
COUNTY ADMINISTRATOR ENTERPRISE FUNDS

The four (4) self-supporting enterprise activities under the Board of County Commissioner's appropriation are within the administrative purview of the County Administrator. These four activities are: The St. Petersburg-Clearwater International Airport, the Water System, the Sewer System, and Solid Waste Management. During the 1990s, consolidation of the Sewer System, the Water System, and Solid Waste Management was initiated to streamline operations and flatten the organization. These three departments have been merged into an organizational unit termed Pinellas County Utilities. The operating budget for Utilities is reflected in the Utilities Service Fund.

AIRPORT

Description

The Airport Department is responsible for operating and maintaining the St. Petersburg-Clearwater International Airport's runways, buildings, equipment, vehicles, and provides fire protection services. The airport provides a full range of aviation services and high quality facilities which support Pinellas County's transportation and commerce infrastructure. The department maintains facilities used by the Federal Aviation Administration and the U.S. Customs Service. The airport is expected to serve approximately 550,000 passengers in FY05 & 462,000 in FY 06, with more than 212,000 movements of passenger & cargo airlines, Coast Guard, corporate and general aviation aircraft traffic. The airport is entirely self-supporting by its own user fees, and Federal and State Grant revenue. In addition to the aviation operations, the Airco Golf Course, operated by the Department of Culture, Education, and Leisure, is located on Airport property. No Pinellas County property tax revenue is used for the operations of the St. Petersburg-Clearwater International Airport.

Goals & Objectives

- * Provide daily scheduled airline service to major U.S. and Canadian cities with 12 daily flights.
- * Air cargo shipments continue to grow and are expected to exceed 19,500 tons annually.
- * Visitors traveling through the Airport spend over \$128 million annually in Pinellas County.
- * The total annual financial benefit of the Airport to Pinellas County is over \$784 million annually.
- * Major projects for FY 2006 include enhanced security system for the airfield/terminal, construction to lengthen the main air carrier runway 17/35, design/planning for future Terminal building phased rehabilitation and renovation, and other road/aviation related projects.
- * Meet and exceed customer satisfaction relating to "Golf Experience" at Pinellas County's only public golf course.

Vital Areas of Concentration include:

- * Expanding existing scheduled and charter airline passenger service, and developing new passenger service within the US and Canada.
- * Developing new airline passenger markets in the United Kingdom and Europe.
- * Expanding and developing Corporate and General Aviation.
- * Continuing development of Airport's existing vacant land to generate new real estate revenue opportunities.
- * Exploring integrated terminal design concepts with initial development based on "Pay-As-You-Go" financing.
- * Commencing construction of the extension of the primary air carrier Runway 17L/35R to approximately 10,000 feet.
- * Continuing to identify ways to reduce noise exposure to surrounding communities and maintaining open communication with the public.

Balanced Scorecard Performance Measures:

Strategic Focus Area	Strategic Direction	Performance Measure	FY04 Actual	FY05 Budget	FY06 Budget
<i>Customer Perspective</i>					
Efficient Government	Quality of Service Delivery	Publish Quarterly Newsletter for Public and Airport Tenants	4	4	4
Infrastructure / Transportation	Manage Aviation Resources	Ground lease occupancy rate	93.8%	94.6%	91.5%
Quality of Life	Enhance Position on Quality of Life	Average number of noise complaints per 10,000 "operations" (an operation is a take off or landing).	34.3	34.3	28.3
<i>Financial Perspective</i>					
Efficient Government	Maximize Benefit / Cost	Net revenues / expenses per ground lease acre	\$983.88	\$152.09	\$101.54
Efficient Government	Maximize Benefit / Cost	Percentage increase in ground lease revenue	N/A	3.4%	7.5%
Efficient Government	Maximize Benefit / Cost	Maintain cash reserves at 10% of operating and capital expenses	39.2%	11.1%	6.5%
<i>Internal Process Perspective</i>					
Efficient Government	Improve Productivity	Percentage increase / decrease in enplaned passengers	56.8%	-35.5%	-53.2%
Efficient Government	Improve Productivity	Percentage increase/decrease in cargo tons shipped	1.3%	4.7%	.5%
Efficient Government	Improve Productivity	Percentage increase/decrease in aircraft operations	-4.4%	.1%	.1%

