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## **COUNTY ADMINISTRATOR ENTERPRISE FUNDS**

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The four (4) self-supporting enterprise activities under the Board of County Commissioner's appropriation are within the administrative purview of the County Administrator. These four activities are: The St. Petersburg-Clearwater International Airport, the Water System, the Sewer System, and Solid Waste Management. During the 1990s, consolidation of the Sewer System, the Water System, and Solid Waste Management was initiated to streamline operations and flatten the organization. These three departments have been merged into an organizational unit termed Pinellas County Utilities. The operating budget for Utilities is reflected in the Utilities Service Fund.

# AIRPORT

## Description

The Airport Department is responsible for operating and maintaining the St. Petersburg-Clearwater International Airport's runways, buildings, equipment, vehicles, and provides fire protection services. The airport provides a full range of aviation services and high quality facilities which support Pinellas County's transportation and commerce infrastructure. The department maintains facilities used by the Federal Aviation Administration and the U.S. Customs Service. The airport is expected to serve over 1,000,000 passengers in FY 04 & 1,020,000 in FY 05, with more than 216,500 movements of airline, Coast Guard, corporate and general aviation aircraft traffic. The airport is entirely self-supporting by its own user fees, and Federal and State Grant revenue. In addition to the aviation operations, the Airco Golf Course, operated by the Department of Culture, Education, and Leisure, is located on Airport property. No Pinellas County property tax revenue is used for the operations of the St. Petersburg-Clearwater International Airport.

## Goals & Objectives

- \* Provide daily scheduled airline service to major U.S. and Canadian cities with 18 daily flights.
- \* Air cargo shipments continue to grow and are expected to exceed 19,000 tons annually.
- \* Visitors traveling through the Airport spend over \$128 million annually in Pinellas County.
- \* The total annual financial benefit of the Airport to Pinellas County is over \$784 million annually.
- \* Major projects for FY 2005 include enhanced security system for the airfield/terminal, construction to lengthen the main air carrier runway 17/35, land acquisition related to the runway extension, design/construction to expand and enhance the existing Terminal building, parking lot expansion, acquisition of a new Fire Truck, and other road/aviation related projects.
- \* Meet and exceed customer satisfaction relating to "Golf Experience" at Pinellas County's only public golf course.

## Balanced Scorecard Performance Measures:

Strategic Focus Area	Strategic Direction	Performance Measure	FY03 Actual	FY04 Budget	FY05 Budget
<i>Customer Perspective</i>					
Efficient Government	Branding & Image for County	Airport community awareness survey will meet or exceed baseline of 80% approval rating	N/A	80%	80%
Efficient Government	Quality of Service Delivery	Customer service survey will meet or exceed baseline of 80% approval rating	N/A	80%	80%
Infrastructure / Transportation	Manage Aviation Resources	Ground lease occupancy rate	N/A	94.2%	94.2%
Quality of Life	Enhance Position on Quality of Life	Average number of noise complaints per 10,000 "operations" (an operation is a take off or landing).	1.41	1.41	34.3
<i>Financial Perspective</i>					
Efficient Government	Maximize Benefit / Cost	Net revenues / expenses per ground lease acre	\$94.35	\$130.96	\$140.26
Efficient Government	Maximize Benefit / Cost	Percentage increase in ground lease revenue	-2.45%	3.4%	2.6%
Efficient Government	Maximize Benefit / Cost	Maintain cash reserves at 10% of operating and capital expenses	9.7%	11.5%	14.3
<i>Internal Process Perspective</i>					
Efficient Government	Improve Productivity	Percentage increase / decrease in enplaned passengers	43.5%	11.4%	7.4%
Efficient Government	Improve Productivity	Percentage increase/decrease in cargo tons shipped	5.3%	-8%	7.8%
Efficient Government	Improve Productivity	Percentage increase/decrease in aircraft operations	-4.5%	1.3%	.9%
<i>Learning and Growth Perspective</i>					
Effective Government	Enhance Employee Development	Percentage of employees completing annual training	N/A	31.3%	50%

