

The background of the cover is a photograph of a coastal scene. In the foreground, there is a dense thicket of green dune vegetation, including tall, thin grasses and several bright yellow Black-eyed Susans. In the middle ground, a wide, sandy beach stretches across the frame. Two people are walking along the beach, their figures small against the vast sand. In the background, the ocean meets a clear blue sky at a distant horizon line.

**FY2004**  
Annual Operating  
and Capital Budget



**PINELLAS COUNTY, FLORIDA**  
**FY2004 OPERATING AND CAPITAL BUDGET**

**BOARD OF COUNTY COMMISSIONERS**

Karen Williams Seel, Chairman  
Susan Latvala, Vice Chairman  
Calvin D. Harris, Commissioner  
John Morroni, Commissioner  
Robert B. Stewart, Commissioner  
Barbara Sheen Todd, Commissioner  
Kenneth T. Welch, Commissioner



**COUNTY ADMINISTRATOR**  
**STEPHEN M. SPRATT**

**PINELLAS COUNTY CONSTITUTIONAL OFFICERS**

Karleen F. DeBlaker, Clerk of the Circuit Court  
Jim Smith, Property Appraiser  
Robert H. Dillinger, Public Defender  
Everett S. Rice, Sheriff  
Bernard McCabe, Jr., State Attorney  
Deborah B. Clark, Supervisor of Elections  
Diane G. Nelson, Tax Collector



## **OUR MISSION**

Pinellas County Government is committed to progressive public policy, superior public service, courteous public contact, judicious exercise of authority and sound management of public resources, to meet the needs and concerns of our citizens today and tomorrow.

## **OUR VISION**

### **WE ARE WORKING TO BE THE STANDARD FOR PUBLIC SERVICE IN AMERICA**

To achieve this vision, we place the highest importance on:

- π The Quality of Our Service
- π Having Our Customers Think Highly of Us
- π A Sense of Commitment and Pride Among Us

## **OUR VALUES**

We will serve the public with respect and courtesy - willingly, promptly, and competently. We will be sensitive to the needs of individuals while recognizing our responsibility to the community as a whole.

We believe, as employees and citizens of the community, that we share the responsibility to contribute toward the community's vitality.

We believe it is our responsibility to improve the overall quality of life through the sound management and preservation of the environmental resources entrusted to us.

We will treat every employee with dignity recognizing the value of each individual's work. All shall be provided equal opportunity, a safe workplace, and the opportunity for professional and personal growth.

These, our values, will guide the development and implementation of Pinellas County policy for a better community.