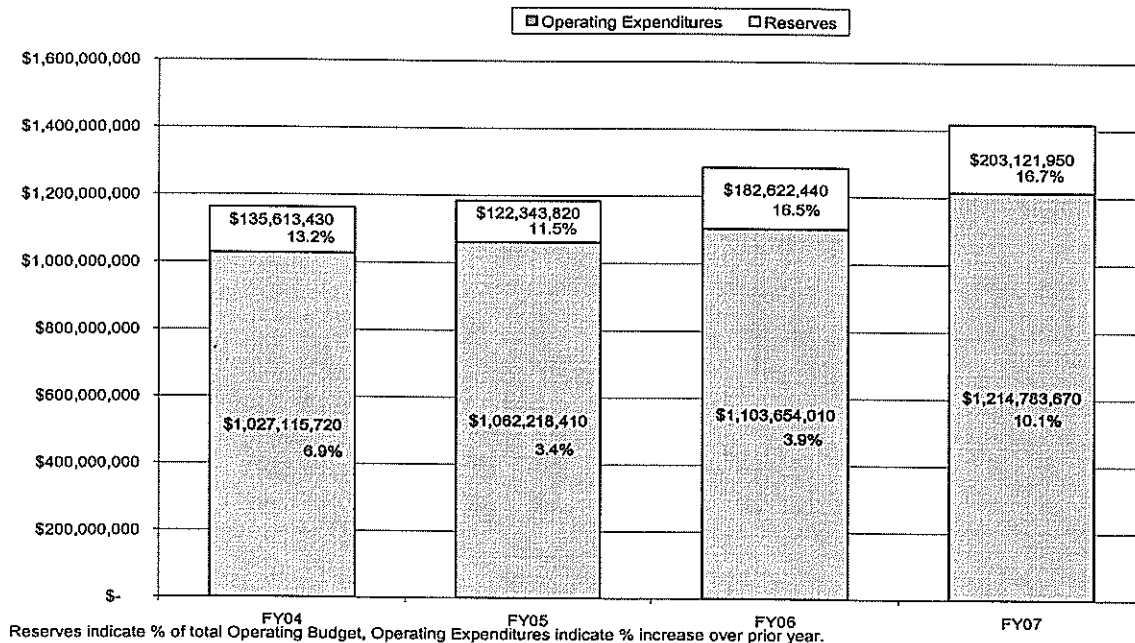
The development of this budget was also guided by policy framework approved by the Board in 2002. The policies, based upon best practices, can be found in Exhibit A.

Budget Development Background

As we began the FY07 Budget development process, we again stressed the need for tight budget control from all submitting departments and agencies. This was based on our budget outlook, which indicated that a substantial amount of projected revenue growth would be offset by estimated expenditure growth related to the "cost of opening the doors", including wage growth, general inflation, the increased cost of medical and other benefits, and increased service demands. We were also aware of several potential and continuing budget issues, such as staffing requirements for the County's jail expansion, Housing and Human Services issues, and improving the County's facilities management utilization.

Our financial position at the outset of the budget development process was, once again, very strong. Despite dealing again with potential hurricane threats, we were successful at keeping actual expenses well within our target budget for FY05. This allowed us to begin the new budget with the largest General Fund beginning fund balance in the County's history, \$134.4 million. This reflects our ability to be prudent with our spending and shows how our governmental departments and agencies recognize the need to make cost effective spending decisions. This strong commitment to savings puts the County in a better position to deal with potential emergencies and unforeseen events. This is important as a Florida coastal community. It also demonstrates stability to the financial markets, which enhances our ability to raise capital in a cost effective manner if required to meet future community needs.

Total Funds - Operating Expenditures and Reserve Level



We directed all departments and agencies to develop responsible, reasonable, and defensible budget requests. Enhancements to service levels were submitted as program issues, and reviewed by the Board at our Budget Information Sessions. This approach delegated fiscal responsibility and accountability to the appropriate

level, and department directors and agency heads were once again required to re-examine their programs and develop justifiable budgets that maintain, and in some cases improve, priority public services. The FY07 budget builds on the efficiencies gained from previous organizational decisions and market oriented adjustments to our employee/retiree compensation and benefit plans.

Our revenue outlook continues to be positive, as exhibited in recent months in our Local ½ Cent Sales Tax, Penny for Pinellas, and Tourist Development Tax collections. Real Estate values in Pinellas County exhibited strong growth, which was much higher than our early forecast estimate. These factors have led to our ability to maintain service levels by avoiding any reductions to departments and agencies continuation budget requests. This budget will support all current program service levels going forward, and, in some cases, service level enhancements. This budget builds on, and complements program expansions in my previous four budgets, such as:

FY 02/03

- MSTU roadway, recreation, and neighborhood grants
- Animal Services veterinary and field additions
- Staffing the Brooker Creek and Weedon Island Preserves
- New staff for Park's entry into recreation services
- New resources to expand reclaimed water systems

FY 03/04

- Expand health services for indigent uninsured residents
- Funding for transporting medically indigent trauma patients
- County Connection Centers program funded
- Added four personnel for Code Enforcement
- Added \$500,000 for Drug Court treatment

FY 04/05

- Added personnel for Animal Services
- Added mobile medical unit second shift
- Johnnie Ruth Clark health center support funding
- Increased social action grant funding
- Funded Sheriff's sworn personnel pay plan supplemental adjustment
- Absorbed state mandated juvenile detention cost payment
- Funded Criminal Justice Information Center II (CJIS) data development

FY 05/06

- Four more Animal Control Officers
- Three additional Code Enforcement Officers
- Absorbed Medicaid cost increases (\$1.3 million)
- Funded indigent health care cost increases (\$2.2 million)
- Funded Sheriff's sexual predator and offender tracking unit

- Added 51 new positions for various Sheriff's programs
- Funding to expand early voting sites
- Upgrades to Information Technology Department systems
- Additional resources for Tourist Development promotional and marketing activities

For the FY07 year we continue to respond to important service requirements.

Meeting Improving Services, Organizational Needs, and Board Priorities

Following are the budget responses by strategic focus area of our many long hours of budget review and discussion. The budget reflects certain specific service level increases in every strategic focus area.

Health and Human Services Focus Area

Substantial service level enhancements are targeted for the Health and Human Services area. These programs assist the least fortunate citizens in our community, and in some cases provide a lifeline of last resort. A total of \$4.7 million is being added.

- This budget will allow us to raise our monthly assistance stipend for eligible residents from \$300 to \$550 per month, the first increase in more than eight years.
- It also provides a funding increase for our mental health services program.
- The budget addresses the critical priority area of homelessness, by targeting \$1.2 million to various programs. These funds will not only enhance our in-house capabilities, but also provide funding for partnerships with other service providers consistent with the recently adopted "Ten Year Plan to End Homelessness".

Housing Focus Area

Affordable housing is a priority concern of the Board and our citizens. In the Housing Strategic Focus area we are:

- Committing \$10 million in FY07 dedicated to facilitating affordable housing development through a newly established Housing Trust Fund. This level of support from general revenue is unprecedented.
- Committing \$107,890 to improved financial reporting and the hiring of a Financial Manager to over see compliance with proper grants accounting standards in our Community Development department.

We want to emphasize the need to establish sustainable, substantial, dedicated revenue to address this highly complex issue. I have advised the Board that we should seek legislative authority for a local option dedicated revenue, and/or Penny for Pinellas earmark. It will be increasingly difficult to allocate this level of general revenue support.

Public Safety Focus Area

The strategic focus area of public safety is receiving needed additional resources in the budget.

Law Enforcement Enhancements:

- 108 new full-time Sheriff positions are funded in the budget.
 - 55 dedicated to the operation of the Jail Medical Wing and Housing addition slated to come on line at the end of this year for \$3,935,810.
 - 53 for judicial security operations, criminal investigative operations, patrol operations, support services, and detention/corrections for \$2,904,350.

Alternative Programs, Targeting Recidivism:

- The Juvenile Behavioral program under the Judiciary also benefits from this budget by the addition of one grant-funded full-time and part-time counselor positions. Funds previously earmarked for due process costs for indigent citizens are re-allocated to a new dependency drug court program as part of on-going drug treatment efforts.
- \$310,000 is allocated to address programs for recidivism, specifically the Ex-offender program, and Homeless Outreach program.
- This budget includes an additional \$150,000 for the Public Defender's jail diversion program, bringing the Board's total funding level to \$400,000 per year.

Emergency Management Enhancements:

- Two new emergency management coordinator positions will expand capabilities for planning and responding to hurricanes, and other natural disasters.
- \$250,000 targeted to reimbursing owners of public buildings, which could be used as shelters, for hardening improvements to enhance the County's shelter capabilities, known as the Shelter Retrofitting program.

The above is in addition to our current efforts to harden critical County owned facilities using current year contingency reserves.

Environment, Open Space, and Recreation and Culture Focus Areas

The budget also provides new funding dedicated to lending support via grants to museums and community cultural facilities and programs. As part of the Tourist Development Council funding, \$750,000 has been allocated for grants to assist the community in marketing efforts related to museums and cultural programs. With the Arts Council continuing funding for grant programs of \$500,000, this budget is allocating \$1.3 million to assist the arts and cultural community. This is part of furthering goals of the Cultural Master Plan and increasing county resources dedicated to the arts community.

Other enhancements to programs within this strategic focus area include:

- An increase in funding for the East Lake library in the amount of \$116,500, brings total to \$316,500.
- Carrying forward \$750,000 to develop the McMullen Countryside soccer facility improvements with Clearwater to provide much needed recreation field capacity.
- Continuing to address the Board's emphasis on proactive code enforcement by increasing field staffing. Three additional Code Enforcement Officers, for \$267,690 are being added within the Environmental Management Department. This will allow the County to be much more proactive in seeking out code violations.
- One new Park Ranger position for \$40,060, funded by campground fees, within Culture, Education & Leisure will enhance customer service at the Ft. Desoto Park Campground.

Transportation Focus Area

In the Transportation Strategic Focus area, a major bricks and mortar budget program is furthered by this budget.

- The budget continues our emphasis on neighborhood roadway and sidewalk improvements in the unincorporated area. Sufficient revenue exists to double our annual allocation of \$1.5 million for the MSTU Roadway Enhancement program. This will allow Public Works to address roads with significant drainage problems and keep this program on track to one day eliminate all unpaved public roads in the unincorporated area.

These improvements are in addition to the substantial transportation capital investments described later.

Economic Development Focus Area

In the area of Economic Development the following enhancements are recommended:

- Improve the County's site plan review process by adding an additional Development Review Technician.
- Continuing to address code issues by adding one Environmental Code Enforcement Officer to locate hazardous dead trees and oversee the removal process for the Development Review Services Department.
- Add two new positions to Tourist Development Council staff resources to improve technology marketing and expand local hospitality and training programs.

Effective Government Focus Area

Several enhancements in this focus area are recommended. Most with an eye toward efficiency and productivity improvements:

- \$800,000 for a Fleet Management project to automate and upgrade the County's numerous fueling facilities.
- For improvements to protect the Information Technology center from potential storm damage, \$761,000 has been allocated.
- Funding has been increased by \$500,000 dedicated to General Government's Facilities renewal and replacement. Protecting our existing assets and reducing future repair costs are areas of responsibility that cannot be neglected.
- Efforts continue in this budget to address the County's facilities utilization improvements. This budget includes \$500,000 to continue our programming efforts for developing the Board's preferred space management plan strategies. Recall that analysis thus far indicates that we are paying more presently than we would under consolidated, county owned alternatives.
- This proposal includes enhancements to information systems capabilities to leverage our investment in new technology, and the associated productivity and communications improvements that can result. More than \$4.4 million in funding is included to meet IS requests. Much of this funding is earmarked for the Clerk of Court's transition to Oracle Financial automation, but there is also a broad range of funding for various automation projects.

In total, the budget for FY07 provides enhancements in all of the Board's Strategic Plan areas as described above.

Efficiencies and Cost Control

Since my appointment, I have made concerted efforts to institutionalize a culture of continuous improvement. Our ability to make these budget enhancements can be attributed not only to improved revenues, but also to our focus on cost control and cost effectiveness. Our critical self review process has identified where expenditures could be reduced or deferred. Our initial efforts in pursuit of efficiency and effectiveness have produced significant cost savings in our labor intensive areas of Public Works Highway, Storm Water, and Mosquito Control Operations. Using an independent consultant and an employee based improvement program that involves employees in all levels of the organization, we are making recurring budget reductions in Public Works. For the FY07 budget, this included the ability to eliminate rolling stock ranging from tractor mowers to heavy equipment. This was accomplished by reviewing equipment usage, and also analyzing fieldwork methods. In many cases, employees, not management, identified changes for increased efficiency. The Public Works budget includes reductions of \$317,060 in the transportation maintenance area and \$54,810 in the mosquito control area, along with the elimination of one position. This follows budget reductions totaling \$1.4 million made this year as a result of this program. Our initial budget forecast included the potential need to transfer \$1 million from General Fund revenues to the Transportation Trust Fund due to flat growth in Gas Tax revenues. However, as a

result of the Department's cost savings efforts this year and next, this transfer was not needed. We continue these efforts in FY07 and plan to fully develop our Employee Incentive Program (EIP) gain sharing program as part of this "bid to goal" productivity improvement strategy. We are spreading these efforts to our General Services Department this year and anticipate presenting cost-saving accomplishments from that area in the near future.

Capital Improvement Program

The FY07 Budget continues the implementation of an aggressive Capital Improvement Program (CIP) to meet our community's infrastructure needs. Using revenues from the Penny for Pinellas and Enterprise user fees, our County has met many growth-management needs and completed many projects that enhance the County's quality of life and economic vitality. More than \$509 million of this budget is dedicated to capital projects. We will continue to provide reports that keep you abreast of project schedules and budgets.

Our transportation improvement program remains a major focus of our CIP. Funding is included to continue the implementation of major arterial road projects, such as:

- Belcher Road from Alderman Road to Klosterman Road
- Keystone Road from US 19 to East Lake Road
- Park/Starkey Road from Tyrone Boulevard to Bryan Dairy Road
- 22nd Avenue South from 34th Street to 58th Street
- Haines Road from US 19 to I 275

Other important projects include:

- Belleair Causeway Bridge Replacement
- 54th Ave North at 28th Street North Intersection upgrade
- Intelligent Transportation System (ITS) implementation and Traffic Signal System upgrades
- Progress Energy Pinellas Trail Extension

Funding for a wide range of other CIP programs is included in this budget, including Beach Nourishment, Public Safety, Park Improvements, Environmental Conservation and Resources, Storm Water Flood Control and Water Quality, Water, Sewer, and Solid Waste System upgrades, and improvements to our Airport. Some examples of key projects include:

- Eagle Lake Park Development Phase I
- Wall Springs Park Phase III
- Joe's Creek Greenway Park
- Bee Branch Storm water Drainage Improvements
- Bear Creek Channel Drainage Improvements
- Lake Seminole Alum Injection Water Quality Project
- Utilities North County Reclaimed Water System

- Utilities 48" Water Main Replacement and Water Treatment/Blending Facility

A complete listing of our Capital Project allocations is included in Exhibit F to this message.

As the Board is aware, our unfunded capital requirements are numerous. Therefore, our information campaign to secure voter approval of the Penny for Pinellas for another 10 years will be a major priority in FY07. With the Board's strategic plan as a guide, we plan to present program options that will hopefully gain your approval and the support of our citizens.

Revenue Challenges and Competitive Fees

The General Fund typically receives much of our attention due to the relatively large percentage of support it receives from property taxes and the vast array of many service-funding pressures on it. For the last four years and as the FY07 Budget was being developed, we continued to search for sources of funding to reduce the pressure on property taxes to meet growing service demands. Boat ramp parking fees, for example, have produced \$650,000 since being imposed. As part of this effort, we reviewed opportunities to optimize user fees and have recommended adjustments to obtain the greatest amount of cost recovery possible while remaining competitive with our peer governments. Major areas of fee adjustments for FY07 include, building permits, site plan review and animal services fees. Exhibit C attached to this message gives a complete listing of all fee adjustments. We continue to review our assets for potential sponsorship and concession opportunities that will enhance our revenues consistent with the Board's parameters. We now have a formal Revenue Enhancement Program, and plan to continue exploring ways to create and expand innovative government revenue sources. The Board has approved our beverage sponsorship agreement which will produce almost \$3.0 million over the next ten years, and we anticipate proposing additional revenue generating initiatives. We are also actively pursuing grant opportunities that will enhance our overall budget. The FY07 Budget includes more than \$23 million in State & Federal grant funding.

The budget also reflects the Board's adoption of an additional one-cent gas tax to become effective January 1, 2007, which is earmarked for Intelligent Transportation Systems (ITS) and Advanced Traffic Management Systems (ATMS). Improvements related to the above systems have been included in our Transportation Trust Fund budget. We will move quickly to implement improvements along major corridors to demonstrate the value of this new revenue source to our citizens.

MSTU Cost Allocation and Improvements

In preparing the budget, we continued efforts to properly assign costs between the County-wide budget and the Municipal Services Taxing Unit (MSTU) budget, including storm water drainage, zoning application processing and appropriately allocated indirect costs for the agencies directly involved in providing MSTU

services. Most of the MSTU budget, Exhibit D, is devoted to funding the Sheriff's patrol operations in the unincorporated area.

I believe we should continue to be highly responsive as a municipal service provider to communities that wish to remain unincorporated. In addition to assisting all residents county-wide, the increasingly popular County Connection Centers represent a strong neighborhood focused presence facilitating the Board's commitment to provide higher MSTU service levels.

Revenue projections for FY07 indicate that the current MSTU tax structure will generate sufficient dollars to support a continuation and enhancement of the services added in previous budget years. Accordingly, as previously noted, no increase to the current 2.356 mills MSTU property tax rate imposed exclusively in the unincorporated area has been made. I recommend that these resources continue to be used for maintaining high quality law enforcement, the improvement of local roads and sidewalks in the unincorporated area, enhance recreation capacity and partnerships, provide neighborhood improvement grants, strengthen code enforcement, and allow assistance to water service providers in addressing fire hydrant deficiencies. The MSTU continues to operate as one of the only municipal service areas without support from an electric franchise fee, utility services tax and storm water utility fee.

Strategic Planning and Competitive Government

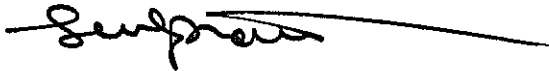
I believe that any highly successful organization seeks ways to continually improve. The FY07 Budget continues the implementation of performance management program initiatives. This mirrors my personal philosophy of government: to ensure that County operations and functions are delivered in a fashion that is both competitive in cost and quality with our peer governments and the private sector. We are maturing as an organization in this new culture. I believe we are more performance and results oriented, cost effective, and customer focused. This program will be an important mechanism to focus on the Board's new Strategic Plan, and will help ensure that our everyday work is directed toward the Board's priorities. This FY07 Budget provides a base of resources to address implementation of the new Strategic Plan. We plan to develop more training in this area, as we drive the development of strategic focus area business (tactical implementation) plans. We continue to obtain citizen feedback on County services for determining future priorities. The County continues to be actively involved in the ICMA Performance Management effort that enables us to benchmark our performance in key areas to other jurisdictions. The Executive Budget (that is published immediately after the adoption of the Budget) will further reflect our performance measurement process, and present details of new department measures relating to your Strategic Plan.

The Budget Overview and Appendices that follow provide additional information on the Budget. The separate Summary section also provides demographic information and data on key revenues, and economic information related to the budget.

We obviously need to continuously respond to changing, important community needs and manage public resources wisely. I am encouraged that our Department Directors, the Constitutional Officers, and other Appointing Authorities along with the many dedicated employees of the County at all levels, have been responsive to this call. I am grateful for the thoughtful recommendations put forth by my immediate staff and Department Directors in developing this budget. A special recognition goes to the staff of the Office of Management & Budget. They have a particularly difficult and demanding job and without their hard work, this budget would not have been possible.

Finally, I want to again express my sincere appreciation to the Board for your attention to the budget, guidance, and support. I appreciated working with you through the adoption of a Budget that meets our community's increasing expectations and priorities, while preserving our financial strengths.

Sincerely,

A handwritten signature in black ink, appearing to read "Stephen M. Spratt", followed by a long horizontal line extending to the right.

Stephen M. Spratt
County Administrator

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BUDGET POLICIES

The following policy guidelines are based upon prudent fiscal management and reflect best practices as adopted by the Government Finance Officers Association (GFOA) and the National Advisory Council on State and Local Budgeting Practice:

Balanced budget

- Recurring expenditures should be equal to or less than, recurring revenues.
- Annual operating expenditures should be fiscally balanced with revenues or income estimates that can reasonably and normally be projected to be received during the fiscal year.
- Provide disclosure when deviation from a balanced operating budget is planned or when it occurs.
- Anticipate actions to be made to bring the budget into balance if adjustments are needed in the course of a fiscal period.
- Develop a structurally balanced operating budget that requires a balance be maintained between recurring expenditures and revenues over the long term, not just the during the current operating period.

Long-range planning

- Develop a financial planning process that assesses long-term financial implications of current and proposed policies, programs, and assumptions and develop appropriate strategies to achieve its goals.
- The forecast should extend at least 3-5 years beyond the budget period and should be regularly monitored and periodically updated.
- The forecast should include fund forecasts for all significant governmental funds.
- The forecast, along with its underlying assumptions and methodology, should be clearly stated and made available to participants in the budget process.
- Variances between previous forecast and actual amounts should be analyzed and identification made of the factors that influence revenue collections, expenditure levels, and forecast assumptions.

Asset inventory

- Create and maintain accurate inventories of all physical assets, their condition, life spans, and cost should be maintained to ensure proper stewardship of public property.
- Maintain assets at an acceptable level to protect the County's capital investment and to minimize future maintenance and replacement costs.

Revenue Diversification

- Encourage revenue diversification to the extent feasible; enhance flexibility within the constraints of available revenue sources (ex. property tax--diversify the tax base on which the tax is levied).
- Whenever possible pay general operating expenses from sources other than ad valorem taxes.
- Increase the level of self-support for new program initiatives and enhancements.
- The use of concession and licensing agreements (i.e. naming rights) should be encouraged so long as these measures are consistent with the public good.