## Explanatory Notes

## AIRPORT

### Operating Budget Comparison

	FY03 Actual	Revised FY04	Projected FY04	Adopted FY05
PERSONAL SERVICES	\$3,240,997	\$3,482,070	\$3,428,040	\$3,858,360
OPERATING EXPENSES	\$3,887,698	\$4,029,850	\$4,046,080	\$4,131,820
CAPITAL OUTLAY	\$98,482	\$126,600	\$179,500	\$110,590
RESERVES	\$0	\$1,934,670	\$0	\$2,560,660
<b>Total Operating Budget</b>	<b>\$7,227,177</b>	<b>\$9,573,190</b>	<b>\$7,653,620</b>	<b>\$10,661,430</b>

### Permanent Full Time Positions

64

65

### Analysis

The FY05 Budget reflects an increase of \$462,250 or 6.1%, excluding reserves. This amount includes issues totaling \$70,830, including one Craftworker position to improve preventative maintenance and three part-time Custodian positions to provide coverage for extended operating hours and passenger traffic resulting from increased flight activity. Personal Services reflects an increase of \$376,290 or 10.8%. This is due to the positions listed as issues with the remaining difference being the annual market survey and benefits increases. Operating Expenses reflects an increase of \$101,970 or 2.5%, most of which is due to pending expansion of the airport and costs associated with the planning and development of the expansion. Capital Outlay totals \$110,590, which includes \$35,000 for an emergency generator, \$32,000 for a crew cab vehicle, \$12,800 for Flight Information Display Systems monitors, and \$30,790 for other maintenance and communications equipment.

## AIRPORT - CAPITAL PROJECTS

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### Description

This section provides a listing of the capital projects associated with the St. Petersburg-Clearwater International Airport. Many of these projects receive funding in the form of grants from the Federal Aviation Administration (FAA) and the Florida Department of Transportation (FDOT). These projects will only commence when the appropriate Grant is issued.

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### Goals & Objectives

\* Major projects for FY 05 are:

Runway 17/35 Extension - Finalize design and commence construction for the extension of the runway from 8,800ft to 10,000ft. Construction is scheduled for FY 2005.

Land Acquisition - Acquire parcel of land adjacent to the Airport that is necessary for the runway extension project.

Terminal Building Expansion - Commence design for the expansion and enhancement of the Terminal Building.

Security System - Enhancement and upgrades to the airfield perimeter security system and Terminal Building security system.

Parking Lot Expansion - Expansion of the Airport's long term public parking lot (90 - spaces) and revenue control system for the remote lot.

ARFF Fire Truck - Acquisition of Airport Fire Truck

T-Hangar Construction - Commence design in FY 2005 for construction of T-Hangars projected in FY 2006.

Taxiway "M" Lighting - Replacement of 20 year old lighting system.

Parallel GA Runway 17/35 - Environmental assessment for future construction of new general aviation parallel runway.

\* There are other various projects to provide new taxiways to flightline development areas and road modifications.

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### Explanatory Notes

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### Operating Budget Comparison

	FY03 Actual	Revised FY04	Projected FY04	Adopted FY05
CAPITAL OUTLAY	\$10,996,108	\$7,942,000	\$3,005,000	\$14,225,000
<b>Total Operating Budget</b>	<b>\$10,996,108</b>	<b>\$7,942,000</b>	<b>\$3,005,000</b>	<b>\$14,225,000</b>

**Permanent Full Time Positions**

**0**

**0**

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### Analysis

Major Airport capital project appropriations in FY05 include: Runway 17/35 Extension (\$2,750,000); Terminal Departure/Ticketing Expansion (\$2,300,000); Land Acquisition (\$3,300,000); and Security Upgrades (\$2,600,000). The complete list of projects totaling \$14.225 million in FY05 is shown in the Capital Improvement Program section of this document.

Most airfield capital projects are contingent on availability of grant funds.

