

Pinellas County Board of County Commissioners (BCC)  
BCC Assembly Room  
315 Court Street, 5<sup>th</sup> Floor  
Clearwater, Florida 33756

June 5, 2013

*WORK SESSION AGENDA*

9:30 a.m.

[Sheriff's Office Strategic Planning](#)

\*\*\*\*\*

*Citizens' Comments Will Follow Presentation*

Any Person Wishing to Speak During the "Citizens' Comments" Portion of the Work Session Agenda Must Have a Blue Card Completed and Given to the Agenda Staff at the Staff Table. The Chairman Will Call the Speakers, One by One, to the Podium to be Heard. Each Speaker May Speak up to Three (3) Minutes.



# Pinellas County Sheriff's Office

## Operational Overview 2013



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Pinellas"**



# Pinellas County Sheriff's Office

## Historical Overview

- The early Pinellas County Sheriff's Office, which started in 1912 reflected the rough and rural nature of the peninsula at that time.
- Bootlegging, moonshining, and gambling were daily occurrences and the Sheriff's Office was kept busy running after a host of colorful criminals.



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# Pinellas County Sheriff's Office

## Historical Overview

- From the early days until the late 1950's, deputy sheriffs drove their own cars, wore plain clothes and carried their own weapons.
- The Sheriff's Office enforced the laws alongside the County Patrol and various municipal police departments.
- There was no centralized jail system.

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# Pinellas County Sheriff's Office

## Historical Overview

- It wasn't until 1959, during the tenure of Sheriff Don Genung, that the Sheriff's Office took on a modern identity.
- The Sheriff's Office absorbed the County Patrol in 1960.
- A year later, the Sheriff's Office bought a fleet of 1961 Plymouth Fury automobiles to serve as patrol cars.



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# Pinellas County Sheriff's Office

## Historical Overview

- Improvements in technology and law enforcement strategy continued to evolve during the following decades.
- Presently, the Pinellas County Sheriff's Office consists of over 2,700 members in five major service bureaus:
  - Patrol Operations
  - Detention and Corrections
  - Investigative Operations
  - Support Services
  - Inspections Bureau

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# **Pinellas County Sheriff's Office**

## **Duties & Responsibilities of the Sheriff**

- As you will see our operational structure is different from our budget structure, as required by law.
- The budget categories are:
  - Law Enforcement
  - Corrections
  - Judicial Operations

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# **Pinellas County Sheriff's Office**

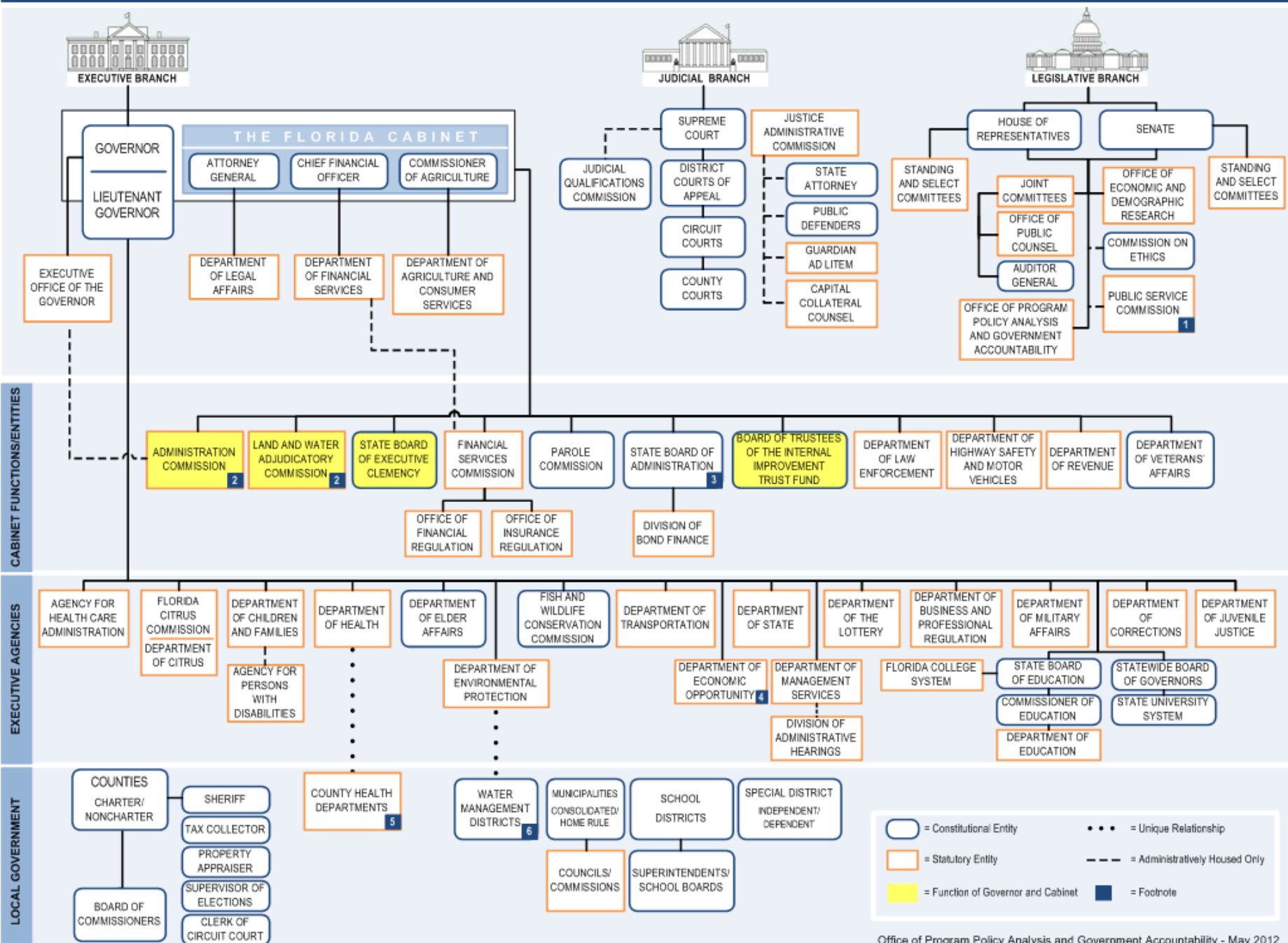
## **Duties & Responsibilities of the Sheriff**

- As a constitutional officer, the sheriff is elected for a term of four years and is governed by the Florida Constitution and state law.
- The Sheriff is accountable to and answers only to the citizens.
- The Sheriff is part of the Executive Branch of government.
- The Sheriff's duties are specifically laid out in Title V, Chapter 30 of the Florida Statutes.
- Although the nature and scope of law enforcement have evolved with the rising population and changing times, the sheriff's core of duties as outlined in Chapter 30 has remained fairly constant over the years.

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# THE FLORIDA ELECTORATE





# Pinellas County Sheriff's Office

## Duties & Responsibilities of the Sheriff

- The most recognizable aspect of the sheriff's duties is law enforcement.
- The sheriff is chief law enforcement officer of the county – Chapter 30 specifically designates the sheriffs as the “conservators of the peace in their counties.”
- The sheriffs are also responsible for service of all legal process (writs, warrants, subpoenas, and other legal documents) directed to them by the courts.



# Pinellas County Sheriff's Office

## Duties & Responsibilities of the Sheriff

- Other responsibilities of the sheriff in Pinellas County include operating the county jail and providing court security.
  - In Pinellas County, that means the sheriff is responsible for over 3,000 inmates at any one time.
  - The Pinellas County Jail is the 28<sup>th</sup> largest jail system in the United States.
- Additionally, every arrested person is booked at the Pinellas County jail facility located on 49th Street in Clearwater. Nearly 50,000 persons are booked annually.
- City jails were abolished in Pinellas County and we are required to accept all prisoners brought to us by city police departments.

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# Pinellas County Sheriff's Office

## Duties & Responsibilities of the Sheriff

- At all county court facilities bailiffs provide security. All bailiffs are certified law enforcement officers working for the Sheriff.
  - 5 courthouses with 50 sitting judges.
- The Pinellas County Sheriff also provides several other countywide services to include Sexual Predator and Offender Tracking (SPOT), Flight, Civil Process, Violent Offender Warrant Unit, a Marine Unit, and Child Protection Investigations.



# **Pinellas County Sheriff's Office**

## **Duties & Responsibilities of Sheriff**

- Including law enforcement deputies, detention deputies, bailiffs, and support personnel, the Sheriff employs over 2,700 members, making it one of Pinellas County's top employers.

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# Pinellas County Sheriff's Office

## VISION:

"Leading The Way For A Safer Pinellas"

## MISSION:

- Leading the way in providing the best public safety services countywide;
- Enhancing the quality of life for all people through innovation, technology, and community partnerships;
- Providing professional law enforcement, detention, judicial, and diversified services.

## CORE VALUES:

We value ethical behavior at all times. Our conduct is based upon a commitment of trust, integrity, accountability, and respect.

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# Pinellas County Sheriff's Office

## Triple Accreditation

- International and national law enforcement, corrections and healthcare accreditations demonstrate the willingness of the Pinellas County Sheriff's Office to submit itself to peer scrutiny in an effort to consistently provide professional excellence to the residents of Pinellas County.
- We are accredited through:
  - Commission on Accreditation for Law Enforcement Agencies, Inc. (CALEA)
  - American Correctional Association (ACA)
  - National Commission on Correctional Healthcare (NCCHC).



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# Pinellas County Sheriff's Office

## Accreditation

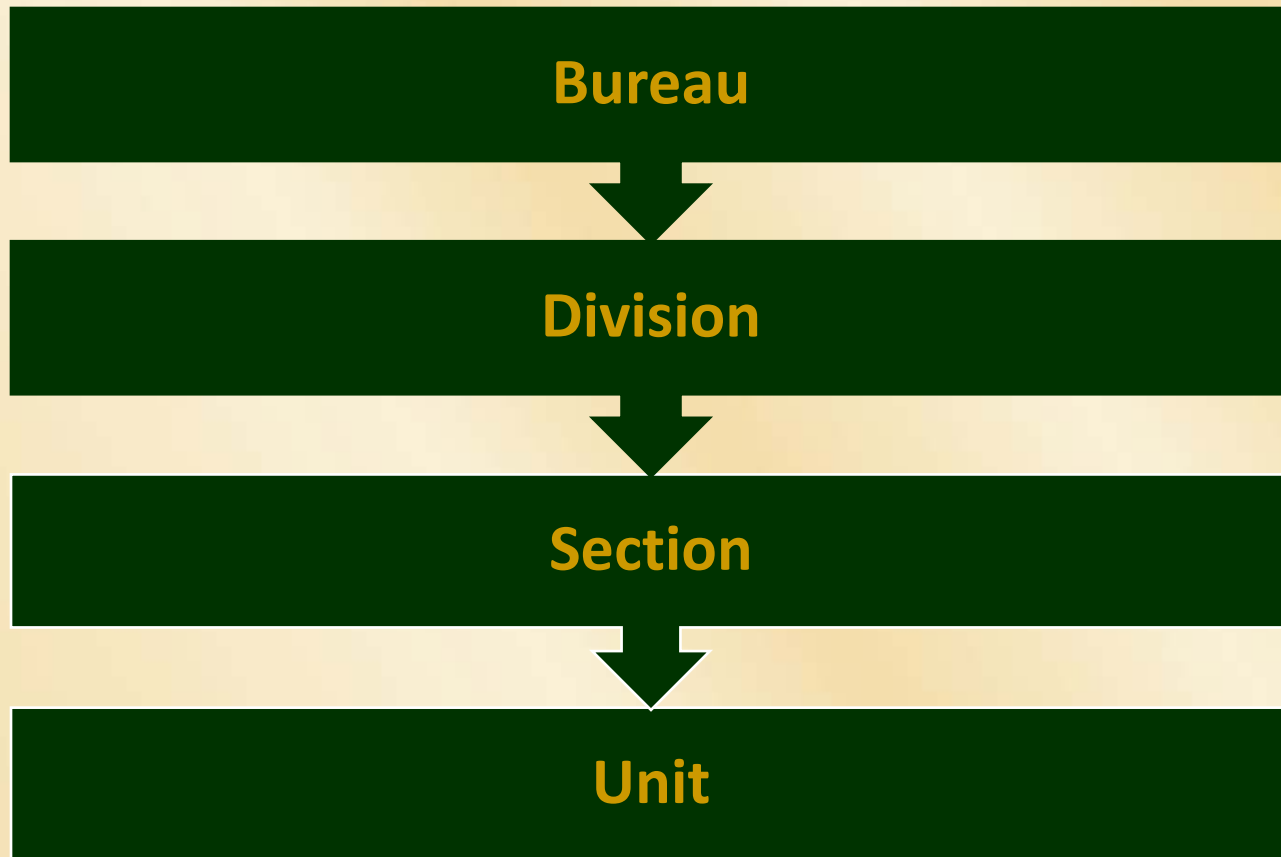
- The Pinellas County Sheriff's Office was first accredited by CALEA in 1988, ACA in 1984 and NCCHC in 1987 and continues to maintain these accreditations. The agency has also successfully met standards set by Florida Model Jails.
- There are 3,083 Sheriff's Offices nationwide and the Pinellas County Sheriff's Office is one of 47 to have received the Triple Crown Award, presented by the National Sheriffs' Association. This prestigious award recognizes agencies that have achieved accreditation from CALEA, ACA and NCCHC.

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# Pinellas County Sheriff's Office

## Organizational Structure

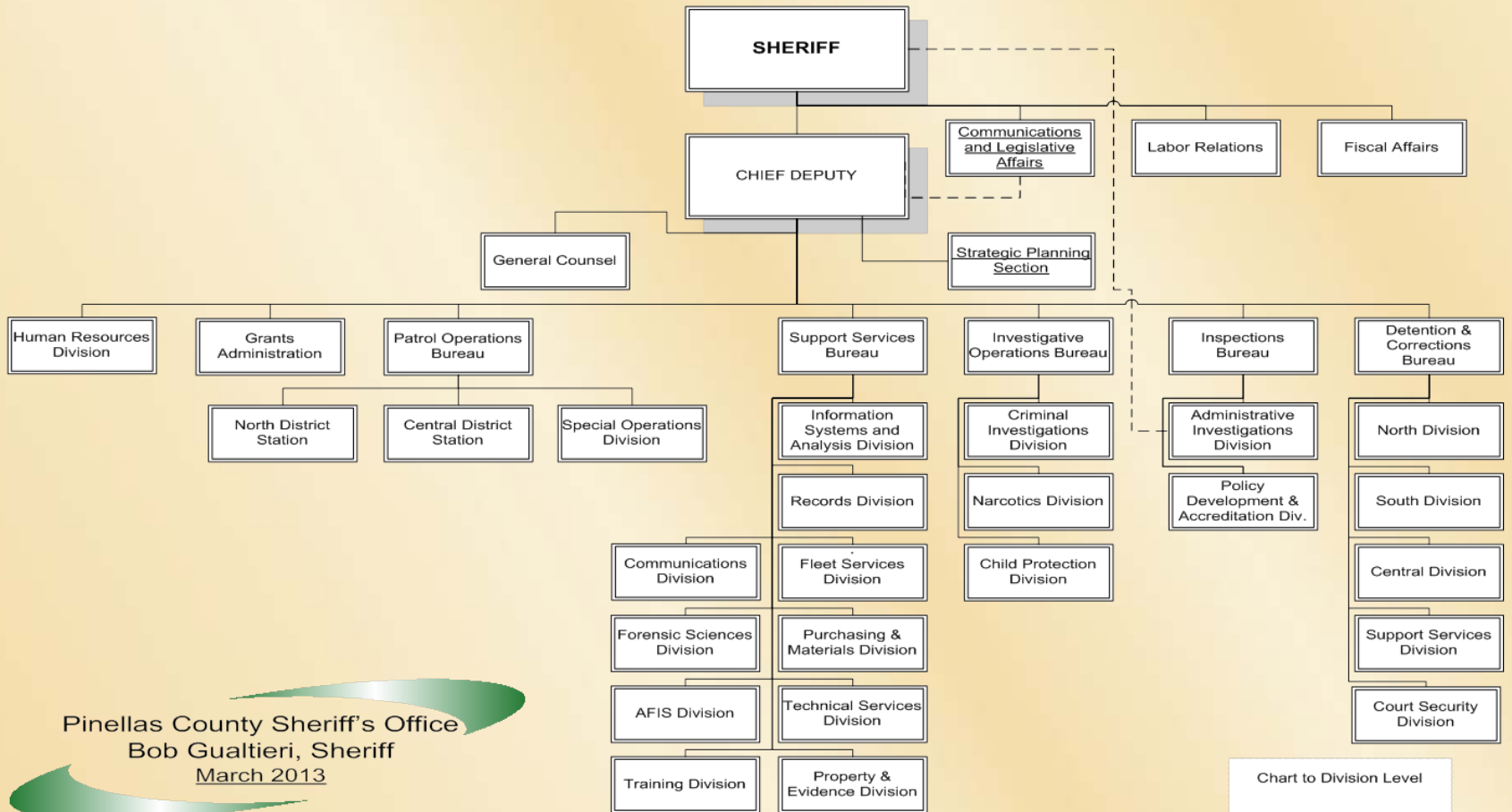


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# Pinellas County Sheriff's Office

## Organizational Chart



Pinellas County Sheriff's Office  
Bob Gualtieri, Sheriff  
March 2013

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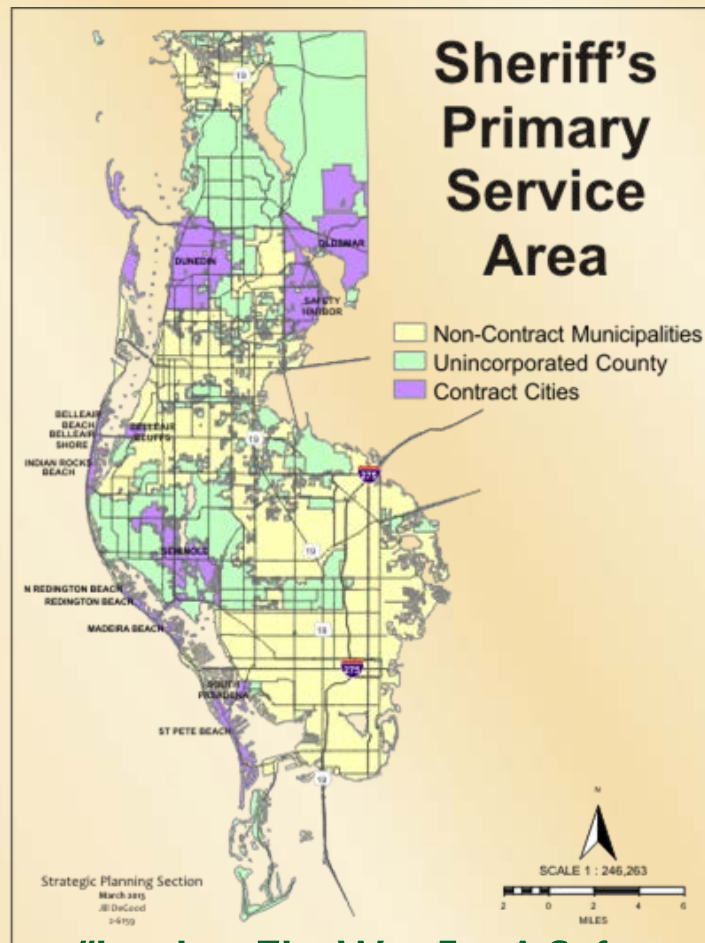
Chart to Division Level





# Pinellas County Sheriff's Office

## Law Enforcement



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# Pinellas County Sheriff's Office

## Municipal Police Departments in Pinellas County

There are 24 municipalities in Pinellas County. Of these, 13 contract for full law enforcement services with the Sheriff's Office. Redington Shores contracts with Indian Shores Police Department. There are currently 10 municipal police departments remaining in Pinellas County.

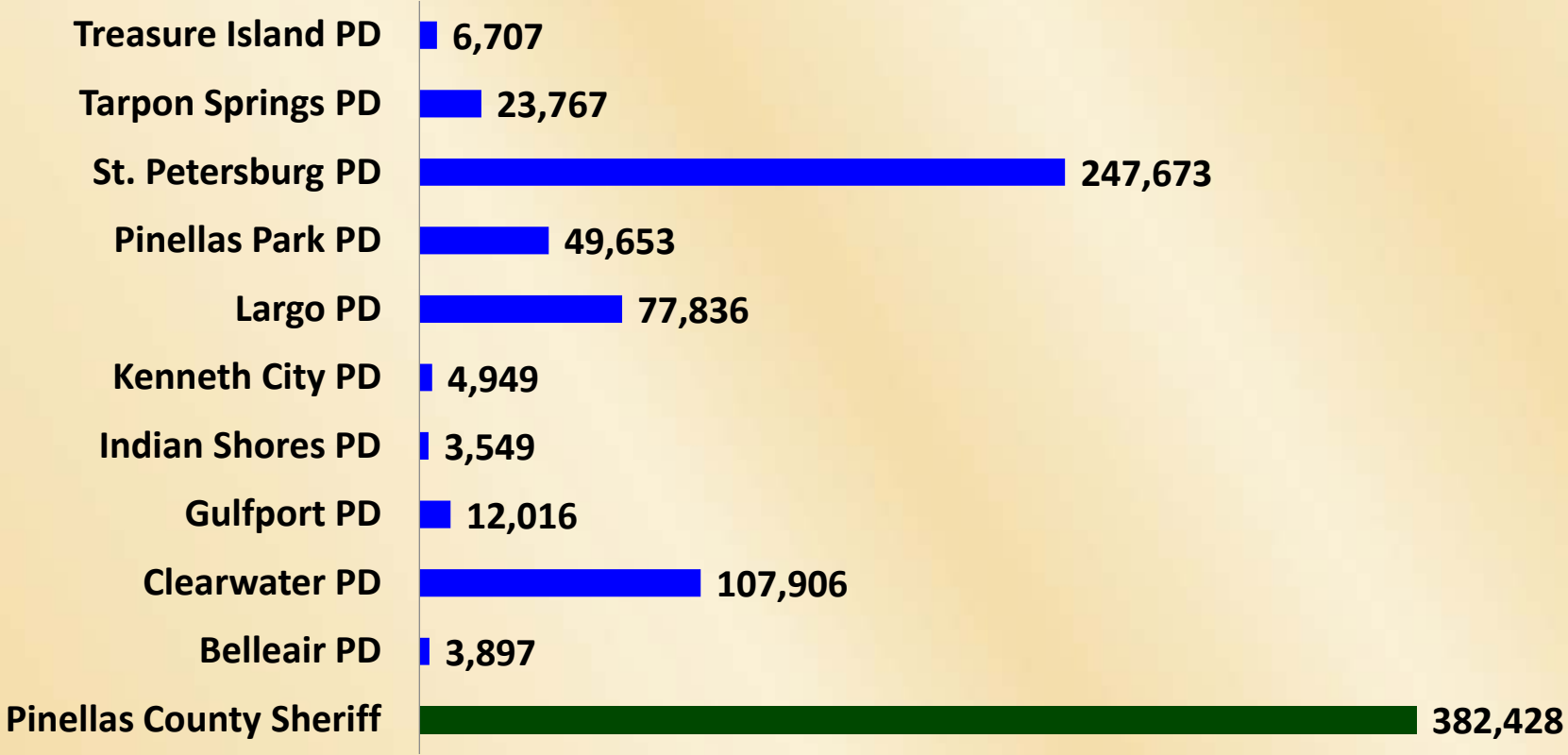
Agency	Service Population*	Agency	Service Population*
Belleair Police	1,558	Largo Police	77,836
Clearwater Police	107,906	Pinellas Park Police	49,653
Gulfport Police	12,016	St. Petersburg PD	247,673
Indian Shores Police	3,549	Tarpon Springs PD	23,767
Kenneth City Police	4,949	Treasure Island PD	6,707

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# Pinellas County Sheriff's Office

## Primary Service Populations of Municipal Police Departments and the Pinellas County Sheriff's Office

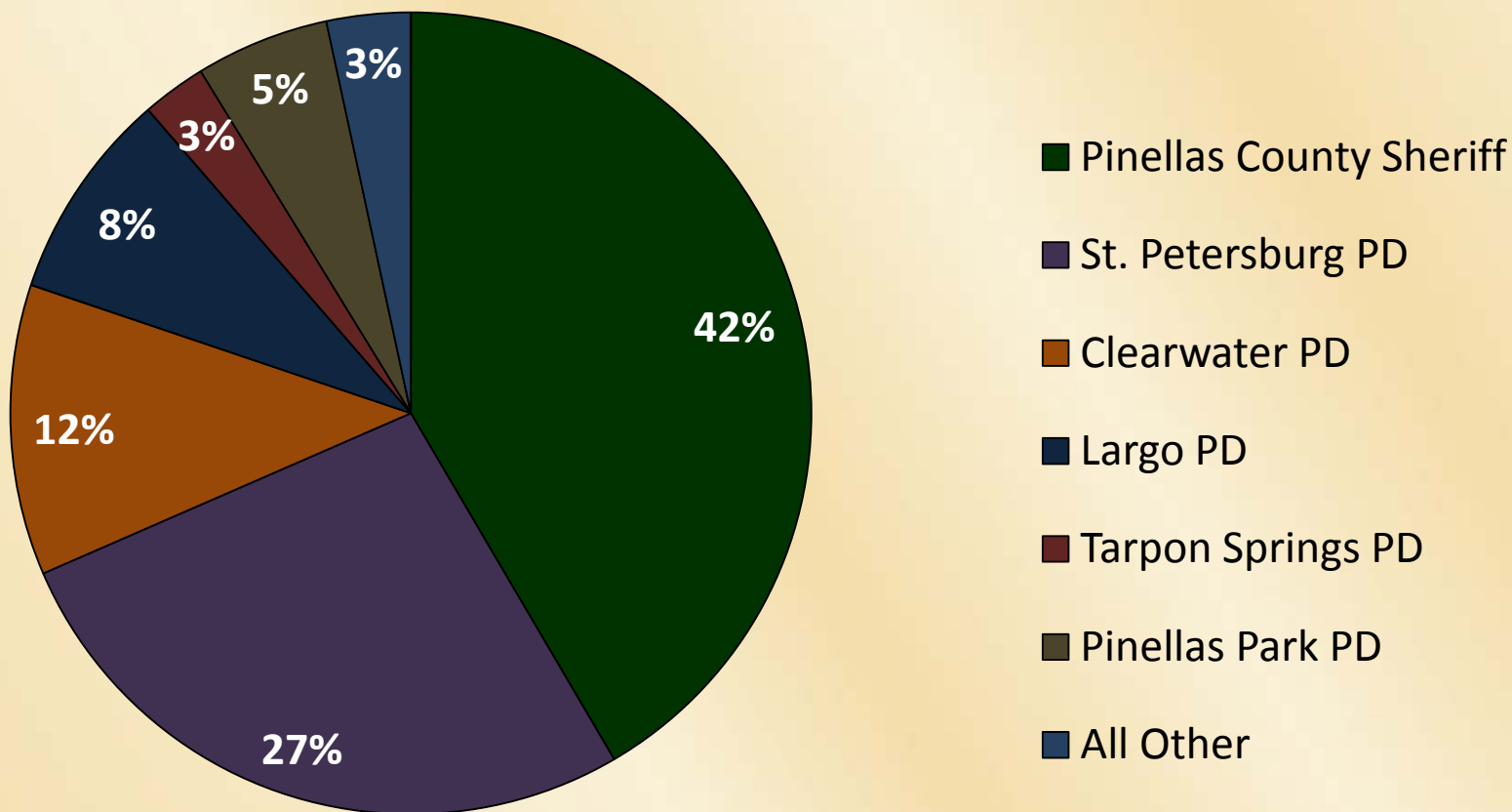


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# Pinellas County Sheriff's Office

## Percentage of Pinellas County's Population Served – by Agency



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# Pinellas County Sheriff's Office

## Examples of Non-Municipal Police Agencies

Bay Pines VA Police

Department of Agriculture

DOC Probation

State Environmental Protection Agency

Florida Department of Law Enforcement

Florida Highway Patrol

Fish & Wildlife

Pinellas County Schools Police

USF Campus Police

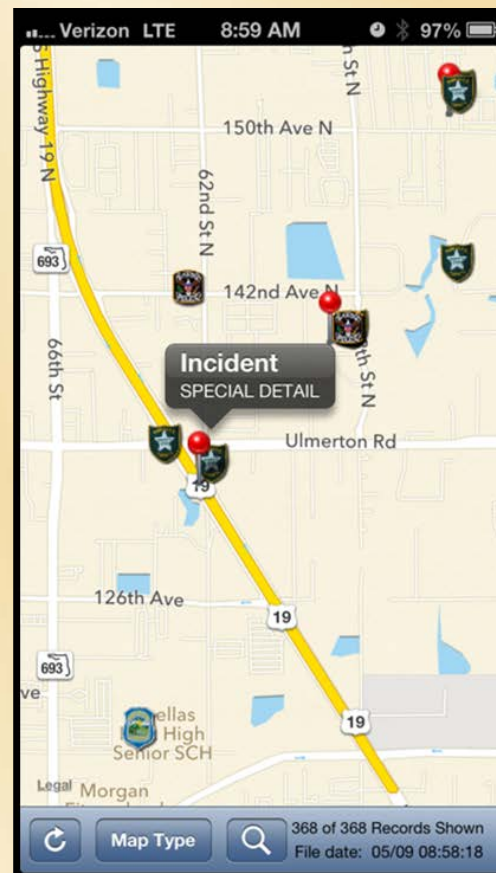
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# Pinellas County Sheriff's Office

## i-PCADS Smartphone Application



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# Pinellas County Sheriff's Office

## PCSO Active Calls Smartphone Application

Verizon LTE 10:59 AM 97%

PCSO Active Calls v1.5

**Problem / Address**

HOUSE CHECK  
[redacted], BELLEAIR BLUFFS  
Units: VOL29  
05/20/2013 10:56:18

TRAFFIC CONTROL  
13201-13201 GULF BLVD, MADEIRA BEACH  
Units: MB2A  
05/20/2013 10:55:56

TRAFFIC STOP  
2340 MAIN ST, UNINCORPORATED  
Units: OL6T  
05/20/2013 10:55:29

DOMESTIC IN PROGRESS  
[redacted], UNINCORPORATED  
Units: S72A, S74A, S79A  
05/20/2013 10:55:36

LOST / STOLEN TAG  
[redacted] 129th Ave N, UNINCORPORATED  
Units:  
05/20/2013 10:55:21

HOUSE CHECK  
[redacted], SOUTH PASADENA  
Units: VOL42  
05/20/2013 10:54:46

HOUSE CHECK  
[redacted], UNINCORPORATED

Verizon LTE 10:59 AM 97%

PCSO Active Call... DOMESTIC...

**Incident Details**

Report Number: SO13-197506  
Priority: HIGH  
Incident Date: 5/20/2013 10:55:36 AM  
Problem: DOMESTIC IN PROGRESS  
Squad: S7

**Location Information**

Location Name:  
Address:  
Apartment:  
City, State, Zip: UNINCORPORATED FL 34684  
Caller Name:

**Personnel Assigned**

Unit	Name	Status
S72A	GOODMAN, CHANNAN (58258)	En-route
S79A	VITRO, CARL (54402)	En-route
S74A	HODDINOTT, THOMAS (52353)	En-route

**Comments**

Date	Comments
10:55:24	Reporting Part Address:
10:55:24	Reporting Party Number
10:55:24	Reporting Party Name:
10:56:08	CT02/22 YOA SON HITTING HIMSELF-THREATENING DAD/OCCING NOW
10:56:41	NO WEAPONS-INSTRUCTED COMPL TO GO OUTSIDE-KEEPING ON PHONE UNTIL DEPS X97
10:56:42	**ADVISED HOLDING ON AIR**
10:56:59	Automatic Case Number(s) issued for SO: SO13-197506.
10:57:21	THREATENED TO KILL COMPL AND WIFE EARLIER TODAY

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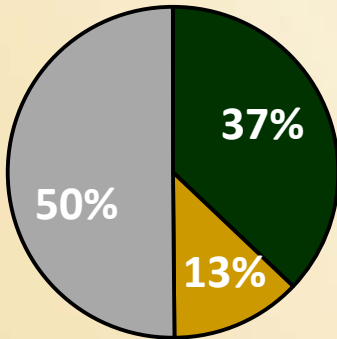


# Pinellas County Sheriff's Office

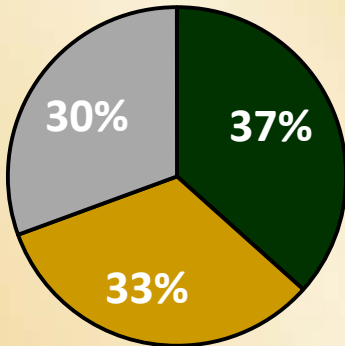
## Pinellas County Land Area

- The Sheriff's Office primary service area encompasses:
  - **141.6** square **land** miles, **50%** of the county land area.
  - **14.98** square **water** miles, **70%** of the county water area.