AIRPORT

<i>Learning and Growth Perspective</i>					
Effective Government	Enhance Employee Development	Percentage of employees completing annual training	43.1%	62.5%	62.5%

Explanatory Notes

Operating Budget Comparison

	FY04 Actual	Revised FY05	Projected FY05	Adopted FY06
PERSONAL SERVICES	\$3,443,855	\$3,858,360	\$3,723,710	\$3,723,690
OPERATING EXPENSES	\$3,943,422	\$4,131,820	\$3,837,450	\$4,083,600
CAPITAL OUTLAY	\$140,194	\$110,590	\$90,640	\$55,100
RESERVES	\$0	\$2,560,660	\$0	\$1,776,230
Total Operating Budget	\$7,527,471	\$10,661,430	\$7,651,800	\$9,638,620

Permanent Full Time Positions	65	65
--------------------------------------	-----------	-----------

Analysis

The FY06 budget, excluding reserves, reflects a decrease of \$238,380 or 2.9%, less than the FY05 revised budget. The decrease is due to the unanticipated loss of two airlines due to bankruptcy because of the continued impact of 9/11 on the airlines, higher fuel prices, and heavy competition among the small carriers in medium-sized markets. Personal Services reflects a decrease of \$134,670 or 3.5%, due to salary savings from seven frozen positions. Operating Expenses reflect a decrease of \$48,220 or 1.2%, due mainly to savings from deferred maintenance and delayed equipment purchases and reduced consultant services. Capital Outlay totals \$55,100 for various pieces of equipment and replacement items.

AIRPORT - CAPITAL PROJECTS

Description

This section provides a listing of the capital projects associated with the St. Petersburg-Clearwater International Airport. Many of these projects receive funding in the form of grants from the Federal Aviation Administration (FAA) and the Florida Department of Transportation (FDOT). These projects will only commence when the appropriate Grant is issued.

Goals & Objectives

* Major projects for FY 2006 are:

Runway 17/35 Extension - Finalize design in FY 05 and commence construction for the extension of the runway from 8,800ft to 10,000ft. Construction to be completed in FY 06.

Terminal Design - Commence planning & conceptual design for future terminal rehabilitation and renovation based on "Pay-As-You-Go" for phase 1 of the public arrival and departure areas.

Security System - Enhancement and upgrades to the airfield and terminal perimeter security system.

T-Hangar Construction - Commence design in FY 2005 and construction of 75 + T-Hangars in FY 2006.

Environmental Assessment for Parallel GA Runway 17/35 - Environmental assessment to determine necessity for future construction of new general aviation parallel runway to ease runway capacity constraints.

* There are other various projects to provide new taxiways to flightline development areas and road modifications.

Explanatory Notes

Operating Budget Comparison

	FY04 Actual	Revised FY05	Projected FY05	Adopted FY06
CAPITAL OUTLAY	\$1,306,025	\$14,225,000	\$6,196,100	\$21,462,600
Total Operating Budget	\$1,306,025	\$14,225,000	\$6,196,100	\$21,462,600

Permanent Full Time Positions

0

0

Analysis

Most airfield capital projects are contingent on availability of grant funds.

UTILITIES SERVICE FUND

Description

The Utilities Service Fund is a budget convention used by Pinellas County Utilities to account for consolidated departmental services provided to each of the three (3) enterprise activities. The operating expenditures and reserves for the consolidated services are allocated to the Water System, the Sewer System and Solid Waste Management. The Utilities Service Fund represents the full operating cost of Utilities. Each of the individual enterprise systems (Water, Sewer and Solid Waste) fund their respective share of these consolidated operations.

Goals & Objectives

* See the individual Enterprise Systems pages for Goals and Objectives.

Balanced Scorecard Performance Measures:

Strategic Focus Area	Strategic Direction	Performance Measure	FY04 Actual	FY05 Budget	FY06 Budget
<i>Customer Perspective</i>					
Efficient Government	Quality of Service Delivery	Technical quality complaint rate per 1,000 customers	75	44	44
Efficient Government	Quality of Service Delivery	Billing errors per 10,000 bills generated	73	66	66
Efficient Government	Quality of Service Delivery	Average number of water or sewer service disruptions per 1,000 active customer accounts	135	135	100
Environmental Quality	Improve Air / Water Quality	Drinking water compliance rate	100%	100%	100%
Environmental Quality	Improve Air / Water Quality	Wastewater treatment effectiveness rate	95%	95%	95%
<i>Financial Perspective</i>					
Sufficient Revenue	Improve Projections & Mgmt. Information	Percent annualized revenue received to projection	108%	100%	100%
Sufficient Revenue	Improve Projections & Mgmt. Information	Percent annualized expenditures to budget (O&M)	93%	97%	97%
<i>Internal Process Perspective</i>					
Efficient Government	Improve Productivity	Sewer overflow rate - overflows per 100 miles of collection piping	4	5	4
Efficient Government	Improve Productivity	Distribution system water loss	6%	5%	5%
Environmental Quality	Environ. Friendly County Practices	Per Capita, Residential metered water usage (gallons per day)	93	93	90
Environmental Quality	Environ. Friendly County Practices	Percentage of time WTE Plant is available to receive waste	91%	88%	90%
Environmental Quality	Environ. Friendly County Practices	Percentage of total waste generated that is recycled	30%	30%	32%
<i>Learning and Growth Perspective</i>					
Effective Government	Enhance Employee Development	Average number of training hours per employee	22	20	24

Explanatory Notes

See the individual Enterprise Systems pages for additional analysis.

UTILITIES SERVICE FUND

Operating Budget Comparison

	FY04 Actual	Revised FY05	Projected FY05	Adopted FY06
PERSONAL SERVICES	\$35,211,757	\$40,877,740	\$38,495,110	\$42,650,200
OPERATING EXPENSES	\$112,294,246	\$129,845,460	\$127,087,900	\$133,583,210
DEBT SERVICE	\$23,494	\$50,000	\$50,000	\$50,000
GRANTS & AIDS	\$181,761	\$851,000	\$791,650	\$1,150,000
Total Operating Budget	\$147,711,258	\$171,624,200	\$166,424,660	\$177,433,410

Permanent Full Time Positions

625

632

Analysis

Excluding reserves, the FY06 budget reflects an increase of \$5,809,210 or 3.4%, over the FY05 revised budget. This amount includes a total of four issues totaling \$342,660. These issues add eight new positions in support of the following functional areas within the Utilities organization: two Utilities Specialist II positions and one Utilities Specialist III position for a total of \$120,060, to establish a three member south county maintenance crew to operate, maintain and repair a new reclaimed water infrastructure; one Utilities Specialist II position at \$38,980 for assistance in the dispatch/emergency response crew during the 11pm - 7am shift; one Solid Waste Specialist position at \$51,290 to coordinate all aspects of the municipal solid waste collection contract for the Lealman community; one Senior Office Specialist position at \$37,650 to serve as third shift leader at the Solid Waste scalehouse; and two permanent Water Quality Management Specialist positions which were approved and added to the FY05 budget to administer the grease management program for a total of \$94,680. In addition, there are twenty-six temporary positions being funded within the General Maintenance Department and three temporary positions within the Customer Services Department supporting various programs in these areas. Personal Services shows a \$1,772,460 or 4.3% increase due to the new positions being added in the issues above and the annual market survey and employee benefits. Operating Expenses reflect an increase of \$3,737,750 or 2.9% due primarily to a \$1.5 million increase for consulting and contract services for facility operations and support, \$868,670 for utility services and \$826,460 for repair and maintenance services. Grants & Aids includes \$350,000 to reimburse municipalities participating in Pinellas County Utilities' recycling programs, \$300,000 for the shallow well reimbursement program, and \$500,000 for the commercial, industrial and institutional water conservation program.

UTILITIES SERVICE FUND-RESERVE

Description

This section provides a listing of the reserves for the Pinellas County Utilities Service Fund.

Goals & Objectives

See the individual Enterprise Systems pages for Goals and Objectives.

Explanatory Notes

Operating Budget Comparison

	FY04 Actual	Revised FY05	Projected FY05	Adopted FY06
RESERVES	\$0	\$27,225,750	\$0	\$25,933,280
Total Operating Budget	\$0	\$27,225,750	\$0	\$25,933,280

Permanent Full Time Positions	0	0
--------------------------------------	----------	----------

Analysis

Reserves are included in budgeted total appropriations for funds; however, they are not expenditures and therefore do not appear in the Actual or Projected columns.