Fees and Charges

- A formal policy regarding charges and fees should be adopted; the policy should identify what facts are to be taken into account when pricing goods and services.
- Where appropriate, fees should be set to recover the direct and indirect costs associated with the service provided.
- County services that provide private benefit should be supported by fees and charges in order to provide maximum flexibility in the use of general revenues to meet the cost of services of broader public benefit.
- State whether the intention is to recover full or partial costs of providing goods and services.
- If the cost of a good or service is not recovered, then an explanation of the rationale should be provided.
- Charges and fees should be reviewed and updated periodically based on factors such as the impact of inflation, other cost increases, the adequacy of the coverage of costs, and current competitive rates.
- Information on charges and fees should be available to the public.
- Enterprise Operating Funds should contribute to the General Fund their proportionate share of the cost of general administrative departments and a payment-in-lieu-of-taxes and other accepted reimbursement approaches as limited by outstanding Bonds or Bond resolutions.
- A review of cost of service and rate structures for Enterprise operations should be performed on an annual basis.

Use of One-time (Non-Recurring) Revenues

- One-time resources should be applied to reserves or to fund one-time expenditures; they should not be used to fund ongoing programs.
- Define allowable uses of one-time revenue (ex. acquisition of fixed assets, retirement of outstanding debt, or extraordinary major maintenance needs).
- Unpredictable revenues should be identified and a set of tentative actions should be decided on in advance if one or more of these sources generates revenues substantially higher or lower than projected.

Use of Grants

- To the degree that grant funds are relied upon to support recurring expenses, provision should be made to make expenditure reductions should the grant funding be reduced or eliminated.
- Revenues and expenditures associated with grants should only be budgeted after grant awards or letters of commitment have been received.
- Overhead or indirect costs should be included in all grant proposals where permitted.
- Local discretionary funds should not be relied upon to automatically replace lost grant funds.

Debt Capacity, Issuance, and Management

- Minimize debt service costs through the judicious use of available debt instruments, consistent with the desirability of maintaining stable current tax rates and distributing the costs of certain long-lived facilities among all users, present and future.
- Define appropriate uses for debt.
- Define the maximum amount of debt and debt service that should be outstanding at any one time (target financial ratios).
- Maintain a high credit rating while making attempts to strengthen credit rating; identify factors and strategies to address them.
- Consider investment in equipment, land or facilities, and other expenditure actions, in the present, to reduce or avoid costs in the future.
- Capital project proposals should include cost estimates that are as complete, reliable, and attainable as possible.
- Prior to undertaking a capital project, all ongoing O&M costs should be identified and considered as part of the policy discussion.

Reserve or Stabilization Accounts

- At a minimum, no less than 5 to 15% of regular general fund operating revenues, or no less than one to two months of regular general fund operating expenditures.
- Similar reserve amounts should be budgeted in other types of governmental funds (i.e. 1 - 2 months of operating expenditures, excluding capital).
- Maintain a reserve in each of the principal funds at a level sufficient to provide for an adequate working capital reserve (i.e. equal to 10% of budgeted revenue for the fund).
- Fund reserve policy should be linked to a potential increase or decrease of rates/fees if reserve levels reach certain thresholds.

Operating/Capital Expenditure Accountability

- Institute meaningful performance measures linked to strategic objectives and analyze results.
- Conduct reviews of prior year expenditure and revenue estimates to actuals and analyze variances.
- Seek expenditure reductions whenever possible through efficiencies, reorganization of services, and through the reduction or elimination of programs, policies, and practices which have outlived their usefulness.
- Encourage productivity improvements through training, technology, or incentives (i.e. gainsharing).
- Seek inter-agency opportunities to improve efficiency and productivity.

Internal Service Funds

- Internal Service Funds may be used for allocating the costs of central service functions and for risk financing.
- Cost allocations of central service functions are charged ratably to other funds, departments, and agencies of the primary government. The goals are to measure the full cost of providing the central service and to fully recover that cost through fees and charges.
- Risk financing internal service funds are used to account for all risks of a given type in individual funds of each type. Interfund premiums are charged to other funds to cover both current costs and provide a reserve for anticipated future losses.

Lease/Purchase

- Identify and evaluate lease vs. purchase options wherever applicable to serve the best fiscal interests of the organization (i.e. Buildings, PC's, copiers).
- Assess the potential use of lease buy-back agreements and other revenue generating alternatives for County facilities.

FY07 BUDGET SUMMARY OF ISSUES

Issues by Strategic Focus Area	FY07 Budget	Positions Incr/(Decr)
ECONOMIC DEVELOPMENT	\$ 271,470	4
HEALTH AND HUMAN SERVICES	4,717,730	0
OPEN SPACE, RECREATION, AND CULTURE	906,560	1
ENVIRONMENT	212,880	2
EFFECTIVE AND EFFICIENT GOVERNMENT	10,645,470	2
TRANSPORTATION	1,182,940	0
PUBLIC SAFETY	9,142,780	112 full-time, 14 part-time
UTILITIES	615,910	5 full-time, 10 temp
HOUSING	10,107,890	1
TOTAL	\$37,803,630	127 full-time, 24 others

Issues by Fund	FY07 Budget	Positions (full-time)
General Fund	\$37,260,480	121
Other Funds	543,150	6
Total	\$37,803,630	127

**FY07 BUDGET
SUMMARY OF ISSUES
ECONOMIC DEVELOPMENT**

Department	Issue Name	FY07 Budget	Positions Incr/(Decr)
Development Review Services	Development Review Technician	\$40,200	1
	Hazardous Dead Tree Inspection / Removal	69,080	1
		\$109,280	2
Tourist Development Council	Technology marketing position	\$66,610	1
	Expand local hospitality and training	52,830	1
	Temporary contractual services - office support	42,750	
		\$162,190	2
TOTAL - ECONOMIC DEVELOPMENT		\$271,470	4

**FY07 BUDGET
SUMMARY OF ISSUES
HEALTH AND HUMAN SERVICES**

Department	Issue Name	FY07 Budget	Positions Incr/(Decr)
Animal Services	Administrative Enhancement	\$27,730	
		\$27,730	0
Human Services	Enhanced Financial Assistance Program	2,700,000	
	Mental Health Services Program Expansion	800,000	
	Expand Services to the Homeless	1,190,000	
		\$4,690,000	0
TOTAL - HEALTH & HUMAN SERVICES		\$4,717,730	0

**FY07 BUDGET
SUMMARY OF ISSUES
OPEN SPACE, RECREATION, AND CULTURE**

Department	Issue Name	FY07 Budget	Positions Incr/(Decr)
Culture, Education, and Leisure	Park Ranger at Ft. DeSoto Campground	\$40,060	1
		\$40,060	1
General Government	MSTU East Lake Community Library - increased operating support McMullen Booth / Countryside Soccer Complex	\$116,500	
		750,000	
		\$866,500	0
TOTAL - OPEN SPACE, REC, & CULTURE		\$906,560	1

**FY07 BUDGET
SUMMARY OF ISSUES
ENVIRONMENT**

Department	Issue Name	FY07 Budget	Positions Incr/(Decr)
Environmental Management	Code Enforcement		
		\$267,690	3
		\$267,690	3
Public Works	<u>Mosquito Control - Local</u> Savings - delete 1 helicopter pilot position		
		(\$54,810)	-1
		(\$54,810)	-1
TOTAL - ENVIRONMENT		\$212,880	2

**FY07 BUDGET
SUMMARY OF ISSUES
EFFECTIVE AND EFFICIENT GOVERNMENT**

Department	Issue Name	FY07 Budget	Positions Incr/(Decr)
Facilities Management	Lease Management	\$713,600	
		\$713,600	
County Attorney	Assistant County Attorney	\$95,180	1
	Legal Secretary	46,020	1
		\$141,200	2
Communications	Communications Services	67,000	
	Office Reconfiguration	25,000	
		\$92,000	0
Information Systems	Strategic / Discretionary Software Development Projects	\$4,403,720	
		\$4,403,720	0
Property Appraiser	Computer Aided Mass Appraisal System (Replace current system)	\$850,000	
		\$850,000	0

**FY07 BUDGET
SUMMARY OF ISSUES
EFFECTIVE AND EFFICIENT GOVERNMENT**

Department	Issue Name	FY07 Budget	Positions Incr/(Decr)
Supervisor of Elections	Spring 2007 Elections and Referendums	\$1,033,950	
		\$1,033,950	0
General Government	Countywide		
	IT Space Disaster Management Renovations	\$761,000	
	Facility Renovation & Renewal enhancement	500,000	
	Space Management Plan Programming Continuation	500,000	
	Fleet Fueling System Automation	800,000	
	Palm Harbor Resort	500,000	
	MSTU MSTU Programs - Other Enhancements	350,000	
		\$3,411,000	0
TOTAL - EFFECTIVE GOVERNMENT		\$10,645,470	2

**FY07 BUDGET
SUMMARY OF ISSUES
TRANSPORTATION**

Department	Issue Name	FY07 Budget	Positions Incr/(Decr)
Public Works	<u>General Fund</u> Fleet savings - equipment reductions	(\$29,030)	
	<u>Transportation Trust</u> Fleet savings - equipment reductions	(288,030)	
		(\$317,060)	0
General Government	MSTU Local Roads / Sidewalks / ADA Program Enhancement	1,500,000	
		\$1,500,000	0
TOTAL - TRANSPORTATION		\$1,182,940	0

**FY07 BUDGET
SUMMARY OF ISSUES
PUBLIC SAFETY**

Department	Issue Name	FY07 Budget	Positions Incr/(Decr)
Justice and Consumer Services	Office furniture and technology equipment	7,300	
	Juvenile Detention mandate	1,132,600	
		\$1,139,900	0
Building Inspection	Management Analyst	\$93,140	1
		\$93,140	1
Emergency Management	Shelter Retrofit Reimbursement to Cities	\$250,000	
	Senior Emergency Management Coordinator	60,890	1
	Emergency Management Coordinator	54,010	1
		\$364,900	2
Judiciary	Juvenile Behavioral Evaluation Expansion	\$68,180	1 full-time 1 part-time
		\$68,180	1 full-time 1 part-time

**FY07 BUDGET
SUMMARY OF ISSUES
PUBLIC SAFETY**

Department	Issue Name	FY07 Budget	Positions Incr/(Decr)
Public Defender	Information Technology position reimbursement	\$26,500	
	Incompetent to Proceed Misdemeanor Cases Program	150,000	
	Increase Jail Diversion Program funding	150,000	
		\$326,500	0
Sheriff	Jail Expansion - Medical Wing	\$3,935,810	55
	Enhancements to existing programs	2,904,350	53 full-time 13 part-time
	Judicial Operations		
	Investigative Operations		
	Support Services		
	Detention & Corrections		
	Patrol Operations		
	Administration		
	New Programs		
	Ex-Offender Program	185,000	
	Homeless Outreach	125,000	
		\$7,150,160	108 full-time 13 part-time
TOTAL - PUBLIC SAFETY		\$9,142,780	112 full-time, 14 part-time

**FY07 BUDGET
SUMMARY OF ISSUES
UTILITIES**

Department	Issue Name	FY07 Budget	Positions Incr/(Decr)
Utilities	Facilities and Security Management Department	\$42,730	1
	Administrative Services Customer Support Dept.	89,040	1
	Repair and Maintenance - GMD (temporary positions)	356,000	10 temp
	Support Services General Maintenance Department	41,060	1
	Solid Waste Operations (added in March 2006)	87,080	2
		\$615,910	5 full-time, 10 temp
TOTAL - UTILITIES		\$615,910	5 full-time, 10 temp

**FY07 BUDGET
SUMMARY OF ISSUES
HOUSING**

Department	Issue Name	FY07 Budget	Positions Incr/(Decr)
Community Development	<u>General Fund</u>		
	Housing Trust Fund Seed Money	\$10,000,000	
	<u>CD Special Revenue Fund*</u>		
	Increased fiscal compliance	107,890	1
		\$10,107,890	1
<i>* supported by transfer from General Fund.</i>			
TOTAL - HOUSING		\$10,107,890	1

**FY07 BUDGET
SUMMARY OF FEE CHANGES**

Department / Description	Current Rate	Proposed Rate	Estimated FY07 \$ Impact
<u>GENERAL FUND</u>			
All Departments Fee for certified copy of public record increased to \$1.50 on July 1, 2004 due to Article IV, but was not properly reflected on the user fee schedule.	\$1.50	\$1.50	none
Animal Services Proposed increases for cost recovery: 1) Impounds 2) Spay/Neuter 3) Adoptions 4) Guard Dog Registration	\$35.00 Various Various \$25.00	\$40.00 \$5.00 increase \$5.00 increase \$75.00	\$8,935 \$14,560 \$12,445 \$1,600
Building Inspection Proposed increase of 10% in all fees for cost recovery.	Various	10% increase	\$171,990
Communications Proposed new fees: 1) Pinellas Citizens University registration fee which has been assessed since FY02, but had not been incorporated into fee schedule. 2) Access Pinellas Class registration fee to recover costs associated with program.	\$30.00 New Fee	\$30.00 \$30.00	none \$3,600
Culture, Education, and Leisure County Extension 1) Various changes to language to clarify fee schedule. 2) Change in calculation of fees assessed to caterers of private events at County Extension to reflect current practice.	\$100 per Event	10% of total catering charge	none

**FY07 BUDGET
SUMMARY OF FEE CHANGES**

Department / Description	Current Rate	Proposed Rate	Estimated FY07 \$ Impact
Culture, Education, and Leisure (continued) Parks Department Elimination of Cabin Rental Fee that was instituted in FY06, but cabins at Fort De Soto Park were not added as amenity and are not planned for FY07.	\$65 - \$100 per Cabin per Night	none	none
Development Review Services 1) Proposed increase of 4% in all fees for cost recovery. 2) Proposed new fee to recover costs: Revise Developer Agreement.	Various New Fee	4% increase \$250	\$54,110 Negligible
Emergency Communications Increase in 9-1-1 Wireless Service Fees received as determined by State.	\$0.22 per Month per Subscriber	\$0.30 per Month per Subscriber	\$588,780
Environmental Management 1) Various changes to language to clarify fee schedule. 2) New fees proposed to recover costs associated with use of Pinellas County Biological Field Station & Associated Facilities. 3) Proposed change in calculation of pricing of retail goods to align with commissions earned from artist/exhibitor sales. 4) Eliminate habitat management permit application fees as these fees are assessed by Development Review Services.	New Fees Reasonable Profit (on case by case basis) Various	Various 10% - 40% margin over cost none	Negligible none none
Planning 1) Elimination of six obsolete fees related to Planning Department Maps and Documents. 2) Proposed new fee for CD-ROM with planning report. This fee is already charged, but had not been included on the fee schedule. 3) Proposed simplification of fee structure for copies of department documents.	Various \$1.50 Various	none \$1.50 Various	none none none

**FY07 BUDGET
SUMMARY OF FEE CHANGES**

Department / Description	Current Rate	Proposed Rate	Estimated FY07 \$ Impact
<u>OTHER FUNDS</u>			
Airport			
Aviation			
Proposed increases for cost recovery:			
1) Fuel Flowage Fees - General Aviation	\$0.055 per gallon	\$0.065 per gallon	\$33,400
2) Passenger Facility Charge	\$3.50	\$4.50	\$289,500
AIRCO Golf Course			
1) Proposed increase in Green Fees for cost recovery.	Various	increase \$1.00 for weekday and \$2.00 for weekend	\$33,200
2) Proposed new fee to provide a walking rate for Junior Golfers (17 years old or less).	New Fee	\$10.00 - \$12.00	Negligible
3) Elimination of obsolete fees for Range Balls due to elimination of driving range. Estimated loss in fees in gross dollars.	Various	none	(\$35,000)
Health Department			
Proposed new fee for cost recovery related to Onsite Sewage Treatment and Disposal System (OSTDS) Verification and Enforcement Notification.	New Fee	\$50	\$12,300
Utilities			
Proposed rate increases for cost recovery as part of approved five-year plan:			
1) Water - Retail (per 1,000 gallons)	\$3.60	\$4.04	\$6,504,300
2) Water - Wholesale (per 1,000 gallons)	\$2.5266	\$2.7792	\$1,779,440



**MUNICIPAL SERVICES TAXING UNIT (MSTU)
FY07 BUDGET**

	FY06 Budget *	FY07 Request
REVENUES		
Ad Valorem Taxes	37,597,320	43,535,660
Delinquent Taxes & Tax Redemptions	97,050	104,800
Franchise Fee - I-Net	125,980	125,000
Franchise Fee - PEG	352,740	350,000
Communications Services Tax	12,384,960	13,200,500
Building Permits	3,987,910	4,379,300
Tree Removal Permits	385,530	409,830
Mobile Home Licenses	205,690	131,570
Local Gov't 1/2¢ Sales Tax	4,900,000	5,000,000
Tax Collector Excess Fees	82,150	189,820
Sheriff Excess Fees	-	215,800
Property Appraiser Excess Fees	4,910	4,940
Reimbursement of Impact Fee Admin.	60,940	63,150
Zoning Fees	664,900	752,840
Sheriff Civil Income	92,630	114,380
Lot Clearing	44,180	29,000
Interest and Miscellaneous	249,800	491,820
Subtotal - Revenues	61,236,690	69,098,410
Beginning Fund Balance	15,695,020	18,397,000
TOTAL RESOURCES	76,931,710	87,495,410
EXPENDITURES AND RESERVES		
Building Inspection	3,927,040	4,612,630
Communications: Public Access	258,400	351,100
County Connection Centers	719,770	768,320
Neighborhood Grants	250,000	250,000
Recreation Initiatives	2,219,160	2,243,470
Development Review Services	2,696,560	2,983,590
Economic Incentive Grants	-	63,800
Fire Hydrant Systems	-	500,000
Environmental Management (incl Lot Clearing)	2,319,330	2,666,650
Public Works Permitted Facilities(Stormwater)	3,712,430	3,801,590
MSTU Road Paving / Sidewalks / ADA	1,500,000	3,000,000
Property Appraiser Fees	423,620	449,290
Tax Collector Fees	781,030	890,220
Sheriff	36,636,150	40,330,190
East Lake Library Operating Grant	200,000	316,500
New Service Initiatives	3,000,000	350,000
Other Transfers to Capital Projects Fund	-	750,000
Full Cost Allocation	4,760,130	5,785,990
Subtotal - Expenditures	63,403,620	70,113,340
Reserve for Contingencies	2,048,150	2,685,720
Reserve - Fund Balance	11,479,940	14,696,350
TOTAL EXPENDITURES & RESERVES	76,931,710	87,495,410

* FY06 Budget as of 1/31/06

MUNICIPAL SERVICES TAXING UNIT (MSTU)
FY07 BUDGET
NEW SERVICE ENHANCEMENTS

Accelerate Local Roads / Sidewalks / ADA Accessibility Program	\$ 1,500,000
Environmental Code Enforcement	267,690
Development Review Services / Dead Tree Removal	109,280
Building Inspection	93,140
East Lake Library operating support	116,500
Transfer to Capital Projects Fund for Mc Mullen Booth/ Union St Soccer	750,000
Other new initiatives (e.g., Palm Harbor Main Street)	354,240
TOTAL	<u><u>\$ 3,190,850</u></u>

SUMMARY OF FY07 BUDGETS

COUNTY ADMINISTRATOR:

Animal Services

The FY07 Budget reflects an increase of \$473,580 or 8.8% over the FY06 Revised Budget. This amount includes one issue totaling \$27,730. The issue will provide one temporary administrative position to assist management with essential clerical duties for \$27,730. Personal Services continuation budget reflects an increase of \$431,840 or 11.0%. Of this amount, \$404,230 is due to the annual market survey and benefits increases and the issue above and \$27,610 is the result of increased overtime due to high turnover. Operating Expenses reflect an increase of \$122,040 or 9.1% primarily due to the issue above, increases in the Department's intergovernmental charges, increases in the Animal Welfare Trust Fund, and increases in operating supplies due to a greater number of impounded animals. Capital Outlay totals \$48,000. Of this amount \$29,000 is associated with improvements to the operating room, \$14,000 is for replacement of cages and office equipment, and \$5,000 is for unanticipated expenses associated with the Animal Welfare Trust Fund.

Building Inspection

The FY07 Budget reflects an increase of \$527,880 or 12.9% over the FY06 Revised Budget. This amount includes one issue totaling \$93,140 for a Management Analyst position to enhance contract management, develop training programs on the codes, manage electronic resources, develop emergency response plans, track performance, and develop public information programs and campaigns. Personal Services shows an increase of \$263,110 or 7.2%, due primarily to the annual market survey and benefits increases and the addition of one position through the issue above. Operating Expenses reflects an increase of \$281,270 or 74.0%, due to: a \$180,000 increase in Professional Services for two contracts for roof inspection services and plan review and inspection services to cover peak period loads; a \$59,710 increase in Other Current Charges & Obligations for bank charges associated with a new credit card option for customers; a \$19,480 increase in Risk charges; an \$11,080 increase in Communication Services to continue a transition to wireless computer access for inspectors; and a \$10,000 increase in Other Contractual Services for temporary services to address a filing backlog developed during the new permitting software implementation. Capital Outlay totals \$15,500 and includes three replacement hand-held computer wireless units, a high-speed printer, and a cubicle for the new position.

Communications

The FY07 Budget reflects an increase of \$91,900 or 2.3% over the FY06 Revised Budget. Of this amount, \$92,000 is associated with requested issues. The first issue will change the office configuration of the Department for \$25,000 to improve communications and better utilize existing space. The second issue will provide a series of enhancements including closed-caption and translation services during broadcast of the Board of County Commissioners' Budget Information Sessions, enhanced emergency communications with additional cell phones and personal data assistants, and courier services to distribute fliers to mobile home parks prior to hurricanes for \$17,000. The third issue will repair older capital equipment for \$25,000 and create an overtime budget and necessary funding for temporary positions for \$25,000 to relieve openings due to medical leave. FY07 Personal Services total \$2,954,080 which reflects an increase of \$185,240 or 6.7% over the FY06 Revised Budget. This is primarily due to the annual market survey and benefits increases, and \$10,000 is associated with requested issues. FY07 Operating Expenses total \$954,880, which reflects an increase of \$13,540 or 1.4% over the FY06 Revised Budget. Included in this amount are \$57,000 in requested issues and a reduction in promotional activities. FY07 Capital Outlay totals \$123,750. Of this amount, \$25,000 is associated with requested issues. The remaining \$98,750 is for a new high-definition camera and digital recording equipment, cameras, monitors, and microphones, teleconferencing and office equipment, and an on-air bulletin board.