Land Area – Primary Responsibility



Water Area-Primary Responsibility



■ Unincorporated ■ Contract Municipalities ■ Non-Contract Municipalities

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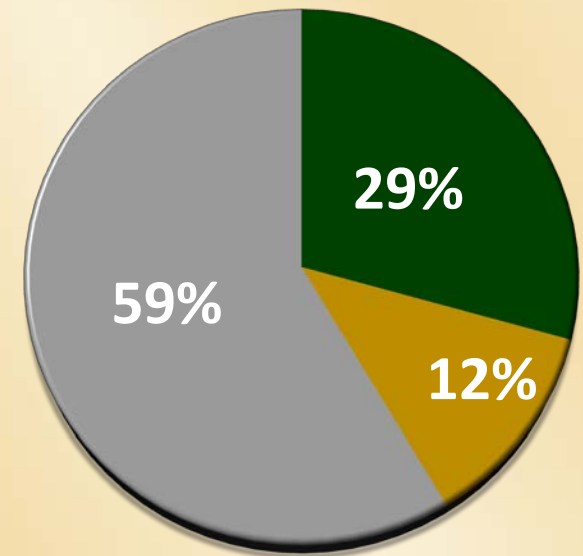
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# Pinellas County Sheriff's Office

## Pinellas County Population

- Pinellas County's total population is **920,381**.
- The Sheriff's primary service population is **382,428\*** or **41%** of the total county population.
  - **270,109** – *unincorporated*
  - **112,319** – *contract municipalities*



\*Source– The Florida Legislature's Office of Economic & Demographic Research's "Florida Population Estimates for Counties and Municipalities, April 1, 2012"

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# **Pinellas County Sheriff's Office**

## **Policing in Pinellas County is Unique**

- The Pinellas County Sheriff's Office is unique among sheriff's offices throughout the state.
- Pinellas County, while being relatively small in terms of land area, is 100% urban. It does not have the rural areas like Hillsborough and Pasco Counties.
- It is more appropriate to compare the Pinellas County Sheriff's Office to urban municipal police departments.





# Pinellas County Sheriff's Office

## Rural Compared to Urban Policing

As of 4/1/2012	Pinellas County	Bradford County
Population Estimate*	920,381	27,049
Land Area in Square Miles	284.09	293.96
Persons Per Square Mile	3,239.75	97.0
LE Deputy to Citizen Ratio per FDLE Reporting for 2011 for service population	1.5*	1.0*
FT - Law Enforcement Officers	776	23

*\*Per 1,000 population.*

*\*<http://edr.state.fl.us/Content/population-demographics/data/>*

*\*<http://quickfacts.census.gov/qfd/states/12/12103.html>*

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# Pinellas County Sheriff's Office

## Position Eliminations FY09 – FY12

	Law Enforcement Deputies	Detention Deputies	Support Staff		Total
			FT	PT	
FY 09	-33	-36	-15	-36	-120
FY 10	-44	-119	-96	-4	-263
FY 11	-63	-54	-51	-10	-178
FY 12	-27	-39	-9	+20	-55
Total	-167	-248	-171	-30	<u>-616</u>

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# Pinellas County Sheriff's Office

## Authorized General Fund Position Totals

As of <u>05/06/13</u>	Law Enforcement	Detention & Corrections	Support	Total
Full Time	776	741	808	2325
Part Time	19	0	249	268
Total	795	741	1,057	2593

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# Pinellas County Sheriff's Office

## Law Enforcement Deputy to Citizen Ratio As Reported by FDLE

**Number of Law Enforcement Officers Per 1,000 Citizens as Reported by the Florida Department of Law Enforcement\***

2009	2010	2011
1.8	1.6	1.5

*\* FDLE reports by number of certifications by agency. These numbers do not include concurrent certifications.*



# Pinellas County Sheriff's Office

## 2011 Officer to Citizen Ratio Local Agencies

Agency	Ratio Per 1,000 Residents
St. Petersburg Police Department	2.2
Clearwater Police Department	2.2
Largo Police Department	1.8
Tarpon Springs Police Department	2
Tampa Police Department	2.8
Pinellas County Sheriff's Office	1.5

*\* FDLE reports by number of certifications by agency.*

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# Pinellas County Sheriff's Office

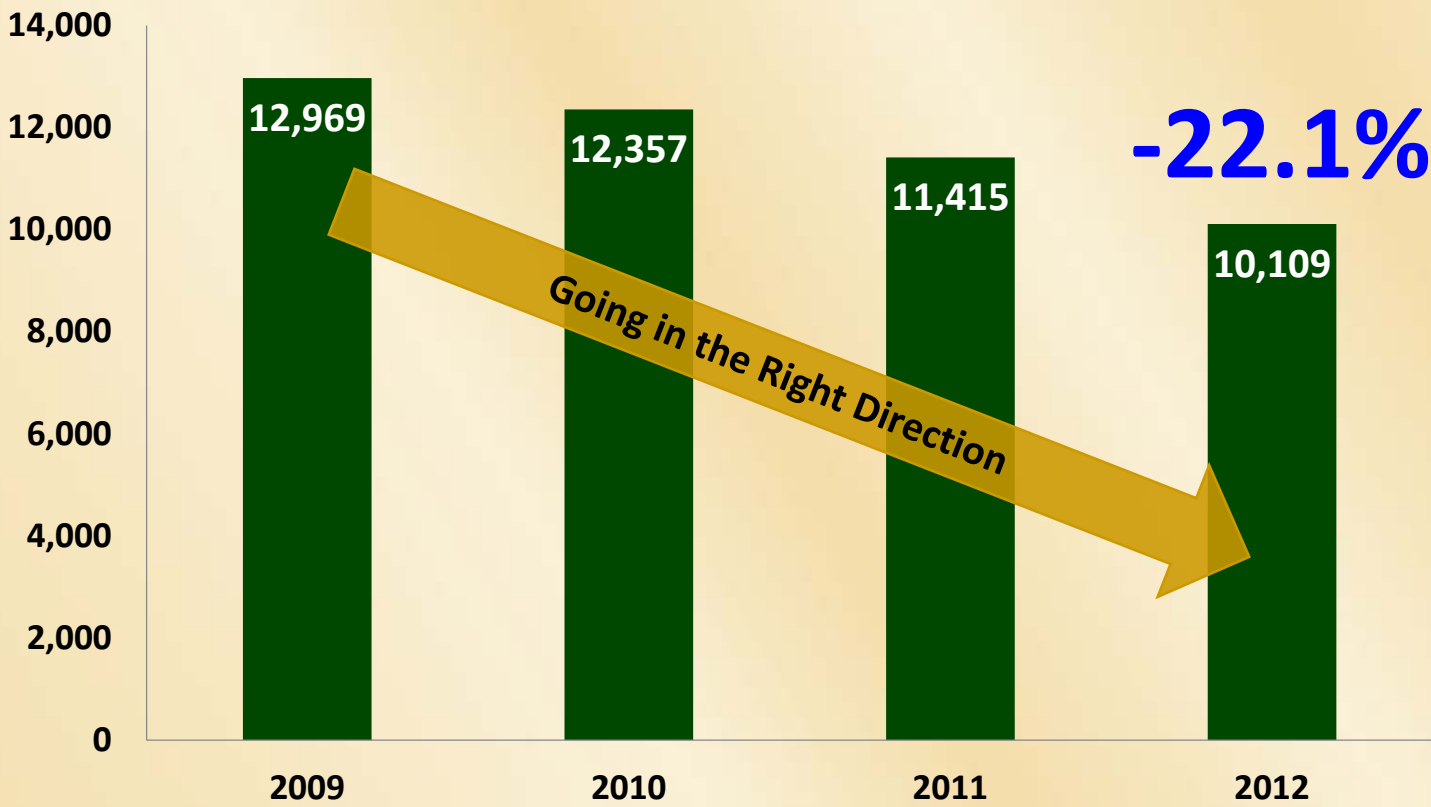


\*The Corporal position is an appointment not a promotion



# Pinellas County Sheriff's Office

## Part 1 Crimes

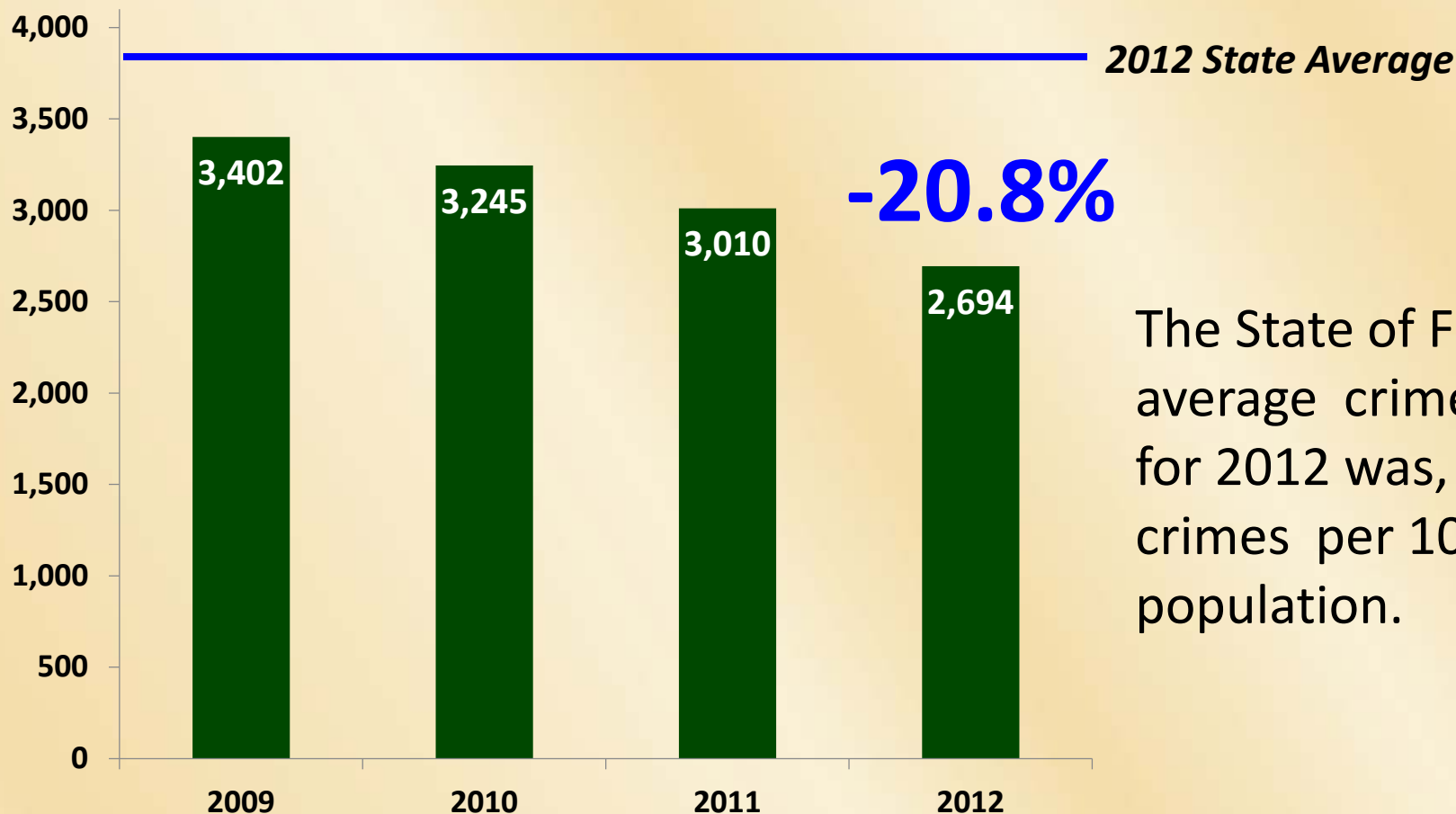


Total Part 1 Crimes for PCSO service area as reported by FDLE  
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# Pinellas County Sheriff's Office

## Crime Rate



The State of Florida average crime rate for 2012 was, **3,806** crimes per 100,000 population.

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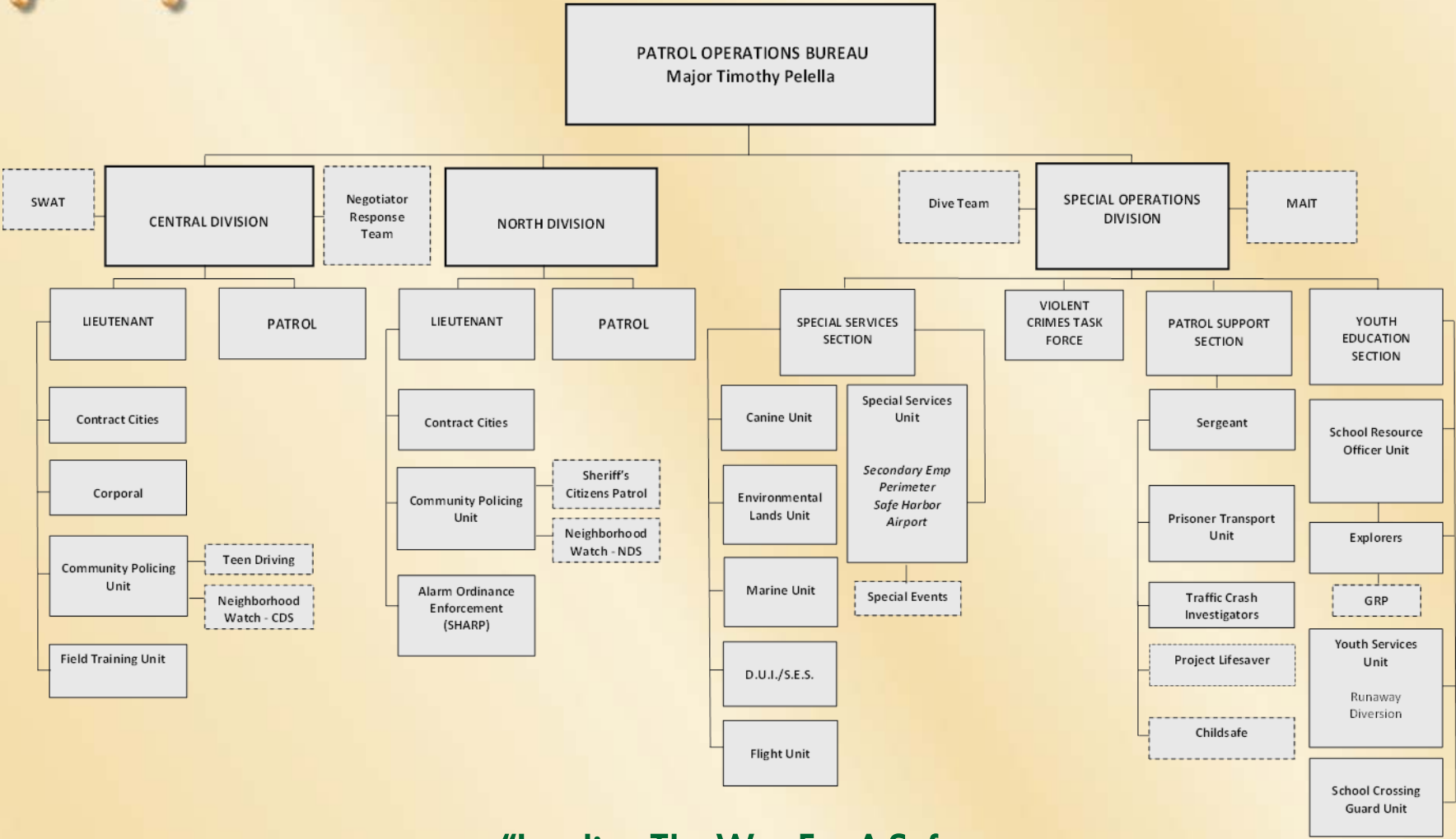
# **Pinellas County Sheriff's Office**

## **Law Enforcement Patrol Operations**

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# Pinellas County Sheriff's Office



DASHED LINES INDICATE  
FUNCTION ONLY

Revised  
03/21/13

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# Pinellas County Sheriff's Office

## Patrol Deputy

- ALL sworn personnel are state certified law enforcement officers.
  - For the first time in over 25 years, the Sheriff's Office is sponsoring recruits through the law enforcement academy at St. Petersburg College.
    - 17 week program.
    - The Pinellas County Sheriff's Office has recently sponsored recruits in the following academies:
      - PRC#184 Graduated February 2013, 14 sponsored recruits
      - PRC#185 June 2013 graduation, 19 sponsored recruits
      - PRC#188 Begins July 2013, 20 sponsored recruits
- Once a sworn law enforcement officer is hired by the Sheriff's Office, they must complete a 6 week in-house training program.

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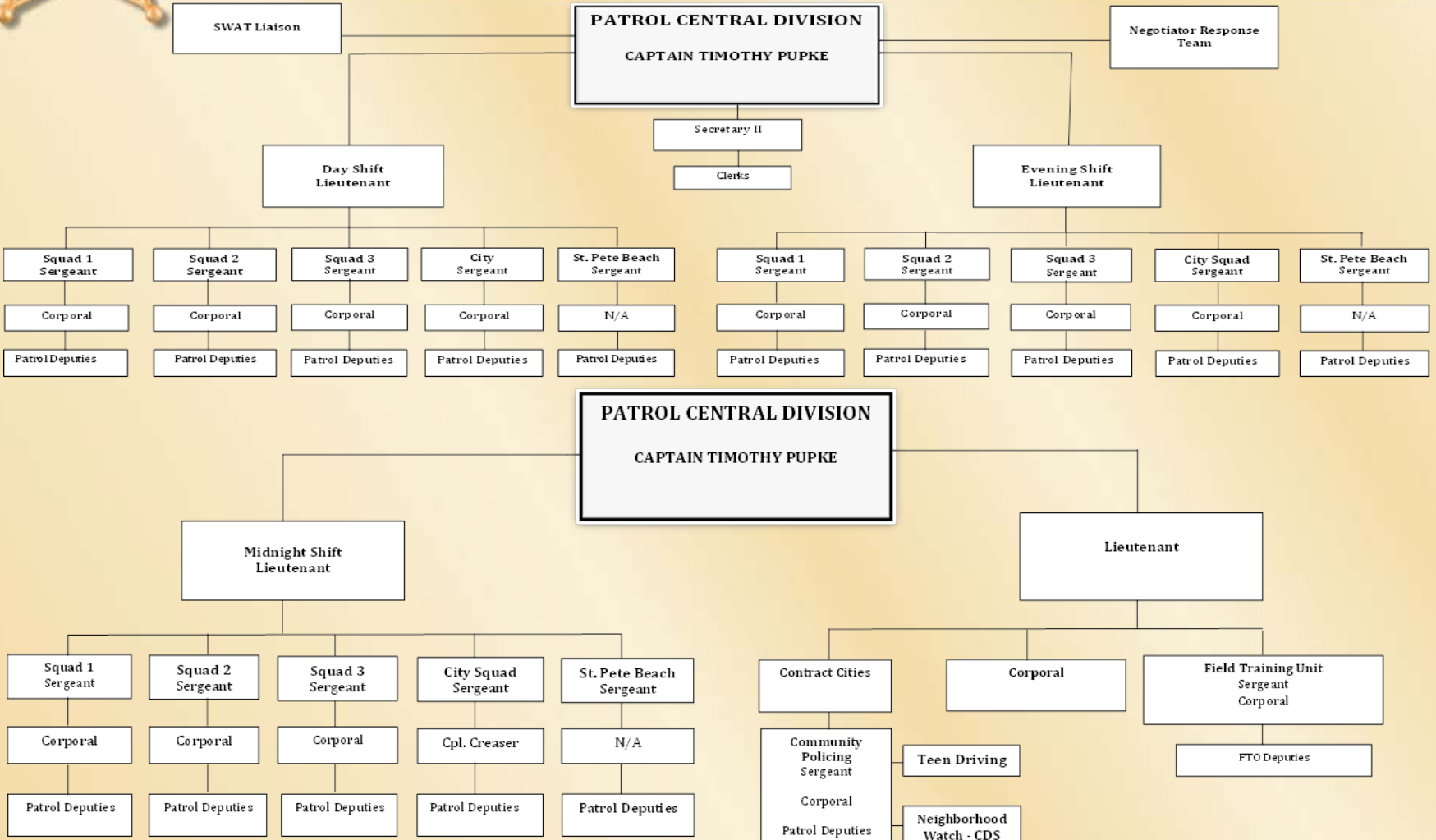
# Pinellas County Sheriff's Office

## Patrol Deputy

- The new deputy then enters a 14 week, four-phase field training program.
- We have a significant investment in our new deputies.
  - A new deputy goes through 37 weeks (9 months) of training before the deputy is assigned to patrol alone.
- The hiring process is 4 to 6 months.



# Pinellas County Sheriff's Office



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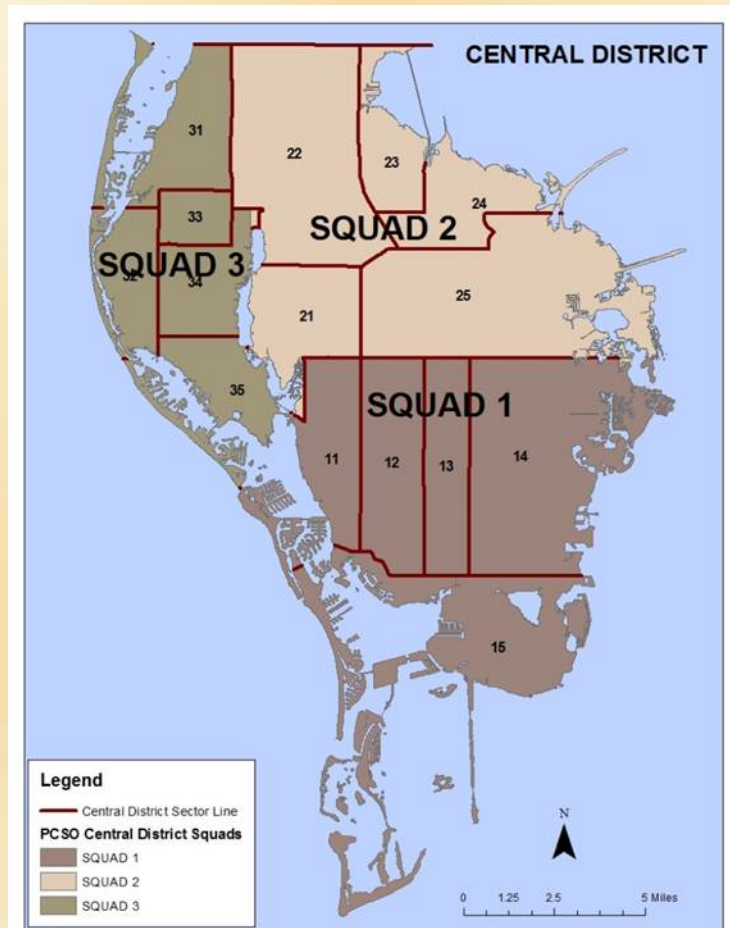


# Pinellas County Sheriff's Office

## Central District Station

Central District encompasses all areas of Pinellas County South of Gulf-To-Bay Blvd (SR 686) to the Pinellas/Manatee County line.

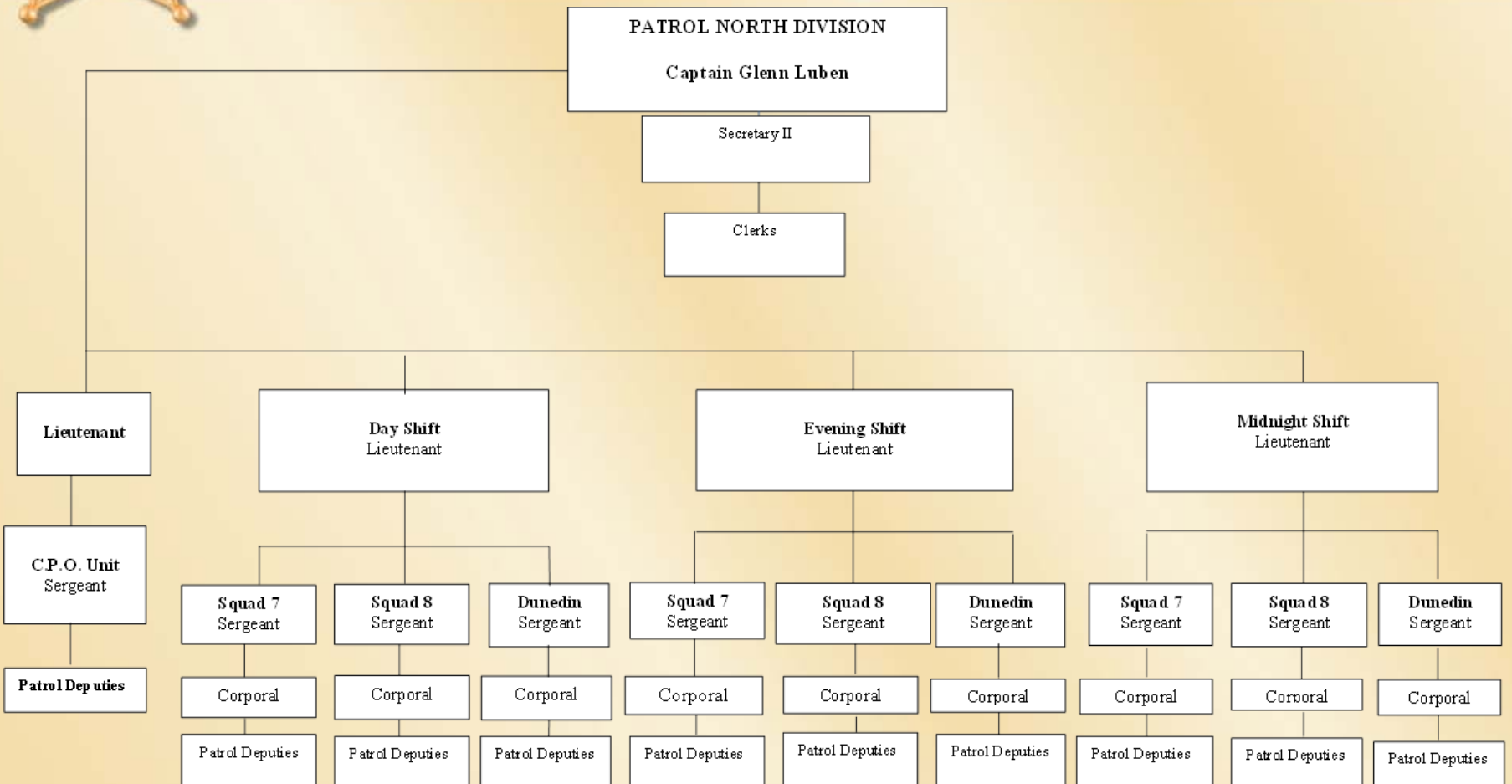
- Squads 1, 2 and 3
- Sectors 11, 12, 13, 14 & 15 in Squad 1
- Sectors 21, 22, 23, 24 & 25 in Squad 2
- Sectors 31, 32, 33, 34 & 35 in Squad 3
- Includes Contract Cities: Belleair Bch, Belleair Bluffs, Belleair Shore, Indian Rocks Bch, Madeira Bch, N. Redington Bch, Redington Bch, St. Pete Bch, Seminole, & South Pasadena.



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# Pinellas County Sheriff's Office



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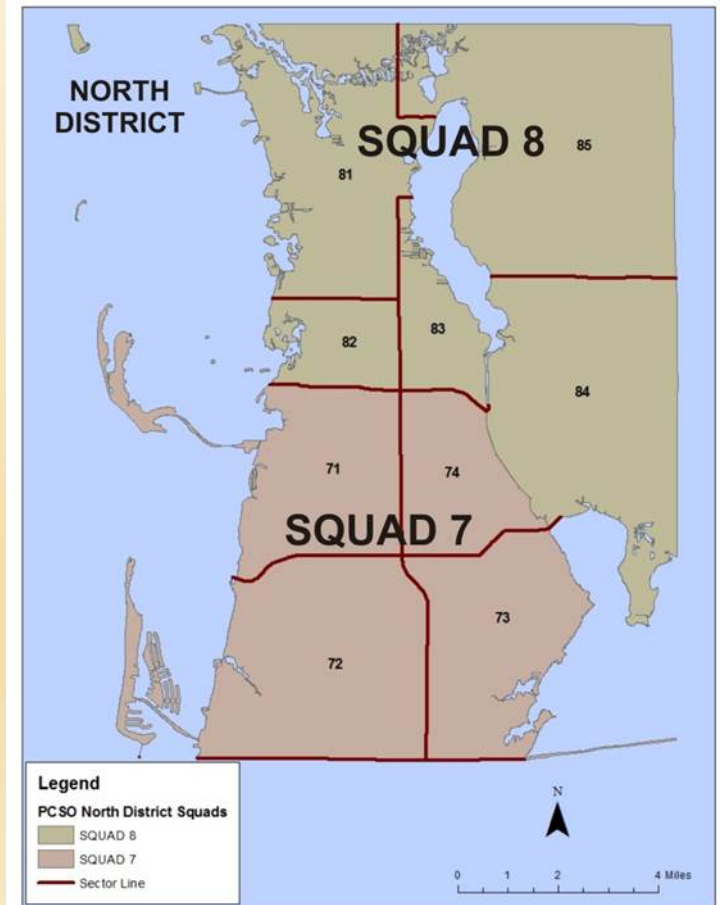


# Pinellas County Sheriff's Office

## North District Station

North District encompasses all areas of Pinellas County North of Gulf-To-Bay Blvd (SR 686) to the Pinellas/Pasco County line.

- Squads 7 and 8
- Sectors 71, 72, 73 & 74 in Squad 7
- Sectors 81, 82, 83, 84 & 85 in Squad 8
- Includes Contract Cities: Dunedin, Oldsmar & Safety Harbor



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# Pinellas County Sheriff's Office

## Community Policing (CPO)

The Community Oriented Law Enforcement philosophy relies on a close ongoing relationship with the public. Identifying problems, establishing goals, defining strategies and mutual problem solving with the public are fundamentals.

- Supervised by a Sergeant
- CPO requires a two-year commitment & the ability to be available for flexible duty hours
- Utilize Police Mountain Bikes
- CPO deputies are also available for other law enforcement activity and calls dispatched in their immediate service area.