## UTILITIES SERVICE FUND

### Description

The Utilities Service Fund is a budget convention used by Pinellas County Utilities to account for consolidated departmental services provided to each of the three (3) enterprise activities. The operating expenditures and reserves for the consolidated services are allocated to the Water System, the Sewer System and Solid Waste Management. The Utilities Service Fund represents the full operating cost of Utilities. Each of the individual enterprise systems (Water, Sewer and Solid Waste) fund their respective share of these consolidated operations.

### Goals & Objectives

\* See the individual Enterprise Systems pages for Goals and Objectives.

### Balanced Scorecard Performance Measures:

Strategic Focus Area	Strategic Direction	Performance Measure	FY03 Actual	FY04 Budget	FY05 Budget
<i>Customer Perspective</i>					
Efficient Government	Quality of Service Delivery	Technical quality complaint rate per 1,000 customers	44	44	44
Efficient Government	Quality of Service Delivery	Billing accuracy per 10,000 bills generated	66	66	66
Efficient Government	Quality of Service Delivery	Average number of water or sewer service disruptions per 1,000 active customer accounts	135	135	135
Environmental Quality	Improve Air / Water Quality	Drinking water compliance rate	100%	100%	100%
Environmental Quality	Improve Air / Water Quality	Wastewater treatment effectiveness rate	95%	95%	95%
<i>Financial Perspective</i>					
Sufficient Revenue	Improve Projections & Mgmt. Information	Percent annualized revenue received to projection	100%	100%	100%
Sufficient Revenue	Improve Projections & Mgmt. Information	Percent annualized expenditures to budget (O&M)	97%	97%	97%
<i>Internal Process Perspective</i>					
Efficient Government	Improve Productivity	Sewer overflow rate - overflows per 100 miles of collection piping	5	5	5
Efficient Government	Improve Productivity	Distribution system water loss	5%	5%	5%
Environmental Quality	Environ. Friendly County Practices	Average daily volume processed per capita - water (gallons per day)	97	97	97
Environmental Quality	Environ. Friendly County Practices	Average daily volume processed per capita - solid waste (tons)	6	6	6
Environmental Quality	Environ. Friendly County Practices	Percentage of tons landfilled to total tons processed	20%	18%	18%
<i>Learning and Growth Perspective</i>					
Effective Government	Enhance Employee Development	Average number of training hours per employee	11	11	11

### Explanatory Notes

See the individual Enterprise Systems pages for additional analysis.

## UTILITIES SERVICE FUND

### Operating Budget Comparison

	FY03 Actual	Revised FY04	Projected FY04	Adopted FY05
PERSONAL SERVICES	\$33,244,782	\$37,238,150	\$36,710,350	\$40,877,740
OPERATING EXPENSES	\$106,513,322	\$121,451,300	\$115,195,390	\$129,845,460
DEBT SERVICE	\$32,553	\$50,000	\$50,000	\$50,000
GRANTS & AIDS	\$121,421	\$526,000	\$384,000	\$851,000
<b>Total Operating Budget</b>	<b>\$139,912,078</b>	<b>\$159,265,450</b>	<b>\$152,339,740</b>	<b>\$171,624,200</b>

### Permanent Full Time Positions

610

623

### Analysis

The FY05 Budget reflects an increase of \$12,358,750 or 7.8%. This amount includes five issues totaling \$605,520 as a result of adding 13 new full-time permanent positions in support of the following functional areas within the Utilities organization: Engineering Services (3), Customer Services (4), General Maintenance Department (3), Utilities Laboratory (1) and Solid Waste Management (2). Personal Services increased \$3,639,590 or 9.8% due to the new positions being added and the annual market survey and employee benefits increases. Operating Expenses increased \$8,394,160 or 6.9%. Included in this operating increase is \$3.7 million for consulting and contract services for facility operations and support, \$1.8 million for utility services, repair & maintenance services and insurance, and \$1.6 million for operating supplies and chemicals for facilities operations. Grants and aids include \$500,000 in aid to government agencies to reimburse municipalities participating in Pinellas County Utilities' recycling programs and \$351,000 in other grants and aids for the shallow well reimbursement program and the industrial, commercial and industrial water conservation program.