SUMMARY OF FY07 BUDGETS

Community Development

The FY07 Budget reflects an increase of \$9,962,360 or 42.7% over the FY06 Revised Budget. However, the majority of Community Development's overall increase is associated with the \$10 million request related to the Community Housing Trust Fund issue. Excluding this amount, the FY07 Request reflects a decrease of \$37,640 or less than 1.0% below the FY06 Revised Budget. This amount includes two issues totaling \$10,107,890. The first issue provides seed money to capitalize the Community Housing Trust fund in the form of a \$10 million allocation from the General Fund in FY07. This amount represents a two year allocation that will allow for the implementation of the Community Housing Trust Fund program. During this time, dedicated funding sources will be identified. The second issue addresses improved financial reporting and clean audit trails by adding a Financial Manager to oversee the Fiscal and Planning/Compliance sections at a cost of \$107,890. Personal Services increased \$280,820 or 11.0%, due primarily to the annual market survey and benefits cost increases, two retirement payouts, and one position added through issues. Operating Expenses increased \$135,340 or 4.3%, due primarily to the following: a \$38,800 increase in Fleet Charges; a \$36,250 increase in Promotional Activities related to neighborhood outreach programs and the County Connection Centers; a \$30,570 increase in the grant cap that permits allocation of administrative charges to applicable funding sources; a \$26,000 increase in Full Cost charges; and a \$13,320 increase in Risk charges. Capital Outlay totals \$23,500 related to new and replacement machinery and equipment. Grants & Aids reflect an increase of \$9,643,670 or 49.1%, due primarily to the issue related to the Community Housing Trust Fund. Pro-Rate Clearing reflects a decrease of \$23,850 or 1.1%.

County Administrator

The FY07 Budget reflects an increase of \$160,210 or 7.5% over the FY06 Revised Budget. Personal Services shows an increase of \$152,680 or 7.8%, due primarily to the annual market survey and benefits increases plus the need to include \$74,820 for a retirement leave payout. Operating Expenses reflects an increase of \$7,530 or 4.4%, due primarily to a \$4,640 increase in Rentals & Leases for computer leases that were previously budgeted in the Information Systems cost center, a \$1,220 increase in Communication Services for costs that were previously budgeted in various cost centers, and a \$1,070 increase in Risk charges.

Culture, Education, & Leisure

The FY07 Budget reflects an increase of \$1,146,040 or 4.3% over the FY06 Revised Budget. This amount includes one issue for one Park Ranger position at the Ft. Desoto Park Campground at a cost of \$40,060 to enhance customer service by assisting in the camp office during peak reservation hours and assisting in the day use area when reservation activity is lower. Personal Services increased \$526,750 or 3.0%, due to the annual market survey and benefits cost increases as well as one position added through the issue above. The increase in Personal Services is offset by the transfer of one Administrative Secretary to the County Administrator's Office and the deletion of a Services Manager position and a Grants Worker position at the Florida Botanical Gardens. The increase is also mitigated by the application of salary budget lapse factors of 2% in the Parks & Recreation North District and South District cost centers, recognizing reduced appropriation needs due to short-term vacancies created by normal personnel turnover. Operating Expenses increased \$470,200 or 5.4%, due primarily to a \$213,520 increase in Risk charges, a \$70,710 increase in Fleet charges, a \$107,420 increase in Utilities, and an \$88,900 increase in Operating Supplies. Capital Outlay totals \$519,250 for various new and replacement equipment costs as well as \$22,000 for a new storage shed to store event and garden supplies at the Florida Botanical Gardens. Total Grants & Aids remain the same as FY06.

SUMMARY OF FY07 BUDGETS

Development Review Services

The FY07 Budget reflects an increase of \$287,030 or 10.6% over the FY06 Revised Budget. This amount includes two issues totaling \$109,280. The first issue for \$69,080 adds one position for a new program to require the removal of hazardous dead trees. An Environmental Code Enforcement Officer position will handle field inspections in an effort to locate hazardous dead trees and oversee the removal process. The second issue for \$40,200 adds a Development Review Technician position to assist with the increasingly complex workload of the customer service section. Personal Services shows an increase of \$220,460 or 9.1%, due primarily to the annual market survey and benefits increases and the addition of two positions through the issues above. Operating Expenses reflects an increase of \$50,720 or 20.0%, due primarily to: a \$22,040 increase in Risk charges; a \$14,500 increase in Other Current Charges & Obligations for bank charges associated with a new credit card option for customers; a \$6,370 increase for Fleet charges; and a \$5,400 increase in Printing & Binding for additional printing costs associated with the new central permit form. Capital Outlay totals \$30,350 for a vehicle for the new Environmental Code Enforcement Officer as well as office reconfiguration and carpet replacement.

Economic Development

Excluding Reserves, the FY07 Budget, which includes the Young-Rainey STAR Center, reflects a decrease of \$3,551,720 or 22.5% over the FY06 Revised Budget. Personal Services shows an increase of \$193,090 or 5.3%, due to the annual market survey and benefits cost increases, partially offset by a reduction of one position at the STAR Center. Operating Expenses reflects a \$1,284,680 or 16.8% decrease, primarily due to lower utilities costs at the STAR Center with the FY06 completion of the U.S. Department of Energy 100% reimbursed clean-up initiative. Other Operating Expense increases are due to higher travel costs for business recruitment activities and new grant-funded Brownfields environmental assessments. Capital Outlay totals \$1,267,600 and includes replacing a STAR Center roof and air handling units, and improvements to the STAR V building. Grants and Aids payments for FY07 will be \$254,310 lower than FY06 due to reduced Qualified Target Industry tax refund payments based on actual jobs generated.

Emergency Communications - 911

Excluding Transfers and Reserves, the FY07 Budget reflects an increase of \$1,500,980 or 14.2% over the FY06 Revised Budget. Personal Services shows an increase of \$325,040 or 5.6% due primarily to the annual market survey and benefits increases. Operating Expenses increases \$53,940 or 1.4% due primarily to an increase in "9-1-1" phone bill charges, an increase in intergovernmental charges, an increase in P-card purchases of small computer components, the expiration of warranty for radio equipment and a data system, and a 3% increase in the radio maintenance and equipment repairs contract. Capital Outlay totals \$1,976,500, which includes upgraded "9-1-1" phone equipment at the Largo Police Department and Emergency Communications Center, upgraded "9-1-1" reporting software for the St. Petersburg Police Department, upgraded "9-1-1" phone equipment for the Sunstar site, upgraded network routers, replacement web servers, and a new mobile laptop and workstation for the County vehicle. Transfers decreased by \$609,310 or 15.1%, which is associated with the final debt service payment for the Second Guaranteed Entitlement Revenue and Refunding Bond. An offsetting transfer of \$400,000 to the Capital Improvement Fund for the Public Safety Radio and Data Systems Project was budgeted in FY07.

Emergency Management

The FY07 Budget reflects an increase of \$196,200 or 15.8% over the FY06 Revised Budget. This amount includes three issues totaling \$364,900. The first issue adds a Shelter Retrofit Reimbursement Program for \$250,000 to assist the County by increasing the number of available Public Shelter spaces by utilizing qualifying Municipal and private structures. The second issue for \$60,890 is for a new Senior Emergency Management Coordinator position to assist with the planning, programming, and coordinating of all aspects of countywide emergency efforts during disasters. The third issue for \$54,010 is for a new Emergency Management Coordinator position to assist with additional planning and operations, technological, training, and public education functions associated with increasing Federal and State requirements. Personal Services shows an increase of \$272,270 or 48.1% due primarily to the annual market survey and benefits increases and the addition of the two positions in the issues above. Operating Expenses exhibits an increase of \$257,110 or

SUMMARY OF FY07 BUDGETS

125.8% due primarily to an increase of \$250,000 in Other Contractual Services for the issue above, and an \$18,000 increase in Printing and Binding for public outreach materials related to hurricane information. Capital Outlay totals \$137,500 for new evacuation center equipment, new Emergency Operations Center electronic display systems, a new network printer/copier, and replacement radio equipment.

Emergency Medical Services / Fire Administration

Excluding Transfers and Reserves, the FY07 Budget reflects an increase of \$6,103,120 or 9.0% over the FY06 Revised Budget. Personal Services reflects an increase of \$185,390 or 6.6%, due to the annual market survey and benefits increases. Operating Expenses reflects an increase of \$5,061,980 or 15.5%, primarily due to the \$4.1 million contractual increase for ambulance services, an increase in intergovernmental charges, an increase in Other Contractual Services for new fire hydrants and Technical Rescue training expenditures, an increase in Operating Supplies for replacement pagers for Sunstar ambulance employees, three additional licenses for the billing software, enhancements for ambulance services, and Technical Rescue tools. An increase in repair and maintenance is due to maintenance agreements maintained for medical and radio equipment, and an increase are also associated with a Technical Rescue special purpose vehicle and equipment maintenance. An increase in Communication Services is associated with updated life support training materials for the paramedics, an increase in wireless cards, and an increase in the frequency of drowning prevention communication materials. Capital Outlay totals \$1,346,990 and includes requests for mobile medical equipment, radio communication equipment, environmental air testing equipment refurbishments to existing special purpose vehicles, Hazmat monitoring equipment, and furniture. Grants & Aids reflects an increase of \$2,180,360 due to the contractual increase in EMS provider funding.

Environmental Management

Excluding Reserves, the FY07 Budget reflects an increase of \$1,018,110 or 8.7% over the FY06 Revised Budget. This amount includes one issue that adds three Code Enforcement Officers at a cost of \$267,690 to enhance proactive code enforcement efforts within the unincorporated area. Personal Services increased \$446,260 or 5.0%, due to the annual market survey and benefits cost increases as well as three positions added through the issue above. Operating Expenses increased \$499,950 or 21.0%, due primarily to: a \$387,920 increase in Risk charges; a \$105,980 increase in Other Contractual Services due to second year costs associated with FY06 issues for the Adopt-a-Pond Program and the development of a county watershed atlas, as well as an urban wildlife issues study and a biodiversity study; and a \$32,240 increase in Fleet charges. Capital Outlay totals \$297,730 which includes various new and replacement equipment costs as well as \$99,900 of capital costs related to the issue above. Total Grants & Aids remain the same as FY06.

Facilities Management

For FY07, the Fleet Management and Records Management have been removed from the Facilities Management Budget. Fleet has become a stand alone department and Records Management has been realigned under the Clerk of the Circuit Court. Adjusting for these changes, the FY07 Budget reflects an increase of \$3,380,950 or 11.3% over the FY06 Revised Budget. This total includes one issue, which provides \$713,600 for Lease Management for the following new lease requirements: emergency supply storage for the Highway Department; additional training facilities for the Sheriff's Office; office space for DEM's Watershed Management Division; and additional space for Communications, Building Inspection, and Finance. Personal Services increased \$108,460 or 1.1%, due to the annual market survey and benefits increases and one retirement payout. Operating Expenses increased \$3,355,770 or 17.2%, due primarily to a \$2,513,800 increase in Utility Services, a \$662,720 increase for CPI in existing leases and new lease requirements as part of the issue above, and a \$370,210 increase in Operating Supplies related to increased commodity prices. Capital Outlay totals \$266,150, comprised of \$96,150 for various new and replacement equipment costs and \$195,000 for tenant improvements related to the additional lease requirements identified in the issue above.

SUMMARY OF FY07 BUDGETS

Fleet Management

For FY07, Fleet Management has been removed from Facilities Management and will serve as a stand alone department under the Board of County Commissioners. Excluding Reserves, the FY07 Budget reflects an increase of \$3,683,310 or 26.1% over the FY06 Revised Budget. This issue provides \$750,000 for automation of the County's fuel distribution system and \$50,000 for professional services related to a review of Fleet's current labor rates and the potential for implementing multiple labor rates, as well an examination of Fleet's current fuel distribution operation. Personal Services decreased \$3,130 or less than 1.0%, due primarily to the annual market survey and benefits increases, one retirement payout, and the deletion of two Certified Mechanic positions and one Automotive Equipment Operator II position due to operational efficiencies. Operating Expenses increased \$1,515,430 or 27.5% due primarily to a \$1,088,850 increase in Operating Supplies related to the recent escalation in fuel prices, a \$458,900 increase related to the new generator lease program, and a \$50,000 increase related to the labor rate and fuel study issue above. The 50.6% increase in Capital Outlay is based on the multi-year requirements of the vehicle replacement schedule, which can vary widely from year to year as well as the fuel automation issue above.

Human Services

Excluding Reserves, the FY07 Budget reflects an increase of \$8,129,290 or 14.9% over the FY06 Revised Budget. This amount includes three issues totaling \$4,690,000. The first issue is a Financial Assistance Program Enhancement of \$2.7 million to increase the base maximum financial assistance level from \$300 per month to \$550 per month due to increased costs of basic rental housing. The second issue expands Services to the Homeless at a cost of \$1,190,000 by providing for Emergency Financial Assistance rental payments for homeless persons or those at eminent risk of being homeless and a Street Homeless Outreach program. The third issue adds \$800,000 for expansion of the Mental Health Services Program to: implement a specialist referral program for behavioral health care services to match clients with the appropriate services, create a component for psychological evaluation for patients in need of disability documentation for SSI/DI, provide transportation assistance to ensure access to appointments, and provide basic mental health services and pharmaceuticals for the clients in need. Personal Services reflects an increase of \$541,160 or 8.0%, due to the annual market survey and benefits increase and the \$116,240 cost for staffing a full year of the Human Services Connection Bus Program. Operating Expenses shows an increase of \$3,642,820 or 9.3%, due mainly to the projected \$1.8 million increase in state mandated Medicaid costs and the homeless and health care program enhancements as noted in the issues above. Capital Outlay totals \$23,000 for the replacement of two copiers. Grants & Aids reflect an increase of \$3,947,310 or 45.5%, due to an expected \$515,760 increase in usage of the existing Financial Assistance program, \$738,000 of the Homeless Services issue above, and the \$2.7 million Financial Assistance Program Enhancement issue above.

Information Systems

Excluding Reserves and Transfers, the FY07 Budget reflects an increase of \$4,749,950 or 24.7% over the FY06 revised budget. This amount includes one issue totaling \$4,403,720 to fund new software development projects for all County Administrator departments supported by Information Systems. Personal Services reflects an increase of \$390,380 or 6.6% due to the annual market survey, benefits increases, and the transfer of 1 position from Public Works. Operating Expenses increases \$4,272,540 or 33.5% primarily due to the new software development issue above, increases in software maintenance agreements and software licenses, the purchase of software upgrades, offset by a decrease in Information Technology intergovernmental charges. Capital Outlay totals \$689,030 and includes applications servers, printer servers, printers, a tape backup system, storage upgrades, furniture, telecommunications cable, replacement phone mail units, and upgraded telephone switching equipment.

SUMMARY OF FY07 BUDGETS

Justice & Consumer Services

The FY07 Budget reflects an increase of \$1,301,600 or 12.6% over the FY06 Revised Budget. This amount includes two issues for a total of \$1,139,900. The first issue will fund the State's additional unfunded mandate to the County for juvenile detention costs at \$1,132,600. The second issue funds office furniture and technology equipment for \$7,300. Personal Services reflect an increase of \$50,010 or 2.4%, due to the creation of the three positions in issues. Operating Expenses reflect an increase of \$98,540 or 5.7% primarily due to increased costs for risk, a new office configuration, new technology to track criminal activities, and an increase in drug treatment funding for the development of a new dependency drug court. Capital Outlay totals \$23,950, which is associated with upgrades to audio-visual equipment, office equipment, and portable radios. Grants and Aids to other governments reflect the juvenile detention costs of \$7,696,900. Of this amount, \$1,132,600 is reflected as the new issue for Juvenile Detention above.

Office of Management and Budget

The FY07 Budget reflects an increase of \$221,330 or 17.6% over the FY06 Revised Budget. Personal Services increase of \$217,180 or 18.1% is due to the annual market survey and benefits cost increases and also include a position transferred from the County Administrator's Office for \$88,940. Continuation budget Personal Services reflect an increase of \$142,300 due to the new management internship program. Continuation budget Operating Expenses reflect an increase of \$5,150 or 10.1%, primarily due to a \$4,650 increase in Risk Management cost allocations. Capital Outlay totals \$7,000 for office equipment replacements and upgrades and \$5,000 for issue-related equipment.

A new sponsorship program is anticipated to generate approximately \$120,000 in commission revenues from the exclusive beverage sponsorship with Pepsi Bottling Group in FY07. New sponsorship projects in the categories of banking, human services, special events (various departments), and media are expected to generate new revenues and/or in-kind value in FY07 as well. The new animal food sponsorship with Hill's Pet Nutrition is anticipated to result in over \$6,500 in savings versus FY06. Lease Management, Culture, Education & Leisure, and Environmental Management also generate revenues via commission-based concession contracts. These contracts are anticipated to yield approximately \$200,000 in revenues in FY07.

Planning

The FY07 Budget reflects an increase of \$350,930 or 11.1% over the FY06 Revised Budget. Personal Services shows an increase of \$362,260 or 12.3%, due primarily to the annual market survey and benefits increases, a reclassification of two temporary positions, and fully funding two temporary positions and one intern that had been partially funded in FY06. Operating Expenses reflects a decrease of \$23,330 or 10.9%, due primarily to a decrease of \$27,900 in Risk charges. Capital Outlay totals \$12,000 for a new plotter.

Purchasing

The FY07 Budget reflects an increase of \$110,800 or 6.1% over the FY06 Revised Budget. Personal Services shows an increase of \$77,410 or 4.7%, due primarily to the annual market survey and benefits increases. Operating Expenses reflects an increase of \$16,390 or 9.4%, due primarily to an increase of \$9,000 in Travel to enhance training opportunities of department staff and an increase of \$5,000 in Other Contractual Services for temporary services at the Purchasing warehouse to address peaks in surplus activity and preparation for auctions. Capital Outlay totals \$17,000 for a replacement copy machine.

SUMMARY OF FY07 BUDGETS

Risk Financing & Risk Administration

Excluding Reserves, the FY07 Budget reflects an increase of \$2,587,750 or 16.4% over the FY06 Revised Budget. Personal Services shows a decrease of \$46,390 or less than 1% due to salary increases from the annual market survey and benefit increases, offset by lower Workers Compensation costs. Operating Expenses reflects an increase of \$2,636,140 or 34.3%, primarily due to a 33% increase in property insurance premiums. Capital Outlay totals \$9,000 for office furniture and equipment. Reserves increase by \$1,624,140 due to increased internal services charges.

Tourist Development Council

Excluding Reserves, the FY07 Budget reflects an increase of \$1,673,500 or 6.9% over the FY06 Revised Budget. This amount includes three issues totaling \$162,190. The first issue for \$66,610 adds a CVB Sales Representative position to enhance CVB's technology marketing initiatives. The second issue for \$52,830 adds a CVB Local Sales Representative position to expand CVB's local hospitality, training and education programs. The third issue for \$42,750 adds funding to Other Contractual Services for a temporary Secretarial position to provide support for CVB's marketing/advertising departments and assist in other CVB departments as necessary. Personal Services reflects an increase of \$288,220 or 11.2%, primarily due to the new positions listed above, and the annual market survey and benefits increases. Operating Expenses reflects an increase of \$1,554,290 or 12.3% due primarily to a \$1,265,990 increase in promotional activities and marketing expenditures, a \$129,700 increase in intergovernmental charges, a \$75,040 increase in Travel and Per Diem associated with increases in hotel room rates, airline rates, and rental car rates as well as travel for one new position, a \$25,000 increase in Communication Services associated with increased shipping costs, and a \$15,810 increase in Rentals and Leases for leasing a color copier/scanner/fax machine. The Capital Outlay request of \$25,000 consists of \$12,500 for the replacement of an email server and a fax server/backup server, \$7,500 for the replacement of two file servers, and \$5,000 for digital camera equipment and lenses. Debt Service of \$5,927,470 includes a payment of \$5,041,840 to the City of St. Petersburg for estimated 4th Cent Tourist Development Tax proceeds for debt service payments, and payments of \$587,650 to the City of Clearwater and \$297,980 to the City of Dunedin for support of the Spring Training Baseball Facilities. Transfers of \$3,033,540 include \$2,277,260 to the Capital Projects Fund (Fund 0401) for beach renourishment and \$756,280 to the Tax Collector for the collection of taxes. The decrease of \$1,345,380 in Reserves is associated with a greater increase in FY07 expenditures than the relative increase in FY06 revenues.

COUNTY ADMINISTRATOR-PUBLIC WORKS:

Public Works Summary

Excluding the MSTU Local Road Paving and Sidewalk capital cost center, Transfers, and Reserves, the FY07 Budget reflects an increase of \$1,384,700 or 2.6%, over the FY06 Revised Budget. Two issues are included for Public Works totaling a net savings of \$371,870.

Public Works CIP Support and Administration

Excluding the MSTU Local Road Paving and Sidewalk capital cost center and Transfers, the FY07 Budget reflects an increase of \$1,176,980 or 6.1%, over the FY06 Revised Budget. Personal Services expenses increased \$1,132,100 or 7.3%, due to the annual market survey and benefit increases, the addition of four positions funded by the Ninth-Cent Fuel Tax to support Advanced Traffic Management Systems (ATMS)/Intelligent Transportation Systems (ITS), and one retirement payout. The increase in Personal Services is offset by the transfer of one Public Works Engineering Supervisor position to the Airport and the transfer of one CAD Technician II position to Information Systems, and further mitigated by application of salary budget lapse factors of 2% in each cost center, recognizing reduced appropriation needs due to short-term vacancies created by normal personnel turnover. Operating Expenses increased \$82,200 or 2.3%, due primarily to: a \$993,420 decrease in Full Cost Charges related to the transfer of several cost centers from the County Transportation Trust Fund to the General Fund; a \$696,310 increase in Other Contractual Services consisting of

SUMMARY OF FY07 BUDGETS

a \$414,000 increase related to the transfer of the Roadway Beautification Program from Highway Operations, a \$189,600 increase related to the transfer of the Intelligent Transportation System program from Highway Operations, and a \$59,460 increase for CAD training; a \$191,250 increase in Operating Supplies related to increased requirement for supplies for new leased equipment and additional software applications, as well as the operating supplies for new ITS activities; and a \$62,510 increase in Risk charges. Capital Outlay totals \$163,280 consisting mainly of replacement of machinery and equipment. The Transfers amount of \$870,000 reflects a transfer from Highway Operations for capital improvement projects related to ATMS/ITS.