SEWER SYSTEM

Description

Utilities consists of the Water System, the Sewer System, and Solid Waste Management. Pinellas County Utilities uses the Utilities Service Fund as a budget convention to account for consolidated departmental services provided to each of the three (3) enterprise activities. The Utilities Service Fund is used to allocate the cost of services to the Water System, the Sewer System and Solid Waste Management. The Sewer System is responsible for the provision of quality, cost effective sewer service to the citizens residing in County sewer service areas by planning, developing, constructing, financing, operating and maintaining sewage collection, transmission, treatment and disposal facilities in accordance with State and Federal laws, rules and regulations. It provides an environmentally safe and sanitary means of collecting and transmitting discharged domestic wastes from residential, commercial and industrial users. The Sewer System provides for the treatment and disposal of objectionable materials and organisms from these wastes in order to protect public health, property and environment.

Goals & Objectives

- * Continue construction of the reclaimed water projects serving the north county service area.
- * Continue ongoing rehabilitation, renovation and replacement of existing sanitary sewerage collection, transmission and pumping facilities throughout the system.
- * Complete construction of pump station, force main, and RCW main from/to the newly acquired Town of Belleair sewer system, including improvements to the sewer lift stations and collection system.
- * Mobilize and begin construction of other subaqueous pipe crossing replacements.
- * Replace Indian Rocks Beach force main to the McKay Creek pumping station.
- * Construct new force main from pump station 054.
- * Initiate inflow/infiltration reduction program.
- * Convert SCADA system to full radio transmission from telephone.
- * Install emergency generators at critical pumping facilities prone to hurricane/storm outages.

Explanatory Notes

- * All positions budgeted in the Utilities Service Fund.

Operating Budget Comparison

	FY04 Actual	Revised FY05	Projected FY05	Adopted FY06
OPERATING EXPENSES	\$29,999,006	\$31,875,310	\$30,655,030	\$32,456,600
CAPITAL OUTLAY	\$26,442,093	\$66,367,000	\$30,521,000	\$60,228,000
DEBT SERVICE	\$13,282,454	\$13,284,450	\$13,284,450	\$13,284,350
Total Operating Budget	\$69,723,553	\$111,526,760	\$74,460,480	\$105,968,950

Permanent Full Time Positions

0

0

Analysis

The FY06 budget reflects a decrease of \$5,557,810 or 5.0%, less than the FY05 revised budget, excluding transfers and reserves. Personal Services are not budgeted here, since all of the positions are budgeted in the Utilities Service Fund. Operating Expenses show an increase of \$581,290 or 1.8% primarily due to general power, sludge removal services, repair and maintenance, and chemicals for South Cross Bayou and W.E. Dunn Water Reclamation Facilities. Capital Outlay expenditures reflect a decrease of \$6,139,000 or 9.3%. FY06 projects include \$24.1 million for the north and south county bonded reclaimed water projects, \$19.4 million for modification, rehabilitation, relocation and extension of sanitary sewer pumping stations, gravity sewer and force mains, \$2.3 million for upgrades and enhancements to the Supervisory Control and Data Acquisition (SCADA) system, and \$10.0 million for upgrades and improvements associated with the South Cross Bayou and W.E. Dunn Water Reclamation Facilities.

SEWER SYSTEM-RESERVE/TRANSFERS

Description

This section provides a listing of reserves and transfers funded by the Sewer System in support of consolidated departmental services, debt service requirements and capital projects

Goals & Objectives

See the Sewer System page for Goals and Objectives.

Explanatory Notes

Operating Budget Comparison

	FY04 Actual	Revised FY05	Projected FY05	Adopted FY06
OPERATING EXPENSES	\$0	\$6,065,460	\$0	\$5,409,430
TRANSFERS	\$28,220,040	\$31,246,090	\$31,412,720	\$27,993,370
RESERVES	\$0	\$32,320,280	\$0	\$39,703,570
Total Operating Budget	\$28,220,040	\$69,631,830	\$31,412,720	\$73,106,370

Permanent Full Time Positions

0

0

Analysis

The Operating Expenses reflect the Sewer System's portion of funding Pinellas County Utilities' reserves within the Utilities Service Fund. Reserves are included in budgeted total appropriations for funds; however, they are not expenditures and therefore do not appear in the Actual or Projected columns.

FY06 Reserves reflect an increase of \$7,383,290 or 22.8%. Expenditures in the Renewal and Replacement Fund and the Sewer Construction Fund for capital projects, specifically the bonded reclaimed water projects, did not reach their appropriated level for FY05 and were carried forward to the FY06 Budget.