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# Pinellas County Sheriff's Office

## Community Policing (CPO) Central District

The 12 Community Policing Deputies for Central District are stationed in the following areas:

- Baskins/Ridgecrest
- Highpoint
- Homeless Outreach
- Indian Rocks Beach (Contract)
- Lealman
- Madeira Beach (Contract)
- St. Pete Beach (Contract)
- Seminole (Contract)
- Starkey Road/Coral Way



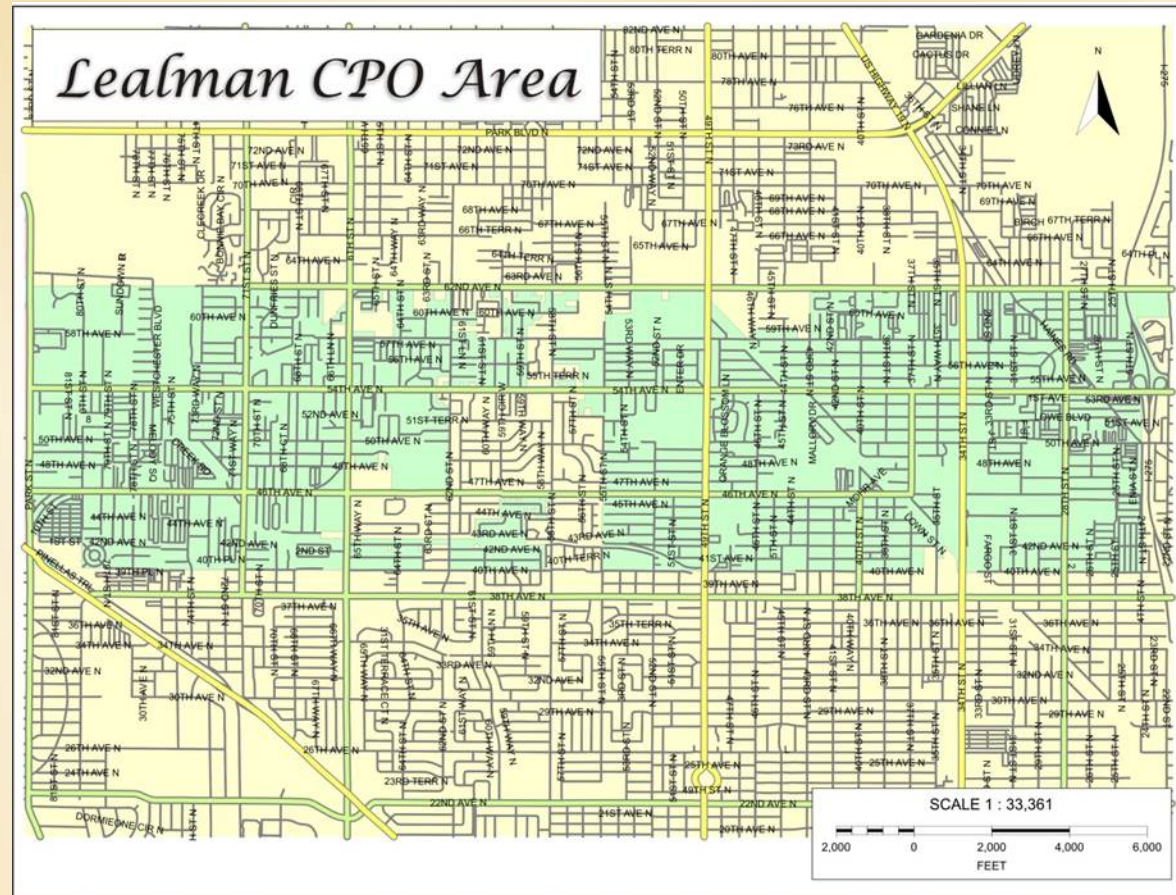
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# Pinellas County Sheriff's Office

- CPO's attend monthly meetings with the Lealman Community Association and the Asian Neighborhood Family Center, as well as crime watch meetings.
- Focused areas include French Villas and Lakeside Terrace. French Villas will be closing the end of 2013 to be refurbished and construction is expected to take 18 months.

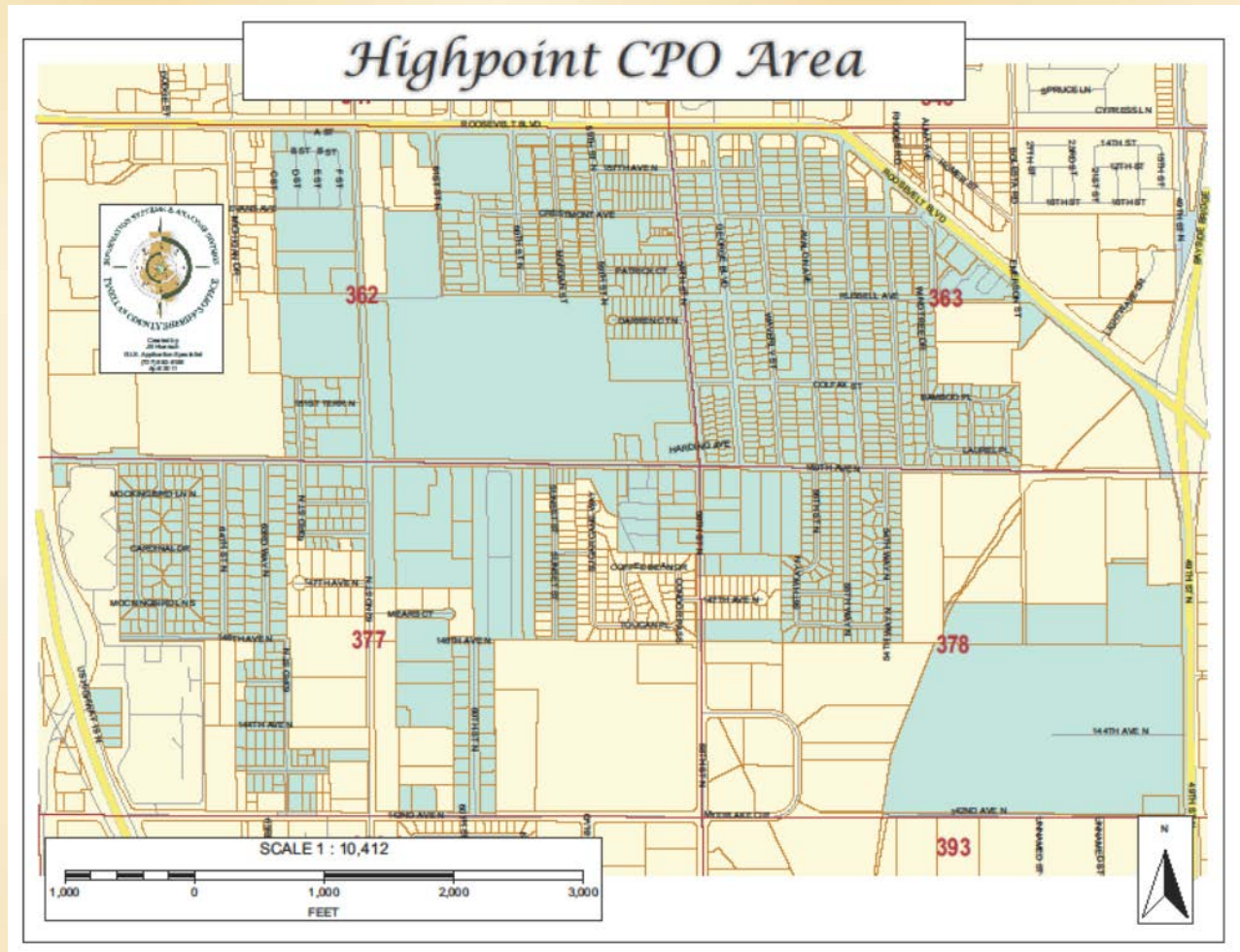


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# Pinellas County Sheriff's Office

- Identifying the homeless population and providing services has been the focus for the Highpoint Area.
- In conjunction with Keep Pinellas Beautiful initiative, areas that are overgrown and littered are being identified, debris removed and lawns and shrubs cut back.



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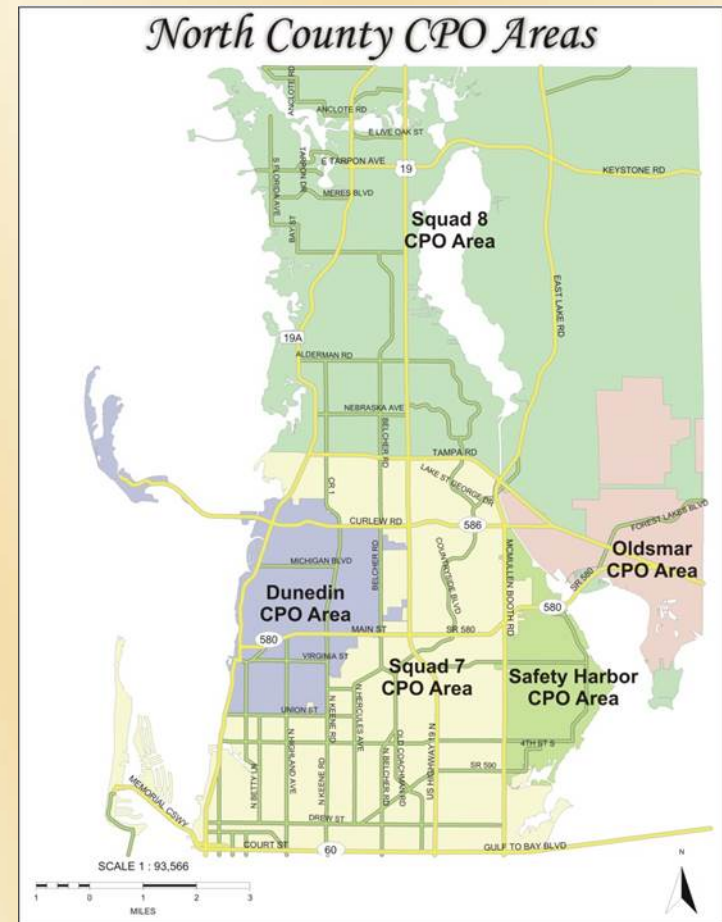


# Pinellas County Sheriff's Office

## Community Policing (CPO) North District

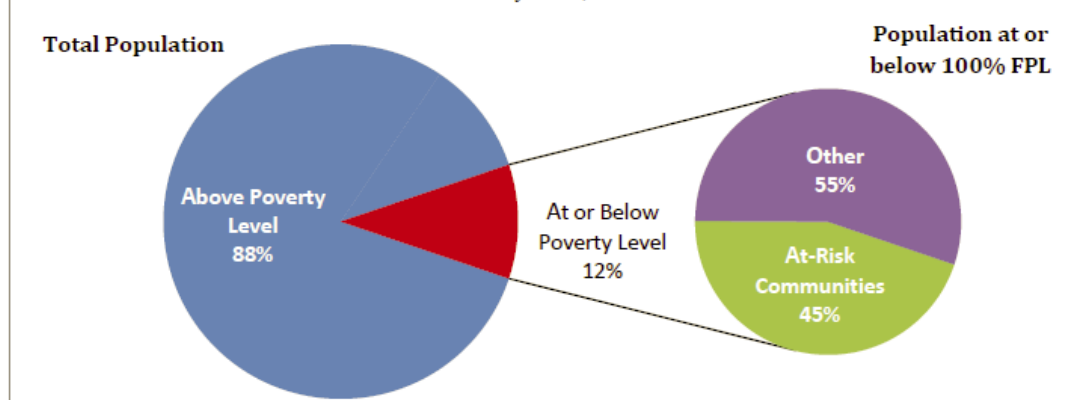
13 Community Policing Deputies for North District are stationed in the following areas:

- Safety Harbor (Contract)
- Palm Harbor
- Oldsmar (Contract)
- Dunedin (Contract)
- North Clearwater



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**Figure 5: Percent of Total Pinellas County Population Living At or Below 100% of the Federal Poverty Level, 2005 to 2009**



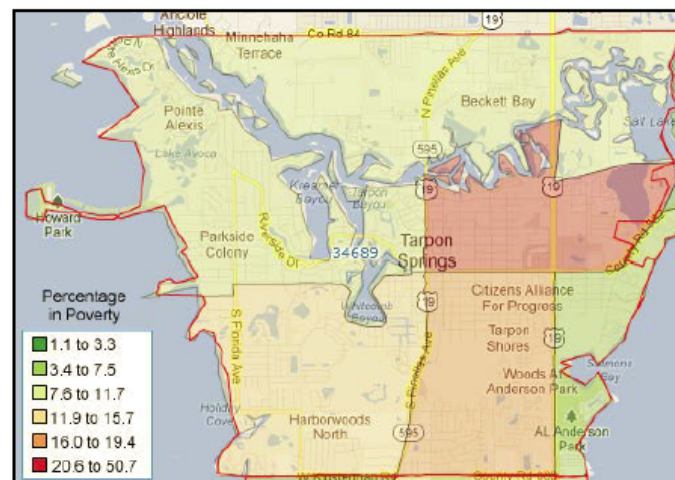
### Pinellas County's At-Risk Communities (cont.)

The following section zooms into each at-risk community and describes their demographic breakdown. Within each map, we are focusing the discussion on the zones where 16% or more of the population live at or below 100% of the Federal Poverty Level (orange and red in the legend). In order to describe all at-risk communities in detail, we have identified the ZIP codes and census tracts they cover. Whenever available, demographic data and other indicators are reported by census tract, allowing for a more in-depth analysis of the at-risk communities because census tracts cover a more specific geography. Other data is only provided by ZIP code, which covers a broader area in the zones and may include data of adjacent neighborhoods with lower poverty rates.

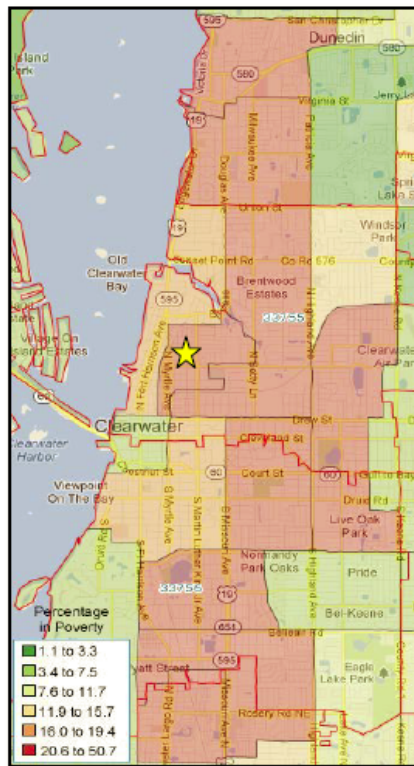
**Figure 6: Zone 1 At-Risk Communities**

#### *Zone 1: East Tarpon Springs*

East Tarpon Springs encompasses two census tracts found within a portion of ZIP code 34689. This zone has an estimated population of 8,534, with approximately 20% living at or below 100% of the Federal Poverty Level. Of those living in poverty, 45% are White, 29% are African American, 18% are Hispanic, and 8% are of another race. The average household size in this ZIP code is 2.3.



**Figure 7: Zone 4 At-Risk Communities**



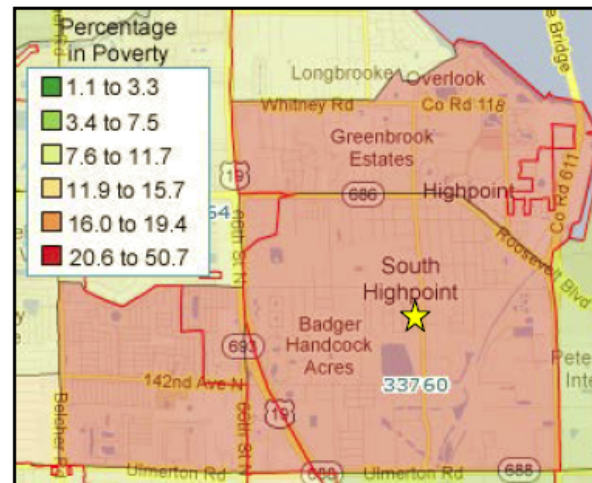
### ***Zone 2: North Greenwood***

North Greenwood is the second largest at-risk community, encompassing 11 census tracts that fall within ZIP codes 33755 and 33756 (overlapping slightly with peripheral ZIP codes). This zone has an estimated population of 55,221, with approximately 25% living at or below 100% of the Federal Poverty Level. However, when you look at specific neighborhoods within the zone, **census tract 262 (yellow star on map) has 51% of people living in poverty, the largest amount in Pinellas County.** Census tracts 258, 255.04, and 263 also have very high levels of poverty (29%, 27%, and 26% respectively). The low-income population in this zone is 53% White, 25% African American, 15% Hispanic, and 7% of another race. The average household size in these ZIP codes is 2.42.

**Figure 8: Zone 3 At-Risk Communities**

### ***Zone 3: Highpoint***

Highpoint encompasses three census tracts that fall within ZIP code 33760, with a small portion falling on the periphery of ZIP code 33771. This zone has an estimated population of 20,192, with approximately 27% living at or below 100% of the Federal Poverty Level. Census tract 245.03 has even higher poverty rates, with 33% of its residents living in poverty (yellow star on map). The low-income population in this zone is 47% White, 36% Hispanic, 9% African American, and 8% of another race. The average household size in this ZIP code is 2.82.

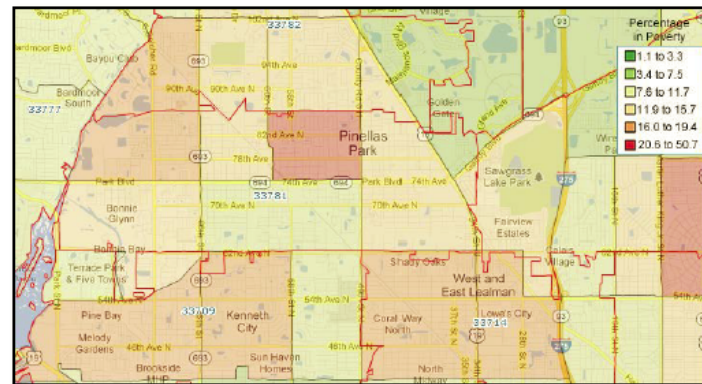




#### **Zone 4: Lealman Corridor**

Lealman Corridor encompasses seven census tracts that fall within ZIP codes 33702, 33709, 33714, and 33781. While it is a broader zone than the other at-risk communities, it was selected because there is a significant cluster of impoverished individuals within this area that are on the verge of getting worse. Additionally, this zone's poverty clusters have grown since 2000 (Figures 3 and 4). The poverty clusters in this zone have an estimated population of 42,355, with approximately 19% living at or below 100% of the Federal Poverty Level. The low-income population in this zone is 73% White, 11% African American, 8% Hispanic, and 8% of another race. The average household size in these ZIP codes is 2.26.

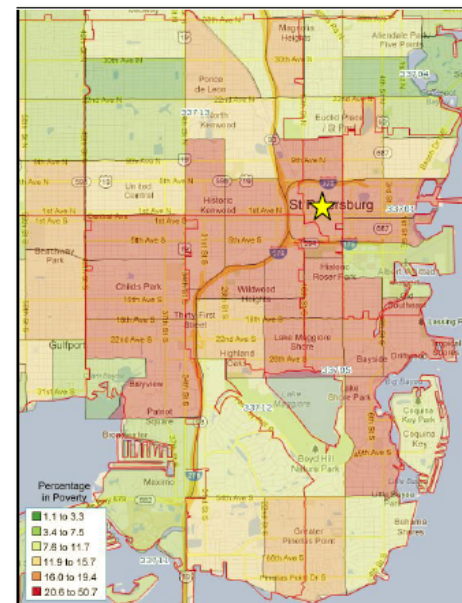
**Figure 9: Zone 4 At-Risk Communities**



**Figure 10: Zone 5 At-Risk Communities**

#### **Zone 5: South St. Petersburg**

South St. Petersburg is the largest at-risk community, encompassing 21 census tracts that fall within ZIP codes 33701, 33705, 33711, 33712, and 33713. This zone has an estimated population of 74,275, with approximately 25% living at or below 100% of the Federal Poverty Level. Within this zone, census tract 216 (yellow star on map) has 48% of people living in poverty, the second largest amount in Pinellas County. This specific pocket lies a few blocks away from the Department of Health and Human Services' St. Petersburg office on 1<sup>st</sup> Avenue North, where the largest numbers of homeless individuals in the county are located. Surrounding census tracts also have high poverty levels (20% and above). The low-income population in this zone is 63% African American, 27% White, 5% Hispanic, and 5% of another race. The average household size in these ZIP codes is 2.41.





# Pinellas County Sheriff's Office

## Community Education and Programs

The Pinellas County Sheriff's Office provides citizens with a centralized source for keeping their homes, families, and businesses secure. The Sheriff's Office provides a variety of crime prevention initiatives, encouraging citizens to take part in the following programs:

- Neighborhood Watch
- Business Watch
- Workplace Violence
- Internet Safety
- Residential Burglary Prevention
- Residential Security Survey
- Commercial Burglary Prevention
- Business Security Survey
- Identity Theft
- Personal Safety
- Crimes Against the Elderly
- Fraud Prevention
- Youths at Risk
- Child Safety
- Operation Identification
- Crime Prevention Through Environmental Design (CPTED)
- Hurricane Safety

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# Pinellas County Sheriff's Office

## Youth Services Unit

The duties and responsibilities of the Youth Services Unit are to provide law enforcement services for and in the best interest of children. The Youth Services Unit is responsible for the following :

- Juvenile Diversion Program
- School Resource Officer (SRO)
- Runaway Detective



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# Pinellas County Sheriff's Office

## Juvenile Diversion Program

Participants in the Juvenile Diversion program have been tracked from March of 2009. A recidivism study was done in June of 2012.

The program has an 84.1% success rate with 1,744 participants successfully completing the program.

Recidivism for successful participants was 11.1% at 1 year out from program completion.

Recidivism for the unsuccessful participants was 54.1% at 1 year out from their departure from the program.

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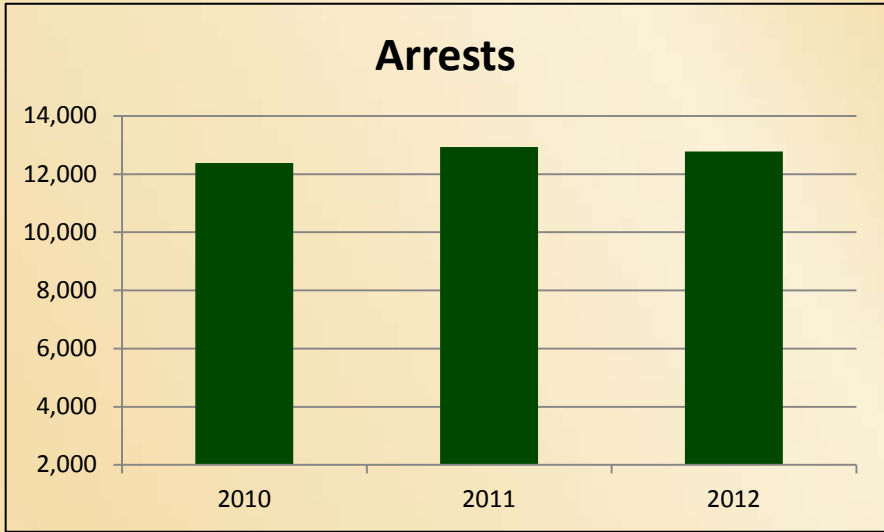


# Pinellas County Sheriff's Office

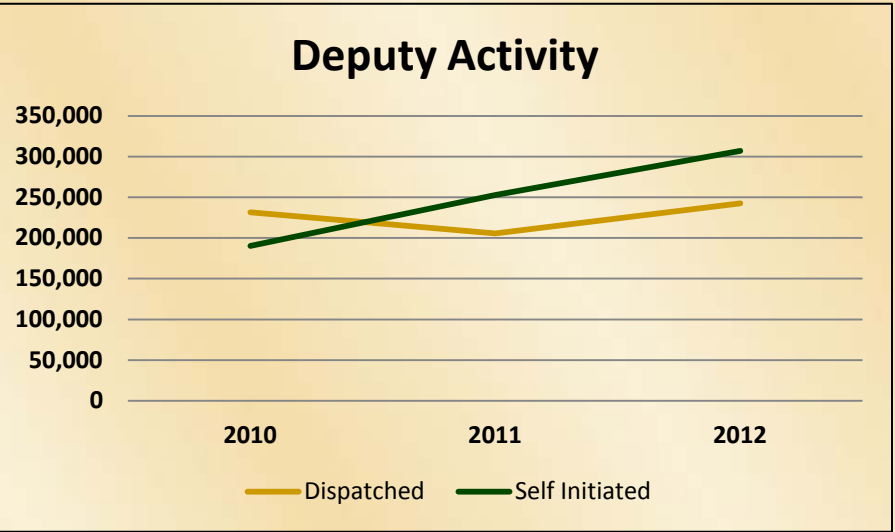
## Patrol Activity by Year

	Arrests	Dispatched	Self Initiated	All Activity
<b>2012</b>	12,778	242,474	307,087	549,561
<b>2011</b>	12,929	205,779	252,953	458,732
<b>2010</b>	12,378	231,647	190,240	421,887

Arrests



Deputy Activity



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# Pinellas County Sheriff's Office

## Call Hold Times

- Call hold times are the average length of time a call is held before being assigned to an available deputy.
- The trend for call hold times is an increase in the length of time it takes a call to be assigned to an available deputy. The average length of time a call is on hold before being assigned has increased 35 seconds from 2009 to 2012.

	2009	2010	2011	2012
Armed Emergency	0:00:50	0:00:43	0:00:57	0:00:53
High Priority	0:00:53	0:00:54	0:00:59	0:00:57
Medium Priority	0:01:44	0:02:01	0:01:58	0:01:57
Low Priority	0:02:53	0:03:54	0:03:36	0:03:41
All Calls For Service	0:02:29	0:03:37	0:03:01	0:03:04

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# Pinellas County Sheriff's Office

## Call Response Times

Call response times are the average length of time it takes a deputy to arrive on scene once the call has been assigned.

	2009	2010	2011	2012
Armed Emergency	0:03:59	0:03:46	0:04:08	0:04:05
High Priority	0:04:57	0:05:00	0:04:56	0:05:02
Medium Priority	0:06:16	0:06:14	0:06:18	0:06:27
Low Priority	0:07:38	0:07:39	0:07:53	0:08:19
All Calls For Service	0:06:52	0:06:52	0:06:55	0:07:10





# Pinellas County Sheriff's Office

## Call Response Times

- Call response times are the average length of time it takes a deputy to arrive on scene once the call has been assigned.
- The average length of time it takes a deputy to arrive on scene for all calls for service has increased 18 seconds from 2009 to 2012.
- From 2009 to 2012, combining Call Hold and Call Response time increases; the total increase in time for a deputy to arrive on scene is 53 seconds.



# Pinellas County Sheriff's Office

## Sheriff's Alarm Registration Program (SHARP)

- The program has registered a total of **18,783** accounts since its inception in 2009. Registrants must renew annually.
- PCSO currently manages **11,135** SHARP accounts.

	2009	2010	2011	2012	2013	Total Active
Commercial	1,154	393	251	245	102	2,145
Government	27	4	2	2	0	35
Residential	4,934	960	994	1,416	640	8,944
Schools	6	1	3	1	0	11
Total	6,121	1,358	1,250	1,664	742	11,135

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# Pinellas County Sheriff's Office

## False Alarm Calls For Service

When the false alarm ordinance was introduced in 2009, there was an immediate **56.4%** drop in calls for service as compared to the same quarter of the previous year.

	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Total
2012	2,248	2,513	2,571	2,325	9,657
2011	1,169	2,665	2,775	2,302	8,911
2010	2,490	3,068	2,789	1,410	9,757
2009	3,178	3,435	1,630	1,478	9,721
2008	3,523	3,759	3,741	3,491	14,514

There has been a reduction of **33%** from 2008 to 2012.

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# Pinellas County Sheriff's Office

## Assist FHP Calls For Service

- PCSO assisted the Florida Highway Patrol a total of 1,468 times (an average of 122 times per month) during CY 2012, requiring an average of 2.3 responders per call.
- In addition, PCSO worked 46 crashes for FHP requiring 98 responders.
- During CY 2012, the average time spent by deputies on an FHP Assist call was 1:27:41.



# Pinellas County Sheriff's Office

## Traffic Crash Investigation Unit

- The Traffic Crash Investigators provide assistance to the community. Duties include traffic crash investigations, directing traffic, assisting with disabled vehicles and parking enforcement.
- These civilian investigators have no arrest authority, and they do not carry firearms. They receive training in Florida Department of Law Enforcement courses, along with training in driving skills, defensive tactics, and traffic crash investigations.
- There are 4 traffic crash investigator positions.
- The fully loaded cost of the Traffic Crash Investigation Unit for FY '13 is **\$154,623** for personnel and equipment.

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# Pinellas County Sheriff's Office

## Domestic Related Calls For Service

Domestic calls are considered one of the most dangerous calls a law enforcement officer will respond to.

In CY 2012, deputies responded to a total of **6,068** domestic related calls, an average of **506** per month or an average of **17** per day.

Domestic In Progress	3,612
Domestic Not In Progress	2,456
Total	6,068



# Pinellas County Sheriff's Office

## Burglary Calls For Service

- There were a total of 5,540 residential, commercial and automobile (conveyance) burglaries in CY 2012.
- There were an average of 8 conveyance burglaries and an average of 5 residential burglaries every day in PCSO's primary service area in 2012.

Burglary In Progress	477
Burglary Business	389
Burglary Conveyance	2,806
Burglary Residence	1,868
Total	5,540

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# Pinellas County Sheriff's Office

## Robbery Calls For Service

There were an average of **14** robberies each month in PCSO's primary service area in 2012.

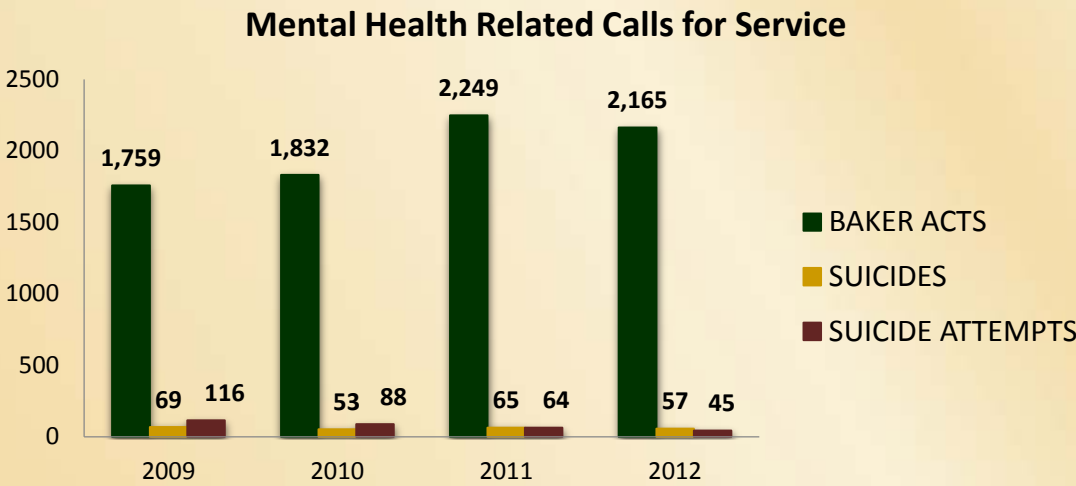
Robbery In Progress	53
Robbery Not In Progress	119
Total	172



# Pinellas County Sheriff's Office

## Mental Health Related Calls for Service

- Deputies must also respond to emotionally distressed persons and these calls will at times require the person to be transported to a mental health facility under the Baker Act.
- Many deputies are trained in Crisis Intervention which provides them with the skills to understand individuals dealing with an emotional or mental health crisis.