## UTILITIES SERVICE FUND-RESERVE

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### Description

This section provides a listing of the reserves for the Pinellas County Utilities Service Fund.

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### Goals & Objectives

See the individual Enterprise Systems pages for Goals and Objectives.

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### Explanatory Notes

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### Operating Budget Comparison

	FY03 Actual	Revised FY04	Projected FY04	Adopted FY05
RESERVES	\$0	\$26,544,240	\$0	\$27,225,750
<b>Total Operating Budget</b>	<b>\$0</b>	<b>\$26,544,240</b>	<b>\$0</b>	<b>\$27,225,750</b>

<b>Permanent Full Time Positions</b>	<b>0</b>	<b>0</b>
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### Analysis

Reserves are included in budgeted total appropriations for funds; however, they are not expenditures and therefore do not appear in the Actual or Projected columns.

## SEWER SYSTEM

### Description

The Sewer System is responsible for the provision of quality, cost effective sewer service to the citizens residing in County sewer service areas by planning, developing, constructing, financing, operating and maintaining sewage collection, transmission, treatment and disposal facilities in accordance with State and Federal laws, rules and regulations. It provides an environmentally safe and sanitary means of collecting and transmitting discharged domestic wastes from residential, commercial and industrial users. The Sewer System provides for the treatment and disposal of objectionable materials and organisms from these wastes in order to protect public health, property and environment. The Sewer System is part of Pinellas County Utilities. Utilities consists of the Water System, the Sewer System, and Solid Waste Management. Pinellas County Utilities uses the Utilities Service Fund as a budget convention to account for consolidated departmental services provided to each of the three (3) enterprise activities. The Utilities Service Fund is used to allocate the cost of services to the Water System, the Sewer System and Solid Waste Management.

### Goals & Objectives

- \* Continue construction of the extensive reclaimed water projects serving the gulf beach communities and the north county area.
- \* Continue ongoing rehabilitation, renovation and replacement of existing sanitary sewerage collection, transmission and pumping facilities throughout the system.
- \* Initiate construction of pump station, force main, and RCW main from/to the newly acquired Town of Belleair sewer system, including improvements to the sewer lift stations and collection system.
- \* Evaluate, mobilize and begin construction of other subaqueous pipe crossing replacements.
- \* Replace Indian Rocks Beach force main to the McKay Creek pumping station.
- \* Construct new force main from pump station 054.

### Explanatory Notes

- \* All positions budgeted in the Utilities Service Fund.

### Operating Budget Comparison

	FY03 Actual	Revised FY04	Projected FY04	Adopted FY05
OPERATING EXPENSES	\$27,062,176	\$27,849,600	\$29,461,180	\$31,875,310
CAPITAL OUTLAY	\$54,093,122	\$60,906,000	\$41,986,000	\$66,367,000
DEBT SERVICE	\$11,793,284	\$13,285,320	\$13,285,320	\$13,284,450
<b>Total Operating Budget</b>	<b>\$92,948,582</b>	<b>\$102,040,920</b>	<b>\$84,732,500</b>	<b>\$111,526,760</b>

### Permanent Full Time Positions

0

0

### Analysis

The FY05 Budget reflects an increase of \$9,485,840 or 9.3%. Personal Services are not budgeted here, since all of the positions are budgeted in the Utilities Service Fund. Operating Expenses reflects an increase of \$4,025,710 or 14.5%. Included in this operating increase is \$2.5 million for repair and maintenance services, operating supplies, parts and chemicals for operation of the South Cross Bayou and W.E. Dunn Water Reclamation Facilities and associated pumping stations and equipment. In addition, Operating Expenses included \$1.2 million for contract services, materials, supplies and replacement parts for repair and maintenance of sanitary sewer force mains, gravity sewer lines and manholes. The South Cross Water Reclamation Facility increased \$2.2 million due to Power Plant Staffing, an increase of chemicals, lab supplies, electrical and miscellaneous pump parts. General Maintenance Department increased \$1.2 million due to additional maintenance of sewer lines by contractor, security monitoring and temporary services. The W.E. Dunn Water Reclamation Facility increase of \$311,570 resulted from a sand filter rehab and increased chemicals. Capital Outlay costs increased \$5,461,000 or 9.0% over FY04 Revised Budget. Capital costs include \$21.6 million for north and south county reclaimed water projects, \$26.9 million for modification, rehabilitation, relocation and extension of sanitary sewer pumping stations, gravity sewers and force mains, and \$10.9 million for improvements associated with the South Cross Bayou and W.E. Dunn Water Reclamation Facilities. The FY05 revenue estimates include an 8% increase in the wholesale wastewater treatment rate.