Public Works Highway

Excluding Reserves, the FY07 Budget reflects an increase of \$740,460 or 2.6% over the FY06 Revised Budget. This amount includes one issue that provides \$317,060 of fleet savings realized through the reduction of 16 pieces of equipment. The decision to eliminate the pieces of equipment was based on usage analysis and evaluation of cost benefit of ownership versus fleet reallocation and/or short term rental. The resulting annual savings is comprised of the elimination of annual contribution to the Fleet vehicle replacement plan and elimination of associated operating and maintenance expenses. Personal Services increased \$608,140 or 4.3%, due primarily to the annual market survey and benefit increases and six retirement payouts. The increase in Personal Services is mitigated by application of salary budget lapse factors of 5% in each cost center, recognizing reduced appropriation needs due to short-term vacancies created by normal personnel turnover. Operating Expenses increased \$211,040 or 1.5%, due primarily to: a \$583,880 increase in Operating Supplies associated with the purchase of software licenses for the new computer maintenance management system, the purchase of the pavement and bridge modules, and increased costs for supplies, tools, and uniforms; a \$186,620 increase in Utility Services related to increasing electricity costs at Highway Department facilities and for street lighting and traffic signals; a \$140,220 increase in Road Materials & Supplies; and a \$123,950 increase in Full Cost charges. These increases are offset by an \$842,280 decrease in Other Contractual Services related to the transfer of the Roadway Beautification Program and the Intelligent Transportation System Program from Highway Operations to new cost centers in CIP Support & Administration and a \$74,790 decrease in Fleet Charges related to the issue above. Capital Outlay totals \$409,730 comprised mainly of replacement of machinery and equipment. Reserves increased \$1.8 million due primarily to implementation of the Ninth-Cent Fuel Tax.

Public Works Mosquito Control

Excluding Transfers and Reserves, the FY07 Budget reflects a decrease of \$532,740 or 9.6% less than the FY06 Revised Budget. This amount includes one issue that provides \$54,810 of efficiency savings associated with the deletion of a Helicopter Pilot position resulting from the implementation of the Highway Management Study. Personal Services expenses increased \$32,820 or 1.1%, due to the annual market survey and benefit increases and one retirement payout. The increase in Personal Services is offset by the deletion of one helicopter pilot position related to the issue above and further mitigated by the application of salary budget lapse factors of 2% in the Vegetation Management and Mosquito Control - Local cost centers, recognizing reduced appropriation needs due to short-term vacancies created by normal personnel turnover. Operating Expenses increased \$243,230 or 13.8%, due primarily to a \$204,560 increase in Operating Supplies related to higher costs for mosquito control products, laboratory supplies, and clothing and a \$56,730 increase in Other Contractual Services related to increased requirements for application design services for the Vector Control Management System, additional requirements for helicopter maintenance, and software maintenance for the new computer maintenance management system. The FY07 Capital Outlay request of \$28,570 is lower than the FY06 Revised Budget which included \$646,770 for a new hangar, storage, and vehicle building and \$110,000 for asphalt paving at Mosquito Control. These projects have been completed. Reserves reflect an increase of \$1,233,580 or 22.8%.

SUMMARY OF FY07 BUDGETS

COUNTY ADMINISTRATOR-ENTERPRISE FUNDS:

Airport

Excluding Reserves, the FY07 Budget reflects a decrease of \$13,791,650 or 44.8% from the FY06 Revised Budget primarily due to difficulties associated with the post-9/11 impact on the airline industry, higher fuel costs, and heavy competition among small carriers resulting frequent industry bankruptcies. Personal Services reflect an increase of \$262,830 or 6.3%, primarily due to the annual market survey and benefits increases. Operating Expenses reflect a decrease of \$423,280 or 8.3%, primarily due to an energy savings plan, adjustments to contracts, and reduced repair and maintenance costs. Capital Outlay and Capital Improvements total \$7,886,500. Of this amount, \$80,500 is for Airport Operations and \$7,806,000 is to continue expanding of the terminal departure area, development and extension of runways, resurfacing and re-striping, and conducting a feasibility study.

Utilities Service Fund

Excluding Reserves, the FY07 Budget reflects an increase of \$18,829,130 or 10.6% over the FY06 Revised Budget. This amount includes five issues totaling \$615,910. These issues add five new positions in support of the following functional areas within the Utilities organization: one Craftworker II position for \$42,730 within the Facilities and Security Management Department to assist in the maintenance of Utilities facilities for all building structures; one Management Analyst position for \$89,040 within the Administrative Services Customer Services Department to provide technical support in the administration of the new Customer Information System (CIS); one Traffic Control Monitor position for \$41,060 to assist with the increased workload due to the expansion of the service area, service level and additional certification requirements within the Support Services General Maintenance Department (GMD); and one Solid Waste Program Assistant and one Solid Waste Technician, which were approved and added to the FY06 budget to assist with Solid Waste Operations for a total of \$87,080. In addition, there are ten temporary positions for \$356,000 being funded within the Repair and Maintenance Services GMD supporting the multi-year cable installation project. Personal Services shows a \$2,663,550 or 6.2% increase due to the new positions being added in the issues above and the annual market survey and employee benefits. Operating Expenses reflect an increase of \$16,365,580 or 12.3% due primarily to a \$9.3 million increase for consulting and contract services for facility operations and support, an increase of \$3.0 million in intergovernmental charges, an increase of \$2.1 million for utility services, and a \$1.9 million increase for operating supplies and repair and maintenance services. Grants & Aids includes \$500,000 in aid to government agencies to reimburse those municipalities participating in Pinellas County Utilities' recycling programs, \$150,000 for the shallow well reimbursement program, and \$300,000 for the commercial, industrial and institutional water conservation program.

Sewer System

Excluding Transfers and Reserves, the FY07 Budget reflects an increase of \$9,172,250 or 8.7% over the FY06 Revised Budget. Personal Services are not budgeted here, since all of the positions are budgeted in the Utilities Service Fund. Operating Expenses reflect an increase of \$6,516,600 or 20.1% that are primarily attributable to the following factors: \$3.0 million for the Sewer's System's share of costs for the new Customer Information System (CIS), \$1.6 million increase for general power, sludge removal services, repair and maintenance, and chemicals for South Cross Bayou and W.E. Dunn Water Reclamation Facilities, \$1.3 million increase for the repair and maintenance of the sewer lines, \$500K increase in intergovernmental charges, and \$400K increase in the costs associated with increased volume of laboratory analysis. Capital Outlay totals \$62,882,000, which includes \$29.9 million for the North and South County bonded reclaimed water projects, \$12.7 million for modification, rehabilitation, relocation and extension of sanitary sewer pumping stations, gravity sewer and force mains, \$2.5 million for upgrades and enhancements to the Supervisory Control and Data Acquisition (SCADA) system, and \$12.8 million for upgrades and improvements associated with the South Cross Bayou and W.E. Dunn Water Reclamation Facilities. A decrease of \$7,113,630 in Transfers is associated with transfers within the Sewer System funds to support debt service payments for the outstanding Sewer Revenue and Revenue Refunding Bonds, Series 1998 and the Sewer Revenue Bonds, Series 2003 and payments for Capital Improvement projects.

SUMMARY OF FY07 BUDGETS

Solid Waste Management

Excluding Transfers and Reserves, the FY07 Budget reflects an increase of \$13,250,750 or 19.6%, over the FY06 Revised Budget. Personal Services are not budgeted here, since all of the positions are budgeted in the Utilities Service Fund. Operating Expenses reflect an increase of \$7,440,810 or 15.9%, primarily attributable to an increase of \$5.9 million for Waste-to-Energy (WTE) facility and landfill operations contract payments and procurement assistance, and an increase of \$1.0 million for utility services. Capital Outlay totals \$26,578,000. Capital Outlay expenditures include \$7.9 million for WTE procurement projects, \$1.7 million for Toytown landfill development improvements, \$3.7 million for redevelopment implementation of the landfill site, \$2.3 million for side slope closures to maintain the landfill, \$2.8 million for the slurry wall realignment per regulations at the landfill site, \$2.1 million for rehabilitation/replacement of a mini-transfer station, \$3.1 million for Pond "A" dredging, and \$2.9 million for various equipment, infrastructure and site upgrades and improvements. Debt service shows a decrease of \$468,060 as the Solid Waste Resource Recovery Revenue Bonds, Series 1996 will be paid off in October 2006.

Water System

Excluding Transfers and Reserves, the FY07 Budget reflects a decrease of \$11,396,920 or 6.5% from the FY06 Revised Budget. Personal Services are not budgeted here, since all of the positions are budgeted in the Utilities Service Fund. Operating Expenses reflect an increase of \$3,579,360 or 3.8%, primarily attributable to \$1.5 million for the Water System's share of costs for the new Customer Information System (CIS), an increase of \$1.1 million in intergovernmental charges, and \$1.0 million in Operating Expense costs related to serving new customers. Capital Outlay totals \$62,561,000. Capital Outlay includes \$39.2 million for the Water Blending Facility, \$8.0 million for the Belcher Road forty-eight water main replacement project, and \$7.9 million for water distribution main replacements and relocations. An estimated \$80.0 million water revenue bond issuance is anticipated in early FY07 to provide cash for the Water Blending Facility and the Belcher Road forty-eight inch water main replacement project. Debt service reflects the current portion of anticipated water revenue bond debt issuance costs.

ELECTED OFFICIALS

Board of County Commissioners

The FY07 Budget reflects an increase of \$101,400 or 6.5% over the FY06 Revised Budget. Personal Services increased \$92,340 or 6.2%, due to the annual market survey and employee benefits increase. Operating Expenses decreased \$6,940 or 7.7%, due to decreases in Communication Services, Rentals and Leases and Printing and Binding expenditures. Capital Outlay totals \$16,000 and includes the request for one copier/fax/scanner document center and a printer upgrade.

Clerk of the Circuit Court

The FY07 Budget reflects an increase of 1,967,700 or 15.1% over the FY06 Revised Budget. There are no proposed issues for FY07. However, the Clerk will assume responsibility for the BCC Records Management duties in FY07. Personal Services reflect an increase of \$1,574,990 or 19.7% primarily due to the assumption of the BCC Records positions under the Clerk and the market survey and salary and benefits increases. Operating Expenses reflect a decrease of \$46,720 or 1% primarily due to reduced technology costs. Capital Outlay totals \$600,980. This is primarily due to the purchase of new furniture, updated software, replacement office equipment, new digital presses for the printing division, and a new Board Records imaging system.

SUMMARY OF FY07 BUDGETS

Property Appraiser

The Property Appraiser's budget is submitted to and approved by the Department of Revenue (DOR) and derives income from fees and commissions paid by Taxing Authorities. The \$11,376,990 identified as a transfer to the Property Appraiser from the Board's General Fund reflects statutory projected fees and commissions and will be used for budgetary purposes only. The Board, through its General Fund and dependent MSTUs, funds approximately 88.6% of the Property Appraiser's bottom line budget. The FY07 Budget reflects an increase of \$1,061,540 or 10.3%. This includes one issue for \$850,000 to purchase and develop new software. The new Computer Aided Mass Appraisal (CAMA) system will be Oracle-based and replace the legacy system for real property valuation. The Property Appraiser estimates excess fees of \$519,870 (at the statutory 95%), which will be returned to the Board's General Fund.

Sheriff

The FY07 Budget reflects an increase of \$23,052,330 or 9.3% over the FY06 Revised Budget. This amount includes three issues totaling \$7,150,160. The first issue provides fifty-five new positions for the new medical wing of the jail for \$3,935,810. The second issue provides up to sixty-six positions at a cost of \$2,904,350. These positions will include bailiffs, investigators, administrative positions, corrections officers, and patrol officers. The third issue provides new programs to reduce recidivism and the inmate population at the jail for \$310,000. These programs include the ex-offender program and homeless outreach. Including issues, Personal Services reflect an increase of \$18,057,180 or 8.6%, due to the costs associated with the union contract and benefits and salary increases, field training officers, and medical staff. Operating Expenses reflect an increase of \$5,225,790 or 17.0% due in part to higher costs for insurance, technology, and for providing law enforcement services under contract. Capital Outlay totals \$3,094,720, including security and medical technology for the jail expansion. The Sheriff is also responsible for the School Crossing Guard Fund. Excluding reserves, the School Crossing Guard Fund reflects no increase over the FY06 Revised Budget.

Supervisor of Elections

The FY07 Budget reflects an increase of \$692,860 or 10.8% over the FY06 Revised Budget. This amount includes one issue totaling \$1,033,950 for a municipal and countywide election scheduled for March, 2007. Personal Services shows an increase of \$759,040 or 23.1%, due primarily to the annual market survey and benefits increases and the issue above. Operating Expenses reflects an increase of \$2,400 or 1.0%. Capital Outlay totals \$450,050 primarily for a new mail machine as well as furniture and equipment associated with the move to the new building.

Tax Collector

The Tax Collector's budget is submitted to and approved by the Department of Revenue (DOR) and derives income from fees and commissions paid by Taxing Authorities. The \$21,889,340 identified as a transfer to the Tax Collector from the Board's General Fund reflects statutory projected fees and commissions and will be used for budgetary purposes only. The FY07 Budget reflects an increase of \$3,370,380 or 18.2%, which is calculated by a statutory formula. The Tax Collector's detailed budget request must be submitted to the Department of Revenue by August 1. Taking into account the increased excess fees revenue, the FY07 net request is \$654,260 lower than the FY06 Budget. This reduction reflects the expected completion of FY06 initiatives not recurring in FY07. The Tax Collector estimates excess fees of \$6,139,820 (at the statutory 95%), which will be returned to the Board's General Fund in FY07.

SUMMARY OF FY07 BUDGETS

COURT SUPPORT:

Judiciary

The Criminal Justice Information System (CJIS) is no longer reflected in the Judiciary's budget as CJIS functions across several justice related agencies. However, beginning in FY07, Law Libraries are reflected in the Judiciary's budget. The FY07 Budget reflects an increase of \$108,140 or 2.3% over the FY06 Revised Budget. This amount includes one issue for \$68,180. The issue will create one full-time and one part-time grant funded position for \$68,180. Personal Services reflect an increase of \$223,490 or 9.8% due primarily to two transferred positions from Information Technology, market survey and benefits increases and the issue above. Operating Expenses reflect a decrease of \$183,140 or 11.4% primarily due to lower risk costs and a \$100,000 reduction in due process costs pursuant to Article V, Revision 7. Capital Outlay totals \$853,950. Of this amount, \$319,440 is associated with Law Library subscriptions for reference materials and \$534,510 is associated with Court Technology's replacement of PCs and laptops, audio-visual and video conferencing equipment, file servers, edit and storage hardware, and copiers with facsimile capabilities.

Public Defender

The FY07 Budget reflects an increase of \$333,840 or 59.8% over the FY06 Revised Budget. This amount includes three issues totaling \$326,500. The first issue provides additional funding of \$150,000 for the Jail Diversion Program, bringing FY07 total funding for this program to \$400,000. The second issue provides \$150,000 for a new program called Incompetent to Proceed in Misdemeanor Cases. The third issue adds \$26,500 to reimburse the State of Florida for an entry level Information Technology position. Operating Expenses reflect an increase of \$329,470 or 69.9%. Of this amount, \$326,500 is associated with the Issues listed above. Capital Outlay totals \$91,600 and consists of \$29,400 for the replacement of two file servers, \$28,600 for the replacement of 31 notebook computers, \$24,150 for new and replacement printers, \$5,250 for replacement of a video unit, and \$4,200 for replacement of a projector.

State Attorney

The FY07 Budget reflects a decrease of \$72,080 or 16.9% from the FY06 Revised Budget. Operating Expenses reflect an increase of \$183,020 or 117.5%, which is primarily associated with a realignment of costs from Capital Outlay to Operating Expenses as the State Attorney is participating in the County's computer leasing program rather than purchasing computers/laptops. Capital Outlay totals \$16,600 for the purchase of four radios and four digital printers.

INDEPENDENT AGENCIES:

Construction Licensing Board

Excluding Transfers and Reserves, the FY07 Budget reflects an increase of \$87,320 or 9.2% over the FY06 Revised Budget. Personal Services shows an increase of \$42,300 or 6.7%, due primarily to the annual market survey and benefits increases. Operating Expenses reflects an increase of \$45,020 or 14.4%, due primarily to: an increase of \$25,000 in Other Contractual Services to continue the implementation of on-line license renewals started in FY06; an increase of \$7,500 in Communication Services for second year costs associated with an FY06 issue for enhanced wireless access for investigators as well as additional postage costs associated with on-line license renewals; a \$6,000 increase in Other Current Charges & Obligations for bank charges associated with a new credit card option for customers; and a \$4,770 increase in Risk charges. Capital Outlay totals \$10,000 for the purchase and replacement of office equipment.

SUMMARY OF FY07 BUDGETS

County Attorney

The FY07 Budget reflects an increase of \$662,070 or 12.7% over the FY06 Revised Budget. This amount includes two issues totaling \$141,200. The first issue adds \$95,180 for one Assistant County Attorney position to provide additional support to the Clerk of the Circuit Court and Tax Collector and to help alleviate other workload issues within the department. The second issue adds \$46,020 for one Legal Secretary position to support the newly established Assistant County Attorney position. Personal Services shows an increase of \$619,440 or 12.6%, due primarily to the annual market survey and benefits increases and the request for two positions listed above. Operating Expenses reflects an increase of \$40,630 or 12.8%, due primarily to a \$19,200 increase in Rentals & Leases for one additional copier rental and nine additional computer leases, a \$17,400 increase in Risk Financing Intergovernmental Charges, and a \$5,500 increase in Books, Publications, Subscriptions & Memberships due to increased membership dues and continued/expanded Westlaw and Lexis on-line computer research fees. Capital Outlay of \$2,000 includes a new fax machine.

Information Technology

Excluding Reserves, the FY07 Budget reflects an increase of \$957,500 or 3.8% over the FY06 Revised Budget. Personal Services shows an increase of \$51,830 or less than 1% due to the annual market survey and benefits cost increases, offset by the reduction of two full-time and nine temporary positions. Operating Expenses reflects an increase of \$689,420 or 7.9%. The increase is a combination of \$658,170 more for contract programmers for development projects, a \$273,020 increase in the Full Cost Allocation to the IT Fund, a \$673,150 reduction in the purchase of software licenses, \$355,050 more spending on software maintenance and support agreements, and an increase of \$68,350 to purchase more backup tapes. Capital Outlay of \$1,964,250 includes \$83,000 for network support purchases, \$23,000 for Customer Support purchases, \$10,000 for office furniture, and \$1,845,250 for the Infrastructure Capacity Plan. Reserves decreases in FY07 to maintain a level of approximately 2% of fund total.

Legislative Delegation

The FY07 Budget reflects an increase of \$5,490 or 5.7% over the FY06 Revised Budget. Personal Services reflects an increase of \$5,490 or 7.5%, due to the impact of the annual market survey and benefits increases. Operating Expenses remain unchanged from the FY06 amount.

Office of Human Rights

The FY07 Budget reflects an increase of \$64,470 or 5.6% over the FY06 Revised Budget. Personal Services increases \$54,450 or 6.4%, due to the annual market survey and benefits cost increases. Operating Expenses reflect an increase of \$8,520 or 5.3%. Capital Outlay totals \$5,500 for 4 notebook computers and a digital camcorder. Grants and Aid distributions to the City of St. Petersburg per interlocal agreement with the City's Office of Consumer Affairs remain constant for FY07.

Personnel

The FY07 Budget reflects an increase of \$520,690 or 12.2% over the FY06 Revised Budget. Personal Services show an increase of \$387,300 or 10.8%, due to the annual market survey, benefits cost increases, and filling a previously approved vacant position. Operating Expenses reflect an increase of \$90,000, or 13.0%, due to several factors: \$30,000 for a Succession Management Planning consultant; \$30,520 in professional and contractual services; \$13,000 in training and travel; and \$19,530 in operating supplies. \$3,050 of this increase, as well as increases in other expenditures, is offset by a net reduction of \$21,710 in IT and Fleet cost allocations. Capital Outlay totals \$56,890 and includes furniture, equipment for the Wellness Center, replacement of a computer, and one new copier.

SUMMARY OF FY07 BUDGETS

SUPPORT FUNDING:

Feather Sound Community Services District

Excluding Reserves, the FY07 Budget reflects an increase of \$104,220 or 38.7% over the FY06 Revised Budget. This increase is supported by a one-time use of reserves for non-recurring capital expenses. The County will continue to levy the full 1 mill on behalf of the Feather Sound Community Services District (FSCSD). The FY07 Budget encompasses grounds maintenance, street lighting and irrigation, boardwalk and recreation area maintenance, and administrative expenses. Capital Improvements totaling \$150,000 include planning and development of recently acquired property for recreation area expansion.

General Government

General Government is a non-departmental category that aggregates and allocates county-wide funding needs benefiting all departments and agencies, as well as unincorporated area (MSTU) expenditures that are not attributable to specific departments. The FY07 Budget reflects an increase of \$5,394,150 or 4.1%, over the FY06 Revised Budget. Total reserves for FY07 are budgeted at \$107,089,620, including a contingency of approximately 3% of General Fund operating resources for both county-wide and MSTU functions.

Issues totaling \$5,885,390 are shown in this category. County-wide issues are:

- Transfers to the Capital Projects Fund of \$761,000 for improvements to protect the Information Technology center from potential storm damage, \$500,000 for continuation of Space Management Plan programming, \$500,000 to increase the budget for facility renovation and renewal, and \$500,000 (in Boat Ramp Parking Fees) for the purchase of the Palm Harbor Resort property;
- A transfer of \$800,000 to the Fleet Management Fund for fueling system automation; and
- A \$107,890 transfer to the Community Development Fund to support Housing initiatives.

MSTU issues are:

- A transfer of \$1.5 million to the Capital Projects Fund to double the annual allocation for the Local Roads / Sidewalks / ADA improvements program;
- A transfer of \$750,000 to the Capital Projects Fund for the McMullen Booth / Union St. Soccer Complex project;
- An increase of \$116,500 in annual operating support for the East Lake Community Library; and
- An amount of \$350,000 for other MSTU program enhancements to be determined during the fiscal year.

The FY07 General Government budget includes \$2.7 million of the \$3.2 million for service enhancements in the MSTU. The other MSTU enhancements are budgeted in the departments providing the services, e.g., Environmental Management. Beginning in FY06, the MSTU Local Roads/Sidewalks/ADA improvements program is budgeted here as a transfer to the Capital Projects Fund. Previously this activity was included in the Public Works budget.

The Legislature has approved reduced rates for the Florida Retirement System (FRS) through June 30, 2007. The FY06 General Government category included an appropriation of \$200,000 in the event this rate was not reduced for the last quarter of the fiscal year. The FY07 departmental budgets are based on a return to current Normal Cost rates in July, 2007. An appropriation of \$500,000 is included in General Government to cover potential adjustments to the Normal Cost rates resulting from the State's actuarial evaluation of the FRS fund.