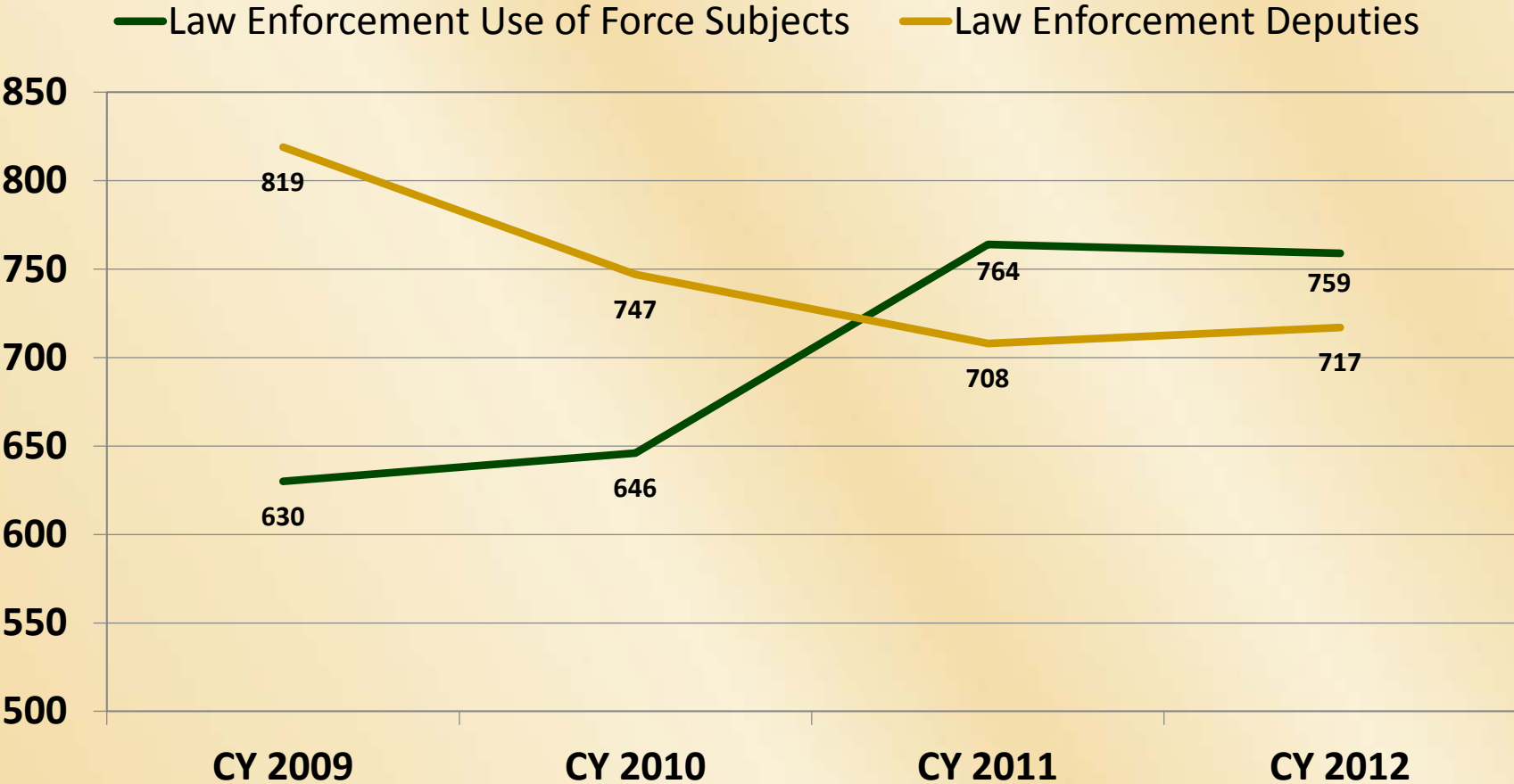
In 2012, there were an average of 6 Baker Acts per day.

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# Pinellas County Sheriff's Office

## Use of Force



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# Pinellas County Sheriff's Office

## Shooting Video



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# **Pinellas County Sheriff's Office**

## **Law Enforcement Special Operations**

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# Pinellas County Sheriff's Office

## Canine Unit

- Canine teams consist of specially trained deputies who work in tandem with a trained command dog.
- These canine teams have specially equipped vehicles designated for such duty.
- Canine teams respond to calls having a high level of response priority. The Canine Unit also supports VIP and dignitary visits, and assists local, state and federal agencies during any threat.
- Crowd control and public relations are also part of the duties of the canine unit.



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# Pinellas County Sheriff's Office

## Canine Unit

- 12 Members / 12 canines
- Supervised by a sergeant and a corporal assigned as unit trainer
- The unit has 2 teams of 5 deputies each
- \$28,000 is the base cost to train a dual purpose canine, including the deputy sheriff's salary
- All dogs are German Shepherds and will work 5-8 years
- All dogs are trained in patrol work, additionally, 5 are trained in bomb detection and 4 in narcotics detection
- Patrol school for dogs is 16 weeks, detector schools are 8 weeks long; additional 20 hours of training each month
- In 2012, Canine Units assisted Patrol Deputies 5,674 times and other Pinellas Law Enforcement agencies 1,677 times.

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# Pinellas County Sheriff's Office

## Flight Unit

- The Pinellas County Sheriff's Office Flight Unit is the **ONLY** airborne support for Pinellas County.
- The function of the Flight Unit is to provide airborne law enforcement support services to organizational components within the Pinellas County Sheriff's Office and other law enforcement agencies in Pinellas County.
- Support services include; pursuits, violent crimes, disasters, Project Lifesaver, and search and rescue.





# Pinellas County Sheriff's Office

## Flight Unit

- Supervised by a sergeant
- 7 Pilots
- 2 Mechanics
- 3 Helicopters (2 A-Stars, 1 Jet Ranger)
- 3 Fixed Wing Aircraft (2 are being sold)
- Fixed-wing proficiency training
- Helicopter Emergency Procedures training
- 2 Bambi Buckets used to assist with firefighting
- The two A-Star helicopters are equipped with FLIR (Forward Looking Infrared)



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# Pinellas County Sheriff's Office

## Flight Unit

- One helicopter is less than ten years old, all other aircraft in the flight unit are over 20 years old.
- The Cessna 182 and the Piper Navajo are being sold.

Aircraft	ID #	Year Built	Status
Eurocopter A-Star	N2SD	2006	
Eurocopter A-Star	N53SD	1991	
Bell Jet Ranger	N1SD	1987	
Cessna 182	N735FE	1977	At Auction
Piper Navajo	N942WD	1969	At Auction
Piper Chieftan	N45ES	1979	

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# Pinellas County Sheriff's Office

## DUI / SEU Unit

- This unit was recently reestablished.
- This unit consists of six deputies and one sergeant.
- The unit is largely responsible for DUI and traffic enforcement but will also be called upon to perform other patrol-based operational tasks.
- This unit will be called upon to conduct directed patrols, support IOB when uniformed personnel are needed and other specialized assignments as directed by the bureau commander.

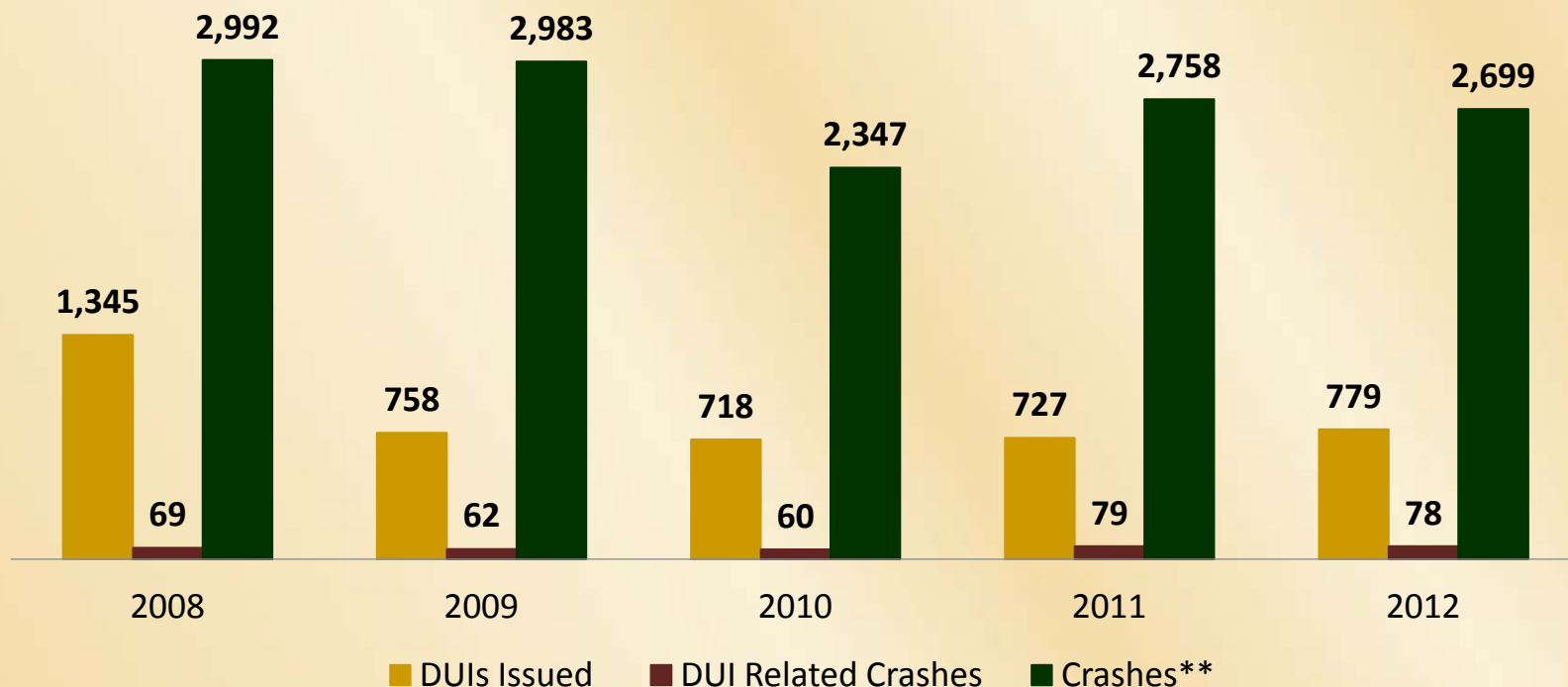
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# Pinellas County Sheriff's Office

## Returning DUI / Traffic Unit

The DUI/Traffic Unit was eliminated in February 2009 and has recently been re-established.



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# Pinellas County Sheriff's Office

## Major Accident Investigation Team (MAIT)

MAIT is responsible for investigating collisions involving serious bodily injury or fatality that occur within the contracted cities and department vehicle collisions where there is a complaint of injury.

- Currently 25 members (Collateral Responsibility)
- Members are patrol deputies working extra duty on MAIT
- On call for two weeks at a time
- Off call for four weeks
- One officer from Treasure Island





# Pinellas County Sheriff's Office

## Marine Unit/Environmental Lands Unit

- The Pinellas County Sheriff's Office has the primary responsibility for 70% of the water area patrolled in Pinellas County.
- The primary responsibility of the Marine Unit is to promote boating safety and enforce all marine violations, state, federal and local laws on waterways within the maritime jurisdiction of Pinellas County.
- Environmental Lands Unit is funded by the Board of County Commissioners to provide for the safety and welfare of persons and wildlife within the environmentally sensitive lands and wildlife preserves.

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# Pinellas County Sheriff's Office

## Marine Unit/Environmental Lands Unit

- Supervised by a Sergeant
- 3 Marine Unit Deputies
- 2 Environmental Lands Deputies
- 16 Vessels – Shallow water to large sea vessels
- ALL marine deputies are required to obtain a valid United States Coast Guard Boat Captain's License



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# Pinellas County Sheriff's Office

## Marine Unit/Environmental Lands Unit

- The cities of Clearwater, Gulfport, and Treasure Island each have one vessel but do not have dedicated Marine Unit personnel.
- St. Petersburg PD has 3 vessels and 4 personal watercraft (Sea Doo's). St. Petersburg Police Department does have a full time Marine Unit.



# Pinellas County Sheriff's Office

## Marine Unit/Environmental Lands Unit

- There have been no new vessel acquisitions since 2007.
- **44%** of the marine vessels are more than 10 years old.

Vessel	Year Acquired	Unit Assigned
Avon	1985	Dive
18' Zodiac	1989	Marine
18' Airboat	1994	ELU
27' Boston Whaler	1995	Marine
21' Boston Whaler	1999	Marine
Gheenoe	2001	ELU
22' Pathfinder	2001	Marine
12' Landau	2004	Marine
Achilles	2005	Dive
22' Champion	2005	ELU
22' Champion	2005	ELU
23' Contender	2005	Marine
23' Contender	2005	Marine
30' Intrepid	2005	Marine
18' Zodiac	2006	Marine
22' Skeeter	2007	ELU

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# Pinellas County Sheriff's Office

## Special Weapons and Tactics Team (SWAT)

- SWAT is utilized to provide tactical support to other operational components during any operation deemed a high-risk situation.
- High-risk situations include hostage situations, workplace violence, suicidal barricaded subjects, and apprehension of dangerous fugitives.



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# Pinellas County Sheriff's Office

## Special Weapons and Tactics Team (SWAT)

- Available to all jurisdictions in Pinellas County
- SWAT members attend a 40 hour SWAT school each year
- SWAT members train 16 hours each month
- SWAT consists of two teams of 12 (Collateral Responsibility)
- Specialists include snipers, chemical technicians, robot operators, technical operators and GPV drivers.



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# Pinellas County Sheriff's Office

## Negotiator Response Team

NRT personnel are utilized during certain crisis situations without activating SWAT as well as assisting SWAT with high risk search warrants and presenting specialized NRT training and the utilization of NRT equipment.

- Two teams with five sworn members and one alternate member per team (Collateral Responsibility)
- All members train together as a group during one 8-hour training block each month
- Specialized equipment including tactical body armor, ballistic helmet, headset and throw phones are provided to NRT members

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# Pinellas County Sheriff's Office

## Underwater Search and Recovery Team

- The primary responsibility of the Sheriff's Office Underwater Search and Recovery Team is to provide expert diving support for law enforcement related activities, both in and out of Pinellas County waters.
- Searching for drowning victims as well as evidence that may have been discarded in a body of water are responsibilities of this team.



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# Pinellas County Sheriff's Office

## Underwater Search and Recovery Team

- Supervised by a Sergeant
- 9 team members (Collateral Duty)
- Certified "Public Safety Divers" through an 80 hour FDLE course
- 12 in-service training events each year
- All members trained in salvage, search patterns and techniques using metal detectors and side scan sonar



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# Pinellas County Sheriff's Office

## Sheriff's Citizen Patrol

- Supervised by a Sergeant and Corporal
- 33 Active Participants
- 6 Citizens Patrol Vans
- 10,622 hours assisting the citizens of Pinellas County for CY 2012
- Strictly voluntary, there is no compensation
- Duties include: Seize and transport found property, traffic direction, minor crash investigation, parking citations and warnings, assist disabled vehicles and house checks
- Must complete the Sheriff's Citizens Patrol Academy



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# **Pinellas County Sheriff's Office**

## **Special Incident Management Unit (SIMU)**

- The SIMU develops operational plans for large scale events, both planned and in response to disasters.
- Such incidents include natural disasters, manmade disaster response, dignitary protection, regional mutual aid, and other joint law enforcement initiatives.



# Pinellas County Sheriff's Office

## Reserve Deputy Program

The Reserve Deputy Program was eliminated in 2005 but is being reestablished this year to provide additional resources.

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# Pinellas County Sheriff's Office

## Contracted Law Enforcement Services – FY13

Contract City	Amount	Deputies	Contract City	Amount	Deputies
Bellair Bluffs	\$451,201	5	Seminole	\$1,551,985	16
Belleair Beach	\$419,574	5	South Pasadena	\$717,331	10
Belleair Shores	\$31,435		St. Pete Beach <i>(1/6/13-9/30/13)</i>	\$1,520,436	20.5
Dunedin	\$3,888,121	33.5	<b>Contract Agency</b>	<b>Amount</b>	<b>Deputies</b>
Indian Rocks Beach	\$949,828	10.4	St. Pete Clearwater/Airport	\$612,575	7
Madeira Beach	\$1,115,612	12	County – Env Lands	\$249,929	2
Redington Beach	\$225,428	5	Housing Authority	\$133,024	2
N. Redington Beach	\$225,520		School Board	\$590,885	13
Oldsmar	\$1,517,916	16	New Alternative School <small>(FY'14)</small>	\$74,853	1
Safety Harbor	\$1,278,606	13	<b>Totals</b>	<b>\$13,958,970</b>	<b>171.4</b>



# Pinellas County Sheriff's Office

## Municipal Police Departments Contracting Sheriff's Office Services

	Forensics	Latent Printing	Property/ Evidence Storage	Computer Aided Dispatch (CAD)	Report Mgmt. Services (ACISS)	Traffic Citation Processing	Major Accident Invest
Belleair	✓	✓	✓	✓	✓	✓	
Clearwater	✓	✓	✓		✓		
Gulfport	✓	✓	✓	✓	✓		
Indian Shores	✓	✓		✓			
Kenneth City	✓	✓	✓	✓			
Largo	✓	✓					
Pinellas Park	✓	✓	✓				
Treasure Island	✓			✓	✓		✓

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# Pinellas County Sheriff's Office

## FY13 Contracted Law Enforcement Support Services

City	Contract Amount	City	Contract Amount
Belleair	\$18,489	Kenneth City	\$31,872
Clearwater	\$431,264	Largo	\$22,296
Gulfport	\$103,746	Pinellas Park	\$171,451
Indian Shores	\$17,353	St. Pete Beach (10/1/12 – 1/5/13)	\$5,569
Total			\$802,040

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# **Pinellas County Sheriff's Office**

## **Municipal Services Taxing Unit - MSTU**

- Paid by residents of the unincorporated area to provide municipal type services, such as law enforcement.



# Pinellas County Sheriff's Office

## Countywide Tax

Paid by all Pinellas County Residents pays for courts, jail, and other services provided countywide.



## City Tax

Paid by residents of municipalities for police, fire , and other local government necessities.



## MSTU

Municipal Services Taxing Unit

Paid by residents of the unincorporated area. Provides city like services.

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# Pinellas County Sheriff's Office

## Government Services Group (GSG)

- Based on the 2003 GSG study and recommendations, PCSO calculates its portion of the MSTU by using the following formula:
  - Corrections and Judicial Operations are taxed countywide.
  - Law Enforcement “base level of service” is taxed countywide at 34%.
    - The GSG formula to determine base level of service is based on unincorporated land area and population compared to total land area and population.



# Pinellas County Sheriff's Office

## Government Services Group (GSG)

- Once the remaining figure is determined, certain services are removed at 100% and taxed countywide.
- The remaining amount is then taxed at 34% countywide and 66% to the MSTU.
- This results in the following amounts of Ad Valorem being levied and collected to fund the Sheriff's budget.



# Pinellas County Sheriff's Office

The following is the Ad Valorem levied by the County to our **contract city** residents,  
with the amount specific to the Sheriff's budget for FY '12.

Municipality	Calculated Total Taxes Levied	Anticipated Collection 95.00%	Sheriff Portion 36.2231%	Law Enforcement Only 7.8750%
Belleair Beach	\$1,875,565	\$1,781,787	\$645,419	\$140,316
Belleair Bluffs	\$796,795	\$756,955	\$274,193	\$59,611
Belleair Shores	\$479,477	\$455,503	\$164,997	\$35,871
Dunedin	\$8,642,456	\$8,210,333	\$2,974,040	\$646,567
Indian Rocks Beach	\$3,711,180	\$3,525,621	\$1,277,091	\$277,644
Madeira Beach	\$4,119,792	\$3,913,802	\$1,417,702	\$308,214
N. Redington Beach	\$1,806,134	\$1,715,828	\$621,527	\$135,122
Oldsmar	\$5,067,178	\$4,813,819	\$1,743,716	\$379,090
Redington Beach	\$1,559,900	\$1,481,905	\$536,793	\$116,701
Safety Harbor	\$4,750,961	\$4,513,413	\$1,634,900	\$355,433
Seminole	\$4,766,400	\$4,528,080	\$1,640,213	\$356,588
South Pasadena	\$2,098,847	\$1,993,905	\$722,255	\$157,021
St. Pete Beach	\$9,944,831	\$9,447,589	\$3,422,213	\$744,002
Unincorporated	\$69,585,643	\$66,106,361	\$23,945,797	\$5,205,903
<b>Total</b>	<b>\$119,205,159</b>	<b>\$113,244,901</b>	<b>\$41,020,856</b>	<b>\$8,918,083</b>





# Pinellas County Sheriff's Office

The following is the Ad Valorem levied by the County to our **non-contract city** residents, with the amount specific to the Sheriff's budget for FY'12.

Municipality	Calculated Total Taxes Levied	Anticipated Collection 95.00%	Sheriff Portion 36.2231%	Law Enforcement Only 7.8750%
Belleair	2,910,562	2,765,034	1,001,582	217,748
Clearwater	37,574,011	35,695,311	12,929,961	2,811,021
Gulfport	3,255,746	3,092,959	1,120,367	243,572
Indian Shores	3,112,516	2,956,890	1,071,078	232,856
Kenneth City	561,539	533,462	193,237	42,010
Largo	16,273,543	15,459,865	5,600,048	1,217,471
Pinellas Park	12,519,326	11,893,360	4,308,148	936,607
Redington Shores	2,344,788	2,227,549	806,888	175,420
St. Petersburg	58,305,309	55,390,044	20,064,011	4,361,989
Tarpon Springs	6,505,433	6,180,162	2,238,648	486,690
Treasure Island	6,243,678	5,931,494	2,148,573	467,108
<b>Total</b>	<b>149,606,451</b>	<b>142,126,129</b>	<b>51,482,541</b>	<b>11,192,492</b>



# Pinellas County Sheriff's Office

## MSTU Calculation as Established by GSG Recommendation

**PCSO budget = \$300**

Law Enforcement

\$100

Corrections

\$100

Judicial

\$100

- Corrections and Judicial are taxed 100% countywide.
- Law Enforcement budget is subject to MSTU calculation.
- \$200 (Corrections and Judicial) removed, leaves \$100 for Law Enforcement.



# Pinellas County Sheriff's Office

## Calculating MSTU (GSG Recommendation)

- Step 1: Apply 34% base level of service to the \$100.
  - $34\% \times \$100 = \$34$  for countywide
  - Balance = \$66
- Step 2: Remove all components at 100% that are deemed to be countywide law enforcement services, i.e. Flight, K-9, SWAT, Homicide, etc.
  - Assume this is \$11, so the balance is \$50



# Pinellas County Sheriff's Office

## Calculating MSTU (GSG Recommendation)

- Step 3: Again split the balance between the MSTU and countywide.
  - 34% goes to countywide
  - 66% goes to MSTU
- Applying this to the \$50 balance:
  - $\$50 \times 34\% = \$17$  (countywide)
  - $\$50 \times 34\% = \$33$  (MSTU)
- Adding it up for law enforcement budget:
  - \$67 paid countywide
  - \$33 paid by MSTU

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Pinellas County Sheriff's Office  
Explanation of MSTU Calculations

Step 1

Total expenditures by Category

Law Enforcement	Detention & Corrections	Court Services	Total
\$ 100,950,986	\$ 96,629,508	\$ 15,249,916	\$212,830,410

Step 2

Allocate out all the indirect costs to Receiving units. Effect is to charge each operating unit it's portion of the Agency's Support Service costs

Law Enforcement	Detention & Corrections	Court Services	Total
\$ 100,950,986	\$ 96,629,508	\$ 15,249,916	\$212,830,410
\$ (18,605,551)	\$ 16,162,155	\$ 2,443,396	\$ -
\$ 82,345,435	\$ 112,791,663	\$ 17,693,312	\$212,830,410

Step 3

Apply the Base level of Service Percentage to Law Enforcement Total.  
Detention & Corrections and Court Services are 100% County-Wide.

Base level of service is determined by comparing the unincorporated land area and the unincorporated population to the total land area and total population  
For FY 2013 this amount is 34%

	Law Enforcement	Detention & Corrections	Court Services	Total
	\$ 82,345,435	\$ 112,791,663	\$ 17,693,312	\$212,830,410
	0.34	1.00	1.00	
County-wide	\$ 27,956,275.18	\$112,791,663.00	\$ 17,693,312.00	\$158,441,250

The remaining 66% of Law Enforcement is then allocated based on proportion a program benefits all tax-payers in the County or if the program is something that has special benefit to those living in the unincorporated areas of the County.

For FY 2012-13 the split was either 100% County-wide or 34% County-wide and 66% for the Unincorporated Area

	Law Enforcement	Detention & Corrections	Court Services	
Remaining 66%	\$ 54,389,160	\$ -	\$ -	
100% County - wide	\$ 5,292,673			\$ 5,292,673
34.25% County - wide	\$ 16,815,548			\$ 16,815,548
65.75% Unincorporated	\$ 32,280,939			\$ 32,280,939
	\$ 54,389,160			\$212,830,410

So based on the FY2012-13 Calculations the \$212,830,410 budget is funded \$32,280,410 or 15.17% by the MSTU in the unincorporated area and \$180,549,471 or 84.83% County-wide.





# Pinellas County Sheriff's Office

## Total General Fund Ad Valorem

Municipality	Calculated Total Taxes Levied	Anticipated Collection 95.00%	Sheriff Portion 36.2231%	Law Enforcement Only 7.8750%
Totals (from contract & non-contract city tables)	\$268,811,611	\$255,371,030	\$92,503,397	\$20,110,575
Plus MSTU	\$28,966,126	\$27,517,820		
Total General Fund Ad Valorem	<b>\$297,777,737</b>	<b>\$282,888,850</b>		





# Pinellas County Sheriff's Office

## Contract Deputy Cost

- Average cost of a deputy is \$81,700.
- Contract cost of a deputy is \$80,191.
- Difference is \$1,509.
- Playing catch up and almost equal.
  - Reality is actual costs may be less than “average cost” because it depends on who the deputy is that is working in a contract city.
  - Amount being paid by cities of the Sheriff's countywide budget has decreased in recent years.



# Pinellas County Sheriff's Office

## Overall Pricing Changes Since FY08

FY08	↑	8.5%
FY09	↑	3.6%
FY10	↓	0.65%
FY11	↑	0.27%
FY12	↑	0.37%
FY13	↑	14.2%
FY14	↑	4.9%

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# Pinellas County Sheriff's Office

## Ancillary Services Contracts

- Forensics
- Latent Print Analysis
- Property and Evidence Storage
- Costs determined by using a budget and workload formula. Cities are given a 35% base level of service credit before the final cost is calculated.





# Pinellas County Sheriff's Office

## Ancillary Services Contracts

- Prior to 2008 a different formula was used that charged a percentage of an FTE to determine costs.
- The result was very inexact pricing and most cities being overcharged for the services.
- While fixed costs have stayed fairly consistent, utilization has decreased with increases the unit cost.



# Pinellas County Sheriff's Office

## Ancillary Services Costs

FY14 Total Cost per Case	FY14 Total Less Credit	FY13 Total	FY12 Total
<u>Forensics</u> \$413.25	\$268.61	\$256.86	\$202.17
<u>Latent Print</u> \$130.81	\$85.03	\$78.98	\$74.32
<u>Property and Evidence</u> \$17.38	\$11.30	\$10.01	\$10.43



# Pinellas County Sheriff's Office

## Investigative Operations



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# Pinellas County Sheriff's Office

## Investigative Operations

There are many categories of crime investigated by detectives within the Investigative Operations Bureau. The Bureau is divided into the following specialized investigative units:

Homicide/Robbery	Crimes Against Children
Arson/Auto Theft	Burglary/Pawn
Economic Crimes	Victim Services
S.P.O.T.	Narcotics
Child Protection Investigation	Intelligence Unit

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# Pinellas County Sheriff's Office

## Homicide/Robbery Unit

### Types of Cases

Homicide	Suspicious/Unusual Death
Suicide	Sexual Battery
Missing Person	Attempted Murder
Shoot/Throw Deadly Missile	Stalking
Physical Abuse of Elderly	Aggravated Assault/Battery
Kidnapping	Deaths
Bank/Commercial Robberies	Home Invasion Robberies
Individual Robberies	Car Jackings

### Authorized Staffing \*

- 1 Sergeant
- 1 Corporal
- 9 Deputies

*\*as of 5/20/2013*

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# Pinellas County Sheriff's Office

## Homicide Cases

2009		2010		2011		2012	
Total	% of Cases Solved	Total	% of Cases Solved	Total	% of Cases Solved	Total	% of Cases Solved
10	90%	13	100%	15	100%	19	95%

- Of the 19 cases investigated in 2012, 3 were murder/suicide cases.



# Pinellas County Sheriff's Office

## Crimes Against Children Unit

### Types of Cases

Homicide of Juvenile Victims	Suspicious/Unusual Death of Juveniles
Juvenile Suicide	Sexual Offenses Involving Juvenile Victims
Missing Juveniles Under Suspicious Circumstances	Attempted Murder of Juvenile Victim
Shoot/Throw Deadly Missile w/Juvenile Victim	Stalking of Juvenile Victim
Kidnapping / Abduction of Juvenile	Aggravated Assault/Battery of Juvenile
Child Abuse Involving Great Bodily Harm	Parental Abductions

### Authorized Staffing\*

- 1 Sergeant
- 1 Corporal
- 8 Deputies

*\*as of 5/20/2013*

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# Pinellas County Sheriff's Office

## Victim Services

- Victim Advocates assist crime victims from the time of the crime and as their case progresses through the criminal justice system.
- Advocates provide crisis intervention, assistance with filing crimes compensation, criminal justice information and social service referrals.
- In the Pinellas County Sheriff's jurisdiction, a Victim Advocate may be called to the scene by law enforcement to assist victims of crime and/or their families, 24 hours a day, 7 days a week.



# Pinellas County Sheriff's Office

## Victim Services

- Due to the trauma of victimization experienced by many victims, Advocates are available to help victims rebuild their lives.
- The Victim Advocate staff is available to explain victim's rights and options, and to help victims navigate the criminal justice process and social service system.
- In some cases, the Advocates may accompany victims to court and other prosecution related appointments.
- Current staffing is 2 Victim Advocates. In 2012, they handled 624 cases.



# Pinellas County Sheriff's Office

## Arson/Auto Theft Unit

### Types of Cases

Motor Vehicle Theft	Trailer & Vessel Theft
Grand Theft Involving Other Types of Vehicles	Chop Shops
Fraudulent Title Applications	Vehicle Identification Number Offenses
Suspicious or Intentionally Set Fires	Accidental Fires Involving Serious Injury

### Authorized Staffing\*

- 1 Sergeant
- 1 Corporal
- 3 Deputies

*\*as of 5/20/2013*

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# Pinellas County Sheriff's Office

## Burglary/PAWN Unit

### Types of Cases

Burglary	Grand Theft
Dealing in Stolen Property	Jail Escapes/Erroneous Releases
Harassing Telephone Calls	Felony Animal Cruelty
Felony Criminal Mischief	Pawn Violations

### Authorized Staffing\*

- 2 Sergeants
- 2 Corporals
- 17 Deputies

*\*as of 5/20/2013*



# Pinellas County Sheriff's Office

## Economic Crimes Unit

### Types of Cases

Uttering Forged Documents	Forgery
Grand Theft	Organized Frauds
Credit Card Frauds	Real Estate/Mortgage Fraud
Exploitation of the Elderly	Political Investigations
Counterfeit Checks	Internet Crimes
Extortion/Bribery	Corruption
Money Laundering	Counterfeit Currency

### Authorized Staffing\*

- 1 Sergeant
- 10 Deputies

*\*as of 5/20/2013*

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# Pinellas County Sheriff's Office

## Sexual Predator & Offender Tracking Unit (SPOT)

- The **SPOT (Sexual Predator and Offender Tracking)** Unit was created in 2000 to address the growing number of sexual predators and sexual offenders within unincorporated Pinellas County.
- In 2006, the unit undertook countywide responsibility. The goal of creating a countywide unit was to improve management practices, and to reduce the duplication of efforts by law enforcement agencies.
- The mission of the **SPOT** Unit is to be proactive and aggressive in regards to monitoring, tracking and enforcing Florida State Statutes that relate to registered sexual predators and sexual offenders.



# Pinellas County Sheriff's Office

## Sexual Predator & Offender Tracking Unit (SPOT)

- **Sexual Predator** - a person who has been convicted of a capital, life or first degree felony, or has been convicted of multiple sexual offenses against a child or adult and has been declared as a sexual predator by the courts.
- **Sexual Offender** - a person convicted of any felony level sexual-related crime against a child or adult.
- **Career Offender** - an individual who has been designated by a court as a *habitual violent felony offender*, a *violent career criminal*, or a *three-time violent felony offender* or as a *prison releasee reoffender* **AND** who is serving or has been released from sanctions in the State of Florida on or after July 1, 2002.

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# Pinellas County Sheriff's Office

## Sexual Predator & Offender Tracking Unit (SPOT)

Duties of the S.P.O.T. Unit	
Initial Registration	Bi-Annual Re-Registration
Neighborhood Notifications	Address Verifications
Conducting Surveillance Operations	Gathering & Analyzing Intelligence
Community Awareness	Maintaining Registration Paperwork
Initiating Criminal Cases in Reference to Suspected Registration Violations	

### Authorized Staffing\*

- 1 Sergeant
- 8 Deputies

*\*as of 5/20/2013*

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# Pinellas County Sheriff's Office

## SPOT - Registration

- Initial registration with SPOT is required by both predators/offenders when they first move to Pinellas County –
  - Any stay over 5 days is considered a registration requirement; even if someone is here on vacation for 6 days.
    - **HOWEVER**, if someone is released from incarceration they are required to come in to the SPOT Office for registration within 48 hours.
    - Information updates are also required within 48 hours when an offender moves into Pinellas County from another county, unless they have provided proper documentation to DHSMV and have updated their Florida DL/ID.