## SEWER SYSTEM-RESERVE/TRANSFERS

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### Description

This section provides a listing of reserves and transfers funded by the Sewer System in support of consolidated departmental services, debt service requirements and capital projects

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### Goals & Objectives

See the Sewer System page for Goals and Objectives.

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### Explanatory Notes

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### Operating Budget Comparison

	FY03 Actual	Revised FY04	Projected FY04	Adopted FY05
OPERATING EXPENSES	\$0	\$4,641,600	\$0	\$6,065,460
TRANSFERS	\$29,421,830	\$28,220,040	\$28,220,040	\$31,246,090
RESERVES	\$0	\$44,563,280	\$0	\$32,320,280
<b>Total Operating Budget</b>	<b>\$29,421,830</b>	<b>\$77,424,920</b>	<b>\$28,220,040</b>	<b>\$69,631,830</b>

### Permanent Full Time Positions

0

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### Analysis

The Operating Expenses reflect the Sewer System's portion of funding Pinellas County Utilities' reserves within the Utilities Service Fund. Reserves are included in budgeted total appropriations for funds; however, they are not expenditures and therefore do not appear in the Actual or Projected columns.

FY05 Reserves reflects a decrease of \$12,243,000 or 27.5%. This reduction is due to utilizing the fund balance within the Sewer Renewal and Replacement Fund to cover costs for additional CIP projects within this fund and a further reduction of the remaining bond proceeds within the Sewer Construction Fund, Series 2003 for the North and South County reclaimed water system installation projects.

## SOLID WASTE MANAGEMENT

### Description

The Solid Waste Management system is responsible for the provision of cost effective and environmentally sound disposal of solid wastes for all citizens of Pinellas County through waste-to-energy, recycling and landfill operations. It oversees the operation of the Refuse to Energy Facility that generates electricity which is then sold to Progress Energy. Solid Waste Management is part of Pinellas County Utilities. Utilities consists of the Water System, the Sewer System, and Solid Waste Management. Pinellas County Utilities uses the Utilities Service Fund as a budget convention to account for consolidated departmental services provided to each of the three (3) enterprise activities. The Utilities Service Fund is used to allocate the cost of services to the Water System, the Sewer System and Solid Waste Management.

### Goals & Objectives

- \* Continue construction of landfill modifications as required by Florida Department of Environmental Protection (FDEP) permit.
- \* Begin construction of an administration/education building, warehouse and household electronics and chemical collection center at the Bridgeway Acres Landfill site.
- \* Continue development of Toytown Landfill site.
- \* Initiate master site water management program for Bridgeway Acres Landfill.

### Explanatory Notes

- \* All positions budgeted in the Utilities Service Fund.

### Operating Budget Comparison

	FY03 Actual	Revised FY04	Projected FY04	Adopted FY05
OPERATING EXPENSES	\$36,650,098	\$39,349,730	\$40,774,610	\$44,527,310
CAPITAL OUTLAY	\$13,662,554	\$25,643,000	\$16,498,000	\$30,193,000
DEBT SERVICE	\$22,036,332	\$23,455,890	\$23,348,000	\$23,456,180
<b>Total Operating Budget</b>	<b>\$72,348,984</b>	<b>\$88,448,620</b>	<b>\$80,620,610</b>	<b>\$98,176,490</b>