General Government also includes principal and interest payments for the \$14 million borrowed in 2002 to replace voting system equipment. FY07 is the last year of principal and interest payments. FY07 Grants & Aids payments to municipal Tax Increment Financing (TIF) districts in accordance with established interlocal agreements are budgeted 36% higher than in FY06 as the net result of growth in taxable values and a decrease in the county-wide millage rate.

SUMMARY OF FY07 BUDGETS

Health Department

Excluding Reserves, the FY07 Budget reflects an increase of \$568,600 or 13.0% over the FY06 Revised Budget. The \$4.9 million Grants and Aids contribution to the Pinellas County Health Department is funded by a County-wide property tax levy approved by the Board of County Commissioners. The current ad valorem tax levy is 0.07 mills. An increase of \$568,600 in Grants and Aids is based upon a 20.3% increase in taxable property values, which provides funding for increased operating expenses. An increase of \$237,000 in Reserves is associated with maintaining a 10%-15% target of gross proceeds to provide the working capital to sustain operational requirements of the Health Department.

Medical Examiner and Forensic Laboratory

The FY07 Budget reflects an increase of \$395,550 or 11.9% over the FY06 Revised Budget. The Medical Examiner is funded through a contract and these expenses appear as professional services in the Operating Expenses category. This amount includes the addition of one position in the Medical Examiner's Forensic Crime Lab contract to deal with increased workload. Operating Expenses show an increase of \$395,550 or 11.9%, due to contract increases associated with the position above, increases in operating supplies and an increase of \$43,160 in the Risk Cost Allocation.

Palm Harbor Recreation & Library

Excluding Transfers and Reserves, the FY07 Budget reflects an increase of \$258,940 or 12.9%, over the FY06 Revised Budget due to increased property values in the unincorporated Palm Harbor special taxing district. The County is imposing the full 0.25 mill levy for recreation and the full 0.25 mill levy for library. The appropriations will be used mostly for operations and maintenance of the Recreation and Library facilities. The Palm Harbor Community Services Agency (PHCSA) will develop and coordinate the priorities of the Recreation and Library divisions prior to the beginning of FY07. The overall reserves for the Recreation and Library District are budgeted to increase in FY07 by \$1,060 or less than 1%.

Pinellas Arts Council

The FY07 Budget for the Pinellas Arts Council from the Board totals \$1,242,400, which represents an increase of \$30,000 or 2.5%, over the FY06 Revised Budget. This amount includes increases in personnel and operations costs totaling \$30,000. The Arts Council total budget for FY07 from all sources is \$1,670,000, which reflects a less than 1% increase from the FY06 Budget of \$1,669,000. Other sources of revenue for the Arts Council include Pinellas County Utilities & SWFMD, City of St. Petersburg grant, Pinellas County School Board/FDLRS, Florida Arts Council/LAA Grant, Arts & Business Council/American Express, St. Petersburg Times Employee Giving, Earned Income, and the Arts License Plate.

Public Library Cooperative

Excluding Reserves, the FY07 Budget reflects an increase of \$970,260 or 15.3% over the FY06 Revised Budget. Operating Expenses decreased \$970 or 5.8%, due to a decrease in the full cost allocation. The Grants & Aids appropriation of \$7.2 million to the Public Library Cooperative is funded by the levy of ad valorem property taxes in the unincorporated area. The ad valorem tax levy is currently at the maximum 0.5 mill. The Grants & Aids budget has increased by \$950,000 or 15.3%, based on a 15.8% increase in taxable value compared to the original FY06 Budget. Member libraries are funded pursuant to the disbursement formula contained in an Interlocal Agreement. The projected \$188,260 reserve at the end of FY07 represents approximately 2.6% of the budgeted ad valorem revenue.

Annual local support for the East Lake Community Library (a projected \$316,500 in FY07) is budgeted separately under the General Government MSTU budget in the General Fund.



**CAPITAL BUDGET BY FUNCTION/ACTIVITY
FY2007 Through FY2012**

		FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	Total
GOVERNMENTAL PROJECTS								
Function:	Culture and Recreation							
Activity:	Cultural Services							
Project:	Fund Center							
738 Fla Folk Music & Cultural Ctr	0401 8730100	547,940	0	0	0	0	0	547,940
851 Heritage Village Improvements	0401 8730100	813,220	250,000	250,000	250,000	250,000	250,000	2,063,220
Activity Total for		1,361,160	250,000	250,000	250,000	250,000	250,000	2,611,160
Cultural Services								
Activity:	Other Culture & Recreation							
Project:	Fund Center							
918 Art In Public Places Funding	0401 8790100	464,940	469,590	474,280	479,020	483,810	488,650	2,860,290
154 Endangered Lands Acquisitions	0401 8729800	1,385,000	1,330,000	550,000	550,000	0	0	3,815,000
Activity Total for		1,849,940	1,799,590	1,024,280	1,029,020	483,810	488,650	6,675,290
Other Culture & Recreation								
Activity:	Parks & Recreation							
Project:	Fund Center							
801 Anderson Park General Imps	0401 8720800	30,000	0	0	0	0	0	30,000
815 Anderson Park Boardwalk Repl	0401 8720800	295,000	100,000	0	0	0	0	395,000
1212 Belleair Cwy Pk New Bridge	0401 8720500	318,900	956,700	1,661,280	0	0	0	2,936,880
632 CW-Park Exotic Plant Removal	0401 8720001	50,000	50,000	50,000	50,000	50,000	50,000	300,000
630 CW-Park Playground Repl	0401 8720001	100,000	200,000	150,000	400,000	100,000	100,000	1,050,000
922475 CW-Park Roof Replacements	0401 8720001	120,000	120,000	120,000	120,000	120,000	120,000	720,000
629 CW-Park Sidewalk Repl	0401 8720001	155,000	155,000	155,000	100,000	100,000	100,000	765,000
732 CW-Restroom Replacements	0401 8720001	415,000	0	0	220,000	0	0	635,000
628 CW-Roads/Parking Areas	0401 8720001	100,000	100,000	100,000	200,000	200,000	200,000	900,000
922473 CW-Walks/Towers/Docks Repl	0401 8720001	1,260,000	0	0	0	200,000	200,000	1,660,000
1410 Chesnut Pk-Fac Renov	0401 8720001	23,600	0	0	0	0	0	23,600
1081 Countywide Beach Accesses	0401 8720001	0	0	0	1,170,000	0	0	1,170,000
921707 Countywide Park Improvements	0401 8720001	23,750	113,000	150,000	260,000	260,000	260,000	1,066,750
1231 Countywide Pk Utility Infrastr	0401 8720001	140,000	0	0	0	0	0	140,000
625 Eagle Lk Park Development	0401 8723100	711,000	5,610,000	389,590	0	0	0	6,710,590
922481 Fred Marquis Pinellas Trail Im	0401 8720001	100,000	41,150	100,000	100,000	100,000	100,000	541,150
932 Fred Marquis Trail Overpasses	0401 8720001	0	133,850	0	200,000	133,850	0	467,700
839 Friendship Trail Bridge	0401 8723400	0	0	0	0	0	2,197,500	2,197,500
921706 Ft D Fac Imp & Road Widening	0401 8720200	763,760	125,000	30,000	100,000	0	0	1,018,760
922373 Ft De Soto Bay Pier	0401 8720200	200,000	0	0	0	0	0	200,000
622 Ft DeSoto Pk-Admin Bldg Expan	0401 8720200	0	20,000	0	0	0	0	20,000
922231 Gandy Bv Causeway Enhancement	0401 8723400	25,000	25,000	25,000	25,000	25,000	25,000	150,000
922470 Howard Pk Bridge Replacement	0401 8720700	1,267,890	0	0	0	0	0	1,267,890
922377 Indian Shores Beach Access Imp	0401 8720001	100,000	0	0	0	0	0	100,000
881 Joe's Creek Greenway (Lealman)	0401 8723500	833,550	340,000	340,000	0	0	0	1,513,550
1456 McMullen/Union St Soccer	0401 8723600	750,000	0	0	0	0	0	750,000
1453 Park Blvd-Boat Dock Imp	0401 8720001	230,000	0	0	0	0	0	230,000
721 Philippe Pk Improvements	0401 8720001	72,850	0	0	0	0	0	72,850
539 Pop Stansell Park Improvements	0401 8720001	531,810	0	0	0	0	0	531,810
874 Recreation Grants Project	0401 8723600	370,480	0	0	0	0	0	370,480
1482 Redington Shores Pk Fac Renov	0401 8720001	3,300	0	0	0	0	0	3,300
527 Replace Supervisor's Residence	0401 8720200	30,000	267,000	0	0	0	0	297,000
1411 Sand Key Pk-Fac Renov	0401 8720001	5,500	0	0	0	0	0	5,500
1080 Sand Key Shelters/Parking	0401 8720001	0	0	0	500,000	0	0	500,000

CAPITAL BUDGET BY FUNCTION/ACTIVITY
FY2007 Through FY2012

		FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	Total
92378 Sawgrass Lake Boardwalk	0401 8721600	1,700,000	0	0	0	0	0	1,700,000
	1252 Sawgrass Lk Facility Renov.	25,000	0	0	0	0	0	25,000
	1408 Taylor Pk-Fac Renov	5,000	0	0	0	0	0	5,000
	840 Wall Springs/McMullen	899,300	4,592,690	775,000	0	0	0	6,266,990
	730 War Vets Oyster Bar	2,000	2,000	0	0	0	0	4,000
1454 War Vets Pk-Boat Dock Imp	0401 8721000	230,000	0	0	0	0	0	230,000
Activity Total for Parks & Recreation		11,887,690	12,951,390	4,045,870	3,445,000	1,288,850	3,352,500	36,971,300
Function Total for Culture and Recreation		15,098,790	15,000,980	5,320,150	4,724,020	2,022,660	4,091,150	46,257,750
Function: Economic Environment								
Activity: Industry Development								
Project:	Fund Center							
	0218 4401020	118,350	40,430	0	0	0	0	158,780
	1060 AHU Replacement Upgrades	840,000	0	0	0	0	0	840,000
	1062 Cooling Tower Replcmnt	150,000	450,000	0	0	0	0	600,000
	704 Roof Replacement	155,250	0	0	0	0	0	155,250
1224 STAR V Infrastructure Improv.	0218 4401060							
Activity Total for Industry Development		1,263,600	490,430	0	0	0	0	1,754,030
Function Total for Economic Environment		1,263,600	490,430	0	0	0	0	1,754,030
Function: General Government Services								
Activity: Emergency & Disaster								
Project:	Fund Center							
	0401 8260001	0	0	0	65,000	900,000	0	965,000
1496 EMS HVAC Eval and Replacement								
Activity Total for Emergency & Disaster		0	0	0	65,000	900,000	0	965,000
Activity: Judicial								
Project:	Fund Center							
	0401 8169800	0	0	225,000	0	0	0	225,000
	1298 CJC-Chilled Water Loop	15,000	400,000	0	0	0	0	415,000
	1299 CJC-Roof Replacement							
	831 St. Pete Jud. Tower Renov.	1,225,000	1,000,000	0	0	0	0	2,225,000
Activity Total for Judicial		1,240,000	1,400,000	225,000	0	0	0	2,865,000
Function: Other General Government								
Project:	Fund Center							
	0401 8199800	0	0	18,000	0	0	0	18,000
	1485 201 Rogers St Roof Replacement	0	0	12,000	0	0	0	12,000
	1486 305 Osceola Av Roof Replacement	0	0	95,000	0	0	0	95,000
1487 310 Court Garage Elevator Upgrd	0401 8199800							

CAPITAL BUDGET BY FUNCTION/ACTIVITY
FY2007 Through FY2012

	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	Total
1488 311 Osceola Av Roof Replacement	0	0	15,000	0	0	0	15,000
1489 315 Court Chiller Replacement	0	0	45,000	450,000	0	0	495,000
1490 315 NCH Fire Alarm Sys Upgrades	0	0	0	35,000	200,000	0	235,000
1295 315 Parking Gge-Struct Repair	0	0	600,000	0	0	0	600,000
1491 440 Court HVAC Eval & Replcmt	0	0	40,000	150,000	0	0	190,000
1294 501 Building Renovation	675,000	0	0	0	0	0	675,000
1492 509 East HVAC Eval & Replcmt	0	0	33,000	0	0	0	33,000
1493 520 Oak Ave Roof Replacement	0	0	15,000	0	0	0	15,000
1495 Animal Svc Admin Bldg Shutters	0	0	0	0	30,000	0	30,000
1263 Countywide Building Program	425,000	2,025,000	1,000,000	0	0	0	3,450,000
725 Enterprise Computer Upgrade	298,450	0	0	0	0	0	298,450
1113 Fleet Bldg. Modifications	630,120	0	0	0	0	0	630,120
1395 Granite Panels, PC CHs	136,110	0	0	0	0	0	136,110
1504 IT Equip. & Facility Upgrade	1,561,000	0	0	0	0	0	1,561,000
1494 NCSC HVAC Eval and Replacement	0	0	8,000	50,000	0	0	58,000
1357 Real Estate Planning Svcs	500,000	500,000	0	0	0	0	1,500,000
1296 SCSC-HVAC Repl	421,000	0	0	0	0	0	421,000
1297 SCSC-Roof Replacement	272,600	0	0	0	0	0	272,600
Activity Total for	4,919,280	2,525,000	2,381,000	685,000	230,000	0	10,740,280
Other General Government							
Function Total for	6,159,280	3,925,000	2,606,000	750,000	1,130,000	0	14,570,280
General Government Services							
Function:	Physical Environment						
Activity:	Conservation & Resources						
Project:	Fund	Center					
845 Alligator Lk Habitat Rest.	0401	8372200	0	75,000	0	250,000	1,175,000
992 BCP Ed Ctr Exhibits	0401	8372500	100,000	50,000	0	0	150,000
1070 BCP Ed Ctr Improvements	0401	8372500	0	50,000	100,000	200,000	650,000
659 BCP Hydro Habitat Imp Study	0401	8372500	272,060	0	0	0	272,060
1067 BCP Interpretive Signs	0401	8372500	17,000	0	0	0	17,000
1244 BCP Maintenance Complex	0401	8372500	419,290	0	0	0	419,290
1066 BCP Parking Lot Lighting	0401	8372500	89,000	0	0	0	89,000
1195 Beach Lighting	0401	8370600	75,000	0	0	0	75,000
939 Brooker Creek Boardwalks	0401	8372500	295,000	500,000	0	0	1,320,000
1246 Brooker Creek Horse Center	0401	8372500	400,000	0	0	0	400,000
937 Brooker Habitat Restoration	0401	8372200	145,000	275,000	100,000	300,000	1,445,250
657 Coastal Habitat Rest/Enhanc	0401	8372300	150,000	150,000	150,000	150,000	900,000
957 Coastal Research/Improvements	0401	8370600	130,000	130,000	130,000	130,000	780,000
7002 Dune Construction & Walk-overs	0401	8370600	130,000	80,000	80,000	80,000	530,000
664 Env Lands Admin Offices	0401	8372500	0	0	600,000	2,970,000	3,570,000
1245 Env Lands Fencing	0401	8372200	75,000	75,000	75,000	75,000	450,000
505 Exotic Vegetation Removal	0401	8372100	100,000	100,000	100,000	100,000	600,000
1513 Ft Desoto Beach Improv	0401	8370500	700,000	10,000	200,000	10,000	940,000
656 Habitat Rest & Enhancement	0401	8372200	100,000	100,000	100,000	100,000	600,000
922279 Honeymoon Island Improvements	0401	8370700	2,500,000	0	0	0	2,500,000
166 Long Key, N Segment Beach	0401	8370300	1,120,000	145,000	80,000	120,000	4,585,000
952 Mariner's Pt Restoration	0401	8372300	100,000	0	0	0	100,000
938 Mobbly Bay Habitat Restoration	0401	8372200	0	750,000	0	0	2,250,000
944 N County Exotics Removal	0401	8372100	50,000	50,000	50,000	50,000	300,000
1247 Panama Key	0401	8372300	100,000	700,000	0	0	800,000
921055 Sand Key Beach Enhancement	0401	8370100	350,000	130,000	14,230,000	2,060,000	16,930,000

CAPITAL BUDGET BY FUNCTION/ACTIVITY
FY2007 Through FY2012

		FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	Total
847	Shell Key Coastal Rest.	0	50,000	50,000	50,000	50,000	0	250,000
1069	Shoreline Stabilization	0	0	0	0	500,000	0	500,000
844	South City Exotic Veg Control	50,000	200,000	200,000	75,000	75,000	75,000	675,000
167	Treasure Island Bch-Sunset Bch	830,000	30,000	1,050,000	50,000	630,000	30,000	2,620,000
956	Turtle Monitoring	130,000	130,000	130,000	130,000	130,000	130,000	780,000
953	WIP Boardwalk Reconstruction	167,290	0	0	0	0	0	300,290
156	WIP Cultural & Nat History Ctr	72,000	0	0	0	0	0	72,000
954	WIP Salt Marsh Restoration	0	100,000	100,000	0	400,000	0	600,000
888	Weedon Island Exhibits	1,446,930	0	0	0	0	0	1,446,930
Activity Total for Conservation & Resources		10,163,570	4,013,000	7,785,000	2,171,250	18,130,000	6,830,000	49,092,820
Activity:	Flood Control							
Project:	Fund							
833	46th Av Drainage Improvements	0	1,110,000	1,110,000	0	0	0	2,220,000
836	Allen's Crk Erosion Control	854,800	796,700	0	0	0	0	1,651,500
726	Allen's Crk Tributary " 5"	75,000	0	0	0	600,000	0	675,000
828	Alligator Crk Channel B-PH 3	0	0	3,500,000	0	0	0	3,500,000
714	Alligator Crk Channel B-PH 2	1,005,000	1,600,000	0	0	0	0	2,605,000
649	Anclote Road Drg Outfall	510,000	0	0	0	0	0	510,000
924	Annual Misc Drainage Projects	404,000	404,000	404,000	404,000	1,010,000	1,010,000	3,636,000
767	Assessment Drg-Blanket Account	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
835	Bardmoor Ditch Erosion	66,000	0	0	0	400,000	0	466,000
1234	Basin Mgt Action Plans	200,000	300,000	100,000	250,000	0	0	850,000
922306	Bear Creek Channel Imps	1,200,000	2,160,000	0	0	0	0	3,360,000
922333	Bee Branch Drainage Imps	2,760,000	3,010,000	2,010,000	0	0	0	7,780,000
922271	Cross Bayou Watershed Plan	120,910	0	0	0	0	0	120,910
1124	Curlew Crk Channel A Phase III	655,000	3,010,000	0	0	0	0	3,665,000
654	Drg Channel Dredging Program	540,000	460,000	500,000	500,000	1,010,000	1,010,000	4,020,000
922027	Drg Pond Enhancement Program	581,000	0	0	0	0	0	581,000
138	Joe's Creek Bridge @ 62nd St N	100,000	0	0	0	0	0	100,000
853	Joe's Crk Detention Area 2	0	0	0	200,000	1,500,000	0	1,700,000
922363	Joe's Crk Maintenance Dredging	1,214,000	1,010,000	0	0	0	0	2,224,000
934	Klosterman Bayou Channel A	0	0	0	200,000	1,200,000	1,000,000	1,200,000
829	Lake Seminole Alum Injection	2,165,000	1,216,880	1,607,000	0	0	0	4,988,880
921812	Lake Tarpon Area 6 Study	420,000	0	0	0	0	0	420,000
921811	Lake Tarpon Quality Area 23	410,000	220,000	0	0	0	0	630,000
922027	Lake Tarpon Quality Area 63	350,000	220,000	0	0	0	0	570,000
922025	Lk Seminole Sediment Removal	250,000	1,000,000	0	0	0	0	1,250,000
827	NW Pinellas Resource Prot Plan	0	150,000	160,000	150,000	0	0	460,000
1074	Riverside Dr (Spring Bayou)	0	0	0	260,000	0	0	260,000
921920	Roosevelt Creek Watershed Plan	75,000	81,920	0	0	0	0	156,920
855	Roosevelt Crk Trib 5 Imps	0	0	0	200,000	0	0	200,000
834	South Crk Channel R	40,000	0	0	0	300,000	0	340,000
1233	Starkey Basin Washed Plan	100,000	100,000	0	0	0	0	200,000
921774	Stormwater Permit Monitoring	50,000	50,000	50,000	50,000	50,000	50,000	300,000
921321	Stormwater Sys Rehabilitation	3,150,000	2,040,000	2,040,000	3,150,000	5,050,000	5,050,000	21,080,000
922136	Surface Water Data Collection	200,000	200,000	200,000	160,000	160,000	160,000	1,080,000
159	Surface Water- ROW Reserve	100,000	100,000	100,000	100,000	100,000	100,000	600,000
1075	Sutherland Bayou Channel	0	0	0	200,000	0	0	200,000
854	Sutherland Bayou Channel B	0	0	0	200,000	0	0	200,000
Activity Total for Flood Control		17,845,710	20,089,500	12,031,000	6,274,000	10,430,000	8,630,000	75,300,210