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# Pinellas County Sheriff's Office

## SPOT - Registration

- **Predators** are required to re-register on a **quarterly** basis (their birthday month and every 3 months after)
- **Offenders** are required to re-register on a **bi-annual** basis (their birthday month and every 6 months after)
- ***HOWEVER***, some offenders are required to re-register every quarter and this is determined by FDLE when they are initially qualified on the registry.



# Pinellas County Sheriff's Office

## Average Number of Offenders Tracked Monthly

Type of Offender	2009	2010	2011	2012	'09-'12 % Change
Sexual Predators	88	106	225	136	+55%
Sexual Offenders	1,270	1,332	1,256	1,411	+11%
Career Offenders	105	126	158	169	+61%

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# Pinellas County Sheriff's Office

## Narcotics

- The Pinellas County Sheriff's Office Narcotics Unit continues to investigate all types of drug crime in Pinellas County
- Narcotics Investigation Section Staffing:
  - 1 Captain
  - 2 Lieutenants
  - 5 Sergeants
  - 4 Corporals
  - 33 Deputies
- Intelligence Unit Staffing:
  - 1 Sergeant
  - 1 Corporal
  - 5 Deputies

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# Pinellas County Sheriff's Office

## Narcotics

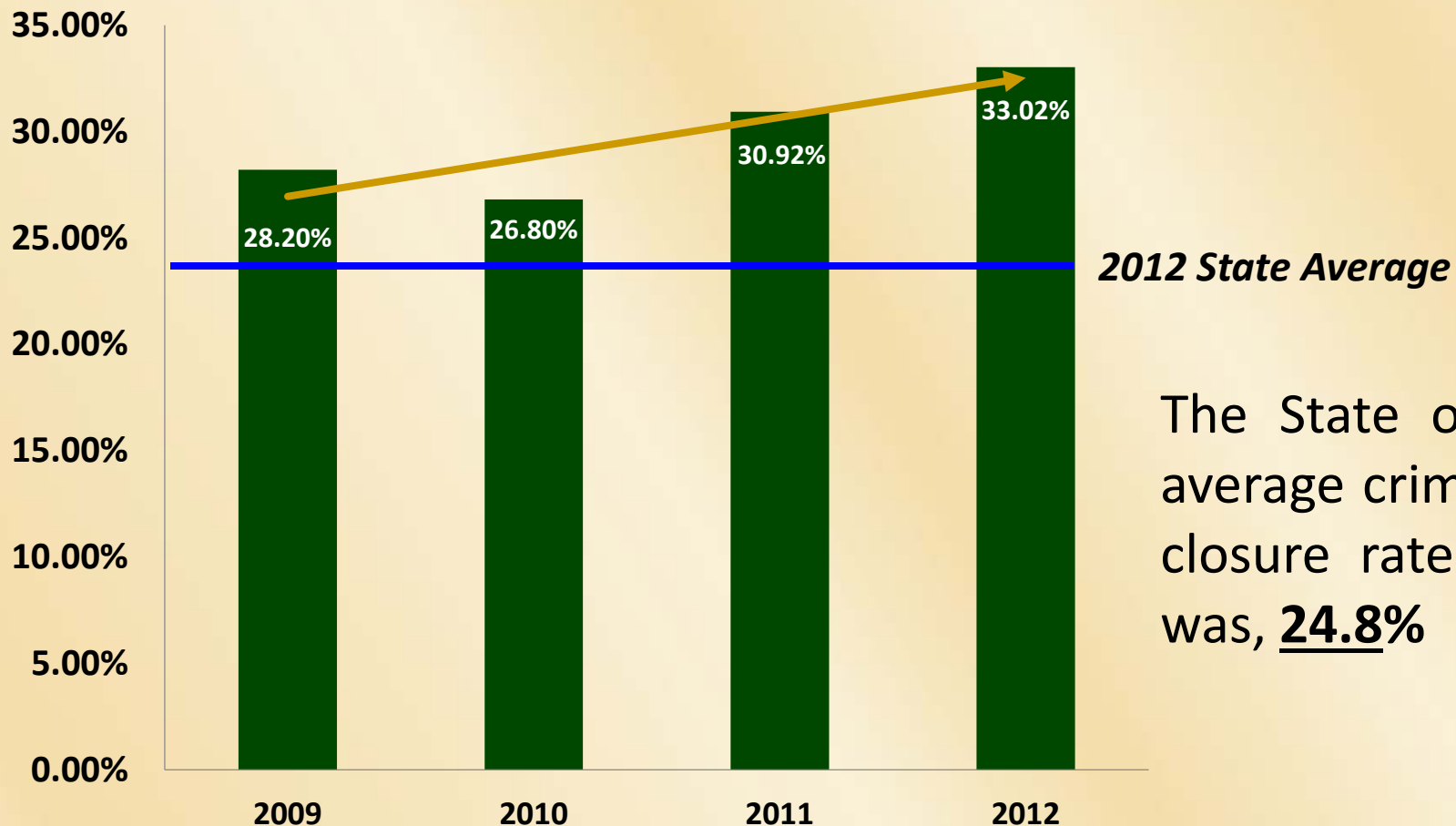
- The trend in drug investigations continues to be the illegal sale and abuse of prescription drugs.
- Synthetic Drugs.
- The newest drug trend is "Molly."





# Pinellas County Sheriff's Office

## Criminal Case Closure Rate



The State of Florida average criminal case closure rate in 2012 was, 24.8%

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# Pinellas County Sheriff's Office

## PCSO's Involvement in Countywide Law Enforcement Collaborations

### Narcotics Division/Intel Unit

- HIDTA - High Intensity Drug Trafficking Areas
- Countywide Diversion Task Force
- OCDETF - Organized Crime Drug Enforcement Task Force
- Panama Express
- OMC - Operation Medicine Cabinet
- NOPE - Narcotics Overdose Prevention and Education
- Largo PD - Officer working with Narcotics Division as sworn Deputy
- St. Petersburg PD – Violent Crimes Task Force; Officer working with Narcotics Division as sworn Deputy
- PCSO Narcotics includes representatives from Clearwater PD, Gulfport PD and Tarpon Springs PD as sworn Deputies
- INTERPOL – PCSO Intelligence Detective is assigned
- MAGTF - Multi-Agency Gang Task Force
- DSIG (previously RDSTF) - Domestic Security Intelligence Group
- JTTF - Joint Terrorism Task Force (FBI and local Tampa Bay agencies). Detective assigned two to three days per week.
- Bay Area Organized Crime Intelligence Group

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# Pinellas County Sheriff's Office

## PCSO's Involvement in Countywide Law Enforcement Collaborations

### Robbery/Homicide Unit

- Countywide Robbery Meeting (Monthly)
- Tampa Bay Cold Case Homicide Assessment Team (Quarterly)

### Crime Stoppers

- Florida Association of Crime Stoppers (members from law enforcement agencies around Florida)
- Crime Stoppers USA (law enforcement members from around the United States)
- City of St. Petersburg – agreement regarding the Gun Bounty Program
- Crime tips provided daily to law enforcement agencies throughout Pinellas County

### Arson and Auto Theft Unit

- Member of PARCO – Professional Arson Cooperative of Florida
- Member of SATIU – Suncoast Auto Theft Intelligence Unit
- Member of IAAI – International Association of Arson Investigators

### Economic Crimes Unit

- Member of FIST (Financial Investigative Strike Team)
- Collaborative effort with United States Secret Service

### Crimes Against Children

- Member of the ICAC (Central Florida Interagency Crimes Against Children Task Force)

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# **Pinellas County Sheriff's Office**

## **Spanish for Law Enforcement**

- The program was started in September 2009 in an effort to ensure the safety of PCSO deputies, as well as to reach out to the growing Hispanic population in Pinellas County. This prototype course has evolved into the only in-house, customized law-enforcement Spanish language program of its kind.
- The PCSO Spanish for Law Enforcement Program is taught like any traditional college Spanish language course through instruction and scenarios with an emphasis on law enforcement vocabulary.



# Pinellas County Sheriff's Office

## Child Protection Investigations (CPI)

- Child Protection Investigators perform the important function of determining whether a child is safe in his or her home, and will take action to make sure the child is removed to safe surroundings.
- When the Florida Abuse Hotline receives a report that a child or children may not be safe because of abuse or neglect, state law requires that it be investigated.
- The Pinellas County Sheriff's Office is one of 6 Sheriff's Offices in the State of Florida that perform the CPI function.
- Total staffing consists of 140 full time employees of which, 80 are Child Protection Investigators.

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# Pinellas County Sheriff's Office

## Child Protection Investigations (CPI)

- The Child Protection Investigation Division's FY '13 budget is \$10.4 million.
- In 2012, 11,244 calls were made to the abuse hotline.
- Approximately 8% of cases investigated by CPIs result in dependency action or court ordered services.
- In 2012, there were a total of 817 cases involving 1,340 children.
  - 835 of these children were removed from their parents custody, which is an average of 2.3 removals per day.
    - 280 of these removed children were placed in foster care
    - 555 of these removed children were placed with a relative or non-relative (family friend, etc.)
  - 505 children received court ordered in home services.

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# **Pinellas County Sheriff's Office**

## **Detention and Corrections Bureau**

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# **Pinellas County Sheriff's Office**

## **Detention and Corrections**

The Detention and Corrections Bureau is committed to:

- Providing a safe and secure environment for inmates and staff
- Providing jail programs that help inmates with their reorientation to society
- Enhancing professionalism of the staff through training and educational programs

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# **Pinellas County Sheriff's Office**

## **Detention and Corrections**

The Detention and Corrections Bureau of the Pinellas County Sheriff's Office is comprised of five major components:

- Central Division
- North Division (including Medical)
- South Division
- Support Services Division
- Court Security Division

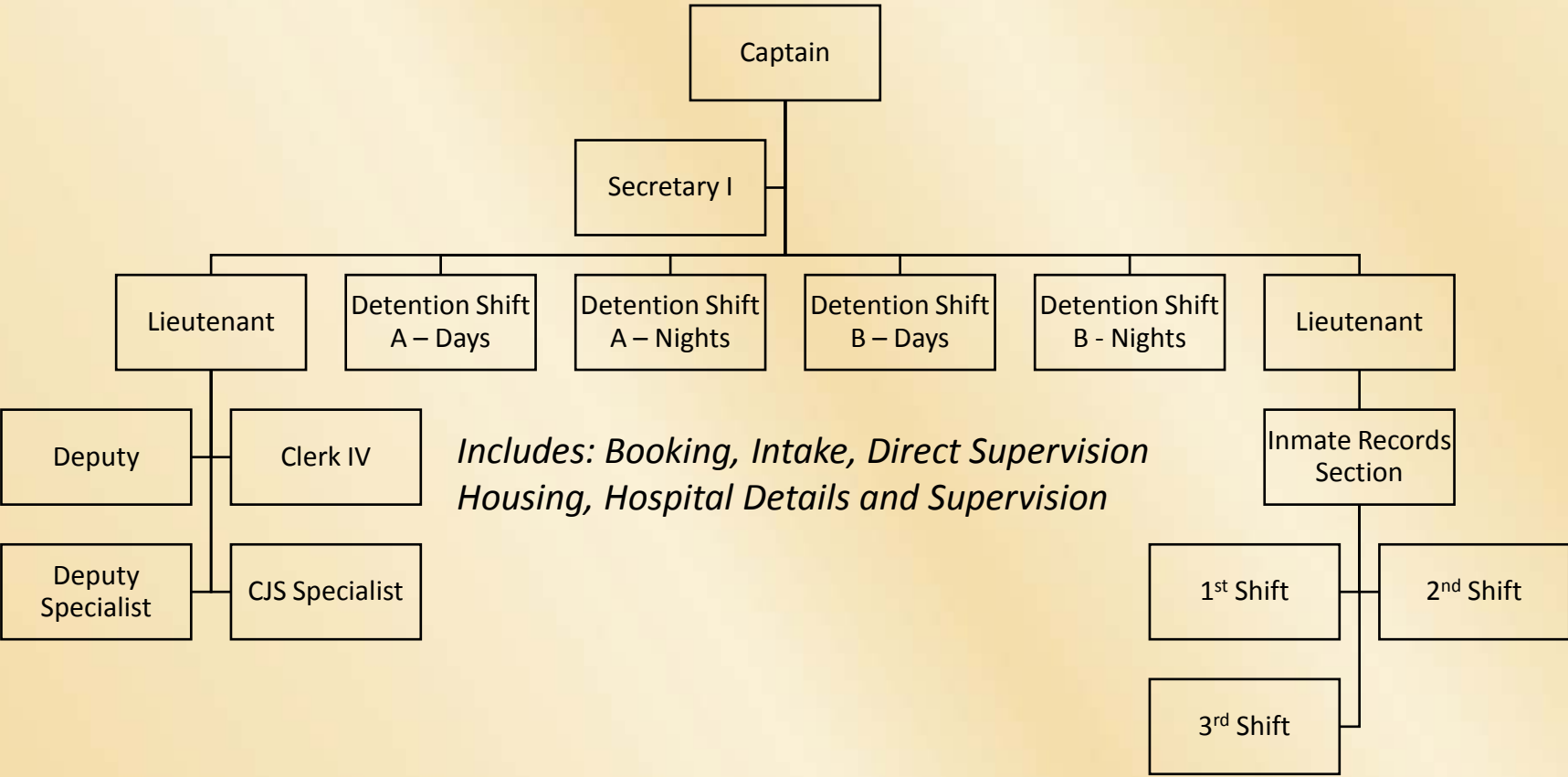
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# Pinellas County Sheriff's Office

## Detention and Corrections

### Central Division



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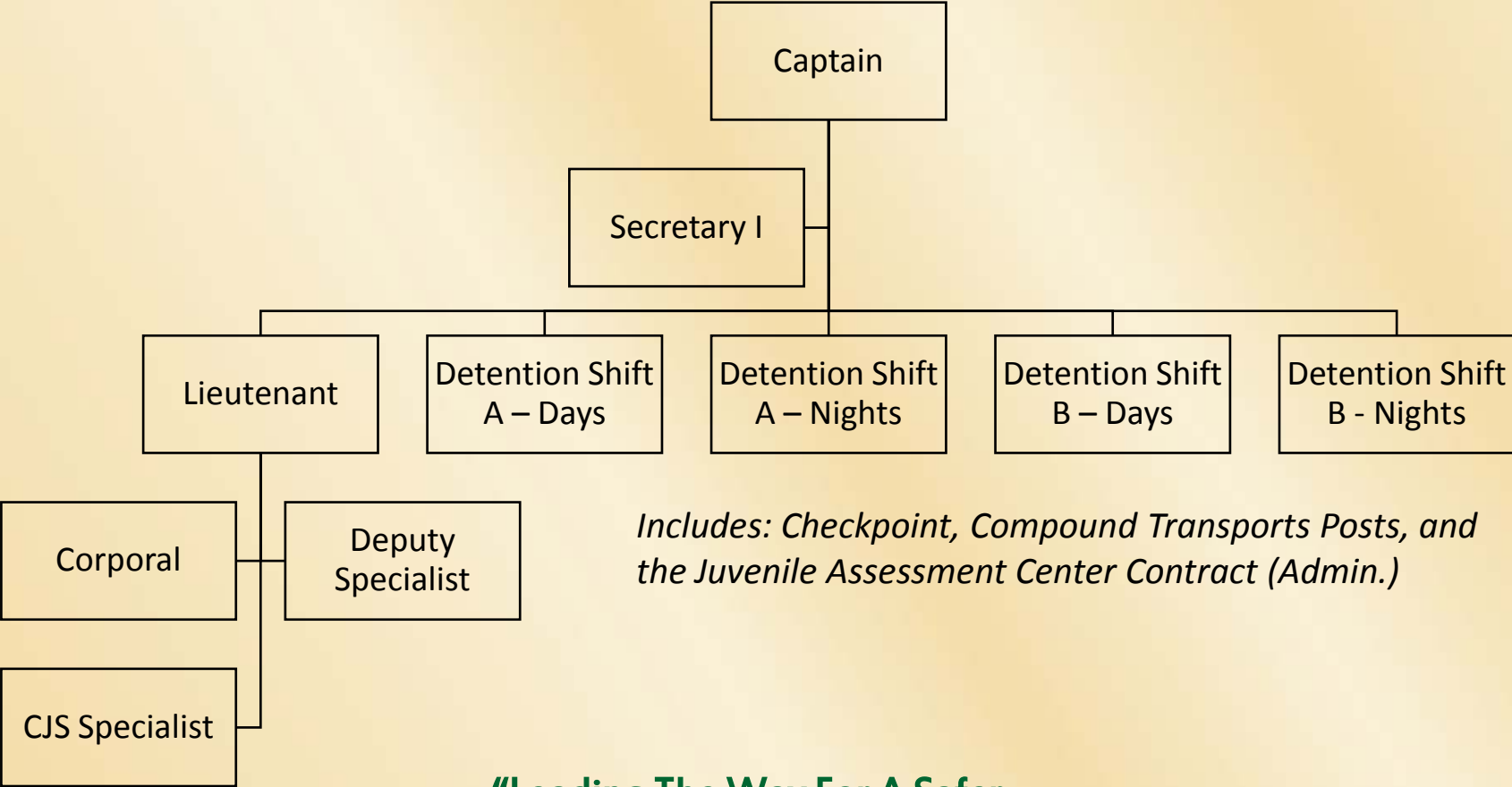




# Pinellas County Sheriff's Office

## Detention and Corrections

### North Division



*Includes: Checkpoint, Compound Transports Posts, and the Juvenile Assessment Center Contract (Admin.)*

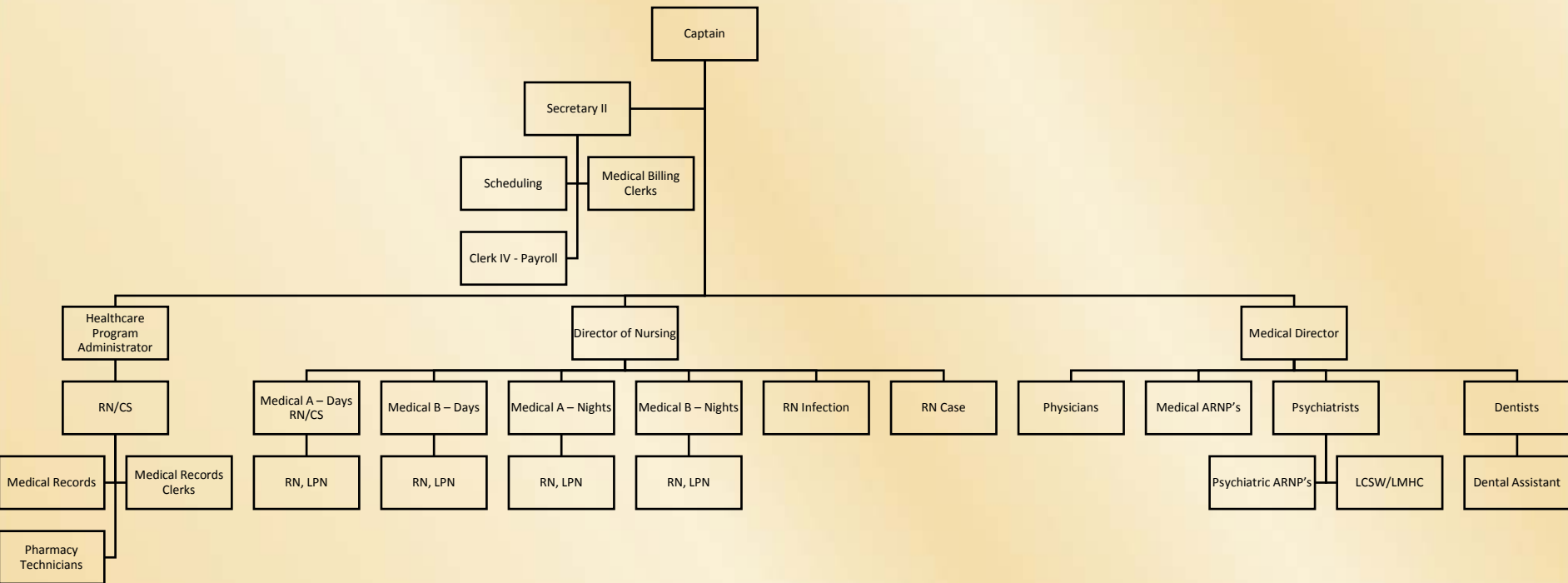
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# Pinellas County Sheriff's Office

## Detention and Corrections

### Medical Staff Section



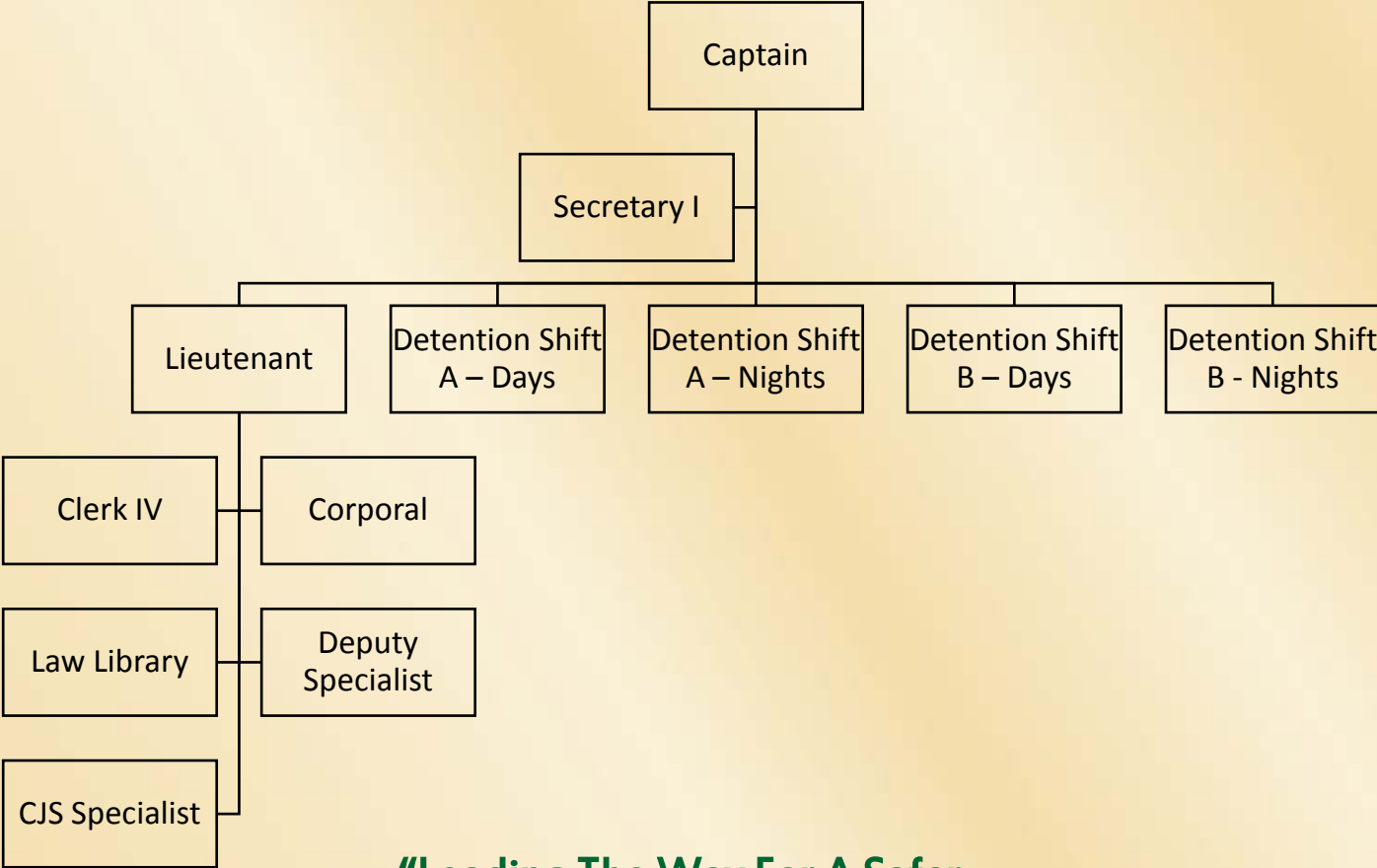
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# Pinellas County Sheriff's Office

## Detention and Corrections

### South Division



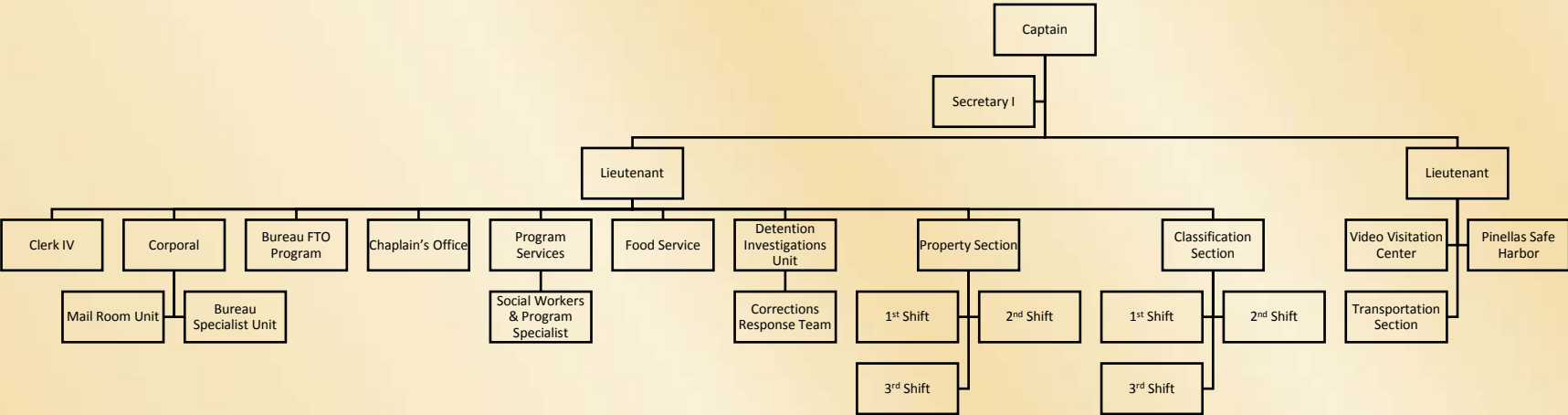
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# Pinellas County Sheriff's Office

## Detention and Corrections

### Support Division



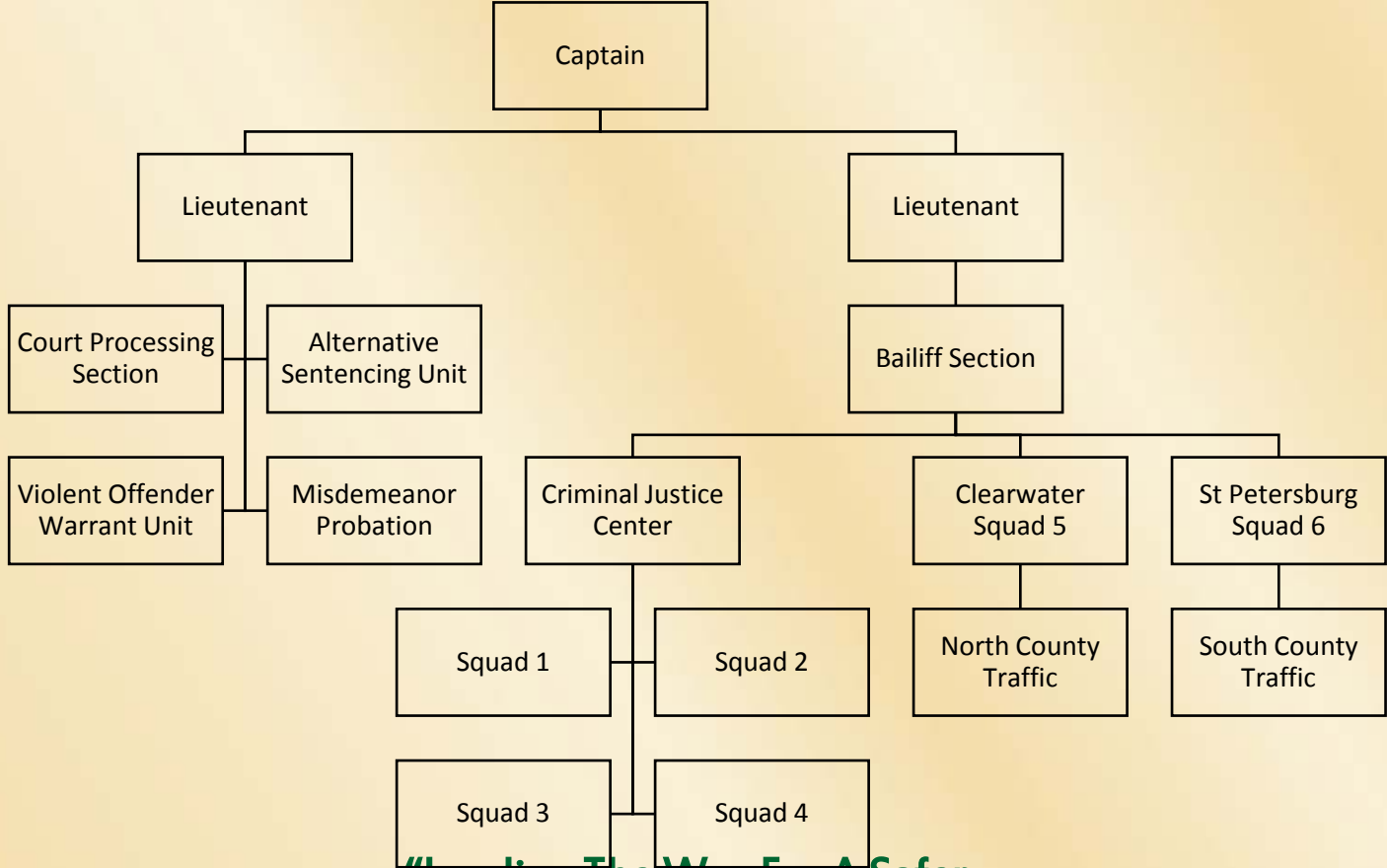
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# Pinellas County Sheriff's Office

## Detention and Corrections

### Court Security Division



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# Pinellas County Sheriff's Office

## Detention and Corrections

- The jail is designed with an open bed capacity of **3,112**
- The average daily population in 2012 was **2,993**
- On an average day there are still approximately **100** inmates sleeping on boats due to classification requirements



There are an additional **1,277** beds that are currently closed, which are located in B-Barracks, Annex 1, Mini I, Mini II, FSC, Bravo, Annex 2 and A-Barracks

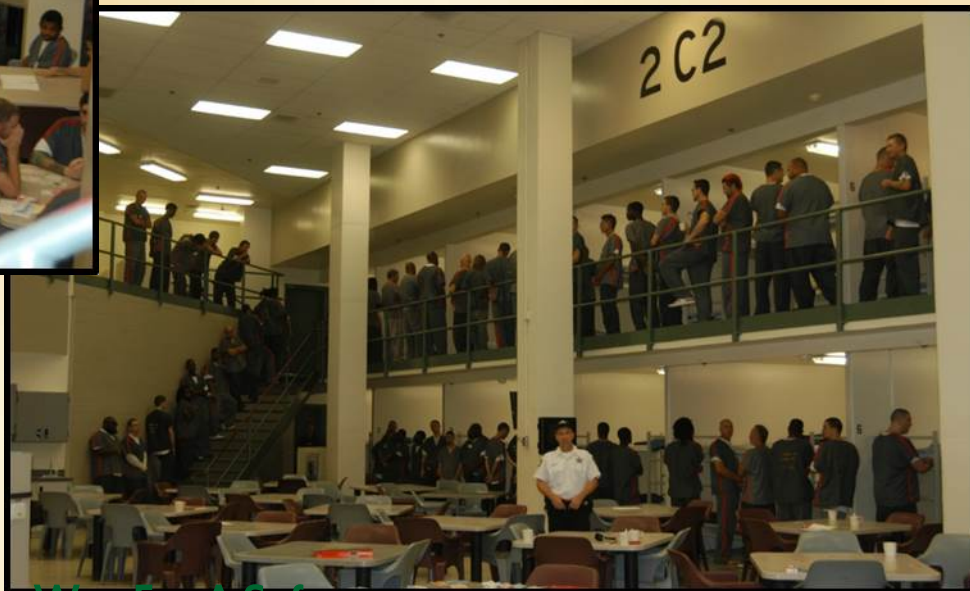
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# Pinellas County Sheriff's Office

## Direct Supervision Housing

Deputy to Inmate Ratio  
1:80

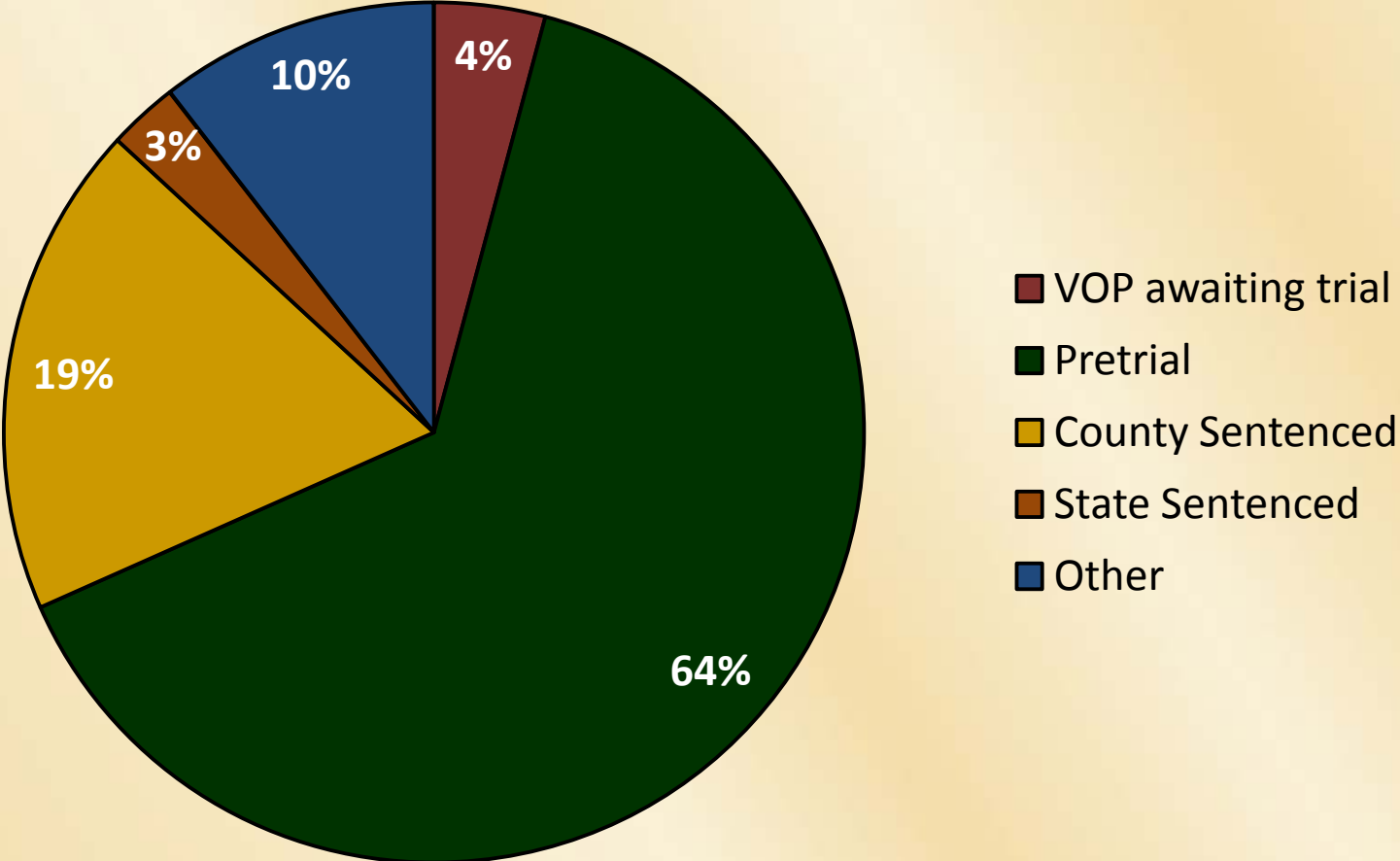


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# Pinellas County Sheriff's Office

## Average Daily Population



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# Pinellas County Sheriff's Office

## Detention and Corrections

### 2012 Data

- Average Daily Population: **2,993**
  - Total Bookings: **46,339**
  - Total Releases: **46,681**
- 
- It costs **\$105** per day to house an inmate in the Pinellas County Jail.
  - The average length of stay is **24** days.