SOLID WASTE MANAGEMENT

Description

Utilities consists of the Water System, the Sewer System, and Solid Waste Management. Pinellas County Utilities uses the Utilities Service Fund as a budget convention to account for consolidated departmental services provided to each of the three (3) enterprise activities. The Utilities Service Fund is used to allocate the cost of services to the Water System, the Sewer System and Solid Waste Management. Solid Waste Management is part of Pinellas County Utilities. The Solid Waste Management system is responsible for the provision of cost effective and environmentally sound disposal of solid wastes for all citizens of Pinellas County through waste-to-energy, recycling and landfill operations. It oversees the operation of the Refuse to Energy Facility that generates electricity which is then sold to Progress Energy.

Goals & Objectives

- * Continue construction of landfill modifications as required by Florida Department of Environmental Protection (FDEP) permit.
- * Continue construction of an administration/education building, warehouse and household electronics and chemical collection center at the Bridgeway Acres Landfill site.
- * Continue development of Toytown Landfill site.
- * Initiate master site water management program for Bridgeway Acres Landfill.
- * Initiate dredging of Pond "A" to increase storage.

Explanatory Notes

- * All positions budgeted in the Utilities Service Fund.

Operating Budget Comparison

	FY04 Actual	Revised FY05	Projected FY05	Adopted FY06
OPERATING EXPENSES	\$38,473,089	\$44,527,310	\$48,796,520	\$46,775,460
CAPITAL OUTLAY	\$9,161,202	\$30,193,000	\$7,291,000	\$20,300,000
DEBT SERVICE	\$23,232,821	\$23,456,180	\$23,456,180	\$468,060
Total Operating Budget	\$70,867,112	\$98,176,490	\$79,543,700	\$67,543,520

Permanent Full Time Positions

0

0

Analysis

Excluding transfers and reserves, the FY06 budget reflects a decrease of \$30,632,970 or 31.2%, less than the FY05 revised budget. Personal Services are not budgeted here, since all of the positions are budgeted in the Utilities Services Fund. Operating Expenses reflect an increase of \$2,248,150 or 5.0%, attributable to an increase of \$1.9 million for waste-to-energy facility and landfill operations contract payments, an increase of \$287,050 for repair and maintenance costs, and an increase of \$165,260 for utility services. Capital Outlay expenditures decreased \$9,893,000 or 32.8%. Capital Outlay includes \$1.2 million for Toytown Landfill development, \$3.0 million for redevelopment implementation of the landfill site, \$1.0 million for Bridgeway Acres Landfill master site water management, \$2.0 million for rehabilitation/ replacement of a mini-transfer station, \$1.0 million for relocation of a main lift station, \$3.0 million for Pond "A" dredging, and \$6.2 million for various equipment, infrastructure and site upgrades and improvements. Debt Service shows a decrease of \$22,988,120 or 98.0% due to the Solid Waste Resource Recovery Revenue Bonds, Series 1996 being paid off in October 2006.

SOLID WASTE-RESERVES/TRANSFERS

Description

This section provides a listing of reserves and transfers funded by Solid Waste Management in support of centralized departmental services, debt service and reserve requirements, and capital projects.

Goals & Objectives

See the Solid Waste Management page for Goals and Objectives.

Explanatory Notes

Operating Budget Comparison

	FY04 Actual	Revised FY05	Projected FY05	Adopted FY06
OPERATING EXPENSES	\$0	\$7,348,530	\$0	\$7,795,910
TRANSFERS	\$44,905,433	\$40,540,120	\$39,451,800	\$51,257,020
RESERVES	\$0	\$10,235,040	\$0	\$61,492,060
Total Operating Budget	\$44,905,433	\$58,123,690	\$39,451,800	\$120,544,990

Permanent Full Time Positions

0

0

Analysis

The Operating Expenses reflect the Solid Waste System's portion of funding Pinellas County Utilities' reserves within the Utilities Service Fund. Reserves are included in budgeted total appropriations for funds; however, they are not expenditures and therefore do not appear in the Actual or Projected columns.

FY06 Reserves reflect an increase of \$51,257,020 or 500.8%. This resulted from an internal transfer from the Solid Waste Revenue and Operating Fund to the Solid Waste Surplus Reserve Fund to fund future Solid Waste capital improvement projects such as the landfill modifications, sod farm site improvements, Toytown landfill development, and other various equipment, infrastructure and site upgrades and improvements.