CAPITAL BUDGET BY FUNCTION/ACTIVITY
FY2007 Through FY2012

			FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	Total
Activity:	Other Physical Environment								
Project:	Fund	Center							
1121 Extension Center Improvements	0401	8379900	400,000	688,110	0	0	0	0	1,088,110
1235 Pinewood CP Preservation Site	0401	8379900	100,000	0	0	0	0	0	100,000
Activity Total for			500,000	688,110	0	0	0	0	1,188,110
Other Physical Environment									
Function Total for			28,509,280	24,790,610	19,816,000	8,445,250	28,560,000	15,460,000	125,581,140
Physical Environment									
Function:	Public Safety								
Activity:	Detention &/Or Correction								
Project:	Fund	Center							
1308 A&B Barracks-Air Infiltration	0401	8239800	0	0	0	92,400	0	0	92,400
1266 Criminal Justice Complex Addtn	0401	8230001	500,000	0	0	0	0	0	500,000
1309 D&E Air Handler Replacement	0401	8239800	0	0	235,000	0	0	0	235,000
1306 D&E Wing-Roof Repl	0401	8239800	162,000	0	0	0	0	0	162,000
1310 F Wing-Air Handler Replacement	0401	8239800	0	462,500	347,500	347,500	0	0	1,157,500
1307 F&G Wing-Ext Waterproofing	0401	8239800	60,000	603,000	0	0	0	0	663,000
1311 FSC-Air Handler Replacement	0401	8239800	135,000	157,500	0	0	0	0	292,500
1460 Jail Campus Master Plan	0401	8230001	150,000	0	0	0	0	0	150,000
613 Jail Expansion Phase II	0401	8230001	4,000,000	0	0	0	0	0	4,000,000
1341 Jail Kitchen & Dining Exp Ren	0401	8230001	1,474,000	0	0	0	0	0	1,474,000
606 Sheriff's Admin Support Bldg	0401	8230001	1,728,030	0	0	0	0	0	1,728,030
Activity Total for			8,209,030	1,223,000	582,500	439,900	0	0	10,454,430
Detention &/Or Correction									
Activity:	Emergency & Disaster								
Project:	Fund	Center							
1092 9-1-1- System Capital Plan	0225	2807000	1,885,000	800,000	100,000	2,600,000	255,000	425,000	6,065,000
722 Pub. Saf. Radio & Data System	0401	8250100	2,317,050	3,840,330	4,950,000	3,000,000	3,000,000	4,000,000	21,107,380
Activity Total for			4,202,050	4,640,330	5,050,000	5,600,000	3,255,000	4,425,000	27,172,380
Emergency & Disaster									
Activity:	Law Enforcement								
Project:	Fund	Center							
1303 SAB Bldg 100-Roof Repl	0401	8219800	225,000	0	0	0	0	0	225,000
1304 SAB Bldg 400-Roof Repl	0401	8219800	65,000	150,000	0	0	0	0	215,000
1302 TSB-Process Rooms Constr	0401	8219800	0	30,000	0	0	0	0	30,000
Activity Total for			290,000	180,000	0	0	0	0	470,000
Law Enforcement									

**CAPITAL BUDGET BY FUNCTION/ACTIVITY
FY2007 Through FY2012**

		FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	Total
Activity:	Other Public Safety							
Project:	Center							
152	0401 8290200	0	755,000	5,812,000	4,833,000	0	0	11,400,000
	Central Communications Ctr.							
	Activity Total for							
	Other Public Safety	0	755,000	5,812,000	4,833,000	0	0	11,400,000
	Function Total for							
	Public Safety	12,701,080	6,798,330	11,444,500	10,872,900	3,255,000	4,425,000	49,496,810
Function:	Transportation							
Activity:	Other Transportation							
Project:	Center							
1476	0401 8490120	1,355,000	1,125,000	0	0	0	0	2,480,000
	Primary Control Center							
	Activity Total for							
	Other Transportation	1,355,000	1,125,000	0	0	0	0	2,480,000
Activity:	Road & Street Facilities							
Project:	Center							
922256	0401 8414015	300,000	800,000	998,800	3,160,500	2,960,500	0	8,219,800
867	0401 8414016	1,017,780	240,800	3,191,590	2,944,800	0	0	7,394,970
868	0401 8414017	200,000	300,000	520,000	1,021,000	923,130	0	2,964,130
995	0401 8411700	507,000	0	0	0	0	0	507,000
880	0291 8411500	1,612,000	1,250,000	0	0	0	0	2,862,000
736	0401 8414701	950,000	1,750,000	6,899,000	0	0	0	9,599,000
922264	0401 8414171	0	250,000	0	300,000	2,282,700	1,632,700	4,465,400
869	0401 8414172	0	75,000	0	265,000	431,000	431,300	1,202,300
922348	0401 8411200	0	0	0	400,000	600,000	0	1,000,000
694	0401 8411200	370,000	1,525,000	2,025,000	1,520,000	0	0	5,440,000
922493	0401 8411200	5,258,000	2,020,000	0	0	0	0	7,278,000
941	0401 8411700	747,500	790,950	0	0	0	0	1,538,450
715	0401 8414086	0	0	0	250,000	2,718,000	1,606,900	4,574,900
1146	0401 8411600	1,111,000	0	0	0	0	0	1,111,000
922276	0401 8414522	500,000	700,000	1,211,000	5,429,750	0	0	7,840,750
921917	0401 8411700	100,000	100,000	100,000	100,000	100,000	100,000	600,000
1501	0401 8411600	870,000	4,650,000	1,350,000	4,650,000	1,350,000	4,650,000	17,520,000
1226	0401 8411600	200,000	75,000	0	0	0	0	275,000
963	0401 8414108	100,000	0	0	0	0	0	100,000
655	0401 8414102	320,000	1,200,000	3,415,000	2,165,000	0	0	7,100,000
921490	0401 8414106	5,034,000	0	0	0	0	0	5,034,000
922142	0401 8411398	16,244,300	33,598,070	18,317,160	0	0	0	68,159,530
967	0401 8411100	360,000	160,000	160,000	160,000	160,000	160,000	1,160,000
920588	0401 8414014	3,285,000	4,862,000	8,791,500	4,531,000	0	0	21,469,500
1288	0401 8411800	5,750,000	6,000,000	0	0	0	0	11,750,000
1499	0401 8411100	80,000	100,000	100,000	100,000	100,000	100,000	580,000
991	0401 8411200	1,542,120	0	0	0	0	0	1,542,120
1528	0401 8411100	372,000	0	0	0	0	0	372,000
922263	0401 8414451	0	0	250,000	861,500	1,516,000	1,385,700	4,013,200
935	0401 8411700	528,390	0	0	0	0	0	528,390
922499	0401 8411800	4,600,000	1,087,600	0	0	0	0	5,687,600
1096	0401 8411700	1,214,500	964,500	964,500	964,500	964,500	964,500	6,037,000

**CAPITAL BUDGET BY FUNCTION/ACTIVITY
FY2007 Through FY2012**

		FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	Total
1219	Gooden Crossing Project	4120100	0	0	0	0	0	110,000
1500	Grant for 22 Av S @ 52 St S	8417001	0	0	0	0	0	100,000
922265	Haines Rd- US 19 / I-275	8411200	4,411,900	0	0	0	0	5,859,900
743	ITS/ATMS Signal Sys Upgrades	8411600	1,000,000	0	0	0	0	4,600,000
922147	Intersection Improvements	8411600	250,000	1,750,000	1,750,000	1,750,000	1,750,000	9,000,000
920522	Keystone Rd-US19/E Lake Rd	8414401	11,141,530	17,138,660	0	0	0	54,022,860
1533	Local St/Collector Impmt Prog	8411200	253,680	2,309,500	0	0	0	2,563,180
1312	MSU Local Paving Program	8411200	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	9,000,000
1313	MSU Local Sidewalk Prog	8412100	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	9,000,000
817	McMullen Booth Rd @ Drew St	8411600	621,000	0	0	0	0	621,000
1326	Overhead Sign Repl Prog	8411100	55,000	55,000	55,000	55,000	55,000	330,000
1324	Overhead Street Name Signs	8411100	180,000	180,000	180,000	180,000	180,000	1,080,000
1529	Palm Hrbr Safety & Access Imp	8411600	694,400	0	0	0	0	694,400
864	Park St - Tyrone Bv to 84th Ln	8414208	0	11,100,000	1,344,000	0	0	20,568,000
621	Paving- (Blanket Account)	8411500	200,000	200,000	200,000	200,000	200,000	1,200,000
921773	Permit Monitoring/Testing Svs	8411100	250,000	250,000	250,000	250,000	250,000	1,500,000
936	Pinellas Bayway Sidewalks	8411700	2,306,610	0	0	0	0	2,306,610
104	ROW Contingency Requirements	8411400	517,500	387,500	387,500	500,000	500,000	2,680,000
921105	Railroad Crossing Imps	8414610	800,000	260,000	0	0	0	1,340,000
922498	Repairs To Dunedin Cswy Brdgs	8411300	2,265,010	0	100,000	0	0	2,365,010
921544	Resurfacing Annual Contracts	8411100	2,011,000	2,011,000	2,011,000	2,011,000	2,011,000	12,066,000
922029	Roadway Beautification Program	8411100	600,000	600,000	600,000	600,000	600,000	3,600,000
922501	Roadway Pavement Marking	8411100	100,000	100,000	100,000	100,000	100,000	600,000
921831	RtePrev Bridge&Seawall Repairs	8411300	100,000	100,000	100,000	100,000	100,000	600,000
1145	Signal System Consultant Svcs	8411600	150,000	150,000	150,000	150,000	150,000	900,000
921914	St Pete Beach Impact Fee	8417002	457,550	0	0	0	0	457,550
865	Starkey Rd-84th Ln-Bryan Dairy	8414209	8,278,700	11,589,600	0	0	0	26,868,300
922252	Starkey- Bryan Dairy/Ulmerton	8414207	800,000	2,720,000	5,379,500	0	0	19,995,480
870	Starkey-Ulmerton Rd/E Bay Dr	8414212	700,000	5,500,000	6,245,500	0	0	19,520,500
920476	Sunset Pt Rd-US19A/Keene Rd	8414052	0	400,000	5,655,000	6,570,000	0	13,475,000
922380	Traffic Safety Study/ Imps	8411100	100,000	100,000	100,000	100,000	100,000	600,000
922148	Ulmerton Rd- FDOT Support	8414511	6,000,000	0	0	0	0	6,000,000
921320	Underdrain Annual Contracts	8411100	706,000	506,000	506,000	1,011,000	1,011,000	4,246,000
940	Walsingham Rd Sidewalks	8411700	1,263,000	0	0	0	0	1,263,000
922518	Walsingham Rd-119th/Old Ridge	8411200	202,000	1,830,000	0	0	0	2,032,000
Activity Total for Road & Street Facilities		102,434,570	133,466,590	114,242,190	57,216,550	30,682,830	21,038,100	459,080,830
Activity:	Water Transportation							
Project:								
960	Regulatory Sign Installation	Center	60,000	60,000	60,000	60,000	60,000	360,000
959	Waterway Regulatory Signage	0401 8430001	40,000	40,000	40,000	40,000	40,000	240,000
958	Waterways & Reefs	0401 8430001	100,000	100,000	100,000	100,000	100,000	600,000
Activity Total for Water Transportation		200,000	200,000	200,000	200,000	200,000	200,000	1,200,000
Function Total for Transportation		103,989,570	134,791,590	114,442,190	57,416,550	30,982,830	21,238,100	462,760,830
TOTAL GOVERNMENTAL PROJECTS		167,721,600	185,796,940	153,628,840	82,208,720	65,850,490	45,214,250	700,420,840

**CAPITAL BUDGET BY FUNCTION/ACTIVITY
FY2007 Through FY2012**

		FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	Total
GOVERNMENTAL NON-PROJECTS								
Function:	Non-Project Items							
Activity:	Capitalized Billings							
Project:		Fund Center						
748	Cap. Billing - Surface Wtr Mgt	0401 8389999	2,032,500	0	0	0	0	2,032,500
749	Cap. Billing - Coastal Mgmt.	0401 8371999	100,180	0	0	0	0	100,180
750	Cap. Billing - Environ. Mgmt.	0401 8372999	24,080	0	0	0	0	24,080
755	Cap. Billing - Park & Rec.	0401 8729999	1,669,660	0	0	0	0	1,669,660
515	Cap. Billing - Road & Street	0401 8419999	5,659,240	0	0	0	0	5,659,240
	Activity Total for Capitalized Billings		9,485,660	0	0	0	0	9,485,660
Activity:	Other Items							
Project:		Fund Center						
779	Other Current Charges 0292	0292 8430001	20,040	0	0	0	0	20,040
778	Other Current Charges 0407	0407 0000000	140,000	0	0	0	0	140,000
	Activity Total for Other Items		160,040	0	0	0	0	160,040
Activity:	Reserves							
Project:		Fund Center						
772	Reserves-Future Years 0291	0291 8881291	72,080	0	0	0	0	72,080
773	Reserves-Future Years 0292	0292 8881292	106,690	0	0	0	0	106,690
774	Reserves-Future Years 0295	0295 8881295	422,120	0	0	0	0	422,120
771	Reserves-Future Years 0401	0401 8881401	3,126,550	0	0	0	0	3,126,550
775	Reserves-Future Years 0407	0407 0000000	2,303,450	0	0	0	0	2,303,450
776	Reserves-Future Years 0408	0408 8881408	13,363,280	0	0	0	0	13,363,280
777	Reserves-Future Years 0409	0409 8881409	3,815,650	0	0	0	0	3,815,650
	Activity Total for Reserves		23,209,820	0	0	0	0	23,209,820
	Function Total for Non-Project Items		32,855,520	0	0	0	0	32,855,520
TOTAL GOVERNMENTAL NON-PROJECTS								
			32,855,520	0	0	0	0	32,855,520
TOTAL GOVERNMENTAL								
			200,577,120	185,796,940	153,628,840	82,208,720	65,850,490	45,214,250
								733,276,360

CAPITAL BUDGET BY FUNCTION/ACTIVITY
FY2007 Through FY2012

		FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	Total
ENTERPRISE PROJECTS								
Function:	Physical Environment							
Activity:	Garbage / Solid Waste							
Project:	565 Additions & Improvements	26,299,000	50,232,000	29,020,000	21,080,000	2,720,000	0	129,351,000
	Fund Center							
	0523 6432000							
	Activity Total for							
	Garbage / Solid Waste	26,299,000	50,232,000	29,020,000	21,080,000	2,720,000	0	129,351,000
Activity:	Sewer Services							
Project:	549 Buildings & Structures	115,000	75,000	75,000	75,000	75,000	75,000	490,000
	552 6611400	350,000	300,000	50,000	50,000	50,000	50,000	850,000
	559 Grease Disposal System	27,500,000	13,600,000	0	0	0	0	41,100,000
	859 North County Reclaimed Water	2,560,000	2,005,000	75,000	75,000	75,000	75,000	4,865,000
	551 SCADA System	200,000	50,000	50,000	50,000	50,000	50,000	450,000
	554 Sewer Extensions	10,660,000	6,675,000	6,725,000	5,625,000	4,815,000	4,000,000	38,500,000
	553 Sewer Modification & Rehab	1,500,000	1,100,000	400,000	350,000	350,000	350,000	4,050,000
	550 Sewer Relocation DOT/PCPW	8,405,000	2,805,000	310,000	185,000	185,000	185,000	12,075,000
	860 South County Reclaimed Water	2,400,000	0	0	0	0	0	2,400,000
	555 South Cross WWP Add & Imprv	4,418,000	1,603,000	268,000	223,000	183,000	183,000	6,878,000
	552 W. E. Dunn, WRF							
	Activity Total for							
	Sewer Services	58,108,000	28,213,000	7,953,000	6,633,000	5,793,000	4,968,000	111,658,000
Activity:	Water Utility Services							
Project:	1249 48 Inch Water Main	8,000,000	1,685,000	0	0	0	0	9,685,000
	542 Administrative Buildings	170,000	70,000	70,000	70,000	70,000	70,000	520,000
	546 CIAC	20,000	20,000	20,000	20,000	20,000	20,000	120,000
	545 Distribution Buildings	160,000	30,000	30,000	30,000	30,000	30,000	310,000
	544 Distribution Stations	465,000	390,000	15,000	15,000	15,000	15,000	915,000
	533 Source - Supply & Treatment	36,000	31,000	25,000	25,000	25,000	25,000	167,000
	1248 Water Blending Facility	39,150,000	10,150,000	0	0	0	0	49,300,000
	543 Water Distribution Mains	7,950,000	5,950,000	3,450,000	2,450,000	550,000	550,000	20,900,000
	536 Water Supply Stations	575,000	2,100,000	50,000	50,000	50,000	50,000	2,875,000
	534 Water Transmission Mains	2,700,000	0	0	0	0	0	2,700,000
	Activity Total for							
	Water Utility Services	59,226,000	20,426,000	3,660,000	2,660,000	760,000	760,000	87,492,000
Function Total for	Physical Environment	143,633,000	98,871,000	40,633,000	30,373,000	9,263,000	5,728,000	328,501,000

**CAPITAL BUDGET BY FUNCTION/ACTIVITY
FY2007 Through FY2012**

Function:	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	Total
Transportation							
Activity: Airports							
Project:	Fund	Center					
1209 AFSS Building Renovation	0501 6325300	170,000	0	0	0	0	170,000
682 Acquire ARFF Vehicles	0501 6326700	0	0	0	0	800,000	800,000
1484 Airco Redevelopment Study	0501 0000000	298,000	0	0	0	0	298,000
1205 Airfield Drainage Rehab	0501 0000000	0	300,000	1,000,000	1,000,000	0	2,300,000
1206 Cargo Apron Construction	0501 0000000	0	1,000,000	3,000,000	0	0	3,300,000
1071 Construct T-Hangers	0501 0000000	0	300,000	1,000,000	0	0	2,000,000
681 Construct Taxiways/Roads	0501 6342000	50,000	50,000	50,000	50,000	50,000	300,000
667 New Parallel Runway 17/35	0501 6326900	438,000	0	0	500,000	2,500,000	3,438,000
671 Parking Lot Expansion	0501 6325200	0	0	100,000	0	0	100,000
673 Rehab Rwy 4/22-Twy M Lighting	0501 6326600	0	2,000,000	0	0	0	2,200,000
668 Runway 17/35 Extension	0501 6326200	2,100,000	0	0	0	0	2,100,000
925 Runway Conversion	0501 0000000	0	200,000	0	0	0	200,000
1213 TSA Bldg and Ticket Counter	0501 6326400	500,000	0	0	0	0	500,000
1204 Taxiway A Rehabilitation	0501 0000000	0	750,000	0	0	0	750,000
674 Term Dep Exp & Loading Bridges	0501 6326400	4,250,000	4,250,000	0	900,000	6,000,000	15,400,000
Activity Total for Airports		7,806,000	5,750,000	4,150,000	3,450,000	9,350,000	33,856,000
Function Total for Transportation		7,806,000	5,750,000	4,150,000	3,450,000	9,350,000	33,856,000
TOTAL ENTERPRISE PROJECTS		151,439,000	104,621,000	43,983,000	34,523,000	15,078,000	362,357,000

**CAPITAL BUDGET BY FUNCTION/ACTIVITY
FY2007 Through FY2012**

		FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	Total
ENTERPRISE NON-PROJECTS								
Function:	Non-Project Items							
Activity:	Garbage / Solid Waste							
Project:								
567	Solid Waste Res. Future Years	89,088,040	0	0	0	0	0	89,088,040
	Activity Total for Garbage / Solid Waste	89,088,040	0	0	0	0	0	89,088,040
Activity:	Sewer Services							
Project:								
863	Sewer Construction Reserves	17,782,010	0	0	0	0	0	17,782,010
560	Sewer Reserve - Future years	5,434,010	0	0	0	0	0	5,434,010
	Activity Total for Sewer Services	23,216,020	0	0	0	0	0	23,216,020
Activity:	Water Utility Services							
Project:								
1250	Water Construction Reserves	9,656,620	0	0	0	0	0	9,656,620
548	Water Impact Fee Reserves	1,128,240	0	0	0	0	0	1,128,240
547	Water Reserves - Future Years	34,148,370	0	0	0	0	0	34,148,370
	Activity Total for Water Utility Services	44,933,230	0	0	0	0	0	44,933,230
	Function Total for Non-Project Items	157,237,290	0	0	0	0	0	157,237,290
	TOTAL ENTERPRISE NON-PROJECTS	157,237,290	0	0	0	0	0	157,237,290
	TOTAL ENTERPRISE	308,676,290	104,621,000	43,983,000	34,523,000	12,713,000	15,078,000	519,594,290
	CIP GRAND TOTAL	509,253,410	290,417,940	197,611,840	116,731,720	78,563,490	60,292,250	1,252,870,650

**CAPITAL BUDGET AND MULTI-YEAR PLAN
SUMMARY OF CHANGES
FY06-FY11 CIP TO FY07-FY12 CIP**

GOVERNMENTAL FUNDS PROJECTS

CULTURE AND RECREATION

Parks & Recreation

- ◆ Anderson Park General Improvements: Transferred \$30,000 from Countywide Improvement project to install hand railing, fence and improve irrigation.
- ◆ Belleair Causeway Park – New Bridge: Reconstruction of the Boat Ramp Park is now included under project 1212, which has been renamed to reflect the broader scope. \$3,562,630 cost of Park does include construction of bait house. Transferred \$195,520 from Ft. Desoto Pier Repair project due to reduced scope of that project.
- ◆ Chesnut Park – Facility Renovations: FY07 funding from Countywide Improvement project.
- ◆ Countywide Park Improvements: FY07 reduced by \$186,250 and these funds transferred to the parks where these projects will take place: Philippe Park \$72,850, Taylor Park \$5,000, Chesnut Park \$23,600, Sand Key Park \$5,500, Fort Desoto \$19,000, Redington Shores Beach Access \$3,300, Anderson Park \$30,000, Sawgrass Park \$25,000, War Veterans Park Oyster Bar \$2,000. FY08 reduced by \$95,000 for Ft. Desoto Facility Improvements to upgrade campground electrical system.
- ◆ Countywide Park Utility Infrastructure: FY06 project funds of \$110,000 realigned to the North County Boat Ramp project to assist the purchase of the Palm Harbor Resort. The remaining \$140,000 moved to FY07.
- ◆ Countywide Replacement of Boardwalks, Towers, and Docks: FY06 funding transferred to FY07 to be used for design and construction of Chesnut Park boardwalk and tower. FY08 – FY10 funding of \$1.2 million realigned to the North County Boat Ramp project to assist the purchase of the Palm Harbor Resort.
- ◆ Eagle Lake: Remaining FY06 funds transferred to FY08 and FY07 remaining funds transferred to FY08 and FY09 for development of this new park. Project funding increased due to FRDAP grant of \$200,000.
- ◆ Friendship Trail Bridge: Professional Services funding of \$37,500 and Construction funding of \$2,160,000 moved from FY07 to FY12.
- ◆ Ft. DeSoto Bay Pier Extension: FY07 project funds of \$797,220 transferred to Public Works Belleair Bridge Replacement project.
- ◆ Ft. DeSoto Bay Pier Repairs: Project scope reduced so funding has been reduced by \$202,070, \$195,520 transferred to Belleair Causeway Park project and \$6,550 transferred to War Veteran's Boat Ramp project.
- ◆ Ft. DeSoto Facility Improvements and Road Widening: Remaining FY06 funding transferred to FY07 to continue resurfacing. \$19,000 transferred from Countywide Improvement project to be added to the \$30,000 in FY07 for park renovations. In FY08 \$95,000 transferred from Countywide Improvement project for upgrades of the campground electrical system.
- ◆ Howard Park Bridge Replacement: Transferred remaining FY06 funding of \$43,960 from the Howard Park Restroom Replacement project. FY07 funding equals \$1,267,890.
- ◆ Joe's Creek Greenway Park: Phase I improvements were completed and opened to the public at the end of FY05. Improvements planned for FY06 were placed on hold when an adjacent parcel that was being considered for purchase by the County was bought by a housing developer, necessitating an adjustment in the long range plans for this Park. The scope of phase II has been modified to expand improvements on the south side of the creek during the latter portion of FY06, and to delay planned improvements on the north side until FY07 and beyond. This delay in north side improvements will also enable optimal coordination with the adjacent, new housing development, and will better coincide with additional SWFWMD grant funds anticipated to be available in January 2007. The reduction of the CDBG funding reflected in FY07 and its redistribution over future years was necessitated by a need to move FY06 funds to other projects to facilitate their timely expenditure, and an unanticipated reduction in the County's annual CDBG allocation.
- ◆ McMullen Booth/Union Street Soccer Complex: FY07 funding from MSTU-General Fund to construct soccer fields and parking for a soccer complex. Project is a partnership with City of Clearwater, City of Safety Harbor and Pinellas County School Board.
- ◆ North County Boat Ramp: FY06 appropriation of \$3.81 million was transferred to this project from several projects to purchase the Palm Harbor Resort. The cost of the project will be paid for as follows: \$2 million from North County Boat Ramp; \$1.2 million from Countywide Boardwalks; \$500,000 in Boat Ramp Parking Revenues; and \$110,000 from the Countywide Park Infrastructure project.
- ◆ Park Blvd. Boat Ramp: FY07 funding of \$230,000 from Countywide Upgrade Boat Docks project.
- ◆ Philippe Park Improvements: FY07 funding from Countywide Park Improvement project.