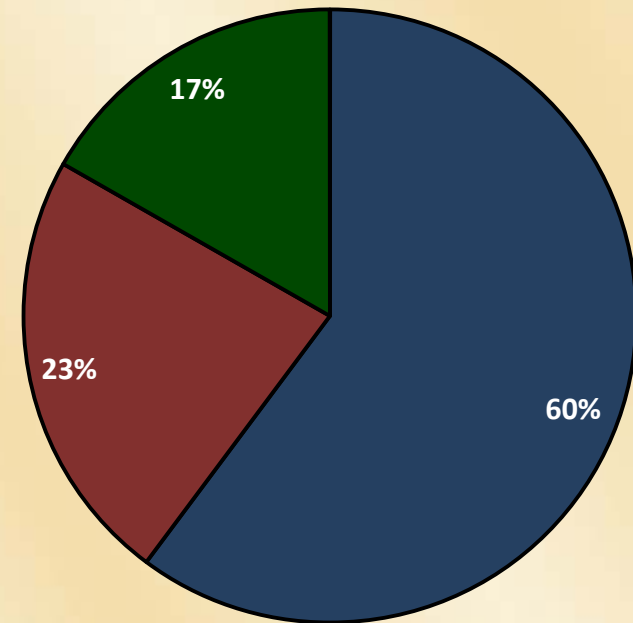


# Pinellas County Sheriff's Office

## Detention and Corrections -Inmate Subsistence Fee

- In accordance with FSS 951.033, all non-federal inmates booked into the Pinellas County Jail will be charged \$20.00 to cover administrative costs.
- Fees will be waived or reduced IF the amount generated by the waiver /reduction will be enough for the inmate to post bail.
- Outstanding balances are left on the books for attempted collections until 3 years after the date of release.

Fees from September 1, 2003 through May 20, 2013



■ Fees Collected ■ Fees Written Off/Waived ■ Fees Outstanding

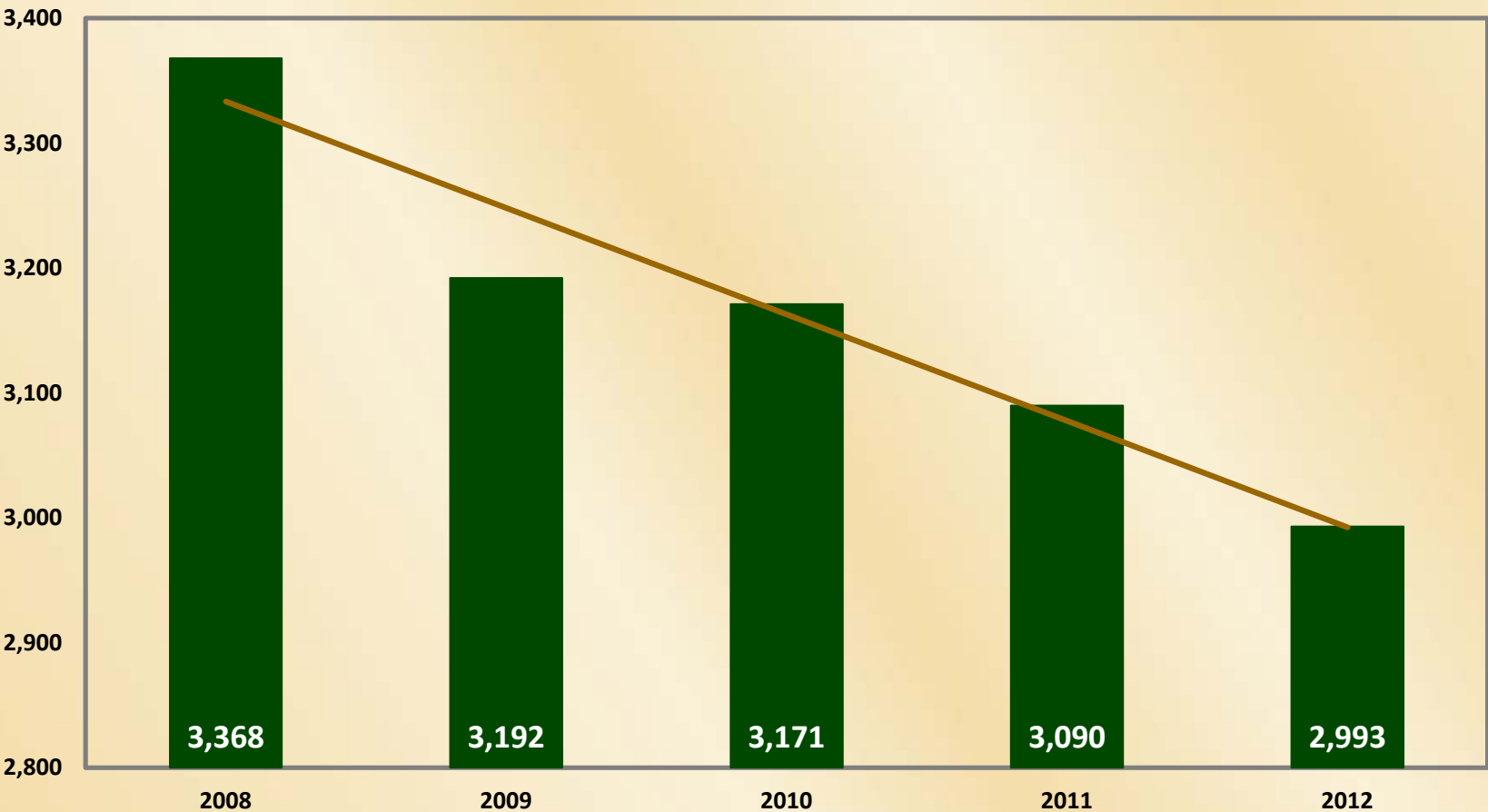
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# Pinellas County Sheriff's Office

## Average Daily Population

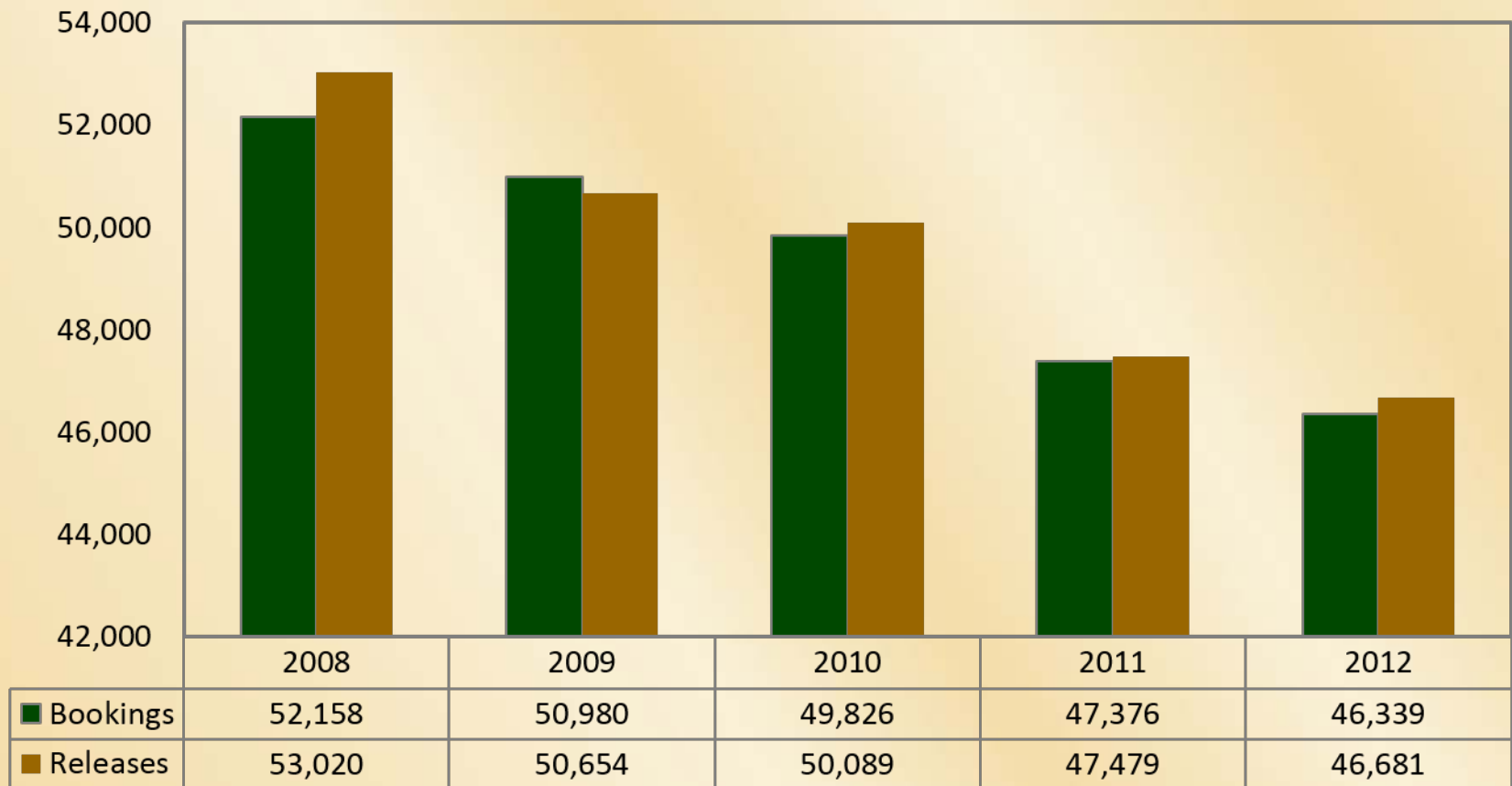


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# Pinellas County Sheriff's Office

## Jail Bookings / Releases

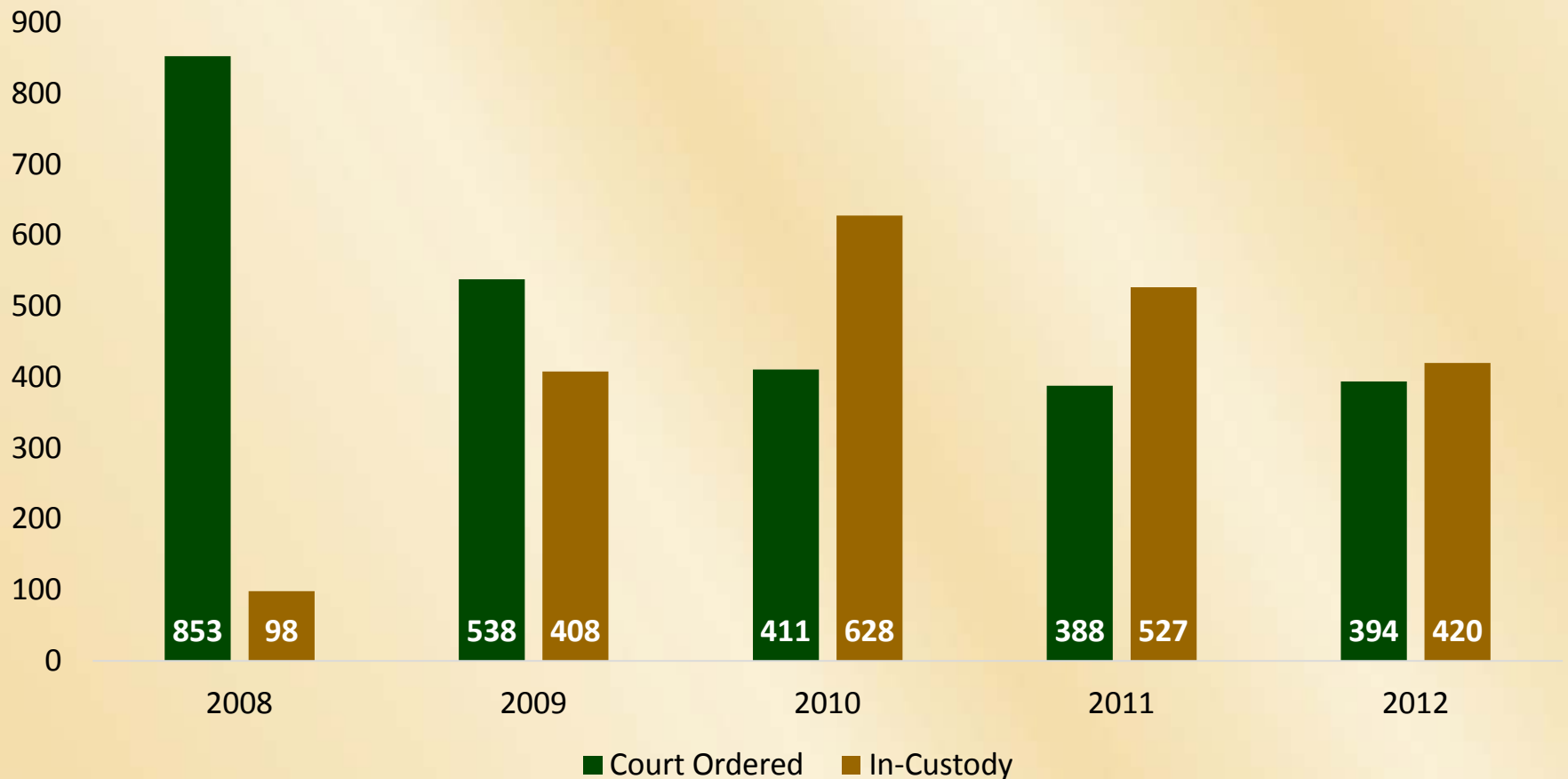


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# Pinellas County Sheriff's Office

## Alternative Sentencing/Electronic Monitoring



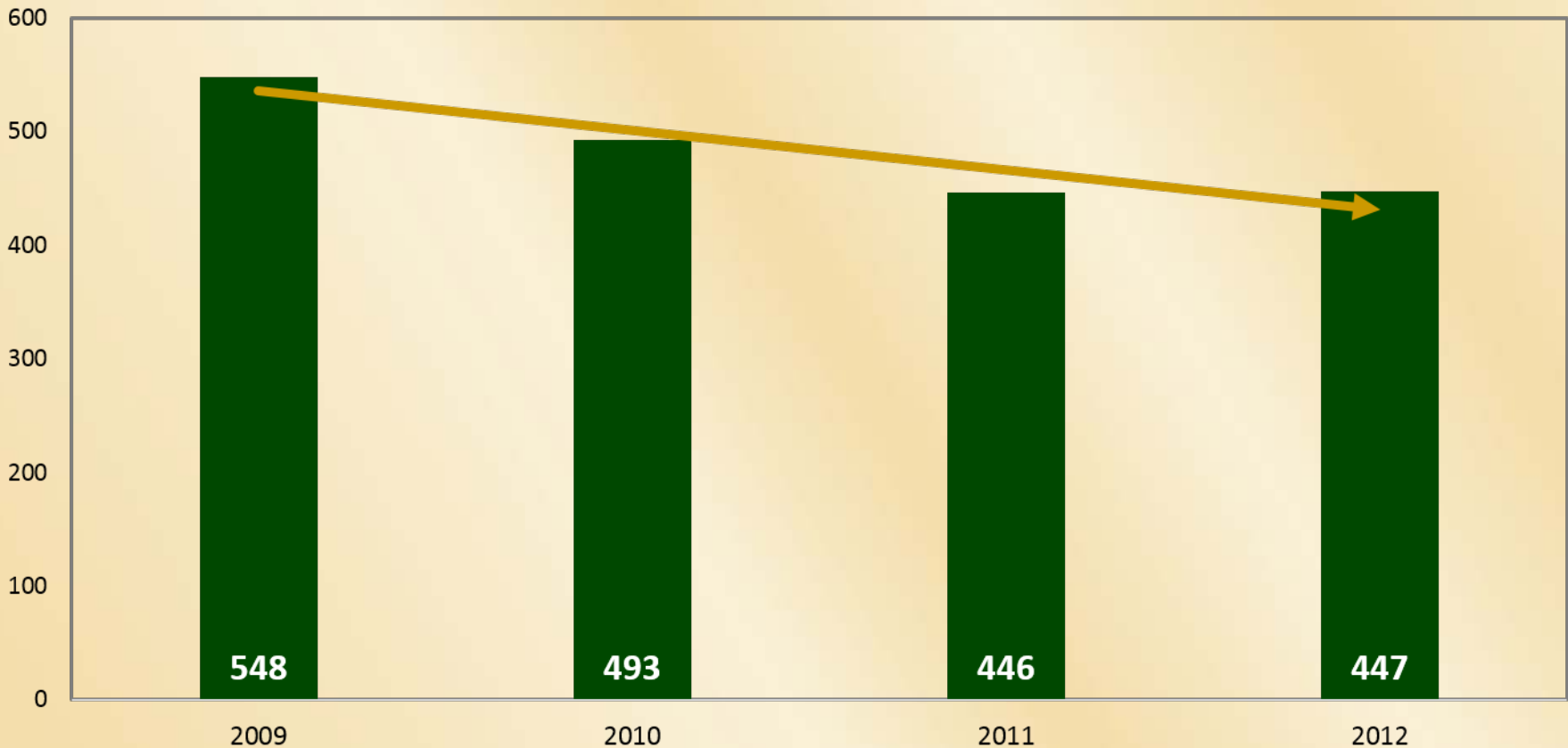
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# Pinellas County Sheriff's Office

## DCB – Use of Force

Number of Inmates involved in Use of Force Incidents



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# Pinellas County Sheriff's Office



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# Pinellas County Sheriff's Office



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# Pinellas County Sheriff's Office

## Inmate Health Care Division

The Inmate Health Care Division provides comprehensive health care services for all inmates. These services result in a total health care program including medical, dental, psychiatric, and related health care services. This division adheres to the "Standards for Health Services in Jails", set by the National Commission on Correctional Health Care (NCCHC). This division staffs only professionally trained, licensed, and certified medical personnel.



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# Pinellas County Sheriff's Office

## Inmate Health Care Division



Florida State Statute 951.032(1)(a) authorizes county detention facilities to seek reimbursement from prisoners for expenses incurred for medical care, treatment, hospitalization and transportation.

***No inmate shall be denied necessary medical care and treatment for his/her serious health need(s) due to the inability to pay for services rendered.***

A **\$10.00** co-payment shall be charged against the inmate's account for each non-exempt visit for medical care initiated by the inmate.

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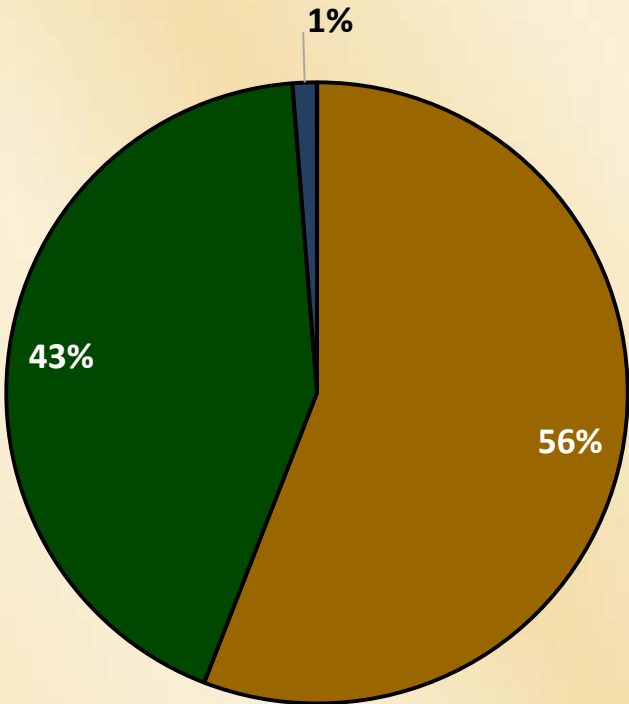


# Pinellas County Sheriff's Office

## Inmate Health Care Division

Medical charges to inmates were reinstated on February 14, 2012.

**Inmate Medical Charges**  
2/14/2012 through 5/20/2013



■ Medical Fees Outstanding ■ Medical Fees Collected ■ Medical Fees Waived or Written Off

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# Pinellas County Sheriff's Office

## Pinellas County Jail

- The Pinellas County Jail contracts with over 100 local specialty providers for medical services.
- The Pinellas County Jail pays reduced rates for services provided to jail inmates.
- Reduced rates result in the Sheriff's Office paying less than 10% of the billed "usual and customary" rate.
- Negotiated rates include Medicare or Medicaid rates, or other negotiated rates as stated in the contracts.

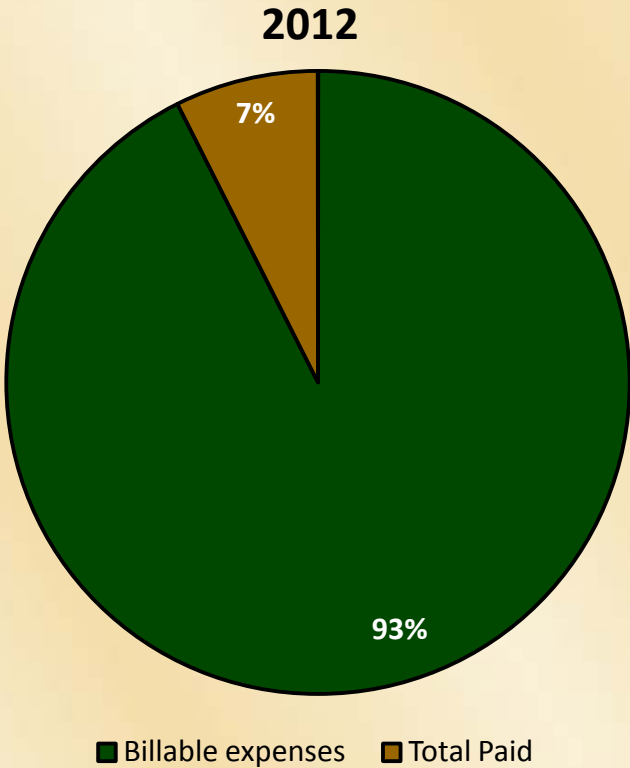
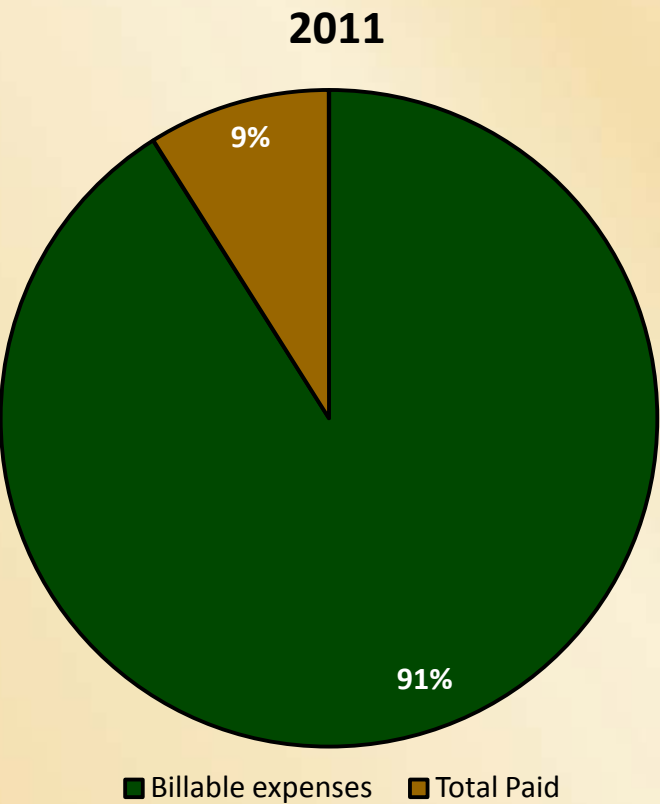




# Pinellas County Sheriff's Office

## Jail Medical Costs

Billable medical expenses vs Medical expenses paid



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# Pinellas County Sheriff's Office

## Jail Medical Services

In 2010, to determine if medical costs could be reduced by contracting out the services, the Pinellas County Sheriff's Office issued a Request for Proposals. A review of responding medical service providers revealed that it would not be of benefit to outsource these services. At the time of the request, PCSO's cost for services was **\$14,748,214**.

8 providers submitted proposals

- 3 proposals came in below the current expenses for in-house medical
- Only 1 provider bid lower than the current cost (annual savings of 3%) with all of the requested services covered.
  - Provider did not have experience with large jails
  - Provider had 41 contracts at the time of the proposals and noted a loss of 12 contracts previously held
  - Contract increased if the ADP went above **3,200**

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# Pinellas County Sheriff's Office

## Pinellas Safe Harbor

Pinellas Safe Harbor (PSH) opened on January 6, 2011 as a solution to a problem.



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# Pinellas County Sheriff's Office

## Pinellas Safe Harbor

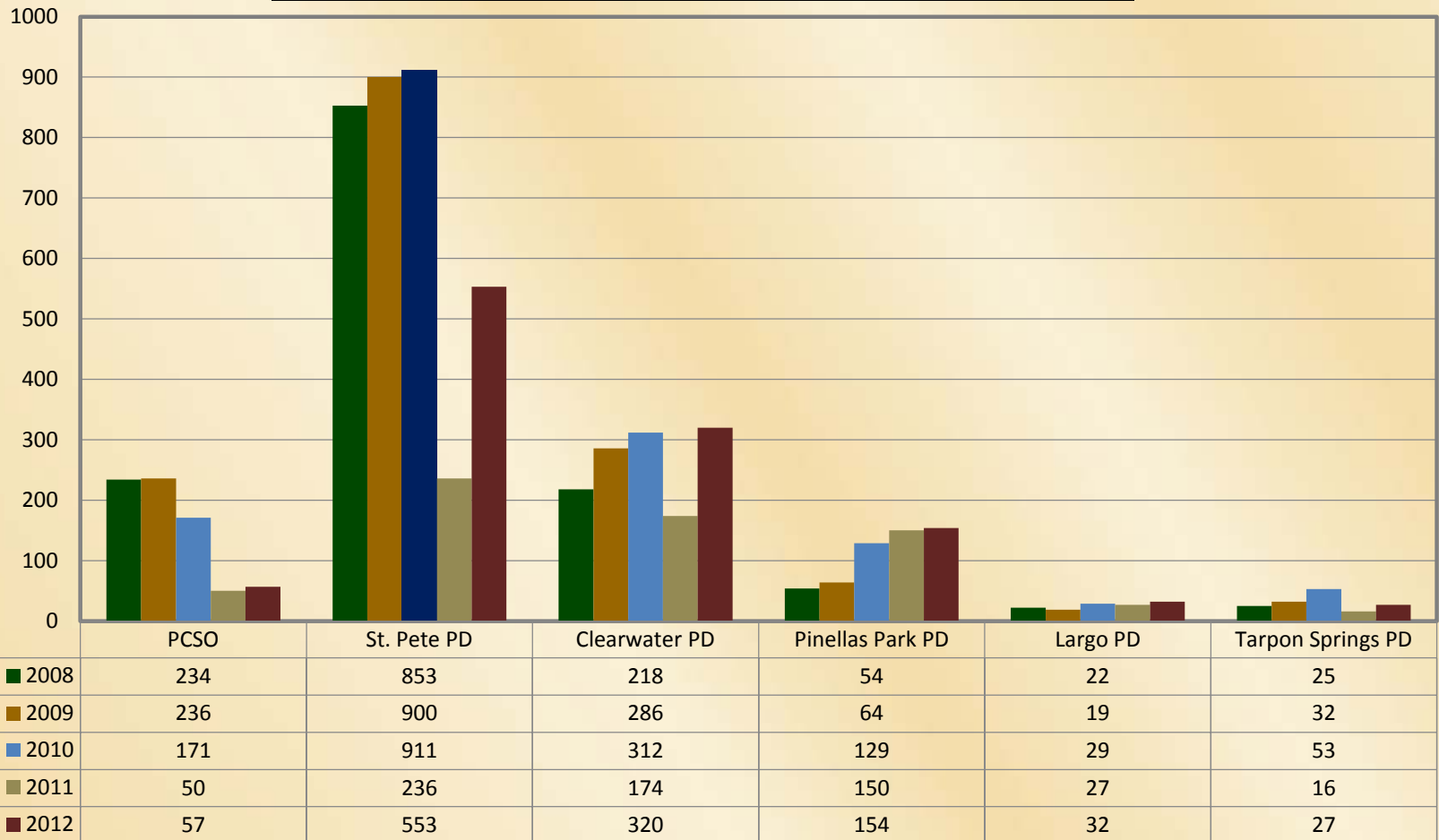
- PSH accepts those that others will not accept.
- It is a jail diversion program and a cost-effective alternative to jail incarceration.
- The maximum capacity is presently 470 beds.
  - 370 beds located inside the facility and an additional 100 beds located within the outside courtyard.
  - Female capacity is 85 and male capacity is 285 for beds inside the facility with another 100 beds available located within the outside courtyard. Both men and women can be placed in the outside courtyard.