WATER SYSTEM

Description

Utilities consists of the Water System, the Sewer System, and Solid Waste Management. Pinellas County Utilities uses the Utilities Service Fund as a budget convention to account for consolidated departmental services provided to each of the three (3) enterprise activities. The Utilities Service Fund is used to allocate the cost of services to the Water System, the Sewer System, and Solid Waste Management. The Water System is responsible for the provision of quality, cost effective potable water service to County retail and wholesale customers by planning, developing, constructing, financing, operating and maintaining water supply, treatment and distribution facilities in accordance with State and Federal laws, rules and regulations. The system is continually being upgraded to provide customers with a safe and sufficient water supply for domestic needs as well as an ample supply for fire protection. The system also continues to educate its customers on important water conservation issues.

Goals & Objectives

- * Complete security improvements and additions to the water treatment, storage and pumping systems.
- * Continue renewal, replacement and improvement program of water distribution mains pursuant to FDOT, PCPW and other municipal governments CIP.
- * Construct additions and improvements to the Logan Station booster pumps and controls systems.
- * Complete construction of an addition to the Utilities Laboratory facility and replace existing roof.
- * Complete construction of modification to water storage tanks to minimize nitrification issues to improve water quality.
- * Implement rehabilitation/replacement of deteriorated portion of Belcher Road water transmission main.
- * Initiate Water Blending Facility design and Construction Manager-at-Risk construction, including new high service pump station at S.K. Keller site.

Explanatory Notes

- * All positions budgeted in the Utilities Service Fund.

Operating Budget Comparison

	FY04 Actual	Revised FY05	Projected FY05	Adopted FY06
OPERATING EXPENSES	\$74,557,136	\$90,226,910	\$81,610,110	\$92,972,100
CAPITAL OUTLAY	\$40,778,240	\$48,665,000	\$25,254,000	\$79,577,000
DEBT SERVICE	\$2,791,957	\$3,438,930	\$3,438,930	\$3,062,460
GRANTS & AIDS	\$0	\$100,000	\$20,000	\$20,000
Total Operating Budget	\$118,127,333	\$142,430,840	\$110,323,040	\$175,631,560

Permanent Full Time Positions

0

0

Analysis

The FY06 budget reflects an increase of \$33,200,720 or 23.3%, excluding transfers and reserves, over the FY05 revised budget. Personal Services are not budgeted here, since all of the positions are budgeted in the Utilities Service Fund. Operating Expenses reflect an increase of \$2,745,190 or 3.0% primarily attributable to \$1.2 million for repair and maintenance of water lines and potable water meter revalidation and repair within the General Maintenance Department (GMD), and \$1.2 million for general power, repair and maintenance cost, and water sampling and analysis cost within the Operations Department. The balance of the increase of \$300,000 relates to costs in support of the Water System's portion of the customer service function and costs related to the new customer information system. Capital Outlay exhibits an increase of \$30,912,000 or 63.5%. For FY06, Capital Outlay includes \$53.4 million for the water blending facility, \$8.0 million for the Belcher Road forty-eight inch water main replacement project, \$2.4 million for water supply station improvements and upgrades, \$6.0 million for water distribution main replacements and relocations, and \$1.1 million for distribution stations and building improvements. In mid-FY06, a water revenue bond of approximately \$80 million is anticipated being issued for the water blending facility and the Belcher Road water main replacement.

WATER SYSTEM-RESERVE/TRANSFERS

Description

This section provides a listing of reserves and transfers funded by the Water System in support of centralized departmental services, debt service and reserve requirements, capital projects and payments to Tampa Bay Water.

Goals & Objectives

See the Water System page for Goals and Objectives.

Explanatory Notes

Operating Budget Comparison

	FY04 Actual	Revised FY05	Projected FY05	Adopted FY06
OPERATING EXPENSES	\$0	\$15,182,130	\$0	\$11,353,190
TRANSFERS	\$58,516,810	\$57,747,820	\$57,657,400	\$6,947,930
RESERVES	\$0	\$7,895,240	\$0	\$45,640,490
Total Operating Budget	\$58,516,810	\$80,825,190	\$57,657,400	\$63,941,610

Permanent Full Time Positions

0

0

Analysis

The Operating Expenses reflect the Water System's portion of funding Pinellas County Utilities' reserves within the Utilities Service Fund. Reserves are included in budgeted total appropriations for funds; however, they are not expenditures and therefore do not appear in the Actual or Projected columns.