**CAPITAL BUDGET AND MULTI-YEAR PLAN
SUMMARY OF CHANGES
FY06-FY11 CIP TO FY07-FY12 CIP**

- ♦ Pop Stansell Park Improvements: An anticipated grant was not received so scope has been reduced and \$203,380 transferred to Sawgrass Park Boardwalk project. A \$195,190 SWFWMD grant has been received and those funds are included in the project.
- ♦ Recreation Grant Projects: FY06 project funds of \$370,480 transferred to FY07.
- ♦ Sand Key Park – Facility Renovations: FY07 funding from Countywide Park Improvement project.
- ♦ Sawgrass Lake Boardwalk: Remaining FY06 funding transferred to FY07 and \$203,380 transferred from Pop Stansell Park Improvements project due to current project estimate.
- ♦ Sawgrass Lake Facility Renovations: FY07 funding from Countywide Park Improvement project.
- ♦ Taylor Park – Facility Renovations: FY07 funding from Countywide Improvement project.
- ♦ Wall Springs/McMullen: Remaining FY06 funds moved to FY07 and FY07 project funds moved to FY08 and FY09 funding moved to FY08 in anticipation of construction. Project funding increased by SWFWMD grant \$160,000 and National Fish and Wildlife grant of \$159,300.
- ♦ War Veterans Park - Boat Dock Improvements: FY07 funding of \$230,000 from Countywide Upgrade Boat Dock project with and additional \$6,550 from Ft. Desoto Bay Pier Repair project.
- ♦ War Veterans Oyster Bar: FY07 and FY08 funding of \$2,000 each from Countywide Park Improvement project.

Cultural Services

- ♦ Florida Folk Music & Cultural Center: Remaining FY06 funds transferred to FY07. HUD grant funding of \$347,930 included in the project
- ♦ Heritage Village Improvements: Remaining FY06 funds transferred to FY07.

Other Culture & Recreation

- ♦ Art in Public Places: The FY06 allocation of \$460,340 was increased by a carryover of \$902,240 from FY05.
- ♦ Endangered Lands Acquisition: Funds for beach access and recreational property have been moved from FY06 to FY07 through FY10.

ECONOMIC ENVIRONMENT

- ♦ AHU Replacements: On-going condition assessments provide information for replacing air handler units (AHUs) based on physical condition, operating efficiencies and maintenance history. The total project is divided into smaller projects that may be reprioritized over time, based on location, size, strategy, and availability of funds. The FY06 original allocation of \$59,600 is now \$264,833 for projects moved from FY05 to FY06. DOE grant funds will pay \$244,725 and STAR Center operating funds will pay \$20,108.
- ♦ Area Renovations: Area renovations and other tenant improvement projects create a better marketing environment, increase the number of prospective tenants to meet the Center's leasing strategy, and create jobs. DOE grant funds totaling \$469,200 and \$91,827 in STAR Center operating funds are projected to be spent in FY06.
- ♦ Building Demolition & Site Drainage West Access Road Upgrade: This FY06 project has been renamed the "Northwest Site Improvement Project." The cost originally budgeted at \$300,000 is now expected to be \$431,245 including the remaining design costs.
- ♦ Café Electric Upgrade: This FY06 project has been removed from consideration.
- ♦ Chiller Peaking Unit: This project, budgeted for FY06 at \$300,000 is now estimated to cost \$328,000 including the remaining design costs. DOE grant funds saved in the Phase 7 roof project will fund the difference.
- ♦ Cooling Tower Replacement: \$1,000,000 (DOE grant) – Funding for this FY07 project was approved. Approximately \$60,000 in design costs are allocated for FY06.
- ♦ Emergency Power Generator Synchronization: This FY06 project has been removed from consideration.
- ♦ Roof Replacement: Phase 5 totaling \$1,127,180 was to be completed in FY05. Due to seasonal weather concerns, \$963,055 of the project was postponed to FY06. No changes to the cost estimates of the remaining projects slated for FY06 through FY08.
- ♦ Upgrade HVAC w/DDC: This FY05 project was moved to FY06. The delay was necessary to rescope the project to reduce costs and remain within budget.

CAPITAL BUDGET AND MULTI-YEAR PLAN
SUMMARY OF CHANGES
FY06-FY11 CIP TO FY07-FY12 CIP

GENERAL GOVERNMENT

- ◆ 49th Street Service Center: Remaining project funds of \$736,110 reallocated to Courthouse Granite Panels project in FY06 & FY07.
- ◆ 201 Rogers St. Roof Replacement: New project funded by \$2.0 million annual transfer from the General Fund for building renovation and renewal projects.
- ◆ 305 Osceola Ave. Roof Replacement: New project funded by \$2.0 million annual transfer from the General Fund for building renovation and renewal projects.
- ◆ 310 Court Garage Elevator Upgrade: New project funded by \$2.0 million annual transfer from the General Fund for building renovation and renewal projects.
- ◆ 311 Osceola Ave. Roof Replacement: New project funded by \$2.0 million annual transfer from the General Fund for building renovation and renewal projects.
- ◆ 315 Court Chiller Replacement: New project funded by \$2.0 million annual transfer from the General Fund for building renovation and renewal projects.
- ◆ 315 NCH Fire Alarm System Upgrades: New project funded by \$2.0 million annual transfer from the General Fund for building renovation and renewal projects.
- ◆ 315 Parking Garage – Structural Repair: Project cost increased from \$50K to \$600K. Project funded by \$2.0 million annual transfer from the General Fund for building renovation and renewal projects.
- ◆ 400 South Fort Harrison – Repoint Exterior: Project cost increased from \$320K to \$762K. Project funded by \$2.0 million annual transfer from the General Fund for building renovation and renewal projects.
- ◆ 440 Court HVAC Evaluation and Replacement: New project funded by \$2.0 million annual transfer from the General Fund for building renovation and renewal projects.
- ◆ 501 Building Renovations: Project funding in FY06 has been accelerated but overall project cost remains the same. Project funded by \$2.0 million annual transfer from the General Fund for building renovation and renewal projects.
- ◆ 509 East Ave. HVAC Evaluation and Replacement: New project funded by \$2.0 million annual transfer from the General Fund for building renovation and renewal projects.
- ◆ 520 Oak Ave. Roof Replacement: New project funded by \$2.0 million annual transfer from the General Fund for building renovation and renewal projects.
- ◆ Animal Services Bldg. Storm Shutter Installation: New project funded by \$2.0 million annual transfer from the General Fund for building renovation and renewal projects.
- ◆ Countywide Building Program: Total project funding reduced from \$12.0 million to \$3.8 million. \$3.2 million was reallocated to the Belleair Bridge Replacement project, \$1.25 million was transferred to the Jail Kitchen & Dining Expansion & Renovation project, and \$3.75 million was deferred.
- ◆ Courts/Jail Future Expansion: Project funding of \$5.0 million reallocated to Jail Expansion project.
- ◆ Courthouse Granite Panels: New project funded from \$736,110 reallocated from 49th Street Service Center project.
- ◆ EMS HVAC Evaluation and Replacement: New project funded by \$2.0 million annual transfer from the General Fund for building renovation and renewal projects.
- ◆ Enterprise Computer Upgrades: Funding of \$2.6 million reallocated to Belleair Bridge Replacement project.
- ◆ Fleet Fuel System Automation: New project funded by the General Fund to automate Fleet's fuel system to reduce shrinkage and automate manual processes as recommended by the Fleet Task Team. It is anticipated that this project will ultimately generate savings that will offset the cost of the project.
- ◆ IT Equipment & Facility Upgrade: New project of which \$800K is funded in the IT fund and \$761K is funded by the General Fund.
- ◆ NCSC HVAC Evaluation and Replacement: New project funded by \$2.0 million annual transfer from the General Fund for building renovation and renewal projects.
- ◆ Real Estate Planning Services: New project created during FY05 initially funded by Sale of Land revenues. The FY07 through FY09 amounts totaling \$1.5 million are funded by annual transfers of \$500K from the General Fund.
- ◆ St. Petersburg Judicial Tower Renovation: Total project funding reduced by \$377,860 as FY07 Construction was reduced from \$1,877,860 to \$500K and FY08 Construction was increased from \$0 to \$1 million.

**CAPITAL BUDGET AND MULTI-YEAR PLAN
SUMMARY OF CHANGES
FY06-FY11 CIP TO FY07-FY12 CIP**

HUMAN SERVICES

- ◆ None

PHYSICAL ENVIRONMENT

Coastal Management

- ◆ Coastal Research and Improvements: Increased by \$70K annually to include monitoring of Upham T-groins and Sand Key nourishment.
- ◆ Dune Construction and Walk-Overs: Increased by \$50K in FY07 to include additional walkover improvements.
- ◆ Long Key North Segment Beach Renourishment: Overall cost incurred minor change due to construction schedule reorganization (federal rehabilitation nourishment in FY06 with next nourishment in FY09).
- ◆ Sand Key Beach Enhancement: Next renourishment scheduled for FY11 increased cost by \$13.6 million.
- ◆ Tarpon Shoreline Stabilization: Delayed to FY11.
- ◆ Treasure Island: Overall cost incurred minor change due to construction schedule reorganization (federal rehabilitation nourishment in FY06 with next nourishment in FY09).

Environmental Management

- ◆ Alligator Lake Habitat Restoration: Requests for FY07-10 remain unchanged. Additional funds in FY11 and FY12 are requested.
- ◆ Brooker Creek Preserve Habitat Restoration: Requests for FY07-10 remain unchanged. Additional funding in FY11 and FY12 are requested to continue this project.
- ◆ Brooker Creek Preserve Horse Center: Project is in the initial planning stages. Construction to begin in FY07. Budget adjusted accordingly.
- ◆ Brooker Creek Hydro Habitat Impact Study: SWFWMD is the lead on this project. Project is proceeding. Budget has been adjusted to reflect completion in FY07. Total remains unchanged.
- ◆ Environ. Lands Division Administrative Offices & Shop: Project was to begin in FY06, is now on hold. Significant funds were identified from this project for the Belleair Bridge Project. Office building is delayed until FY11 and FY12. Additional funding requested for those two fiscal years. Project for maintenance building has been separated to Brooker Creek Preserve Maintenance Complex project as originally submitted. Construction dollars for the maintenance shop have been budgeted for FY 07.
- ◆ Brooker Creek Preserve Environmental Education Center Improvements: Requests for FY08-10 remain unchanged. Additional funds in FY11 and FY12 are sought for hurricane protection.
- ◆ Brooker Creek Preserve Interpretive Signs: Project is underway and completion is expected in FY07. Grant funding awarded from PCEF and anticipated from SWFWMD. Funds from Brooker Creek Environmental Education Center project moved to complete this project. Budget has been adjusted to reflect completion in FY07.
- ◆ Brooker Creek Preserve Maintenance Complex: In FY 06, this project was combined with the Environmental Lands Division Admin. Offices project. Since the Admin office project has been delayed to a future date and the maintenance shop is moving forward, it has been separated as its own project as originally submitted. Design in FY06 with construction scheduled for FY07. Construction funds for the maintenance building have been moved back to this project for FY07.
- ◆ Brooker Creek Preserve Parking Lot Lighting: Plans and permitting to occur in FY06, with construction in FY07.
- ◆ Coastal Habitat Enhancement Countywide: Request for FY11 and FY12 have been added.
- ◆ Environmental Lands Fence Construction: Continued funding needed in FY11 and FY12.
- ◆ Exotic Vegetation Removal Countywide: Request for FY11 and FY12 have been added.
- ◆ Habitat Enhancement Countywide: Request for FY 11 and FY12 have been added.
- ◆ Mobbly Bay Habitat Restoration: Project is moving forward with cooperative funding from SWFWMD and the City of Oldsmar. Better cost estimates for construction require additional funds in FY07-08. Additional grant funding from SWFWMD is anticipated.

**CAPITAL BUDGET AND MULTI-YEAR PLAN
SUMMARY OF CHANGES
FY06-FY11 CIP TO FY07-FY12 CIP**

- ◆ North County Exotics Removal: Requests for FY07-10 remain unchanged. Request for FY11 and FY12 have been added.
- ◆ Panama Key: Moved Construction amount of \$700K from FY07 to FY08.
- ◆ Shell Key Coastal Restoration: Requests for FY06-10 remain unchanged. Additional FY11 funds are requested.
- ◆ South County Exotic Vegetation Control: Project is moving forward and is receiving funding from the USFWS and Tampa Bay Watch. Requests for FY07-10 remain unchanged. Request for FY11 and FY12 have been added.
- ◆ Weedon Island Exhibits: Construction to begin in FY06 with completion in FY07. Budget adjusted accordingly.
- ◆ Weedon Island Preserve Cultural and Natural History Center: FY06 monies to be carried forward to FY07 for completion of the Interpretive Trail Signs. Project has received matching grants from PCEF, SWFWMD and the Friends of Weedon Island, Inc.
- ◆ Weedon Island Preserve Salt Marsh Restoration: Request for FY11 added.

Other Physical Environment

- ◆ Extension Center Improvements: Remaining FY06 funds transferred to FY07.
- ◆ Pinewood Cultural Park Preservation Site: Remaining FY06 funds transferred to FY07.

Surface Water Management (Environmental Management)

- ◆ Basin Management Action Plans (BMAPs): Additional funds added from Starkey Basin Watershed Plan \$100,000 in FY07 and \$200,000 in FY08.
- ◆ Cross Bayou Watershed Plan: The watershed management plan has been delayed and an additional \$70,000 added to complete the project. Anticipated completion date is now early FY07. The revitalization plan phase II will be completed in FY 07.
- ◆ Curlew Creek Watershed Management Plan: Problems associated with this area are due to erosion and nutrients from a failing private package plant. The County is planning several projects that will reduce erosion and there are also plans to eliminate the package plant. It would be fiscally responsible to wait until these projects are complete and then re-evaluate the need for a watershed management plan. Project has been eliminated from requested CIP and funds allocated to two new projects, Starkey Basin Watershed Management Plan and Basin Management Action Plans.
- ◆ Lake Seminole Alum Injection: Phase I construction will now begin in FY06 and be completed in FY07. Application for EPA Special Appropriation has been approved. Request was increased for Phase II, \$2,328,680, scheduled now for FY08 and FY09. Additional funding from SWFWMD and PCEF is anticipated. Additional funding from the state was received.
- ◆ Lake Seminole Sediment Removal: A feasibility study was completed in FY05, which determined the scope of the project. Estimated project cost decreased from \$2.0 million to \$1.6 million as FY08 Professional Services were reduced by \$400K. Construction is still scheduled for FY08.
- ◆ Lake Tarpon Water Quality Area 6: Project to implement Lake Tarpon Watershed Plan; increased \$80,000 to total of \$470,000 for FY05-FY07 per more accurate cost estimate. Project construction funded 50% through SWFWMD cooperative fund and 50% through a State 319(h) grant.
- ◆ Lake Tarpon Water Quality Area 23: Project to implement Lake Tarpon Watershed Plan. Begin one year early due to receipt of construction grant funding. Project construction funded 50% through SWFWMD cooperative fund and 50% through State TMDL grant.
- ◆ Lake Tarpon Water Quality Area 63: Project to implement Lake Tarpon Watershed Plan. Begin one year early due to receipt of construction grant funding. Project construction funded 50% through SWFWMD cooperative fund and 50% through State TMDL grant.
- ◆ Roosevelt Creek Watershed Plan: SWFWMD is lead party, County will reimburse. Project completion extended to FY07.
- ◆ Starkey Basin Watershed Management Plan: Diagnostic feasibility study to determine sources of water quality impairment and potential improvement strategies. Costs reduced from \$500,000 to \$200,000. Funds transferred to Basin Management Action Plans. Funding from SWFWMD in anticipated.

CAPITAL BUDGET AND MULTI-YEAR PLAN
SUMMARY OF CHANGES
FY06-FY11 CIP TO FY07-FY12 CIP

Surface Water Management (Public Works)

- ◆ 46th Avenue Drainage Improvements: Estimated project cost increased from \$1.2 million to \$2.2 million and deferred from FY06 & FY07 to FY08 & FY09 to provide funding for Bear Creek Channel Improvements project and to coincide with Park/Starkey Arterial Roadway projects. 46th Avenue Drainage improvements will provide outfall for Park/Starkey Arterial Roadway project. The two projects will be constructed together under one contract.
- ◆ Allen's Creek Erosion Control: Project schedule changed from FY07 to FY07 & FY08.
- ◆ Allen's Creek Tributary 5: Professional Services (\$75K) remained in FY07 for preliminary engineering report (PER). Construction deferred to FY11 to provide funding for Belleair Causeway Bridge Replacement project.
- ◆ Alligator Creek Channel B Phase 2: Project revised in FY07 due to scope revision required by SWFWMD. Est. project cost increased from \$1.8 million to \$3.0 million. Funding moved from Phase 3 to Phase 2.
- ◆ Alligator Creek Channel B Phase 3: Professional Services in FY07. Land Acquisitions in FY08. Construction deferred until FY09 to provide funding for Phase 2.
- ◆ Annual Miscellaneous Drainage Projects: Est. project cost increased from \$3.2 million to \$3.8 million.
- ◆ Bardmoor Ditch Erosion Control: Professional Services (\$66K) remained in FY07. Construction deferred to FY11 to provide funding for Belleair Causeway Bridge Replacement project.
- ◆ Bear Creek Channel Improvements: Estimated project cost increased from \$4.5 million to \$6.1 million. Phase I: Bridges in FY07. Phase II: Creek Erosion protection in FY08.
- ◆ Bee Branch Drainage Improvements: Estimated project cost increased from \$5.0 million to \$8.1 million and distributed into two phases. Project schedule changed from FY06 through FY08 to FY07 through FY10. Phase I (FY07 & FY08) for construction of erosion control from 15th Street to CR1 and property acquisition for pond construction (flood control). Phase II (FY09 & FY10) for erosion control from 19th Street to 15th Street.
- ◆ Curlew Creek Channel A Improvements - Republic: Estimated project cost increased from \$3.0 million to \$3.8 million.
- ◆ Drainage Channel Dredging Program: Estimated project cost increased from \$2.8 million to \$3.9 million.
- ◆ Drainage Pond Enhancement Program: Project deferred to provide funding for Belleair Causeway Bridges Replacement project.
- ◆ Joe's Creek Bridge Replacement @ 62nd St N: Project separated into two phases. Phase I will construct outfall for 62nd Avenue in FY07 (\$100K). \$1.5 million in FY06 & FY07 for bridge construction deferred to provide funding for Belleair Causeway Bridge Replacement project.
- ◆ Joe's Creek Detention Area 2: Project deferred from FY08 & FY09 to FY10 & FY11 to provide funding for Belleair Causeway Bridge Replacement project.
- ◆ Joe's Creek Maintenance Dredging: Estimated project cost of \$2.2 million deferred from FY06 to FY07 & FY08 to permit new spoil site location/methodology (geotubes).
- ◆ Klosterman Bayou Channel A: Project deferred from FY09 & FY10 to FY10 & FY12 to provide funding for Belleair Causeway Bridge Replacement project.
- ◆ Riverside Drive, Tarpon Springs: Project decreased from \$600K to \$200K due to professional services being performed in-house.
- ◆ Roosevelt Creek Tributary 5: Project deferred from FY08 to FY10 & FY13 to provide funding for Belleair Causeway Bridge Replacement project.
- ◆ South Creek Channel R: Professional Services (\$40K) remained in FY07. Construction deferred to FY11 to provide funding for Belleair Causeway Bridge Replacement project.
- ◆ Stormwater System Rehabilitation Program: Estimated project cost decreased in FY08 (\$510K) and FY09 (\$1.1 million) to provide funding for 46th Avenue Drainage Improvements.
- ◆ Sutherland Bayou Channel B: Project deferred from FY08 through FY10 to FY10 & FY13 to provide funding for Belleair Causeway Bridges Replacement project.
- ◆ Sutherland Bayou Channel D: Project deferred from FY09 & FY10 to FY10 & FY13 to provide funding for Belleair Causeway Bridge Replacement project.