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# Pinellas County Sheriff's Office

## On-View Ordinance Arrests



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# Pinellas County Sheriff's Office

## Inmate Welfare Fund

- Florida State Statute 945.215 Inmate welfare and employee benefit trust funds
  - *From net proceed from operating inmate canteens and contracted telephone commissions*
  - *Must be deposited in a separate fund*
- Funds 35 positions, with a total budget of approximately \$2 million:
  - Case Managers
  - Chaplains
  - Clerks
  - Program Specialists
  - Social Workers

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# Pinellas County Sheriff's Office

## Marchman Acts

Florida State Statute **397.677** permits temporary holding of persons deemed to be under the influence of intoxicants. The holding is for a maximum length of **72** hours and the individual is not charged with a criminal offense.

	2008	2009	2010	2011	2012
Total Marchman Acts	1,172	1,426	1,699	1,870	1,909
Total Persons	914	1,008	1,185	1,327	1,322

There are no longer alternative centers that will receive an intoxicated subject, unless they are already enrolled in that center. Only other option is a medical facility if alcohol poisoning is suspected.

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# Pinellas County Sheriff's Office

## Video Visitation

The video visitation center for all inmates is located at **14500 49<sup>th</sup> Street North** in the Pinellas County Jail Administration Support Building. A video visitation bus provides mobile visitation services throughout the county.



	2010	2011	2012
Video Visitation Center visits conducted	140,469	141,370	105,838
Bus visits conducted	1,410	2,552	3,822
Public Defender visits at the Visitation Center	2,730	2,177	1,244

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# Pinellas County Sheriff's Office

## Jail Outsourcing

Contracts for jail services include:

Contract	FY 14 Requested Amount As of 2/20/13
Trinity Food Services	\$4,341,130
3M Electronic Monitoring	\$396,030
Specialty Consults/Emergency Room Visits	\$496,170
Inpatient Hospital Services	\$550,000
Laboratory Services	\$109,620
X-ray Services	\$90,380
Ambulance Services	\$120,000
Pharmacy Services	\$1,500,000

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# Pinellas County Sheriff's Office

## Court Security

- At all 5 county court facilities bailiffs provide security. All bailiffs are certified law enforcement officers working for the Sheriff.
- In 2012, a total of 879,413 people passed through the secured entrances of Pinellas County Court buildings.
- Bailiff's provided security in court rooms for 1,598 trials and 322,928 hearings.





# Pinellas County Sheriff's Office

## Pinellas County Warrants & Injunctions

Warrant Type	Total
Felony	13,248
Misdemeanor	31,627
Misdemeanor Parking	2,053
Other	220
<b>Warrant Total</b>	<b>47,148</b>
Permanent Injunctions	12,899
Temporary Injunctions	1,733
<b>Injunction Total</b>	<b>14,632</b>

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# Pinellas County Sheriff's Office

## Pinellas County Warrants & Injunctions by Issue Year

Issue Year	Total
Pre 1970 / Invalid	31
1970-1979	376
1980-1989	1,862
1990-1999	16,933
2000-2009	29,777
2010-May 1, 2013	12,801
Total	61,780

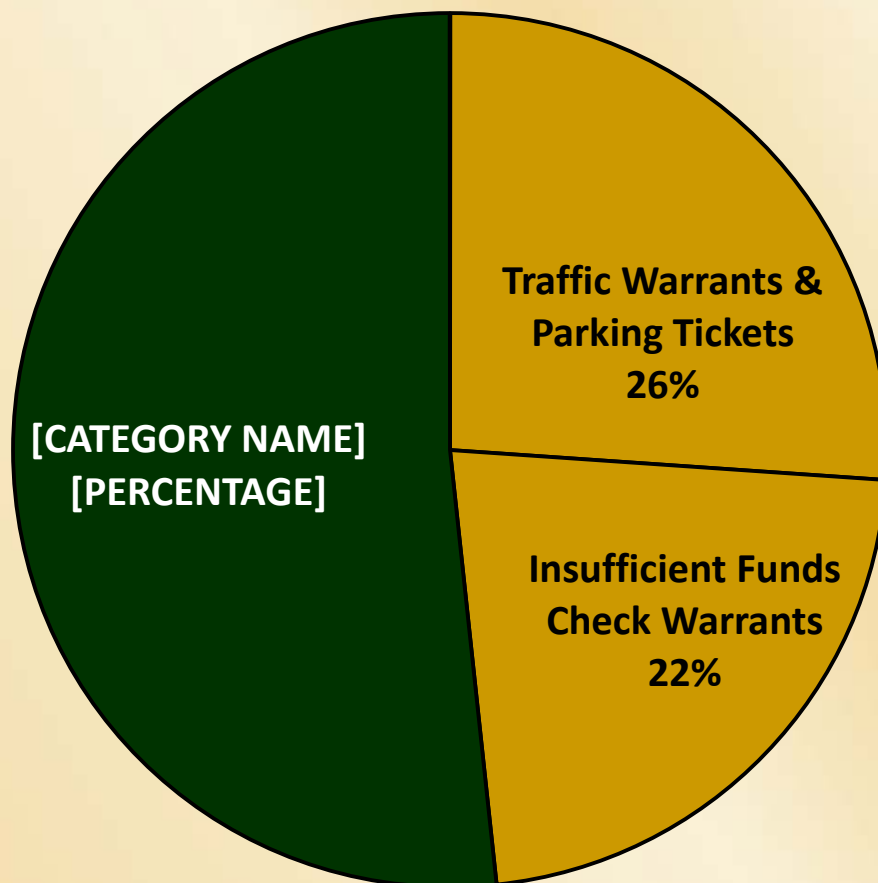
**19,202** or **31%** of the currently active warrants and/or injunctions were issued prior to the year 2000.

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# Pinellas County Sheriff's Office

## Traffic & Insufficient Funds Check Warrants



When combined, Traffic warrants and Insufficient Funds Check warrants account for 48% of the total number of the total warrants.

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# **Pinellas County Sheriff's Office**

## **Violent Offender Warrant Unit**

- This newly established unit is designed to track and apprehend fugitives wanted for violent crimes.
- Staffing:
  - 1 Sergeant
  - 5 Deputies

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# Pinellas County Sheriff's Office

## Court Processing

Florida law requires the Sheriff's Office to serve all enforceable civil process. The Pinellas County Sheriff's Office will serve the following process:

- State Witness Subpoenas – Issued by the State Attorney's Office or Public defender's office
- Writ of Garnishment/Government entity only
- Writ of Replevin
- Writ of Possession
- Levy / Judgments
- Child Custody Pick-Up orders
- Denied Injunctions for protection against repeat violence
- Ex-Parte Baker Act & Marchman Orders issued by the Court
- Any other process issued by a government entity

As a cost saving measure in 2009, the Sheriff's Office outsourced service of civil process to a private contractor resulting in the elimination of **16** sworn positions.

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# **Pinellas County Sheriff's Office**

## **Support Services Bureau**

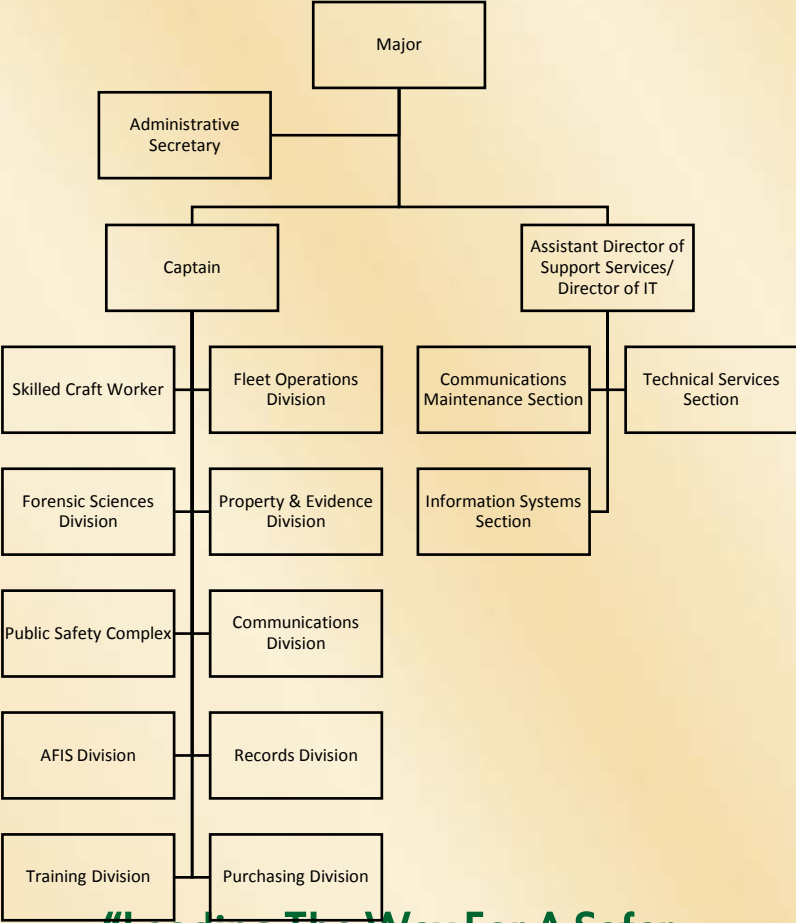


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# Pinellas County Sheriff's Office

## Support Services Bureau



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# Pinellas County Sheriff's Office

## Training Overview

The Training Center offers a variety of classes, seminars, workshops, online courses, and training videos for both certified and support personnel

Through partnerships with other entities throughout the county, PCSO members can attend training courses offered by:

- The Pinellas County Sheriff's Office
- The Pinellas County Training Consortium
- SouthEastern Public Safety Institute (SEPSI) at St. Petersburg College's Allstate Center

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# Pinellas County Sheriff's Office

## Training Overview

- Twenty-Seven (27) members currently assigned to Training Division
  - Lieutenant = 1
  - Sergeant = 2
  - Corporal = 2
  - Deputy = 13
  - Support Staff Coordinator = 3
  - Training Specialist = 1
  - Secretary = 1
  - Clerk = 1
  - Range Master = 1
  - Part-Time Armorer = 1
  - Part-Time Fitness Coordinator = 1

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# Pinellas County Sheriff's Office

## Training Instructor Certification

All Training Division instructors must attain and maintain FDLE (Criminal Justice Standards & Training Commission) certifications for General Instructor, Driving, Firearms, and Defensive Tactics.

- Additional certifications held by some or all Training Division members:
  - TASER International: Instructor (16) and Master Instructor (1)
  - ASHI
  - Pepper Ball Instructor
  - CTS Corp. (Less Lethal and Chemical Munitions Instructor)
  - Remington Armorer
  - Glock Armorer
  - H & K Armorer
  - AR15/M16 Armorer
  - TASER International Technician (Armorer)
  - Rock River Armorer
  - Smith & Wesson Armorer
  - Edged Weapon Defense Instructor

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# Pinellas County Sheriff's Office

## Training Instructor Certification

- S.P.E.A.R. Instructor
- Reality Based Training Instructor
- Force Science News Instructor
- Cooper Institute
- FDLE Physical Fitness Instructor
- P.I.T.
- ASP
- Ground Defense Instructor
- Force-on-Force Instructor
- Advanced Driving Instructor
- Accreditation Standards that the Training Division must follow:
  - FMJS
  - CALEA
  - ACA
  - NCCHC
- All deputies attend in-service training annually

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# Pinellas County Sheriff's Office

## Training – Firing Range

- Firing Range opened on October 1, 2011
- PCSO hosts 20 state, local, and federal agencies at the range.
- The range is considered a “Green” range because of its bullet trap system and brass/lead recycling programs.
- Paid for with forfeiture money.



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# Pinellas County Sheriff's Office

## Information Systems / Technology



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# Pinellas County Sheriff's Office

## Guard 1 System

The Guard 1 system is an electronic database system that records information via mobile handheld device. This system documents detention deputies as they conduct "Life Safety Checks" on the inmates.



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# Pinellas County Sheriff's Office

## Facial Recognition

- PCSO created and manages a statewide law enforcement facial recognition system.
- Currently 161 federal, state and local law enforcement agencies use the PCSO system.
- There are currently 1,068 external system users throughout Florida. The system is also being used by all 8 of Florida's fusion centers.



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# Pinellas County Sheriff's Office

## Automated License Plate Reader (ALPR)

Automated License Plate Recognition (ALRP) is the rapid automatic capture, recognition, and alerting of license plate information to an operator. PCSO began using ALPR in 2006 and recently refreshed the technology in 2012. PCSO has six mobile ALPR systems attached to cruisers. Each system has two camera units containing an infrared camera to capture the plate in all weather and lighting and a color camera to give a wide field of view and vehicle description.

### Infrared Camera Capture



### Color Camera Capture



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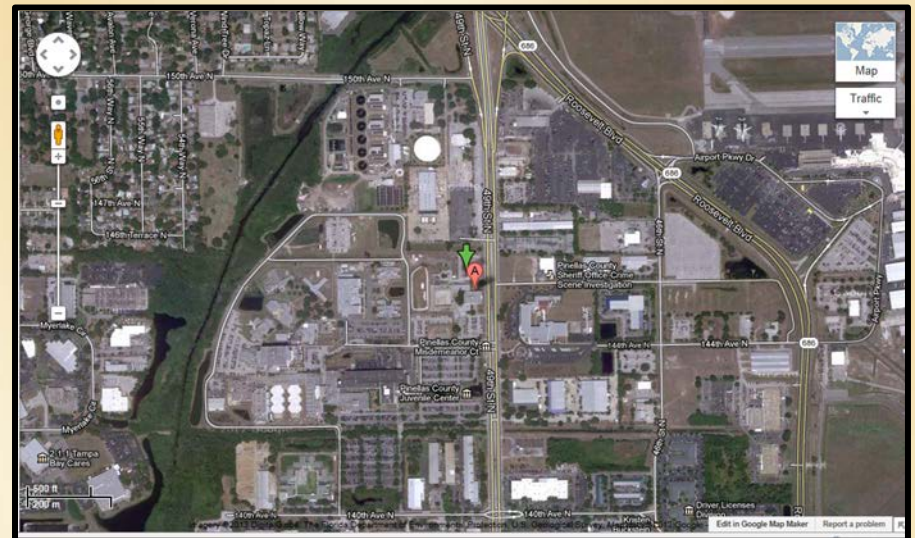
# Pinellas County Sheriff's Office

## Automated License Plate Reader (ALPR)

Information collected through the ALPR includes:

- LPR user
- Plate number
- Date and time of the read
- GPS location of the read
- Alarm status of the read
- Infrared image of the vehicle
- Color image of the vehicle

**GPS data from read**



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# Pinellas County Sheriff's Office

## Automated License Plate Reader (ALPR)

The ALPR system searches against an FDLE provided list (HOTLIST) of stolen vehicles, stolen plates, and vehicles registered to drivers lacking a valid drivers license. The hotlist contains approximately 2.7 million plates and is updated daily.

**Accepted Alarms:** Alarms that have been validated by the operator as a correct read and alarm against the hotlist

Deputy Assigned Unit	Date Units Deployed	Total Number of Reads through 5/20/2013	Accepted Alarms through 5/20/2013
Deputy 1	9/7/2012	86,023	502
Deputy 2	9/14/2012	127,307	1,246
Deputy 3	10/3/2012	72,115	100
Deputy 4	10/22/2012	83,372	1,084
Deputy 5	10/24/2012	92,141	509
Deputy 6	12/4/2012	115,281	703
	Total	576,239	4,144

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# Pinellas County Sheriff's Office

## AADM (Advanced Audible Data Messenger)

- Monitors the deputies Mobile Data Browser (MDB) software for:
  - Warrant information
  - Driver's license information
  - Vehicle registration information
  - Terrorist hits
  - Missing persons
  - Domestic violation injunctions
  - Other pertinent information
- Allows users to print:
  - Traffic citations
  - DUI citations
  - Boating citations
  - Written warnings
  - Impound sheets
  - NTA/Ordinance violations

Through the use of this application. Citations are automatically uploaded to the Clerk of the Court. The Pinellas County Sheriff's Office has been able to eliminate two **(2)** clerk positions through the use of this technology.

In **2012**, the agency electronically sent **30,908** citations to the Clerk of the Court. These citations were for boating, ordinance, parking and traffic violations.

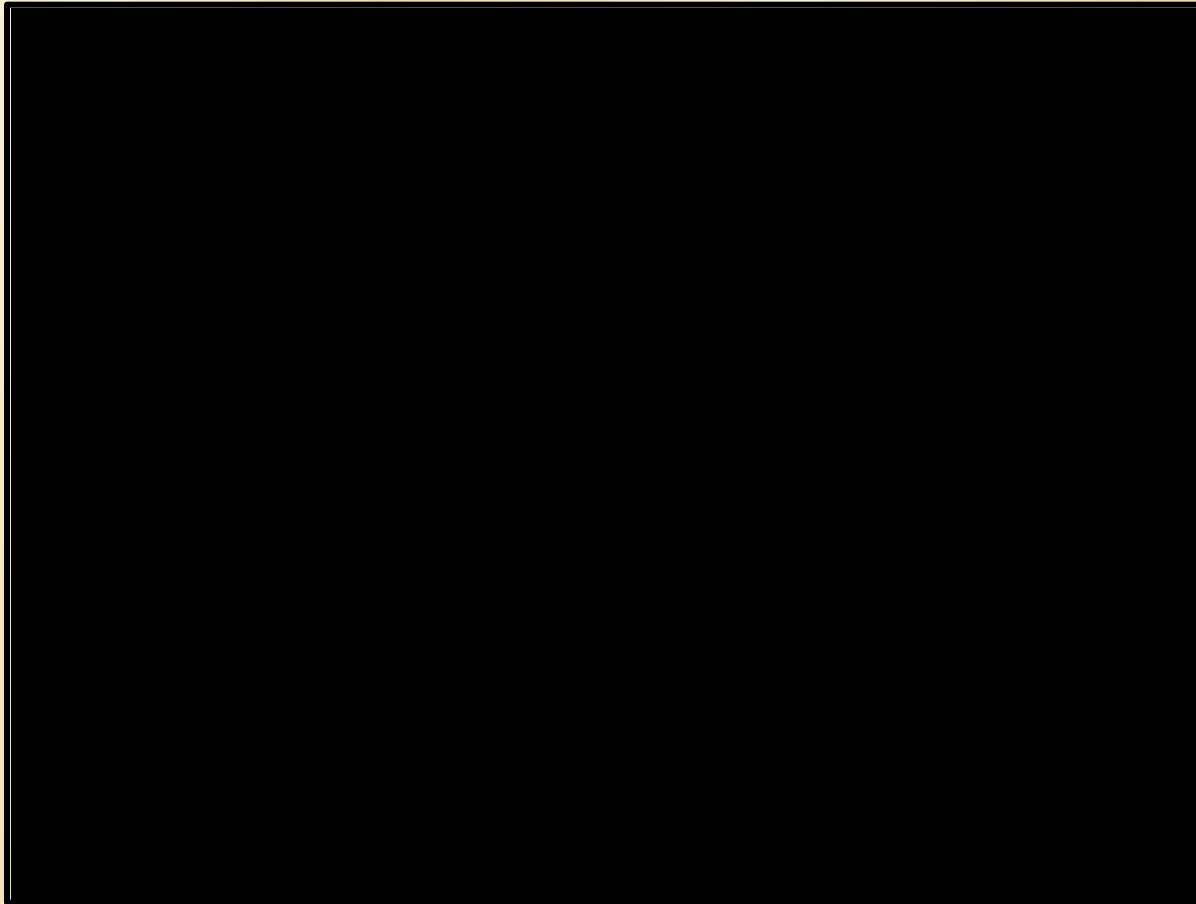
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# **Pinellas County Sheriff's Office**

## **AADM (Advanced Audible Data Messenger)**



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# Pinellas County Sheriff's Office

## Forensics

The Pinellas County Sheriff's Office Forensic Sciences Division supports law enforcement agencies throughout Pinellas County in the investigation of crime scenes and the prosecution of subjects involved in criminal activity.

### **Responsibilities of the Forensic Sciences Division include:**

- Locating
- Documenting
- Preserving evidence

### **The Forensic Sciences Division utilizes:**

- Advanced chemical processes and lighting techniques for latent and blood print enhancement
- Touch DNA
- Ground penetrating radar
- 3D laser mapping of crime scenes
- Ultra violet and infra-red photography

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# Pinellas County Sheriff's Office

## 3D Laser Mapping

The Sheriff's Office Forensic Science Specialists have state-of-the-art laser crime scene scanning equipment. This equipment captures crime and major accident scenes by laser reference to produce a 360-degree, three dimensional image. This means the images and critical measurements will be recorded and maintained long after the actual scene is gone.



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# Pinellas County Sheriff's Office

## Forensics

Within the Forensic Sciences Division is the Forensic Imaging Unit. This unit is responsible for maintaining the integrity of photographic and video evidence. Additionally, this unit processes photograph and video duplication requests from investigators, attorneys, and the public.

In 2012, the division assisted in the investigation of approximately 5,998 criminal cases.

The Forensic Sciences Division is comprised of the following personnel positions:

- 1 Forensic Science Manager
- 3 Forensic Science Supervisors
- 3 Assistant Forensic Science Supervisors
- 27 Forensic Science Specialists
- 1 Forensic Imaging Supervisor
- 2 Forensic Imaging Technologists
- 1 Clerk IV

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# Pinellas County Sheriff's Office

## Communications

- Currently, PCSO has **67** members assigned to the Communications Division. Due to attrition, this is below the **74** positions authorized.
- In addition to PCSO's primary service areas dispatch services are provided to:
  - Gulfport Police Department
  - Indian Shores Police Department
  - Kenneth City Police Department
  - Treasure Island (7/13)
  - Belleair Police Department
- Preparations are underway for the consolidation with the Pinellas County Public Safety Services (PSS).
  - **February 15, 2014**, the new consolidated Communications Center will open.
    - PCSO and PSS will maintain their respective staffs.
    - Call-taking functions will be merged to eliminate the transfer of 9-1-1 calls.
  - **March 2015**, the Sheriff will relinquish call-taking responsibilities to PSS
    - PCSO will handle Law Enforcement dispatch for our agency and with whom we contract.

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# Pinellas County Sheriff's Office

## Fleet

As of **May 22, 2013**, the Sheriff's Office fleet consists of:

- **1,264** active vehicles
  - **491** Administrative Vehicles
    - **349** Cars
    - **25** Mini Vans
    - **45** Pickup Trucks
    - **57** SUVs
    - **15** Full Size Vans
  - **169** Support Vehicles
    - **10** ATVs
    - **15** Boats
    - **8** Forklifts
    - **22** Specialty Vehicles
    - **73** Trailers
    - **41** Utility Carts
  - **604** Patrol and Detention Vehicles

Fuel Usage (gallons)	
FY11	FY12
958,774	1,032,154

The average cost of fuel (Oct '12 through Mar '13) was **\$3.86 for diesel** and **\$3.30 for unleaded**

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# Pinellas County Sheriff's Office

## Property and Evidence



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# Pinellas County Sheriff's Office

## Property and Evidence

The Property and Evidence Division stores, preserves, safe-keeps and disposes of found, abandoned, recovered and evidentiary property. Items seized or recovered by the Sheriff's Office or 5 supported municipal police agencies are stored within the Property and Evidence Division.

- Property and Evidence personnel:
  - 1 Lieutenant
  - 2 Civilian Supervisors
  - 13 Clerks
- Two (2) warehouses for storage totaling 40,000 square feet and a 50' x 50' vault to store drugs, pornography and currency.



# Pinellas County Sheriff's Office

## Property and Evidence

As of May 23, 2013, the number of items being stored at Property and Evidence is 175,498.

These items include:

- \$279,398.63 in U.S. Currency
- 19,962 drug items
- 1,221 firearms
- 298 pornographic items
- 204 bicycles
- 3,912 spent gun casings

Items being held involve cases dating back to 1980.



# Pinellas County Sheriff's Office

## Property and Evidence

The Property and Evidence Division is perpetually disposing of property and evidence items for which it is no longer necessary to be held for safekeeping or investigative purposes. The division utilizes PropertyRoom.com to auction off items of value and donates the monies to one of three charities; Explorer Post 900, Operation PAR and the YWCA of Tampa. In **2012**, the division donated **\$11,085.53** to charity, as well as donated **295** bicycles.

Disposal of items that cannot be auctioned is a semi-annual process that involves either shredding or burning the items. In **2012**, the Property and Evidence Division disposed of:

- **1,079** firearms
- **129** BB guns
- **7,240** pounds of drugs
- **44** pornographic items
- **16** gambling machines



# Pinellas County Sheriff's Office

## Challenges and Initiatives



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# Pinellas County Sheriff's Office

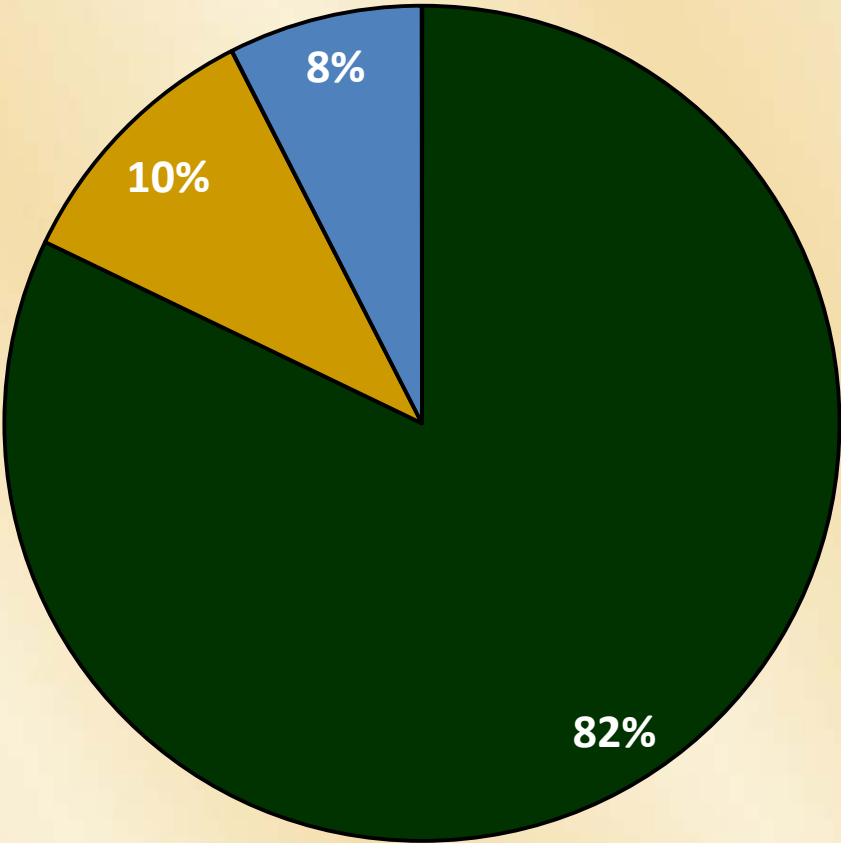
## Demographics in Pinellas County

### Pinellas County Population

■ White

■ African American or Black

■ Other



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# Pinellas County Sheriff's Office

## Diversity at PCSO

Ethnic Category of Current Employees	Sworn		Support	Total
	LEO	DCB		
American Indian or Alaskan Native	0	2	0	2
Asian / Pacific Islander	3	4	28	35
Black or African American	57	133	120	310
Hispanic or Latino	29	42	41	112
Native Hawaiian or Other Pacific Islander	1	0	2	3
Other	1	2	1	4
Two or More Races	0	1	7	8
White	677	532	928	2,137
<b>Total*</b>	<b>1,484</b>		<b>1,127</b>	<b>2,611</b>

*\*Agency wide filled positions as of May 9, 2013*

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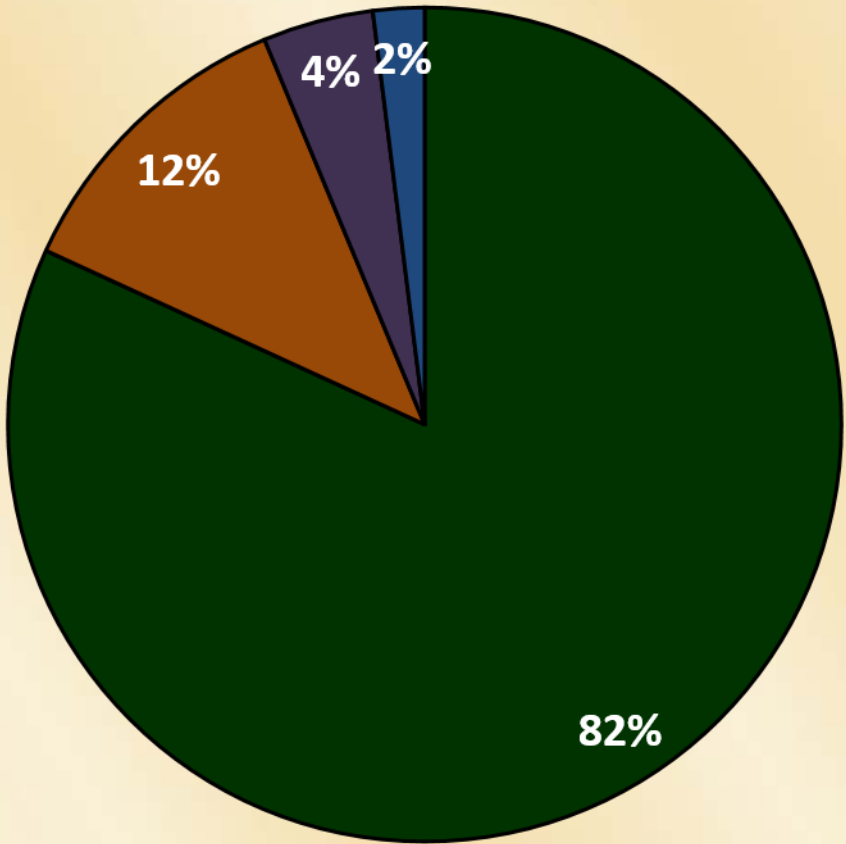


# Pinellas County Sheriff's Office

## Diversity at PCSO

**All Members by Ethnicity  
As of May 9, 2013**

- White
- African American or Black
- Hispanic or Latino
- All Other



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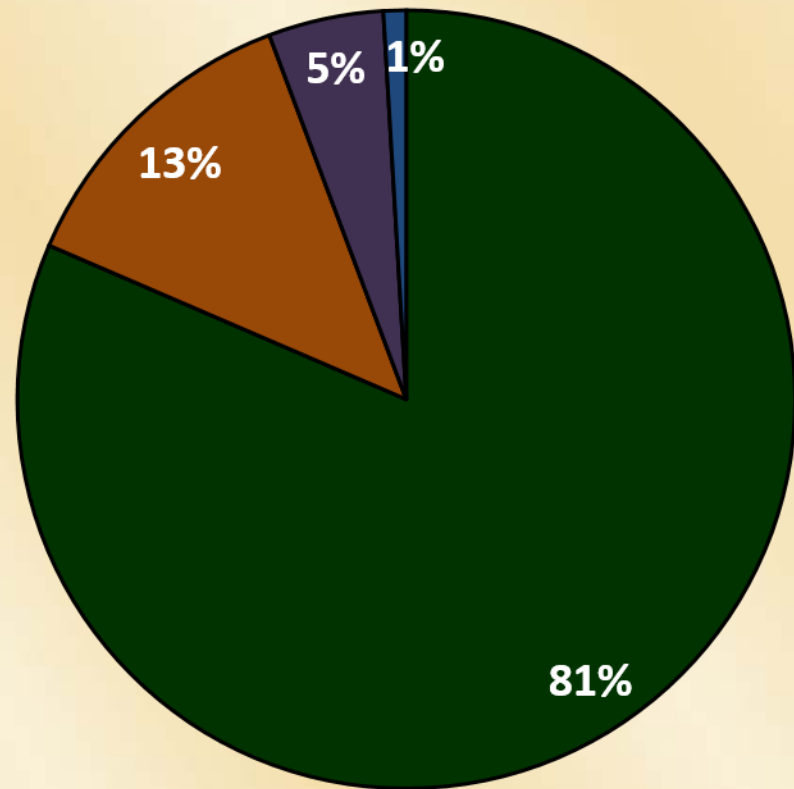