### Permanent Full Time Positions

0

0

### Analysis

The FY05 Budget reflects an increase of \$9,727,870 or 11.0%. Personal Services are not budgeted here, since all of the positions are budgeted in the Utilities Services Fund. Operating Expenses reflects an increase of \$5,177,580 or 13.2% over the FY04 Revised Budget. Major factors causing these operating increases include: the waste-to-energy facility and landfill operations contract payments increase of \$1,871,240, contract re-procurement services for the waste-to-energy facility increase of \$1,101,480, insurance services increase of \$176,000, recycling costs increase of \$350,000, and repair and maintenance cost increase of \$104,850 on the Tortuga vessel related to the artificial reef program. For FY05, Capital Outlay costs have increased \$4,550,000 or 17.7% over FY04 Revised Budget. Capital costs include \$4.9 million for landfill modifications, \$3.3 million for sod farm site improvements, \$5.8 million for Toytown landfill development, \$3.9 million for redevelopment implementation, \$1.8 million for residing boiler structures, and \$8.8 million for various equipment, infrastructure and site upgrades and improvements. Due to increased tonnage being processed, tipping fee estimates increased for the FY05 Budget helping to increase revenues, while overall interest earnings decreased 9.2%. The FY05 revenue estimates are based on current rates as no rate increases are anticipated.

## SOLID WASTE-RESERVES/TRANSFERS

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### Description

This section provides a listing of reserves and transfers funded by Solid Waste Management in support of centralized departmental services, debt service and reserve requirements, and capital projects

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### Goals & Objectives

See the Solid Waste Management page for Goals and Objectives.

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### Explanatory Notes

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#### Operating Budget Comparison

	FY03 Actual	Revised FY04	Projected FY04	Adopted FY05
OPERATING EXPENSES	\$0	\$6,558,290	\$0	\$7,348,530
TRANSFERS	\$29,710,060	\$45,000,650	\$45,000,650	\$40,540,120
RESERVES	\$0	\$17,623,230	\$0	\$10,235,040
<b>Total Operating Budget</b>	<b>\$29,710,060</b>	<b>\$69,182,170</b>	<b>\$45,000,650</b>	<b>\$58,123,690</b>

#### Permanent Full Time Positions

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### Analysis

The Operating Expenses reflect the Solid Waste System's portion of funding Pinellas County Utilities' reserves within the Utilities Service Fund. Reserves are included in budgeted total appropriations for funds; however, they are not expenditures and therefore do not appear in the Actual or Projected columns.

FY05 Reserves reflects a decrease of \$7,388,190 or 41.9%. This resulted from an internal transfer from the Surplus Reserve fund to the Renewal and Replacement fund to partially fund projects associated with the solid waste CIP, such as the landfill modifications, sod farm site improvements, Toytown landfill development, residing boiler structures, and other various equipment, infrastructure and site upgrades and improvements.

## WATER SYSTEM

### Description

The Water System is responsible for the provision of quality, cost effective potable water service to County retail and wholesale customers by planning, developing, constructing, financing, operating and maintaining water supply, treatment and distribution facilities in accordance with State and Federal laws, rules and regulations. The system is continually being upgraded to provide customers with a safe and sufficient water supply for domestic needs as well as an ample supply for fire protection. The system also continues to educate its customers on important water conservation issues. The Water System is part of Pinellas County Utilities. Utilities consists of the Water System, the Sewer System, and Solid Waste Management. Pinellas County Utilities uses the Utilities Service Fund as a budget convention to account for consolidated departmental services provided to each of the three (3) enterprise activities. The Utilities Service Fund is used to allocate the cost of services to the Water System, the Sewer System, and Solid Waste Management.

### Goals & Objectives

- \* Complete security improvements and additions to the water treatment, storage and pumping systems.
- \* Continue renewal, replacement and improvement program of water distribution mains pursuant to FDOT, PCPW and other municipal governments CIP.
- \* Construct additions and improvements to the Logan Station booster pumps and controls systems.
- \* Construct an addition to the Utilities Laboratory facility and replace existing roof.
- \* Construct modification to water storage tanks to minimize nitrification issues to improve water quality.
- \* Construct new water pump station to replace existing Keller Pump Station.
- \* Implement rehabilitation/replacement of deteriorated portion of Belcher Road water transmission main.