**CAPITAL BUDGET AND MULTI-YEAR PLAN
SUMMARY OF CHANGES
FY06-FY11 CIP TO FY07-FY12 CIP**

PUBLIC SAFETY

- ◆ 800 MHz Radio System: Changed project title to Public Safety Equipment & Radio System. Project costs include an additional \$11 million offset by federal grants.
- ◆ A&B Barracks – Air Infiltration: Project cost increased \$8,000. Project funded by \$2.0 million annual transfer from the General Fund for building renovation and renewal projects.
- ◆ Central Communications Center: Implements intergovernmental data communications system with the Centralized Communications Center as the central hub for intergovernmental voice and data communications. Penny for Pinellas funding of \$11.4 million for this project may move up from FY08-10 to FY08-09 pending Federal and State grant funding. Project will implement connectivity of Intelligent Transportation System and all First Responder agencies operating in Pinellas County. [OMB UPDATE]
- ◆ D&E Wing – Roof Replacement: \$162K of appropriation moved from FY06 to FY07. Project funded by \$2.0 million annual transfer from the General Fund for building renovation and renewal projects.
- ◆ F Wing – Air Handler Replacement: \$153K of appropriation moved from FY09 to FY08. Project funded by \$2.0 million annual transfer from the General Fund for building renovation and renewal projects.
- ◆ Jail Expansion Phase II: Project schedule changed from FY05–FY06 to FY05–FY07. Project estimated cost increased from \$30.0 million to \$35.0 million due to change orders to the GMP construction contract. \$1.1 million realigned to separate Jail Kitchen & Dining Expansion & Renovation project.
- ◆ Jail Kitchen & Dining Expansion & Renovation: New Project. Previously included in the Jail Expansion Phase II project. \$1.1 million realigned from the Jail Expansion Phase II project. In FY07, \$1.25 million of project funds added via a transfer from the Countywide Building project.
- ◆ Sheriff Administration Building 100 – Roof Replacement: Project cost increased \$75,000. Project funded by \$2.0 million annual transfer from the General Fund for building renovation and renewal projects.
- ◆ Sheriff Administration Building 400 – Roof Replacement: Project cost increased \$165,000. Project funded by \$2.0 million annual transfer from the General Fund for building renovation and renewal projects.
- ◆ Sheriff's Administrative Support Building: Project schedule changed from FY05 to FY06 to FY05 to FY07.
- ◆ Jail Campus Master Plan: New project in FY07.

TRANSPORTATION

Arterial Road Improvement Program

Note 1 - The County's transportation capital improvement projects have all experienced significant cost estimate increases over the past year. Major increases in building materials costs (structural steel, Portland cement concrete, and asphalt), construction costs (fuel and labor), and right-of-way acquisition costs (land acquisition and business damages) have combined to make transportation construction projects more expensive, as reflected in the details for each of the projects.

- ◆ 28th St N – 38th Ave N to 54th Ave N: Project schedule changed from FY07 through FY09 to FY08 through FY12. Professional Services reduced to \$250K in FY08 and remaining expenditures scheduled for FY10-FY12. Construction previously scheduled in FY09 now FY11 & FY12.
- ◆ 28th St N – Haines Rd to 62nd Ave N: Project schedule changed from FY07 through FY09 to FY08 through FY12. Professional Services reduced to \$75K in FY08. Construction previously scheduled in FY09 now FY11 & FY12. Project limits have been shortened from 54th Ave N to Haines Rd to account for intersection improvements at 54th Ave N and 28th St N that are being constructed as part of the Haines Rd project.
- ◆ 38th Ave. N – 34th St. N to 31st N – Railroad Underpass: Estimated project cost for roadway improvements to 38th Avenue/Railroad underpass (\$100K for Professional Services in FY10, \$300K for Construction in FY10, and \$600K for Construction in FY11). Reconstruction of 38th Ave. N. from 34th St. N to 31st St. N. required due to failing underdrains. Previously only (\$50K) in FY05 for Construction.
- ◆ 54th Ave N – 44th St N to 34th St N: Project schedule changed from FY08 - FY10 to FY10 - FY12. Professional Services reduced to \$250K and moved back to FY10. Construction previously scheduled in FY10 has been moved back with all other expenditures in FY11 & FY12.

**CAPITAL BUDGET AND MULTI-YEAR PLAN
SUMMARY OF CHANGES
FY06-FY11 CIP TO FY07-FY12 CIP**

- ♦ 62nd Ave N – 49th St N to 34th St N: Project schedule changed from FY07 through FY09 to FY07 through FY10. This project has been changed back to a 4-lane divided roadway to address capacity needs in the area. Due to the increased scope, the construction schedule has been changed from FY09 to FY09 & FY10. Estimated project increased from \$4.9 million to \$7.8 million.
- ♦ 102nd Ave – 113th St to Seminole Blvd: Project previously titled 102nd Ave N – Ridge Road to Seminole Blvd. Project design advanced to FY07. Construction still scheduled to begin in FY10. The Preliminary Engineering Report will be performed as part of the 102nd Ave – 125th St to Ridge Rd project to better identify project needs and future costs. Estimated project cost increased from \$2.5 million to \$3.0 million.
- ♦ 102nd Ave – 125th St to Ridge Rd: The limits of this project have been extended from Ridge Road to 113th Street in order to address intersection improvements at 113th Street that will better facilitate lane alignments through the intersection and the flow of traffic. Moved Construction, Testing and Other from FY08-09 to FY09-10. Estimated project cost increased from \$7.1 million to \$8.0 million.
- ♦ 102nd Ave – 137th St to 125th St: Project design advanced to FY07. Construction still scheduled to begin in FY10. The Preliminary Engineering Report will be performed as part of the 102nd Ave – 125th St to Ridge Rd project to better identify project needs and future costs. Estimated project cost increased from \$6.9 million to \$8.2 million.
- ♦ Belcher Rd – 38th Ave N to 54th Ave N: Project schedule changed from FY07 through FY09 to FY07 through FY10. Construction previously scheduled in FY09 now FY09 & FY10. Estimated project cost increased from \$4.6 million to \$7.1 million.
- ♦ Belcher Rd – Alderman Rd to Klosterman Rd: Estimated project cost increased from \$8.6 million to \$13.0 million.
- ♦ Bryan Dairy Rd – Starkey to 72nd St: Estimated project cost increased from \$18.2 million to \$23.5 million. Construction scheduled to begin in FY08.
- ♦ Forest Lakes Blvd – SR 580 to SR 584: Project schedule changed from FY07 through FY09 to FY09 through FY12. Construction previously scheduled in FY09 now FY11 & FY12.
- ♦ Keystone Rd – US19 to East Lake Rd: Estimated project cost increased from \$41.3 million to \$59.3 million. Construction decreased \$4 million in FY07, increased by \$13.7 million in FY08, and increased by \$7.2 million in FY09.
- ♦ Park St – Tyrone Blvd to 84th Ln: Estimated project cost increased from \$17.9 million to \$24.2 million due primarily to increased construction costs. Construction still scheduled to begin in FY08 and continue through FY10.
- ♦ Railroad Crossing Improvements: Funding increased to construct several R/R crossings throughout the County. FY07 - McMullen Booth Rd, FY08 - Wyatt St and Hercules Ave, FY09 - Forest Lakes Blvd, FY10 - 49th St, FY11 - Belleair Rd, FY12 - 8th Ave SE.
- ♦ Starkey Rd – 84th Ln to Bryan Dairy Rd: Estimated project cost increased from \$23.1 million to \$34.3 million. Construction originally scheduled for FY06 – FY08; now scheduled through FY09 as \$7.0 million in FY07 Construction was moved to FY09.
- ♦ Starkey Rd – Bryan Dairy Rd to Ulmerton Rd: Estimated project cost increased from \$19.6 million to \$20.3 million. Moved Acquisitions from FY07 & 08 to FY08 & 09.
- ♦ Starkey Rd – Ulmerton Rd to East Bay Dr: Estimated project cost increased from \$16.6M to \$19.9M. Construction still scheduled to begin in FY09.
- ♦ Sunset Point Rd – US 19A to Keene Rd: Project schedule changed from FY08 through FY10 to FY08 through FY11. Estimated project cost increased from \$9.2 million to \$13.5 million. The replacement of bridge West of Betty Lane has been added. Construction scheduled in FY10 now FY10 & FY11.

Collector & Local Roadways

Note 1 - The County's transportation capital improvement projects have all experienced significant cost estimate increases over the past year. Major increases in building materials costs (structural steel, Portland cement concrete, and asphalt), constructions costs (fuel and labor), and right-of-way acquisition costs (land acquisition and business damages) have combined to make transportation construction projects more expensive, as reflected in the details for each of the projects.

**CAPITAL BUDGET AND MULTI-YEAR PLAN
SUMMARY OF CHANGES
FY06-FY11 CIP TO FY07-FY12 CIP**

- ◆ 40th St N – Pinellas Park C/L to Ulmerton Rd: Project deferred to provide funding for the Belleair Causeway Bridge Replacement project.
- ◆ 46th Ave N – 55th St N to 37th St N: Project schedule changed from FY06 through FY08 to FY06 through FY10. Construction schedule changed from FY07 & FY08 to FY09 & FY10. Estimated project cost increased from \$2.7 million to \$5.6 million.
- ◆ 46th Ave N – 80th St N to 62nd St N: Estimated project cost increased from \$6.1 million to \$8.0 million due to increase in material costs and the addition of an outfall pipe. Added \$2.0 million of Construction and \$20K of Testing in FY08.
- ◆ 58th St N – 54th Ave N to 70th Ave N: This project has been realigned to the new Local Street/Collector Improvements Program and will be evaluated for priority determination.
- ◆ 58th St N – 150th Ave N to 142nd Ave N: This project has been realigned to the new Local Street/Collector Improvements Program and will be evaluated for priority determination.
- ◆ 58th St N – 38th Ave N to 54th Ave N: This project has been realigned to the new Local Street/Collector Improvements Program and will be evaluated for priority determination.
- ◆ 58th St N – Roosevelt Blvd to Whitney Rd: Project deferred to provide funding for the Belleair Causeway Bridge Replacement project.
- ◆ 62nd St N – Ulmerton Rd to Roosevelt Blvd: This project has been realigned to the new Local Street/Collector Improvements Program and will be evaluated for priority determination.
- ◆ 142nd Ave – US 19 to Icot West P/L: Project deferred to provide funding for the Belleair Causeway Bridge Replacement project.
- ◆ CR 39 – Spanish Oaks to US 19: Project deferred to provide funding for the Belleair Causeway Bridge Replacement project.
- ◆ CR 90 – Curlew Rd to Talley Dr: Project deferred to provide funding for the Belleair Causeway Bridge Replacement project.
- ◆ Dansville Phase III: Project schedule changed from FY06 to FY06 through FY07 due to right-of-way acquisition problems. Project estimated cost increased from \$713K to \$1.5 million.
- ◆ Fisher Rd – Curlew Rd to CR 39: Project deferred to provide funding for the Belleair Causeway Bridge Replacement project.
- ◆ Haines Bayshore Rd – US19 to Wolford Rd: This project has been realigned to the new Local Street/Collector Improvements Program and will be evaluated for priority determination.
- ◆ Haines Rd – US19 to I-275: Construction schedule changed from FY06 to FY07 due to the time it took to fit the project within the existing right-of-way. Project estimate revised based on Preliminary Engineering Report (PER) completion.
- ◆ Local Street/Collector Improvements Program: This new program will improve various Local Streets and Collectors. Priorities will be established and scheduled accordingly.
- ◆ MSTU Local Paving Program: Estimated project cost increased from \$750K to \$1.5 million annually to cover required drainage improvements for Category II MSTU Roadway projects.
- ◆ MSTU Local Sidewalk/ADA Program: Estimated project cost increased from \$750K to \$1.5 million annually for sidewalk construction and repairs throughout the County.
- ◆ Nebraska Ave -West Lake Rd to 950' N of West Lake Rd: Project title changed from West Lake Dr – Tampa Rd to Nebraska Ave to reflect change in the project scope. Project has been revised from a road improvement to a sidewalk project to address pedestrian linkages and ADA needs within the revised project limits. This project has been realigned to the new Local Street/Collector Improvements Program and will be evaluated for priority determination.
- ◆ Nursery Rd – Belcher Rd to US 19: Project deferred to provide funding for the Belleair Causeway Bridge Replacement project.
- ◆ Riviere Rd – Nebraska Rd to Tampa Rd: Project deferred to provide funding for the Belleair Causeway Bridge Replacement project.
- ◆ Walsingham Rd – 119th St to Old Ridge Rd: Estimated project cost increased by \$878,869. Moved Construction amount from FY07 to FY08.
- ◆ Whitney Rd – US 19 to West of Bolesta Rd: Project deferred to provide funding for the Belleair Causeway Bridge Replacement project.
- ◆ Wolford Rd – Whitney to Haines Bayshore Rd: This project has been realigned to the new Local Street/Collector Improvements Program and will be evaluated for priority determination.

**CAPITAL BUDGET AND MULTI-YEAR PLAN
SUMMARY OF CHANGES
FY06-FY11 CIP TO FY07-FY12 CIP**

Bridge Improvements

- ♦ Repair of Dunedin Causeway Bridge: Construction scheduled to begin in FY06 but most of construction in FY07. Project re-bid to obtain acceptable construction costs.
- ♦ Belleair Beach Causeway Bridges Replacement: Construction scheduled to begin in FY07. Estimated project cost increased from \$45.8 million to \$72.8 million. Difference in costs reallocated from several projects in the CIP as noted.

Road and Street Support

- ♦ City of St. Pete Beach—Transportation Impact Fee Grant: New project in FY07 funded by Transportation Impact Fees.
- ♦ Contingency Roadway Repairs and Right-of-Way Needs: Estimated project costs for FY07-10 decreased by \$112,500 annually as Acquisitions were reduced by \$150K and Construction reduced by \$50K. These decreases were offset by a \$25K addition for Professional Services and a \$62.5K addition for Testing. The additional dollars are to cover haz-mat evaluations and services as needed. Title previously Contingency Roadway Repairs and Right-of-Way.
- ♦ Countdown Pedestrian Signals: New project in FY07 funded by Transportation Impact Fees.
- ♦ Downtown Palm Harbor Streetscape: New project in FY07 funded by a Federal Earmark provided through HUD Economic Development Initiative.
- ♦ Primary Control Center: New project in FY07 funded by CMAQ State Grant.
- ♦ Underdrain Construction Annual Contracts: Estimated project cost increased from \$6.0 million to \$6.5 million.

Pinellas Trail Improvements

- ♦ Progress Energy/Fred Marquis Trail Extension: Estimated project cost increased from \$6.8 million to \$6.9 million due to increase in land acquisition costs. Moved \$1,087,600 in Construction from FY07 to FY08.

Roadway Assessments

- ♦ 20th Ave – Lake Ave to Starkey Rd: Project schedule change from FY06 to FY07 through FY08 due to design changes dictated by FDOT not allowing the roadway to be opened to thru traffic while there is an active railroad crossing. Estimated project cost increased from \$2.0 million to \$2.9 million.

Intersection Improvements

- ♦ 54th Avenue North at 28th Street North: Project schedule changed from FY06 to FY06 & FY07. Estimated project cost increased from \$730K to \$1.3 million.
- ♦ ATMS/ITS Signal System Upgrade: Project construction delayed to better coincide with FDOT's completion of the Phase I Stage I project and other ATMS/ITS projects.
- ♦ ATMS/ITS Stage 6: New project in FY07 funded by Ninth Cent Motor Fuel Revenue.
- ♦ Intersection Improvements: Total project budget decreased \$1.5 million as FY07 Construction budget was reduced from \$1.5 million to \$0.
- ♦ Gulfport Intersection Improvements at 22nd Ave S and 52nd St S: New project in FY07 funded by Transportation Impact Fees.
- ♦ ITS/ATMS Technology Integration: Phase I Stage I of the ATMS/ITS has yet to be completed and therefore anticipated operation and maintenance contracts have not been needed which has caused project schedule to move from FY06 & FY07 to FY07 & FY08.
- ♦ McMullen Booth Rd @ Drew St: Annual funding has been revised as a result of completion of the consultant's intersection analysis. Estimated project costs have decreased \$60K.
- ♦ McMullen Booth @ Enterprise Rd: Project deferred.
- ♦ Palm Harbor Safety and Access Improvement: New project in FY07 funded by a Federal Earmark.

**CAPITAL BUDGET AND MULTI-YEAR PLAN
SUMMARY OF CHANGES
FY06-FY11 CIP TO FY07-FY12 CIP**

Sidewalk Improvements

- ◆ Walsingham Rd Sidewalks: Estimated project increased from \$1.1 million to \$1.6 million.
- ◆ General School and Sidewalk Program: Reduced Construction from \$1.1 million to \$800K through FY10.

Water Transportation Improvements

- ◆ Regulatory Signage Acquisition: Reduced to reflect past history.
- ◆ Regulatory Sign Installation: Reduced to reflect past history.

ENTERPRISE FUND PROJECTS

TRANSPORTATION / AIRPORT

- ◆ AFSS Building Renovation: Project appropriation moved from FY06 to FY07.
- ◆ Airco Golf Course Redevelopment/Feasibility Study: New project in FY07 at \$298K to examine and make recommendations focused on the highest and best land uses for the future redevelopment of the Airco parcel. The Study will assist with determining land use strategies, and the associated costs, revenues, impacts, and market demand for the different development strategies.
- ◆ Airfield Improvements/Rehabilitation: Miscellaneous minor road, runway and taxiway paving, restriping, and drainage improvement projects on an as needed basis.
- ◆ Environmental Assessment (EA) for a Parallel General Aviation (GA) Runway: The Master Plan recommended that consideration be given for the construction of a GA parallel runway to ease runway capacity constraints and alleviate the dual use of a taxiway as a runway. The first step in the process of determining the necessity to build this project is to undertake an EA that includes a Benefit Cost Analysis (BCA). The EA commenced in FY06 and should be completed in FY07/08. The total cost for the EA and BCA is \$738K.
- ◆ Terminal Rehabilitation and Renovation: The Airport is moving forward with completing planning and conceptual design for future terminal rehabilitation and renovation. The project's overriding goal is to design an integrated, phased, and demand-driven terminal conceptual development plan with immediate focus (Phase 1) on the public arrival and departure areas including the construction and addition of a limited number of passenger loading bridges and rehabilitation of the terminal's mechanical system components. The Airport recognizes the need to be fiscally prudent in order to maintain its low airline rates and charges. Therefore, any Phase 1 or short-term terminal improvements will be done on a "Pay-As-You-Go" funding basis based on a combination of Federal Aviation Administration (FAA) and Florida Department of Transportation Grants, collected Passenger Facility Charges, and a small contribution from Airport reserves. The scope of the Phase 1 build-out is directly dependent upon the level of availability of Federal entitlement and discretionary funding. Because of the funding uncertainty for this project, several build-out alternatives have been conceptualized pending receipt of more definitive funding information. However, for planning purposes, the initial project cost has been established at \$8.5M. Should the County be successful in obtaining additional funding through legislative appropriation, then the scope of the project will be increased accordingly. Conversely, if Federal legislation reduces the level of FAA entitlement funding available to the Airport, then the project estimate may be reduced.

CAPITAL BUDGET AND MULTI-YEAR PLAN
SUMMARY OF CHANGES
FY06-FY11 CIP TO FY07-FY12 CIP

ENTERPRISE FUND PROJECTS

Water System

- ◆ Water Distribution Mains: Public Works Relocation projects decreased from \$6.5 million to \$5.8 million. FDOT Relocation Projects decreased from \$14.5 million to \$12.2 million. Backflow Device Installations increased from \$2.2 million to \$2.8 million. Fire Protection increased from \$600K to \$900K. Asset Management was added in the amount of \$600K.
- ◆ Water Supply & Treatment: Bond issue for the \$72 million Water Blending Facility is anticipated in FY07.
- ◆ Water Transmission Mains: Majority of Belcher Road 48 Inch Water Main Replacement has been moved to FY07 with funding coming from anticipated bond issue in FY07. Welch Causeway and Capri Isle projects increased from \$3.7 million to \$4.9 million.

Sewer System

- ◆ Grease Disposal System: Fat, Oil, Grease (FOG)-Alternative Fuel Study has increased by \$100K. \$500K for FOG-Filter Boxes has moved to FY07 and FY08.
- ◆ North County Reclaimed Water Distribution Projects: Majority of North County Reclaimed Water Distribution Systems construction was moved from FY06 to FY07 and FY08 and increased from \$44.5 million to \$46.5 million.
- ◆ Sewer Modifications & Rehabilitation: Subaqueous Pipe Evaluations and Installations decreased from \$5.8 million to \$500K pending further study. Pump stations rehabilitation, modification, replacement and/or relocation have increased from \$18.0 million to \$22.3 million. Town of Belleair collection, transmission and pumping improvements have increased from \$9.1 million to \$12.0 million. Madeira Beach Collection System Improvements has been added for \$3.3 million.
- ◆ Sewer Relocations: FDOT/PCPW projects decreased from \$6.0 million to \$4.7 million.
- ◆ South Cross Bayou Water Reclamation Facility: Belleair Reclaimed Water Transmission System has increased from \$5.2M to \$8.1M. Electrical Modifications have been added for \$2.0 million. Two Phase Digester Conversion has increased from \$300K to \$2.7 million.
- ◆ W.E. Dunn Water Reclamation Facility: Lake Tarpon ASR Construction has increased from \$2.6 million to \$3.4 million and has moved from FY05 to FY06.

Solid Waste System

- ◆ Additions & Improvements: SCADA for Bridgeway Acres and Toytown Landfills decreased from \$900K to \$800K. Redevelopment Implementation increased from \$7.9 million to \$17.0 million. Relocation of Main Lift Station decreased from \$1.5 million to \$1.3 million. Mini-Transfer Station decreased from \$2.7 million to \$2.5 million. Pond "A" Dredging has been moved from FY06 to FY07 and decreased from \$3.5 million to \$3.3 million. Majority of Area "T" Development has been moved from FY06 to FY08/09 and increased from \$2.7 million to \$5.3 million. Site Roadway Construction increased from \$1.1 million to \$2.2 million. Building Improvements decreased from \$700K to \$200K. Side Slope Closures moved to FY07 and FY08 and increased from \$2.3 million to over \$5.7 million. Toytown Landfill improvements decreased from \$5.7 million to \$4.2 million. Waste-To-Energy Value Added decreased from \$2.4 million to \$1.2 million. Recirculating Water Cooling System decreased from \$3.1 million to \$1.2 million.
- ◆ New projects: Pond "A" Embankment Stabilization (\$1.6 million), Slurry Wall Realignment (\$3.3 million), Lower Pump Inlets at Pond "A" (\$1.3 million), Sedimentation Control at Bridgeway Acres (\$600K), Sod Farm Pump Station (\$600K), Construct Shallow Wells at Bridgeway Acres (\$900K), and Landfill Gas Collection/Flaring System (\$700K).
- ◆ New Projects Added As Part of the Waste-To-Energy Procurement Process: Lime Softening System Refurbishment (\$4.3 million), New Residue Processing/Storage Building (\$7.3 million), Furnace Related Work (\$58.5 million), I&C and Electric Work (\$1.7 million), Waste-To-Energy Building Related Work (\$3.0 million), Miscellaneous other Waste-To-Energy Work (\$800K), Spare Parts Building (\$700K), Turbine Generator Refurbishing (\$1.4 million), and Punch List 2 Contingency (\$1.0 million).