FY06 Reserves reflect an increase of \$37,745,240 or 478.1%. This increase is due to the remaining balance of the water revenue bond proceeds in the Water Construction Fund and replenishment of reserves in the Renewal and Replacement Fund.

UTILITIES FUNDS
Revenue History
(\$ millions)

	FY99	FY00	FY01	FY02	FY03	FY04
Sewer						
Sewer Service Charges	37.31	37.74	36.61	36.20	38.69	43.64
Wholesale Charges	4.43	3.66	6.27	7.72	8.96	8.15
Reclaimed - Retail	0.30	0.30	0.29	0.34	0.43	1.04
Reclaimed - Wholesale	0.16	0.17	0.15	0.23	0.19	0.25
Tap Fees and Permits	0.03	0.04	0.02	0.01	0.01	0.06
Assessment Collections	0.03	0.07	0.06	0.02	0.03	-
Connection (Impact) Fees	2.36	1.85	2.90	1.77	1.87	1.54
Interest Income	4.96	6.54	7.64	3.33	1.36	1.40
Other	0.31	0.40	0.30	0.44	0.84	0.64
Total - Sewer	49.89	50.77	54.24	50.06	52.38	56.72
Solid Waste						
User Fees	35.02	36.94	37.68	38.01	41.42	40.80
Electrical Energy Sales	5.20	6.37	7.77	7.34	8.48	9.26
Electrical Capacity	15.29	17.64	18.76	19.95	21.21	22.55
Recovered Metals	0.64	0.70	0.46	0.51	0.59	1.03
Interest Earnings	1.79	2.60	3.36	1.65	1.01	1.19
Other	0.88	1.23	0.90	2.21	0.64	0.11
Total - Solid Waste	58.82	65.48	68.93	69.67	73.35	74.94
Water						
Retail Rate Revenues	31.06	30.88	29.71	29.48	37.74	46.39
Wholesale Rate Revenues	9.85	10.00	9.35	9.99	11.81	15.06
Capital Improvement Charge	14.91	14.78	14.07	14.31	3.13	-
Interest & Other Income	14.71	16.82	18.83	10.24	7.35	6.23
Other Revenues	0.35	0.35	0.35	0.38	0.50	0.44
Total - Water	70.88	72.83	72.31	64.40	60.53	68.12

Source: Pinellas County Utilities Department

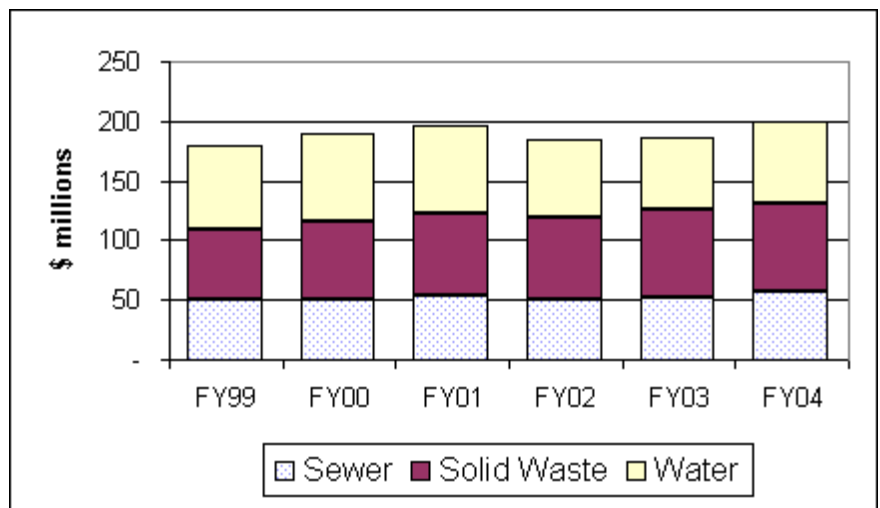


chart data

Total - Sewer	49.89	50.77	54.24	50.06	52.38	56.72
Total - Solid Waste	58.82	65.48	68.93	69.67	73.35	74.94
Total - Water	70.88	72.83	72.31	64.40	60.53	68.12