### Explanatory Notes

- \* All positions budgeted in the Utilities Service Fund.

### Operating Budget Comparison

	FY03 Actual	Revised FY04	Projected FY04	Adopted FY05
OPERATING EXPENSES	\$72,482,829	\$86,998,120	\$77,264,950	\$90,226,910
CAPITAL OUTLAY	\$24,601,470	\$51,633,000	\$50,661,000	\$48,665,000
DEBT SERVICE	\$2,789,507	\$2,801,430	\$2,801,430	\$3,438,930
GRANTS & AIDS	\$0	\$100,000	\$100,000	\$100,000
<b>Total Operating Budget</b>	<b>\$99,873,806</b>	<b>\$141,532,550</b>	<b>\$130,827,380</b>	<b>\$142,430,840</b>

### Permanent Full Time Positions

0

0

### Analysis

The FY05 Budget reflects a slight increase of \$898,290 or 0.6%. Personal Services are not budgeted here, since all of the positions are budgeted in the Utilities Service Fund. Operating Expenses reflects an increase of \$3,228,790 or 3.7%. Included in this operating increase are \$1.6 million for water line repair and maintenance, potable meter and backflow repairs, replacements and new installations within the General Maintenance Department and \$1.0 million for the purchase of water from Tampa Bay Water and additional water sampling and analysis at the Utilities Laboratory, plus use of a contract laboratory during the renovation of the Laboratory building. In addition, as part of these operating increases, Conservation Resources increased \$203,650 due to additional costs for public notification of chlorine burns, mailing costs for Government-on-the-Go Bus, and miscellaneous conservation programs. In FY05, debt service increased 22.8% in accordance with the debt service schedule for the Series 1995 Water Revenue Refunding Bonds. For FY05, Capital Outlay costs have decreased \$2,968,000 or 5.7% from the FY04 Revised Budget. Included in the Capital Outlay is \$20 million to begin a Water Blending Facility project, \$4.5 million for water transmission main projects, \$12.2 million for water distribution main projects, \$2.8 million for water supply station projects, and \$3 million for water distribution station projects. Billing and Service Charges have yielded higher estimated revenues of 8.4% for FY05 Budget. The FY05 revenue estimates include a 12% increase in retail water rates and a 10% increase in wholesale water rates.

## WATER SYSTEM-RESERVE/TRANSFERS

### Description

This section provides a listing of reserves and transfers funded by the Water System in support of centralized departmental services, debt service and reserve requirements, capital projects and payments to Tampa Bay Water.

### Goals & Objectives

See the Water System page for Goals and Objectives.

### Explanatory Notes

### Operating Budget Comparison

	FY03 Actual	Revised FY04	Projected FY04	Adopted FY05
OPERATING EXPENSES	\$0	\$14,338,680	\$0	\$15,182,130
TRANSFERS	\$27,348,340	\$58,516,810	\$58,516,810	\$57,747,820
RESERVES	\$0	\$65,743,080	\$0	\$7,895,240
<b>Total Operating Budget</b>	<b>\$27,348,340</b>	<b>\$138,598,570</b>	<b>\$58,516,810</b>	<b>\$80,825,190</b>

### Permanent Full Time Positions

0

0

### Analysis

The Operating Expenses reflect the Water System's portion of funding Pinellas County Utilities' reserves within the Utilities Service Fund. Reserves are included in budgeted total appropriations for funds; however, they are not expenditures and therefore do not appear in the Actual or Projected columns.

FY05 Reserves reflects a decrease of \$57,847,840 or 88.0%. This decrease is due to a transfer of the estimated remaining Rate Stabilization Fund balance to the Renewal and Replacement Fund to partially fund construction of a Water Blending Facility and a transfer of \$12 million from the Impact Fees Fund to the Water Revenue and Operating Fund to partially fund payments to Tampa Bay Water for water supply projects.