# Pinellas County Sheriff's Office

## Diversity at PCSO

All Sworn by Ethnicity  
As of May 9, 2013

- White
- African American or Black
- Hispanic or Latino
- All Other



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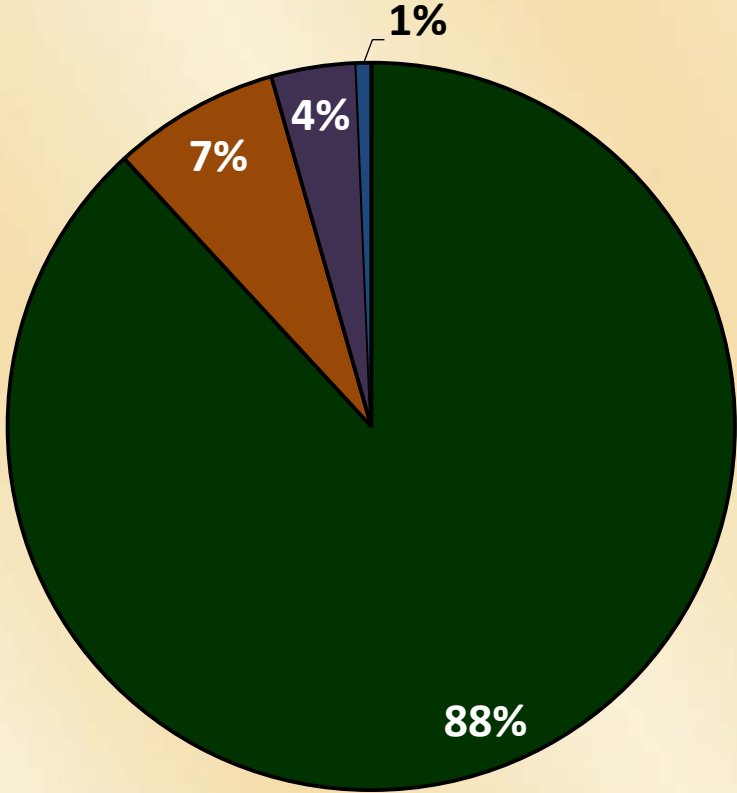


# Pinellas County Sheriff's Office

## Diversity at PCSO

**Sworn LEO by Ethnicity  
As of May 9, 2013**

- White
- African American or Black
- Hispanic or Latino
- All Other



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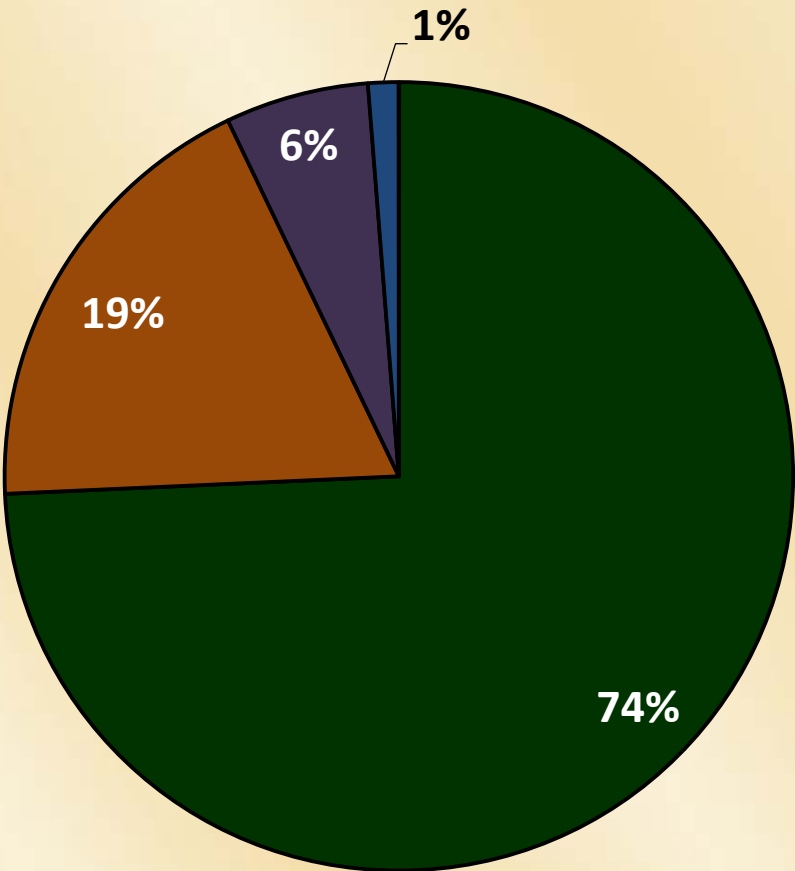


# Pinellas County Sheriff's Office

## Diversity at PCSO

**Sworn DCB – Ethnicity  
As of May 9, 2013**

- White
- African American or Black
- Hispanic or Latino
- All Other



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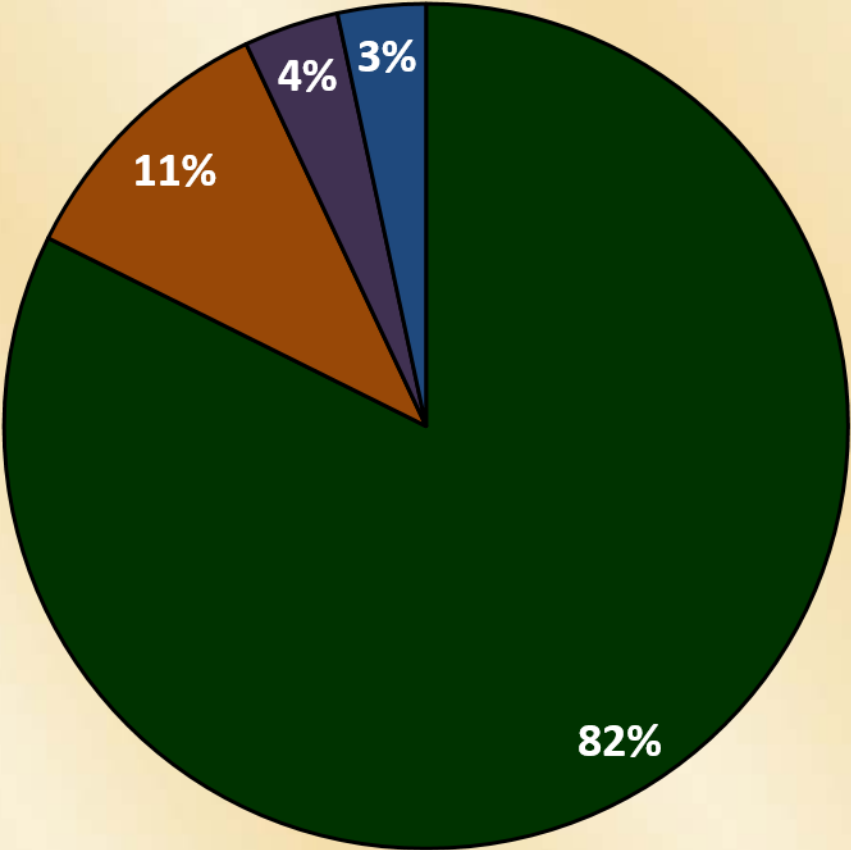


# Pinellas County Sheriff's Office

## Diversity at PCSO

Support Staff - Ethnicity  
As of May 9, 2013

- White
- African American or Black
- Hispanic or Latino
- All Other



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# Pinellas County Sheriff's Office

## Diversity at PCSO

Ethnic Category of Employees Hired Since 1/1/2012	Sworn		Support	Total
	LEO	DCB		
Asian	0	0	4	4
Black or African American	12	12	23	47
Hispanic or Latino	12	5	8	25
Native Hawaiian or Other Pacific Islander	1	0	0	1
Two or More Races	0	1	0	1
White	82	26	194	302
Total	151		229	380

*\*As of 5/9/2013*

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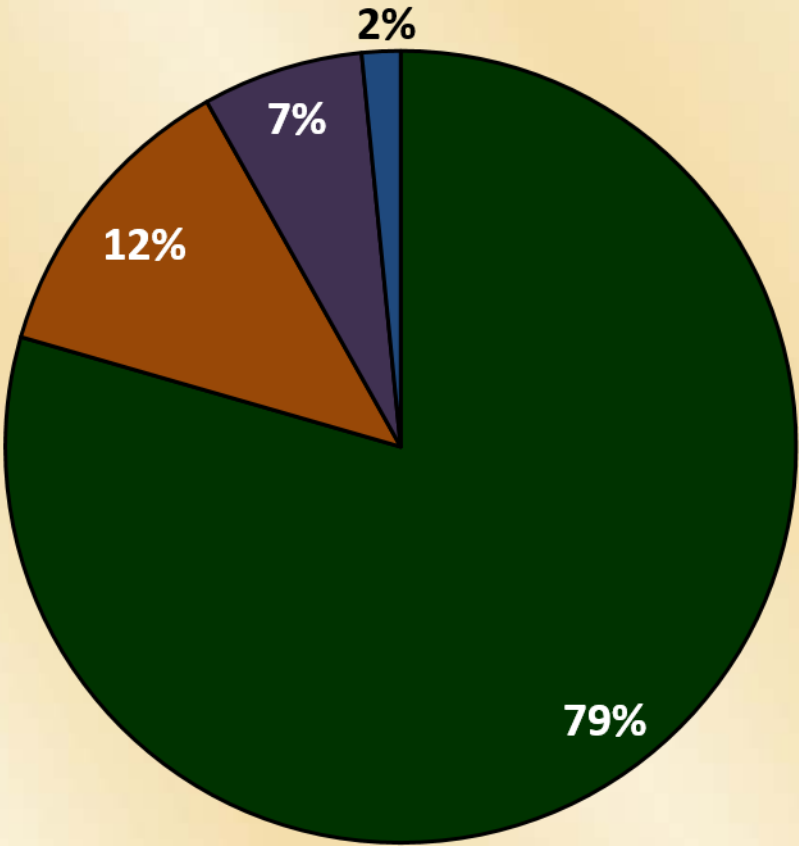


# Pinellas County Sheriff's Office

## Diversity at PCSO

Ethnicity of all Members  
Hired Since 1/1/2012

- White
- African American or Black
- Hispanic or Latino
- All Other



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# Pinellas County Sheriff's Office

## Diversity at PCSO

Ethnic Category of Employees Who have left the Agency Since 1/1/08	Sworn		Support	Total
	LEO	DCB		
American Indian or Alaskan Native	3	0	4	7
Asian/Pacific Islander	2	2	14	18
Black or African American	34	53	80	167
Hispanic or Latino	17	8	32	57
Other	0	1	0	1
Two or More Races	0	0	2	2
White	313	252	786	1,351
Total	685		918	1,603

*\*As of 5/9/2013*

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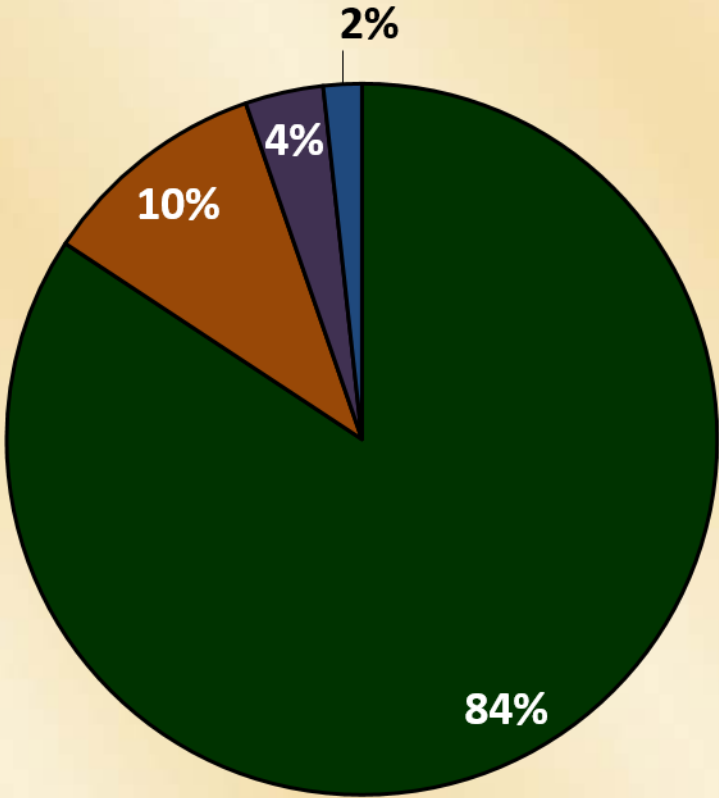


# Pinellas County Sheriff's Office

## Diversity at PCSO

Ethnicity of Those Who Have  
Left the Agency Since 1/1/08

- White
- African American or Black
- Hispanic or Latino
- All Other



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# Pinellas County Sheriff's Office

## Certified Deputy Experience Levels

Certified deputies (Law Enforcement and Detention certified)

- **227** **(15.3%)** deputies have less than 5 years experience with the Sheriff's Office
- **311** **(21.0%)** deputies have more than 20 years experience with the Sheriff's Office



# Pinellas County Sheriff's Office

## Brain Drain

- Human capital crisis
- Institutional expertise that has been lost through retirement/attrition.
- Succession planning and leadership development are a top organizational priority.



# Pinellas County Sheriff's Office

## Brain Drain

- Chief Deputy in place for 8 months, must retire in 2015.
- 4 of 5 Majors in place for less than 1 year.
  - All are in DROP or are retirement eligible.
- The most senior law enforcement Captain has 5 years in his position.
- 4 of the 8 law enforcement Captains have less than 1 year in their positions.
- 9 of the 26 law enforcement Lieutenants have less than 1 year in their positions and all but 5 have less than 5 years experience.

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# Pinellas County Sheriff's Office

## Homicide Detectives

- There are currently 8 detectives in the Homicide/Robbery Unit.
- Three (3) senior detectives are in DROP and scheduled to retire in 2015.
  - Combined these senior detectives have over 40 years experience in Homicide/Robbery.
- The five (5) remaining detectives have a combined 10 years Homicide/Robbery experience.





# Pinellas County Sheriff's Office

## Patrol Supervision

- Patrol North District has 94 deputies and 9 sergeants
  - Averages 10.4 deputies per sergeant
- Patrol Central District has 157 deputies and 18 sergeants
  - Averages 8.7 deputies per sergeant
- Combined there is an average of 9.3 deputies per sergeant in Patrol

# PINELLAS COUNTY SHERIFF'S OFFICE DAILY WORK SCHEDULE

**SHIFT CMDR:** BYRD, W. 54118  
**RELIEF S/CMDR:** COLCORD, W. 51008

WITH  
F/S

**SHIFT:** WORK SCHEDULE - CDS-DAYS  
**DAY:** SUNDAY  
**DATE:** 5/26/2013

SQUAD 1			CITY SQUAD		
S-10	SGT.		S-80	SGT.	
S-11	DEP.	SPANOLIS / BOULTON	P1	DEP.	MANCINI
S-12	DEP.	BRUECKNER - L	P2	DEP.	JACKSON, K.
S-13	DEP.	PIPER (OT)	IR1	DEP.	BROWN, J. (OT)
S-14	DEP.	McSORLEY - L	IR2	DEP.	BEREZNAVY
S-15	DEP.	WILLIAMS	BB1	DEP.	GWIECH
S-16	DEP.		BL1	DEP.	LIVRNOIS, R. (OT)
S-17	DEP.	WATRAX (OT 11-15)	SM1	DEP.	KOHMANN / GOODMAN
S-18	DEP.		SM2	DEP.	REEVES
S-19	CPL.	BUSH	SM3	DEP.	BRIGUGLIO (OT)
			MB1	DEP.	NEWMAN
			MB2	DEP.	PEREZ
			RB1	DEP.	MCGONIGLE
			S-89	CPL.	PREISING

**PINELLAS COUNTY SHERIFF'S OFFICE  
DAILY WORK SCHEDULE**

**SHIFT CMDR:** BYRD, W. 54118  
**RELIEF S/CMDR:** COLCORD, W. 51008

WITH  
F/S

**SHIFT:** WORK SCHEDULE - CDS-DAYS  
**DAY:** MONDAY  
**DATE:** 5/27/2013

SQUAD 1			CITY SQUAD		
S-10	SGT.		S-60	SGT.	STREET
S-11	DEP.	CRAMER	P1	DEP.	***SRD M. SHORTER (E)
S-12	DEP.	BRUECKNER - L	P2	DEP.	***SRD C. WNCLOWMCZ
S-13	DEP.	WILLIAMS	IR1	DEP.	REEVES
S-14	DEP.	McSORLEY - L	IR2	DEP.	BEREZNAVY
S-15	DEP.	CAVAGNARO	BB1	DEP.	***SRD E. CRANDALL
S-16	DEP.		BL1	DEP.	CURTIN
S-17	DEP.	SPANOLIOS / BOULTON	SM1	DEP.	KOHMANN / GOODMAN
S-18	DEP.		SM2	DEP.	MANCINI
S-19	CPL.	BUSH	SM3	DEP.	***SRD S. TACIA
			MB1	DEP.	NEWMAN
			MB2	DEP.	PEREZ
			RB1	DEP.	MCGONIGLE
			S-69	CPL.	PREISING
			<b>OFF</b>		
			<b>CODE</b>		
			LANG-ROYAL H		
			TANNER H		
			HOLDEN H		
			GREGORY H		
			JACKSON, K. H		
			LANEY WC		
			WARNER H		
			GILES F		
			*****CLOSED*****		
			ESTERLINE H		

# PINELLAS COUNTY SHERIFF'S OFFICE DAILY WORK SCHEDULE

**SHIFT CMDR:** LT. KARAMIHALIS, T

T/F

**SHIFT:** WORK SCHEDULE - NDS-DAYS

**RELIEF S/CMDR:** LT. DIMMER, G.

F/S

**DAY:** SUNDAY

**DATE:** 5/26/2013

## SQUAD 7

S-70 SGT.

S-79 CPL. VITRO  
S-71 DEP. KATZER, D  
S-72 DEP. RASSIER (10)  
S-73 DEP. HODDINOTT  
S-74 DEP.  
S-75 DEP. TAYLOR  
S-76 DEP.  
S-77 DEP.  
S-78 DEP.  
SH-1 DEP. HINSON  
SH-2 DEP. NASSIRI

## DUNEDIN

DU-10 SGT. BEDY (ASC)

DU-19 CPL. DOTSON  
DU-11 DEP. MASON  
DU-12 DEP. SNAVELY  
DU-13 DEP. WHITE  
DU-14 DEP.  
DU-15 DEP.  
DU-16 DEP.  
DU-17 DEP.  
DU-18 DEP.  
DESK DEP. JAKUBZAK

## SQUAD 8

S-80 SGT.

S-89 CPL. KINDLE  
S-81 DEP. BERRIOS  
S-82 DEP. LEVY (10)  
S-83 DEP. CIEGLO  
S-84 DEP. VAUGHAN  
S-85 DEP. WARD  
S-86 DEP.  
S-87 DEP. KATZER  
S-88 DEP.  
OL-1 DEP. THOMPSON  
OL-2 DEP. HUGHES

## OFF

KARAMIHALIS  
COPE  
GILMORE  
WILLIS

## CODE

V  
S  
C  
V

\*\*\*\* CLOSED \*\*\*\*

TELLIS

S

## EXTRA SQUAD

## LIGHTDUTY

DANIEL

## ASSIGNMENT

MARINE



# Pinellas County Sheriff's Office

## Redistribution of Deputies

The redistribution of deputies assigned to the Strategic Enforcement Section (SES) resulted in the creation of several new units and positions being added to Patrol and other investigative units.

### New Units Created:

- **DUI Traffic Unit:** (1) Breath Test Operator, (1) Sergeant, (6) Deputies
- **TSU:** (1) Sergeant, (1) Corporal, (6) Deputies
- **Violent Offender Warrant Unit:** (1) Sergeant, (5) Deputies
- **Violent Crimes Task Force:** (1) Lieutenant, (1) Sergeant, (5) Deputies





# Pinellas County Sheriff's Office

## Programs That Need To Be Implemented

### Human Trafficking Unit:

- No full-time detective assigned to the local task force
- Support of both adult and juvenile cases

### Crimes Against Children Cyber Crime Unit

- ICAC Internet Child Sex Predator Investigations
- Backpage Prostitution Cases (Juvenile)
- Internet Child Pornography Investigations
- Computer Forensics Unit – extract evidence from seized computers



# Pinellas County Sheriff's Office

## Programs That Need To Be Implemented

- Intelligence Led Policing Program:
  - A second Tactical Surveillance Unit for IOB
- Increase of Sex Predator Offender Tracking (SPOT):
  - Enhanced surveillance operations
  - Career Offender surveillance
- Economic Crimes Cyber Crimes Unit
  - Identity Fraud Investigations
  - Credit Card Fraud – Internet
- More Involvement in JTTF or LE Task Forces



# Pinellas County Sheriff's Office

## Programs That Need To Be Implemented

### Real Time Crime Center:

- Patrol officer is given information while he is in route to a call
- Warrants, gang affiliation, past contact with LE, person of interest in other investigation, arrest history, GIS mapping of recent crimes in area, parolee, sex offender, resident owners, photographs, associates, etc.
- Performs investigative analysis functions for agency
- Crime Mapping



# Pinellas County Sheriff's Office



## FY14 Budget

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# Pinellas County Sheriff's Office

## FY13 PCSO Percentage of General Fund Budget

• FY 13 Total Resources	\$542,499,900
• FY 13 Beginning Fund Balance	<u>\$115,313,330</u>
• Total FY 13 Revenue	<b>\$427,186,570</b>
• Total Expenditures	\$542,499,900
• Reserves	\$ <u>81,750,000</u>
• Expenditures – Reserves	<b>\$460,749,900</b>
• Constitutional Officer Transfer	<b>\$251,518,340</b>
• <u>54.9%</u> of Expenditures minus Reserves	





# Pinellas County Sheriff's Office

## FY13 PCSO Percentage of Constitutional Officer Transfer

- PCSO FY '13 Total Budget **\$213,320,410**
- PCSO Budget equals **46.3%** of general fund expenditures
- PCSO FY 13 Budget by category:
  - Law Enforcement **\$ 82,835,435**
  - Detention & Corrections **\$112,791,663**
  - Judicial Operations **\$ 17,693,312**
  - \$213,320,410**



# Pinellas County Sheriff's Office

## FY13 PCSO Percentage of General Fund Without Detention & Corrections

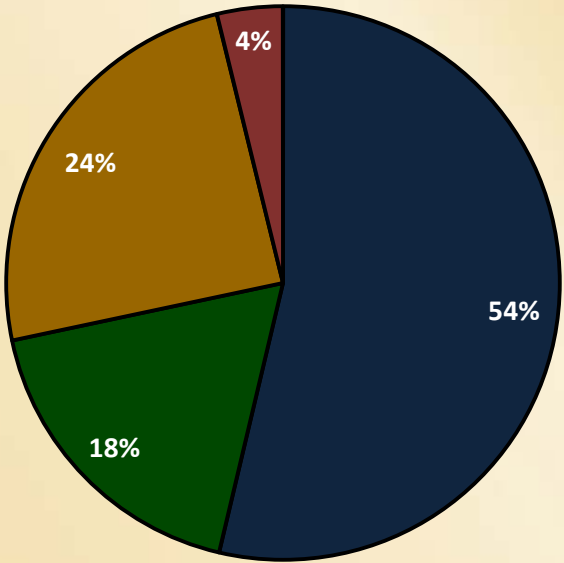
- PCSO FY 13 Budget \$213,320,410
- PCSO FY 13 Detention & Corrections Budget \$112,791,663
- PCSO FY 13 Budget without Detention & Corrections **\$100,528,747**
- PCSO Budget without Detention & Corrections equals **21.8%** of General Fund.



# Pinellas County Sheriff's Office

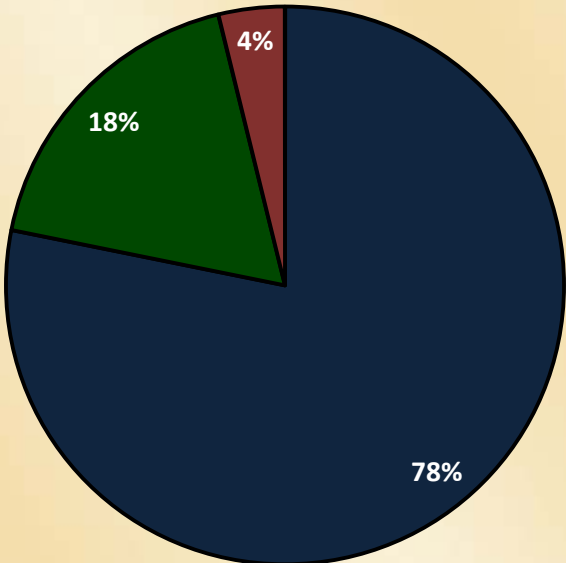
## Pinellas County General Fund FY13

General Fund Budget with Sheriff's Office  
Funding Allocations



- County General Fund Budget (less Sheriff's Office)
- Sheriff's Office General Fund Law Enforcement
- Sheriff's Office General Fund Detention and Corrections
- Sheriff's Office General Fund Judicial Operations

General Fund Budget with Sheriff's Office  
Funding Allocations Less Detentions and Corrections



- County General Fund Budget (less Sheriff's Office)
- Sheriff's Office General Fund Law Enforcement
- Sheriff's Office General Fund Judicial Operations

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# **Pinellas County Sheriff's Office**

## **Challenges in Employee Hiring/Retention**

- Pinellas County Sheriff's Office employees have not received a pay raise in 5 years.
- Lack of structured pay plan.
  - Cost to implement a structured pay plan.



# Pinellas County Sheriff's Office

## Challenges in Hiring & Recruitment

- There was a hiring freeze from mid 2008 – mid 2012, however, many veteran employees retired or resigned from the agency taking years of experience.
- Starting salary after training for Pinellas County deputies
  - **\$41,284.32** – Law Enforcement & Detention
- Starting salary after training for Hillsborough County deputies
  - **\$44,881.20** – Law Enforcement
  - **\$44,335.20** – Detention
- Starting salary for Local Police Department Officers
  - **\$44,470** – Clearwater Police Department
  - **\$43,616** – St. Petersburg Police Department
  - **\$42,509** – Tarpon Springs Police Department
  - **\$41,787** – Pinellas Park Police Department

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# Pinellas County Sheriff's Office

## FRS Contribution

- Original FRS estimate for FY 13 -14 was \$16,276,334.
- The revised number based on the new legislation is \$20,039,875.
- An increase of \$3,763,541.
- PCSO currently has:
  - 1,589 Special Risk participants ( 1,570 full-time and 19 part-time)
  - 1,004 Regular Risk participants (755 full-time, 62 part-time and 187 school crossing guards).



# **Pinellas County Sheriff's Office**

## **FY14 Budget Target Met**

<b>FY 14 Budget Target</b>	<b>\$215,551,578</b>
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<b>FY 14 Budget Submission</b>	<b>\$226,413,847</b>
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<b>Over Target</b>	<b>\$10,862,269</b>
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# **Pinellas County Sheriff's Office**

## **FY14 Net Request from BCC**

<b>FY 14 Budget Submission</b>	<b>\$ 226,413,847</b>
<b>Sheriff's Office Generated Revenue</b>	<b><u>\$31,038,505</u></b>
<b>FY 14 Net Request from BCC</b>	<b>\$195,375,342</b>



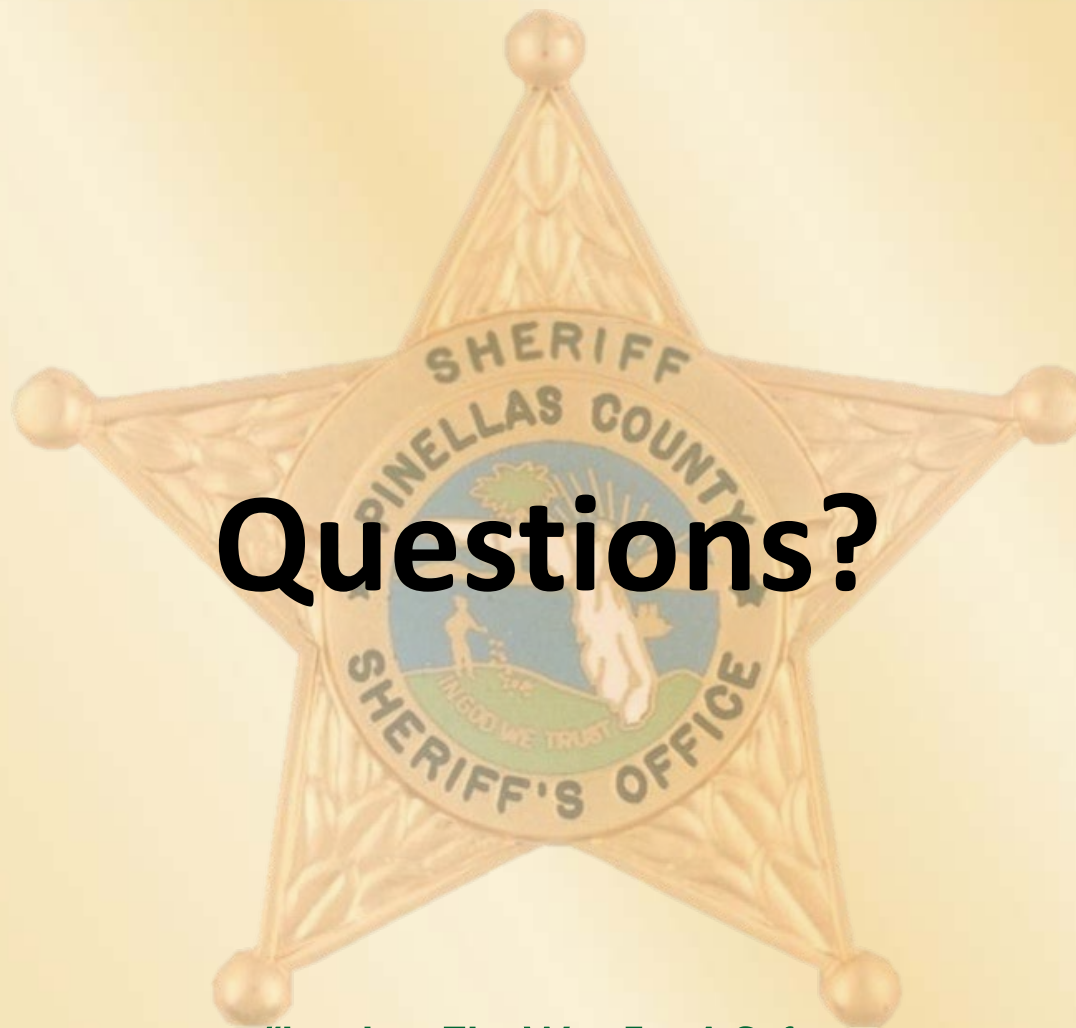
# Pinellas County Sheriff's Office

## FY14 PCSO Generated Revenue

Summary of Revenue Sources	Amount
Municipal/Other Law Enforcement Contracts	\$14,162,600
Ancillary Services Contracts	\$807,380
Law Enforcement Fees & Charges	\$3,068,055
Other Law Enforcement Contracts	\$1,808,325
Detention & Corrections Fees & Charges	\$10,326,165
Judicial Operations Fees & Charges	\$865,980
<b>TOTAL</b>	<b>\$31,038,505</b>



# Pinellas County Sheriff's Office



## Questions?

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